University Medical Center of Southern Nevada
Governing Board
October 21, 2015

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday October 21, 2015
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the regular place of meeting in the Emerald Room, 901 Rancho Lane, Suite 180, Las Vegas, Clark County, Nevada, on Wednesday, October 21, 2015, at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:05 p.m. by Chair John O'Reilly and the following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair
Eileen Raney, Vice Chair
Renee Franklin
Donald Mackay, M.D.
John White
Harry Hagerty
Michael Saltman
Laura Lopez-Hobbs

Absent:
Jeff Ellis- (Excused)

Ex-Officio Members:

Present:
Mason VanHouweling, Chief Operating Officer

Absent:
Thomas Schwenk, M.D., Dean, University of Nevada School of Medicine
Dale Carrison, D.O., Chief of Staff
Barbara Atkinson, M.D, Planning Dean, UNLV School of Medicine

Also Present:
Susan Pitz, Legal Counsel
Terra Lovelin, Board Secretary

SECTION 1. OPENING CEREMONIES

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speaker(s): None

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board on September 23, 2015. *(Available at* University *Medical Center, Administrative Office) (For possible action)*

FINAL ACTION: A motion was made by Member Franklin that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda *(For possible action)*

FINAL ACTION: A motion was made by Chair O'Reilly that the agenda be approved as presented. Motion carried by unanimous vote.

SECTION 2. BUSINESS ITEMS

ITEM NO. 4 Receive a presentation on Transplant Services and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** PowerPoint

DISCUSSION: Gwenda Broeren, Director of Transplant Services gave a presentation on transplant services including the goals that they would like to achieve and vital services that the department offers.

UMC has been performing transplants since 1989 with over 800 patients having received kidney transplants.

Chair O'Reilly asked how long a kidney will last once transplanted and Gwenda replied that the average kidney life is around 10-15 years.

The number of people on the wait list for a kidney transplant last October was 76; now there are 134 people waiting. At UMC the wait list is about 18 months, which is very good as the median wait time nationally is around 3. 6 years. Las Vegas does receive some medical tourism due to UMC's short wait list and the fact that kidney recipients are required to live here so they can be monitored.

Chair O'Reilly asked who decides what list they go on.

Ms. Broeren replied that the patient tells the provider where they want to be referred to. A few people are on multiple lists, including Nevada residents; this is due to the fact that some people may not know that Nevada has a Transplant service. Ms. Broeren is working on changing this by increasing the marketing.

Vice Chair Raney asked if UMC has a contracted transplant rate.

Ms. Broeren replied that UMC does have a contracted rate and it depends on the insurance and contract.

Chair O'Reilly asked Ms. Broeren to tell the staff a bit about herself, she described her background and how she came to UMC.

Ms. Broeren also explained that UMC is the only hospital in Nevada doing transplants locally.

Member Hagerty said that from the UMC's Foundation perspective, the transplant program is something that they have been involved with for several years. The OTTR (Organ transplant tracking record) database is the single largest grant to date.

Ms. Broeren invited the Board to their flag raising tomorrow morning.

FINAL ACTION: No action taken.

ITEM NO. 5 Receive a report from the Clinical Quality and Professional Affairs Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None

DISCUSSION: The Chair of the Clinical Quality and Professional Affairs Committee, Renee Franklin, gave the board a summary of what was discussed during their last meeting on October 20, 2015.

Leapfrog Hospital Survey: UMC is continuing to address the areas that will help improve our scores.

Medical Coding: Accurate and timely coding is being done.

Quality Dashboard: A draft of metrics were submitted by COO Kurt Houser and discussed. Ms. Franklin complimented Mary Brann and her team in the Quality Department as they have been working on the metrics for a very long time.

Update on Research: Ron Roemer has created positive working relationships and he is making a lot of connections outside of UMC to look at more research opportunities to bring to UMC.

Governing Board Evaluation Survey: Terra provided a draft survey to the committee members for them to preview and give any last input to Ms. Franklin. After Ms. Franklin receives feedback, she will have a meeting with Chair O'Reilly to take him through their work and determine the next steps.

Patient Satisfaction: Haley Hammond gave an update on the white board standardization and the deployment plan. Also, a committee of employees has been formed and will meet on patient satisfaction, as well as conduct rounds around the hospital.

3 Wishes Campaign: Shana Tello updated the committee on the outcome of the 3 Wishes Campaign.

ICARE4U Initiative: Danita Cohen, Executive Director of Strategic Development and Marketing updated the committee on a new customer service initiative that will be rolled out on December 1, 2015.

Voice of the Physician: Dr. John Onyema, Medical Director of Ambulatory Services gave a presentation on the status and needs of the care centers.

Chair O'Reilly asked if the 3 Wishes Campaign was going to be expanded to employees and patients.

CEO VanHouweling said they were actively listening to everyone.

FINAL ACTION: No action taken

ITEM NO. 6 Receive a report from the Strategic Planning Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None

DISCUSSION: The Chair of the Strategic Planning Committee, John White, gave the board a summary of what was discussed during their last meeting on September 24, 2015.

Discussion with Maureen Schafer, Chief of Staff for Dean Atkinson:
She spoke with the committee about the relationship with the School of Medicine, where they are now and where they are going.

ICARE4U Project overview: Danita explained to the committee the new customer service initiative called, ICARE4U and what it stands for.

Project Neon Update: Communication is going very well between the Project Manager at ODOT and our staff, to make sure daily operations at UMC go as smoothly as possible during this project. Project Neon extends 3.7 miles along I-5 from Sahara to the US95/I-15 Interchange.

Beautification Plan: The efforts are ongoing and will improve the look and feel of the campus and also ensure it is a mutually beneficial process with the Las Vegas Medical District.

Las Vegas Medical District Survey: This survey was positive for the district and the hospital as well.

Pilot Site for Dept. of Defense with Tri-West: This will make UMC the overflow for Nellis Hospital needs.

SPOTS Pulmonary Clinic: Dr. Hidenobu Shigemitsu gave a report on what the clinic does and how important early detection of lung cancer is. SPOTS stands for Screening Pulmonary Oncologic Tumor Services.

Chair O'Reilly asked Mason if we are reaching out to engineers regarding Project Neon.

CEO VanHouweling said that Gail is our liaison with this project and we do sit on various advisory councils as well.

FINAL ACTION: None taken.

ITEM NO. 7 Receive a report from the Audit and Finance Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:** None

DISCUSSION: The Chair of the Audit and Finance Committee, Eileen Raney, gave the board a summary of what was discussed during the last committee meeting on October 14, 2015.

Audits: Diagnosis Related Group (DRG) coding of Stroke Intracranial Hemorrhage, Inhalers and Badging audits were conducted.

Roseman University Reimbursement: Chair Raney pointed out that the Pharmacy reimburses UMC for 1 proctor for the program.

Meaningful Use: We are eligible to receive $4 million of incentive payments from Medicare.

ICD 10: UMC hired an additional coder and has a contract for three more. The increase in the staff in coding will help UMC keep up with the workload.

Liability for Pensions: This will have an impact on our balance sheet.

Contract Management Database: UMC has over 7000 contracts in the hospital. This software will be installed by the end of the year.

Electronic Health Record: This is on track and UMC is determining who will do the detailed demonstrations. In December we will make a recommendation to forward to the Board of Commissioners.

FINAL ACTION: No action taken.

ITEM NO. 8 Receive the monthly financial report for August 2015; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** August FY2016 Financials

DISCUSSION: Chief Financial Officer, Stephanie Merrill gave a review of the financials for August 2015.

-Four consecutive months with positive operating income.
-Continued volume and payor mix improvements have helped contribute to the favorable variance over budget.
-Hospital occupancy remains at about 90% of capacity for the fourth month in a row.
-Outpatient surgeries are still exceeding prior year volumes for the fifth month in a row.
-Outpatient clinics continue to outperform prior year volumes.
-Cash flow exceeded projections by $3.3 million in August.
-$5.3 million favorable to budget for new revenue.
-$1.7 million operating expenses.
-Self pay is down to 13%.
-Managed Care is up to 23%, compared to 18% of last year.
-Medicaid remains constant.
-Medicare increased a couple percentage points.
-Total operating costs are running under budget by about $1.7 million.
-Salaries and benefits are under budget by about $500,000, right in line with the budget and where we were last year.
-Productivity is at 102%.
-ED volume is higher than 2015.
-Outpatient visits are still above 2014 and 2015.
-Outpatient surgery continues to increase above last year.
-There were 25 robotic cases in August.

Chair O'Reilly made a comment to staff to ensure that the terminology on the financial reports is consistent.

FINAL ACTION: None taken.

ITEM NO. 9 Receive an update from the Hospital CEO; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None Submitted

DISCUSSION: CEO, Mason VanHouweling provided the following operational updates:

Two events occurred recently:

1. The State of UMC; three forums were presented by Mr. VanHouweling and included such topics as:
Employee tuition reimbursement, the new EHR System, parking, communication improvements, HCAP sores and how we plan to improve those scores, the upcoming holiday party in December.

2. Nursing Forum; regarding the new direction we are heading with nursing, presented by our new Chief Nursing Officer, Debra Fox.

Mr. VanHouweling also announced that UMC won the Best Places to Work award! A trophy was presented and he congratulated the employees.

The Center for Disease Control came to UMC today and their goal was to assess the facility and share best practices. It went well and it was a great collaboration.

Dean Atkinson and Dean Schwenk are testifying today in front of the Finance Committee so they are not here today; however, Mr. VanHouweling will give a brief update for Dean Atkinson.

Other events to take note of:
Halloween"Safe-Tacular" with Brazyl Ward and UMC. Brazyl was hit two years ago on Halloween while trick or treating and was a patient here at UMC. Brazyl will be at Kohl's on October 24 as UMC and Brazil are supporting this fun, safety event.

The 2015 Las Vegas Heart and Stroke Walk/Run, November 7th at Freemont.

FINAL ACTION: None taken.

ITEM NO. 10 Receive an update on the University of Nevada School of Medicine; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None Submitted

DISCUSSION: CEO Mason VanHouweling gave a brief up date for Dean Atkinson as she could not be here today. Dean Atkinson and Dean Schwenk are providing testimony for the Legislature this morning.

Land
UNLV and the County continue to work on securing the 10 acres of land where the Health District is. Hopefully this will be tied up in November, early December. The County Commissioners are working with the Nevada School of higher education to be able to tie the property into the Schools name.

2040 building
We have a commitment to have UNLV take residency in the 2040 building. Capital will have to be set aside to do some remodeling with this building. This commitment will be for at least 2 to 3 years.

UNLV Orthopedic Program
This new program will start in July and will be located off of Shadow Lane.

Co-Branding
UMC is working with UNLV on how we can co-brand, specifically how we send this co-branding message with signage to collaborate with Dean Atkinson.

Budget
Dean Atkinson's budget was approved for the next two years.

FINAL ACTION: None taken.

ITEM NO. 11 Receive an update on the University of Nevada Las Vegas School of Medicine; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None Submitted

DISCUSSION: No report was given as Dean Schwenk was tied up with the Legislature.

FINAL ACTION: None taken.

SECTION 3: CONSENT ITEMS

All matters of this section were considered to be routine and were acted upon in one motion. Prior to the vote, Chair O'Reilly removed Item No. 28 from the Consent Agenda and was subsequently discussed and voted on separately.

ITEM NO. 12 Approve the Clinical Services Affiliation Agreement with Roseman University of Health Sciences; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
-Clinical Services Affiliation Agreement

-Disclosure of Ownership
-Disclosure of Relationship

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 13 Approve the Settlement Agreement with Cardinal Health 110, LLC; and authorize the Chief Executive Officer to sign the agreements. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Settlement Agreement, Release and Covenant Not to Sue

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 14 Approve the Pricing Agreement between UMC and Integra LifeSciences for the purchase of tissue for the care of wound and burn patients; and take action as deemed appropriate. ***(For possible action)***

DOCUMENT SUBMITTED:
-Letter regarding pricing arrangement that Integra LifeSciences Sales is offering UMC
-Exhibits A and B

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 15 Approve ratification of Amendment One to Contract for Medical Coders between Oxford Global Resources, LLC and University Medical Center of Southern Nevada; and take action as deemed appropriate. ***(For possible action)***

DOCUMENT SUBMITTED:
-Amendment One to Contract for Medical Coders
-Disclosure of Ownership

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 16 Approve the award by the Governing Board RFP No. 2015-06 Agreement for Pre Collection Self Pay Service to United Collection Bureau, Inc. d/b/a UCB; and take action as deemed appropriate. ***(For possible action***

DOCUMENT SUBMITTED:
-Agreement for Pre-Collection Self Pay Service
-Disclosure of Ownership

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 17 **Approve the Provider Agreement between Kathleen Wairimu, MD and University Medical Center of Southern Nevada for outpatient psychiatric Ryan White services; and take action as deemed appropriate. *(For possible action)***

DOCUMENTS SUBMITTED:
-Provider Agreement between UMCSN and Kathleen Wairimu, MD
-Disclosure of Ownership
-Disclosure of Relationship

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 18 **Recommend for approval by the Board of County Commissioners also sitting as the Board of Hospital Trustees for University Medical Center of Southern Nevada Approve, adopt and authorize the Chairman to sign a resolution to support the Level I Trauma Center designation given by the State of Nevada, Division of Health; and take action as deemed appropriate. *(For possible action)***

DOCUMENTS SUBMITTED:
-Resolution

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 19 **Recommend for approval by the Board of County Commissioners also sitting as the Board of Hospital Trustees for University Medical Center of Southern Nevada approve, adopt and authorize the Chairman to sign a resolution to support the Level II Pediatric Trauma Center designation given by the State of Nevada, Division of Health; and take action as deemed appropriate. *(For possible action)***

DOCUMENTS SUBMITTED:
-Resolution

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 20 **Approve (1) the option to renew the Professional Services Agreement between University Medical Center and Southern Nevada Courier Service, Inc., for one (1) two-year period as per the terms of the Agreement, and (2) Amendment Two to restructure the pricing terms for the renewal period, on**

behalf of University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Letter from UMC to Mr. Lopez dated October 22, 2015
- Amendment Two

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 21 Approve ratification of a Professional Services Agreement (Individual Physician On-Call Coverage) for Burn Care Center, with Nathan I. Ozobia, M.D. and authorize the CEO to approve each renewal year if/when each option is exercised; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Professional Services Agreement

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 22 Approve ratification of a Professional Services Agreement (Individual Physician On-Call Coverage) for General Surgery, with Nathan I. Ozobia, M.D. and authorize the CEO to approve each renewal year if/when each option is exercised; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Professional Services Agreement

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 23 Approve ratification of a Professional Services Agreement (Individual Physician On-Call Coverage) for Advanced Trauma Life Support, with Nathan I. Ozobia, M.D. and authorize the CEO to approve each renewal year if/when each option is exercised; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Professional Services Agreement

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 24 Approve ratification of a Professional Services Agreement (Group Physician On-Call Coverage) for Burn Care Center, with Desert West Surgery and authorize the CEO to approve each renewal year if/when each option is exercised; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Professional Services Agreement

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 25 Approve ratification of a Professional Services Agreement (Group Physician On-Call Coverage) for General Surgery, with Desert West Surgery and authorize the CEO to approve each renewal year if/when each option is exercised; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Professional Services Agreement

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 26 Approve ratification of a Professional Services Agreement (Group Physician On-Call Coverage) for Advanced Trauma Life Support, with Desert West Surgery and authorize the CEO to approve each renewal year if/when each option is exercised; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Professional Services Agreement

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 27 Approve the new "Professional Services Agreement (Individual and Group Physician On-Call Coverage)" Master Templates; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
-Professional Services Agreement (Group Physician On-Call Coverage)
- Professional Services Agreement (Individual Physician On-Call Coverage)

FINAL ACTION: A motion was made by Member Saltman to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 28 Approve a recommendation to the UMC Board of Hospital Trustees for the appointment of the three Governing Board members whose terms expire on December 31, 2015, for a three (3) year term ending December 31, 2018; and take any action deemed appropriate. (For Possible Action)

DOCUMENTS SUBMITTED:
-None

DISCUSSION: Chair O'Reilly asked for separate votes for each reappointment, the member up for reappointment could not vote for themselves, therefore abstaining from the vote.

Final Action:
A motion was made by Member White to reappoint Member Franklin as recommended. Motion carried by unanimous vote. (Renee Franklin abstained)

A motion was made by Member Mackay to reappoint John O'Reilly as recommended. Motion carried by unanimous vote. (John O'Reilly abstained)

A motion was made by Member Saltman to reappoint Harry Hagerty as recommended. Motion carried by unanimous vote. (Harry Hagerty abstained)

SECTION 4: EMERGING ISSUES

ITEM NO. 29 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. ***(For possible action)***

None

Chair O'Reilly invited each of the board members and Mr. VanHouweling to submit any suggestions they may have, for committee assignments and appointments to him, to consider before the end of the year. Also, Chair O'Reilly would like to get the 2016 meeting schedule out to board members to review so it can be placed as an agenda item at an upcoming meeting.

COMMENTS BY THE GENERAL PUBLIC:

A period devoted to comments by the general public about matters relevant to the Board's jurisdiction will be held. No action may be taken on a matter not listed on the posted agenda. Comments will be limited to three minutes. Please step up to the speaker's podium, clearly state your name and address and please ***spell*** your last name for the record.

All comments by speakers should be relevant to the Board's action and jurisdiction.

Speaker(s): Patricia Greaux-Maddox, ED Unit Clerk, representing local SEIU 1107 stated that, "When there is a PERS increase, the employees do pay half, if it's a 2%, the employees pay 1%, it's not just on UMC."

There being no further business to come before the Board at this time, at the hour of 3:53 p.m. Chairman O'Reilly adjourned the meeting.

Minutes Prepared by: Terra Lovelin

APPROVED: November 18, 2015