University Medical Center of Southern Nevada
Governing Board Meeting
September 30, 2026

Emerald Conference Room (1st Floor)
Delta Point Building
901 Rancho Lane
Las Vegas, Clark County, Nevada
Wednesday, September 30, 2026
2:00 PM

The University Medical Center Governing Board met in regular session, at the location and date above, at the hour of 2:00 PM. The meeting was called to order at the hour of 2:06 PM by Chair Hagerty. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
Harry Hagerty, Chair
Laura Lopez-Hobbs, Vice Chair
Chris Haase (via Teams)
John Fildes, MD
Bill Noonan

Ex-Officio Members:

Present:
Bobbette Bond, Ex-Officio
Alison Netski, Dean of Kirk Kerkorian SOM at UNLV
Syed Shah, Chief of Staff

Absent:
Mary Lynn Palenik

Others Present:
Mason Van Houweling, Chief Executive Officer
Tony Marinello, Chief Operating Officer
Jennifer Wakem, Chief Financial Officer
Don Barnwell, Executive Director of Information Technology
Susan Pitz, General Counsel
Stephanie Ceccarelli, Governing Board Secretary
UMC Tranquility Team
Representatives from Vizient, Inc

SECTION 1: OPENING CEREMONIES

CALL TO ORDER

PLEDGE OF ALLEGIANCE

INVOCATION

ITEM NO. 1 PUBLIC COMMENT

Chair Hagerty asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of Minutes of the regular Meeting of the UMC Governing Board held on August 26, 2026. *(Available at University Medical Center, Administrative Office) (For possible action)*

FINAL ACTION:

A motion was made by Member Noonan that the minutes be approved as presented. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda *(For possible action)*

Agenda Item 19 will be heard at the next board meeting.

FINAL ACTION:

A motion was made by Member Fildes that the agenda be approved as amended. Motion carried by unanimous vote.

SECTION 2: CONSENT ITEMS

ITEM NO. 4 Approve the September 2026 Medical and Dental Staff Credentialing Activities for University Medical Center of Southern Nevada (UMC) as authorized by the Medical Executive Committee (MEC) on September 22, 2026; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Credentialing Activities

ITEM NO. 5 Approve and authorize the Chief Executive Officer to sign the Amendment Twelve to the Participating Provider Agreement with SilverSummit Healthplan, Inc. for Managed Care services; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Provider Agreement – Amendment 12 - Redacted
- Disclosure of Ownership

ITEM NO. 6 Approve and authorize the Chief Executive Officer to sign the Amendment 2 to RFP No. 2022-01 Service Agreement for Early Out Self-Pay Pre-Collection Services with CMRE Financial Services, Inc. d/b/a Healthcare Revenue Management Group (HRMG); or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Service Agreement – Amend 2

ITEM NO. 7 Approve and authorize the Chief Executive Officer to sign the Surgical Assist Services Agreement with EVH Network, LLC; execute any extension options and future amendments within the not-to-exceed yearly amount of this Agreement; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Surgical Assist Services Agreement
- Disclosure of Ownership

ITEM NO. 8 Approve and authorize the Chief Executive Officer to sign the LOGIQ E10 Ultrasound Agreement with GE Healthcare; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- LOGIQ E10 Ultrasound Machines Quotation – Redacted
- Sourcing Letter
- Disclosure of Ownership

ITEM NO. 9 Approve and authorize the Chief Executive Officer to sign the Third Amendment to Master Services Agreement with HealthCare Inspired, LLC for Audit Services; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Audit Services Agreement - 3rd Amendment
- Disclosure of Ownership

ITEM NO. 10 Approve and authorize the Chief Executive Officer to sign the Agreement with Intero Group HIM Services, LLC for CDI Services; execute any extension options; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Master Services Agreement
- Disclosure of Ownership

ITEM NO. 11 Approve and authorize the Chief Executive Officer to sign the Service Agreement Addendum with Philips Healthcare, a division of Philips North America LLC; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Service Agreement Addendum
- Disclosure of Ownership

ITEM NO. 12 Approve and authorize the Chief Executive Officer to sign the Amendment 1 to Agreement for 340B Recovery Services with Par8o, LLC; execute any extension options and future amendments within the not-to-exceed yearly amount of this Agreement; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Agreement for Recovery Services – Amendment 1

ITEM NO. 13 Review and recommend for award by the Board of Hospital Trustees for University Medical Center of Southern Nevada, the RFP No. 2026-02 for Clinical Engineering, Equipment Distribution Management and Project Management Services to Intelas Health, Inc.; authorize the Chief Executive Officer to sign the RFP No. 2026-02 Service Agreement, and execute any extension options and future amendments that address the addition or deletion of equipment and needed services for all hospital locations; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Service Agreement

ITEM NO. 14 Review and recommend for approval by the Board of Hospital Trustees for University Medical Center of Southern Nevada, the Lease Agreement with Verlaine, LLC for real property at 10195 W. Twain Ave, Las Vegas, NV 89149; or take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Lease
- Disclosure of Ownership

ITEM NO. 15 Approve the overall FY2027 Organizational Performance Objectives as reviewed and recommended by the Human Resources and Executive Compensation Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- FY27 Management Goals

FINAL ACTION:
A motion was made by Member Fildes that Consent Items 4-15, be approved, ratified, and awarded as presented. Motion carried by unanimous vote.

SECTION 3: BUSINESS ITEMS

ITEM NO. 16 Discussion with the UMC Tranquility team regarding the importance of self-care; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None

DISCUSSION:

The UMC Tranquility Nursing team highlighted the importance of self-care.

Self-care brings a sense of wholeness and balance to one's life. Allowing yourself permission for self-care is an essential first step. Adequate rest, exercise, and healthy diet are also important for overall personal well-being. At least seven to nine hours of sleep are recommended for physical and mental well-being. Other recommendations for self-care include the following:

- Politely saying No – not becoming overwhelmed with projects
- Scenic drive
- Reading a book on self-care
- Disconnecting from technology
- Scheduling self-care time
- Spending time with pets
- Enjoying nature

The Board members were led through guided imagery and a breathing exercise, which also helps reduce stress.

FINAL ACTION:
None

ITEM NO. 17 Receive a presentation from representatives of Vizient, Inc. regarding advancing UMC's strategic priorities through partnership in the Las Vegas Valley; and direct staff accordingly. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- PowerPoint Presentation

DISCUSSION:

Mr. Van Houweling introduced Vizient representatives, who will discuss how UMC compares to other organizations, where UMC excels in challenging circumstances, and areas for opportunity and improvement.

A high-level overview of Vizient's role in advancing UMC's strategic priorities through partnership in the Las Vegas Valley was provided. The team reviewed the Vizient advantage through insights, expertise, and national perspective, progress in UMC's quality performance, and future sustainment and excellence opportunities.

Vizient is a performance improvement company. The strategic priorities Vizient addresses are financial sustainability and optimization; care delivery and quality performance; strategic growth and enterprise transformation; and workforce stabilization and talent management.

Vizient connects with the nation's top providers. Approximately 97% of academic medical centers in the US and roughly 70% of acute care providers nationwide work with Vizient, along with 35% of ambulatory providers and 90% of America's

essential hospitals. It uses a clinical database to provide a transparent benchmarking repository that helps over 1,700 hospitals improve the quality and efficiency of care. A discussion ensued regarding the hardships and challenges observed in communities, and how the data received helps improve care for patients in the community.

As a safety net hospital, UMC cares for a large percentage of federally funded patients, and despite pressure from shifting enrollment due to HR1, UMC has maintained benefits for Medicaid patients. The discussion continued, highlighting performance opportunities and benchmarks that were met to satisfy the super safety net criteria, including case mix index, length of stay, readmission, mortality index, and complication rates.

Chair Hagerty requested that Vizient provide a presentation to the County explaining the benefits of the services UMC provides to the community as a safety-net hospital.

Member Fildes addressed challenges and concerns related to LeapFrog scores and asked what Vizient could do to help improve the score. The Vizient team responded that there are tools available to track current performance and success.

Member Noonan asked what research has been conducted on the impacts of H.R.1. Vizient has teams that help assess how it will affect hospitals.

Member Lopez-Hobbs commented on the challenges UMC has faced in trying to improve the LeapFrog scores and challenged the Vizient team to assist UMC in improving those scores. The discussion continued on how Vizient can work jointly with UMC and UNLV across several metrics to support continued growth in the community.

FINAL ACTION:
None

ITEM NO. 18 R**eview and discuss the Governing Board 2026 Action Plan regarding the UGM Epic Conference from Don Barnwell, Executive Director of Information Technology; and direct staff accordingly.** ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- PowerPoint

DISCUSSION:

Don Barnwell, Executive Director of Information Technology, provided an update on the UGM Epic conference and the key takeaways from the seminar, as well as an update on the strategies and roadmap for the future.

Mr. Barnwell highlighted several AI-based platforms introduced to assist staff with documentation and coding, which will help reduce denials. Other initiatives reviewed included Hospital at Home, post-discharge medical management, tools to improve length-of-stay benchmarks, Chart with Art for nurses and clinicians,

MyChart Emmie for patients, MyChart Bedside, Provider Finder, and Cogito Cloud.

Lastly, Mr. Barnwell highlighted a list of Epic modules that will be used in the future to improve or replace some of the current platforms at UMC. A discussion followed on whether any Epic tools are available to capture survey scores. Mr. Van Houweling suggested inviting PressGaney to provide a presentation on best practices for capturing survey data.

Mr. Barnwell noted that many of the modules will be implemented in the future. A discussion ensued regarding how some of the modules are currently being implemented for physicians and referrals.

FINAL ACTION:
None

ITEM NO. 19 Receive a report from the Governing Board Strategic Planning Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None

DISCUSSION:

This report was tabled and will be heard at the next meeting.

FINAL ACTION:
None

ITEM NO. 20 Receive a report from the Governing Board Audit and Finance Committee; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None

DISCUSSION:

Chair Hagerty provided a report on the meeting, which was held on Wednesday, August 19, 2026, at 2:00 p.m. A quorum was in attendance. There was no public comment, and the minutes and agenda were both approved unanimously as presented.

The CFO presented a report on the monthly financial results and the fiscal year-end financials for August FY26. The discussion covered factors affecting financial outcomes, comparisons to the budget, as well as operating and financial metrics, and the current status of the financial and organizational performance goals.

Next, the Committee received an update from the CFO on items affecting Audit and Finance, including status of the BDO Audit, rural filing status, and the donation to Intermountain Children’s Hospital.

The other business items were reviewed and approved or ratified by the Committee during the meeting. All of the contracts that were approved during the meeting are a part of today's consent agenda.

At the conclusion of the meeting, emerging issues were identified. There was no public comment, and the meeting adjourned at 3:25 p.m.

FINAL ACTION:
None

ITEM NO. 21 Receive the monthly financial report from the Chief Financial Officer for the August FY27 financial report; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**

- August FY27 Financial Report

DISCUSSION:

Ms. Wakem provided a summary of the monthly financial reports for August FY2027.

The key indicators for August showed that admissions were below budget. ADC was 366. LOS was 6.30. Overall acuity was 1.84, and Medicare CMI was 1.81. Inpatient surgeries were 7 cases below budget, and outpatient surgeries were 34 above budget. There were 13 transplant cases, and ER visits were 3.5% above budget. ED to obs conversion rate was 8.69%, which is an all-time high.

Primary and quick cares were down. The Orthopedic Clinic saw 2,600. There were 99 deliveries. The CSC volumes were a record high with 535 patients.

The income statement for the month showed operating revenue was above budget $2.2 million and operating expenses were above budget $920K. EBITDA for the month was $1.4 million on a budget of $300K. Year-to-date EBITDA was $4.8 million.

Salaries, wages, and benefits were over budget for the month. All other expenses was favorable to budget, primarily due to supplies.

FINAL ACTION:

None

ITEM NO. 22 Receive an update from the Dean of the Kirk Kerkorian, School of Medicine at UNLV; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**

- PowerPoint Presentation

DISCUSSION:

Dean Netski provided the following updates:

There have been increases in patient encounters during the month.

The Nevada Radiation and Exposure and Screening and Education Program: This is a grant program that provides regular monthly screenings for individuals who have had long-term radiation exposure.

UNLV is actively involved in multiple upcoming community engagements and events, including community health fairs, the annual School of Medicine Day event with the Just One Project, and the Breast Cancer Awareness and Walk with a Doc Event in October.

There is continued success in research and academic collaboration. There is focus on e-scooter and e-bike traumas. The topic for this month's research series is Understanding Research Ethics and the IRB Review Process.

FINAL ACTION:

None

ITEM NO. 23 Receive an update from the Hospital CEO; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- PowerPoint Presentation

DISCUSSION:

Mason Van Houweling, UMC CEO, provided the following CEO updates:

- Congratulations to Dr. Mackay, who was honored with the Healthcare Hero - Lifetime Achievement Award
- Congratulations to Nadia Gomez for receiving the Innovator Award.
- 7-story tower refresh continues
- 24/7 Quick Care/ER throughput improvement
- Weekend OR capacity expansion – 2 additional rooms
- Real Radiology night reads
- Vocera/Edge enterprise-wide project kick-off
- Clark County Extreme Heat Coordination Body
- Dr. Carmen Flores receives esteemed designation of Fellow of ABA
- CEO Town Halls - October 8th at 7:30 am and 12:00 pm in the Emerald Conference Room

Slides were shown of images highlighting the 2026 EMS Appreciation event, UMC Nursing Leadership celebration, and Olive Crest event at Red Rock.

FINAL ACTION:
None

SECTION 4: EMERGING ISSUES

ITEM NO. 24 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. *(For possible action)*

DISCUSSION:
The Board would like to discuss the following topics in the future:

1. Civilian/Military planning initiatives and partnerships in times of conflict
2. Internal share point system for Board Members to receive UMC email addresses

FINAL ACTION:
None

COMMENTS BY THE GENERAL PUBLIC:

Comments from the general public were called for:

Speakers: None

FINAL ACTION:

At the hour of 3:51 p.m., the meeting was adjourned.

APPROVED: October 28, 2026
Minutes Prepared by: Stephanie Ceccarelli, Governing Board Secretary