University Medical Center of Southern Nevada
Governing Board
September 23, 2015

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday September 23, 2015
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the regular place of meeting in the Emerald Room, 901 Rancho Lane, Suite 180, Las Vegas, Clark County, Nevada, on Wednesday, September 23, 2015, at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:06 p.m. by Chair John O'Reilly and the following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair
Eileen Raney, Vice Chair
Jeff Ellis
Renee Franklin
Donald Mackay, M.D.
John White
Harry Hagerty
Michael Saltman

Absent:
Laura Lopez-Hobbs (Excused)

Ex-Officio Members:

Present:
Kurt Houser, Chief Operating Officer
Thomas Schwenk, M.D., Dean, University of Nevada School of Medicine (Arrived 2:06pm, Item #4)
Dale Carrison, D.O., Chief of Staff

Absent:
Barbara Atkinson, M.D, Planning Dean, UNLV School of Medicine

Also Present:
Susan Pitz, Legal Counsel
Terra Lovelin, Board Secretary

SECTION 1. OPENING CEREMONIES

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speaker(s): None

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board on August 19, 2015. *(Available at* University *Medical Center, Administrative Office) (For possible action)*

FINAL ACTION: A motion was made by Member Ellis that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda *(For possible action)*

FINAL ACTION: A motion was made by Member Saltman that the agenda be approved as presented. Motion carried by unanimous vote.

SECTION 2. BUSINESS ITEMS

ITEM NO. 4 Receive a report from the Audit and Finance Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None Submitted

DISCUSSION: Committee Chair Raney provided an overview of the September 16, 2015 meeting of the Audit and Finance Committee, The Committee discussed the approval process for physician contracts. Also, the Contract Management office is installing software so we know when contracts are expiring. The Committee also received an update on the EHR implementation, noting that the RFI has been released and there are four bidders.

Dr. Carrison reminded the Board that there is a contract review committee through the Medical Executive Committee.

FINAL ACTION: No action taken.

ITEM NO. 5 Receive the monthly financial report for July 2015; and direct staff accordingly. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:** July FY 2016 Financials

DISCUSSION: Stephanie Merrill, Chief Financial Officer, reviewed the financials for July 2015, with the following highlights:

- Hospital occupancy remains at about 90% of capacity for the third month in a row.
-Outpatient surgery exceeded prior year's volumes for the fourth month in a row.
-Outpatient clinics continue to outperform prior year's volumes.
-Cash flow exceeded projections by $3 million in July.
-We are at 13% self pay compared to 18% last July
-Medicare is at 23% compared to 21%
-Managed care business is up one percent from last July.
-Total Operating costs came in under budget by $2.2 million.
-Salaries and benefits came in under budget by about $400,000.
-Benefits were a bit lower than budget.
-Supplies came in under budget by about $500,000.
-Purchased Services came in under budget by about $700,000
-Professional Fees came in under budget by about $300,000.
-Average daily census is right about where it was in 2015.
-Total available occupancy is 415 patients and we run close to this occupancy each month.
-Adjusted patient days are the same time as last years.
-ED volumes stayed the same as last year.
-Outpatient surgery exceeds the prior year; this is the fourth month in a row for this.
-31 robotic cases were performed in July.

Member Raney explained to the Board that we now have the capability to use the robot as a teaching module.

Member Hagerty asked if we get paid on observations and Ms. Merrill replied that we do, but at an outpatient rate.

Dr. Carrison noted that surgery has made a dramatic financial increase.

Member Mackay mentioned that there were 85 surgery cases yesterday, the most since December 2010. Surgery is working on surgeon satisfaction and opening on Saturday and Sundays. Staff has been added as well at the front desk so someone is always available for family members.

FINAL ACTION: No action taken

ITEM NO. 6 Receive an update from the Hospital CEO; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
-Las Vegas Medical District Resident Survey Results
-Las Vegas Medical District Shadow Lane Streetscape Improvements

DISCUSSION: Kurt Houser, Chief Operating Officer provided the following operational updates on behalf of CEO Mason VanHouweling.

Mr. Houser introduced Debra Fox, the new Chief Nursing Officer and Terra Lovelin, the new Governing Board Secretary.

The RFI's came in for the EHR replacement. Today the selection committee had a four hour meeting with the first vendor and there are three more presentations to come in the next few weeks.

Don Galloway and the team from the Emergency Department stepped up along with Sylvia Vasquez and Shawna Tello in creating a "Three wishes" card for physicians to list what they would like to happen to make UMC a better place to work.

Mr. Houser also mentioned the new physician orientation program. 18 physicians went thru this and these will continue as it was a great physician satisfier.

Mr. Houser expressed Thanks to Katie Ryan and Andrew Chung, who petitioned the State Board of Health to allow us to expand our Emergency Department, we are now adding 13 beds for Legal 2000 mental health patients. This alleviates the backflow in the Emergency Department and will help tremendously with throughput. The additional beds should be available in October.

UMC's Wellness Center, received the Cornerstone Award last month for their outstanding work with patients with HIV and AIDS.

This past weekend UMC received the Community Partnership Award from the Top Ladies of Distinction. We were recognized for our commitment to the health and welfare of community's children. Vic Gill, Assistant Hospital Administrator received this award on UMC's behalf.

The Trauma waiting room is almost finished and Mr. Houser thanked the Foundation for funding the renovation.

Also, the renovation has been approved for the Emergency Department waiting room and this will occur in early 2016.

The Las Vegas Medical District is doing some great things to beautify and enhance Shadow Lane. We have some plans in place to improve the branding and painting of the buildings.

Mr. Houser mentioned the Diversity Celebration that was held last Saturday. Employees went to the cafeteria and pinned on a map where they were from. Special ethnic meals will be served on Friday to celebrate the diversity of the staff.

Lastly, the employee holiday party is scheduled for December 5th at Texas Station.

Chair O'Reilly invited Debra Fox and Terra Lovelin to stand up and say a bit about their background since they were new.

The Las Vegas Medical District Resident Survey Results were provided to the Board members for their information but it was not discussed.

FINAL ACTION: None taken.

ITEM NO. 7 Receive an update on the University of Nevada School of Medicine; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None

DISCUSSION: Dean Schwenk announced that Dean Atkinson could not be here today but he wanted to let staff know that there was an event Monday night to celebrate the launch of the UNLV School of Medicine that honored donors. It was a great event that he knows Dean Atkinson would be proud of.

Chair O'Reilly asked how the transition process is going with the two Schools. Dean Schwenk replied that it is intense with many moving parts. He thinks is it being expressed in a very transparent way. He also said it would be good for everyone to think of this as a state wide vision for significant enhancement of resources across the state in medical education.

Chair O'Reilly mentioned the transparency of the historical data. Dean Schwenk and CEO VanHouweling have been in discussion regarding this.

FINAL ACTION: No action taken.

ITEM NO. 8 Receive an update on the University of Nevada Las Vegas School of Medicine; and direct staff accordingly. *(For possible action)*

DISCUSSION: Dean Atkinson could not be here today so Dr. Carrison provided information regarding the transition and curriculum. 2017 will be the start of the first class. The Chairs are meeting and there has been transparency between them and the Deans.

FINAL ACTION: None taken.

SECTION 3: CONSENT ITEMS

All matters of this section were considered to be routine and were acted upon in one motion

ITEM NO. 9 Approve the Third Amendment to Lease and Modification of Term to the Lease Agreement for the University Medical Center of Southern Nevada's Sunset Quick Care and Primary Care; and take action as deemed appropriate. (*For possible action)*

DOCUMENT(S) SUBMITTED**:**
-Provider Agreement Amendment between 524 Marks Street LLC and UMCSN
-Disclosure of Ownership
-Disclosure of Relationship

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 10 Approve Amendment One to the Service Agreement with FUJIFILM Medical Systems USA, Inc. to add six (6) pieces of Computed Radiography equipment to the existing agreement; and take action as deemed appropriate. (*For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Amendment to Service Agreement between FUJIFILM and UMCSN
-Disclosure of Relationship

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 11 Approve the Schedule for ServiceElite between International Business Machines Corporation and University Medical Center of Southern Nevada for IBM Servers repair and maintenance; and take action as deemed appropriate. (*For possible action)*

DOCUMENT SUBMITTED:
-Proposal for IBM Services for UMCSN

-Disclosure of Ownership
-Disclosure of Relationship

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 12 Approve Amendment No. 1 to Master Agreement for Transcription Services between MModal Services, Ltd. and University Medical Center of Southern Nevada; and take action as deemed appropriate. (*For possible action)*

DOCUMENT SUBMITTED:
-Amendment 1 to Master Agreement between MModal Services, Ltd. And UMCSN
-Disclosure of Ownership
-Disclosure of Relationship

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 13 Approve the Hospital Agreement between OneHealth, Hometown Health Plan, Inc. and Hometown Health Providers Insurance Company, Inc. and University Medical Center of Southern Nevada; and take action as deemed appropriate. (*For possible action)*

DOCUMENT SUBMITTED:
-Provider Agreement between OneHealth and UMCSN
-Disclosure of Ownership
-Disclosure of Relationship

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 14 Approve the Clinical Trial Agreement between Pharmaceutical Research Associates, Inc. (PRA), Board of Regents of the Nevada System of Higher Education on behalf of the University of Nevada, Reno (UNR) and University Medical Center of Southern Nevada (UMC) (which includes an MOU between UNR and UMC in connection with services of the Principal Investigator); and take action as deemed appropriate. (*For possible action)*

DOCUMENTS SUBMITTED:

-Clinical Trial Agreement between UMCSN, UNSOM, and Pharmaceutical Research Associates, Inc.
-Disclosure of Ownership

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 15 Approve the Rider between Praxair Healthcare Services, Inc. and University Medical Center of Southern Nevada, for Medical Grade Bulk Liquid Oxygen; and take action as deemed appropriate. (*For possible action)*

DOCUMENTS SUBMITTED:
-Rider to Agreement between Praxair Distribution, Inc. and UMCSN
-Disclosure of Ownership
-Disclosure of Relationship

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 16 Approve the Neptune Waste Management System Disposable Usage Agreement between University Medical Center of Southern Nevada and Stryker; and take action as deemed appropriate. (*For possible action)*

DOCUMENTS SUBMITTED: Addendum to Disposable Usage Agreement No. 1-11775-1 between Stryker Flex Financial and UMCSN
-Disclosure of Ownership
- Disclosure of Relationship

FINAL ACTION: A motion was made by Michael Saltman to approve as recommended. Motion carried by unanimous vote.

SECTION 4: EMERGING ISSUES

ITEM NO. 17 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. ***(For possible action)***

None

SECTION 5: CLOSED SESSION

ITEM NO. 18 Go into closed session, pursuant to NRS 241.015(3)(b)(2), to receive information from the District Attorney regarding potential or existing litigation involving a matter over which the Board had supervision, control, jurisdiction or advisory power, and to deliberate toward a decision on the matter; and direct staff accordingly. ***(For possible action)***

A motion was made by Chair O'Reilly that the Board go into closed session pursuant to NRS 241.015(2)(b)(2). Motion carried by unanimous vote.

At the hour of 2:48 p.m., the Board recessed to go into closed session.

The meeting was reconvened in closed session at 2:58 p.m.

At the hour of 4:06 PM the closed session was adjourned.

FINAL ACTION: No action was taken by the Board.

COMMENTS BY THE GENERAL PUBLIC:

COMMENTS BY THE GENERAL PUBLIC were taken out of order, before the Board went into closed session.

At this time, Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any items not listed on the posted agenda.

Speaker(s): None

There being no further business to come before the Board at this time, at the hour of 4:06 p.m.

Chairman O'Reilly adjourned the meeting.

Prepared by: Terra Lovelin, Board Secretary

APPROVED: October 21, 2015