University Medical Center of Southern Nevada
Governing Board
December 16, 2020

UMC ProVidence Conference Room
UMC Trauma Building (5th Floor)
800 Hope Place
Las Vegas, Clark County, Nevada
Wednesday, December 16, 2020
2:00 PM.

The University Medical Center Governing Board met in regular session, via WebEx, at the hour of 2:00 PM. The meeting was called to order at the hour of 2:02 PM by Chair O'Reilly. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present (Via WebEx):
John O'Reilly, Chair
Donald Mackay, M.D., Vice-Chair
Laura Lopez-Hobbs (Via WebEx)
Christian Haase (Via WebEx)
Robyn Caspersen (Via WebEx)
Renee Franklin (Via WebEx)
Jeff Ellis (Via WebEx)
Mary Lynn Palenik (Via WebEx)

Absent:
Harry Hagerty, Excused

Ex-Officio Members:

Present:
Dr. Frederick Lippmann, Chief of Staff
Dr. Marc Kahn, Dean UNLV (Via WebEx)
Barbara Fraser, Ex-Officio (Via WebEx)

Others Present:
Mason VanHouweling, Chief Executive Officer
Jennifer Wakem, Chief Financial Officer
Tony Marinello, Chief Operating Officer
Susan Pitz, General Counsel
Maria Sexton, Chief Information Officer
Stephanie Ceccarelli, Board Secretary

SECTION 1. OPENING CEREMONIES

CALL TO ORDER

PLEDGE OF ALLEGIANCE

INVOCATION

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

SPEAKERS: None

This concludes the public comment.

ITEM NO. 2 Approval of Minutes of the regular meeting of the UMC Governing Board on November 18, 2020. *(Available at University Medical Center, Administrative Office) (For possible action)*

FINAL ACTION: A motion was made by Member Dr. Mackay that the minutes be approved as amended. The motion was carried by a unanimous vote.

ITEM NO. 3 Approval of Agenda *(For possible action)*

Chair O'Reilly requested that Items 4-6 on the Consent agenda be held for brief discussion.

FINAL ACTION: A motion was made by Member Dr. Mackay that the agenda be approved as amended. The motion was carried by a unanimous vote.

SECTION 2. CONSENT ITEMS

Consent Items 4-6 were held to be discussed later during the meeting.

ITEM NO. 7 Approve the Preferred Provider Agreement with Culinary Health Fund Administrative Services, LLC; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Proferred Provider Agreement

ITEM NO. 8 Approve the Provider Services Agreement with HCP IPA Nevada, LLC; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Provider Services Agreement

ITEM NO. 9 Ratify the Commitment Agreement with Cepheid for the purchase of COVID-19 4-Plex Test Kits; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Purchase Agreement
- Disclosure of Ownership

ITEM NO. 10 Approve the award of Bid No. 2020-07, Pharmacy Clean Room Design and Build Project, to Martin-Harris Construction, LLC, the lowest responsive and responsible bidder; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Invitation to Bid
- Letter of Award

ITEM NO. 11 Approve the Product Supply Agreement with Praxair Distribution, Inc. for bulk oxygen; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Product Supply Agreement
- Product Rider
- Disclosure of Ownership
- Sourcing Letter

ITEM NO. 12 Approve the Professional Services Agreement for Cardiovascular and Thoracic Surgery Clinical Coverage with Martin, MD, Mavroidis, MD, Dhudshia, MD & Feikes, MD, Cardiovascular Surgical Services, Ltd. d/b/a Cardiovascular Surgery of Southern Nevada; authorize the Chief Executive Officer to exercise any extension options; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Professional Services Agreement

ITEM NO. 13 Approve the Professional Services Agreement for Cardiovascular Anesthesiology On-Call Coverage with Fielden, Hanson, Isaacs, Miyada, Robison, Yeh, Ltd. d/b/a USAP-Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Professional Services Agreement

ITEM NO. 14 Approve the Master Services Agreement and Statements of Work with Primaris Holdings, Inc.; authorize the Chief Executive Officer to execute future statements of work within his delegation of authority; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Statement of Work #1
- Statement of Work #2
- Master Services Agreement
- Disclosure of Ownership
- Business Associate Agreement

ITEM NO. 15 Approve the Master Services Agreement with Vizient, Inc. for quality management and software solutions; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Master Services Agreement
- Disclosure of Ownership

ITEM NO. 16 Approve the Agreement for Rapid Patient Service Desk Activation II with Bluetree Network, Inc.; authorize the Chief Executive Officer to exercise any extension options; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Agreement for Rapid Patient Service Desk Activation II
- Disclosure of Ownership

ITEM NO. 17 Recommend for approval by the Board of Hospital Trustees for University Medical Center of Southern Nevada ("UMC") the Lease Contract for the Nellis Primary and Quick Care location with WRI Charleston Commons, LLC; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED
- Lease Contract
- Disclosure of Ownership

FINAL ACTION: A motion was made by Member Dr. Mackay to approve the Items 7-17 on the Consent Agenda as recommended. Motion carried by unanimous vote.

SECTION 3: BUSINESS ITEMS

ITEM NO. 18 Recognize the service of UMC Board of Trustees Chair Lawrence Weekly; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Slide Presentation

DISCUSSION:

Chair O' Reilly recognized UMC Board of Trustee Chair, Lawrence Weekly for his service as Chair of UMC. The leadership and support provided to UMC by Chairman Weekly has been greatly appreciated.

Mr. Van Houweling thanked Chairman Weekly on behalf of all of the employees of UMC for his representation and support, true grit and fight for this organization and appreciated his friendship.

Next, a slideshow presentation was shared and Chair Weekly was presented with a gift in appreciation of his years of service.

Finally, Chairman Weekly thanked the Board for all that they have done to assist the Board of County Commissioners and he expressed his appreciation to the staff for their support and assistance provided to him during his years of service.

Chair O'Reilly congatulated Member Palenik, Member Ellis and Member Dr. Mackay on their reappointments to the UMC Governing Board.

ITEM NO.19 Receive an educational presentation from the State Medicaid Office regarding Medicaid enrollment; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED:
- PowerPoint Presentation

DISCUSSION:

Susan Beirmann, Administrator of the Nevada Division of Health Care Financing and Policy, provided a brief overview of the increasing trends in the Medicaid enrollment program and Nevada Medicaid caseload data.

Ms. Beirman explained the case load trend is increasing as more people come in and move from one category to another within the Medicaid program. She added that the total caseload has increased nearly 19% since March 2020. Much of the caseload growth is tied to the elimination of redeterminations and disenrollment during the COVID-19 public health emergency. Statistics of the caseload facts were provided to the Board. She emphasized that Nevada Medicaid serves 25% of the state's population and the unemployment rate has increased from 3.6% in February to 30.1% in April 2020.

Chair O'Reilly asked how Nevada compares to the rest of the nation. Ms. Beirmann responded that Nevada is listed as one of the top 10 states with increases in Medicaid. The discussion continued regarding enrollment trends.

Next, she provided percentages of the Fedederal Medical Assistance Percentage rates provided by category, which included CHIP to Medicaid, parents and children and newly eligible and others. Federal funds contribute 68 cents per dollar of medical expeditures. She added that the largest growth in caseload categories since February 2020 occurred with parents and children and newly eligible adults; up 20.3% and 28.5% respectively.

The vast majority of recipients of Check Up, CHIP to Medicaid and Child Welfare remain enrolled in the same caseload category since the start of the pandemic in February 2020.

Lastly, was a review of the medical applications received. The share of medical applications approved during calendar year 2020 to date is 58.8% and in November 2020. The averave number of medical applications pending processing was nearly 9,000.

Mr. Van Houweling thanked Administrator Biermann for her work, assistance, and leadership.

ITEM NO. 20 Receive a report from the Governing Board Clinical Quality and Professional Affairs Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- None Submitted

DISCUSSION:

The meeting was held on December 7, 2020 at 3:08 pm. There was a quorum of members in attendance. There was no public comment. The minutes of the October 5, 2020 meeting were approved and the agenda was approved.

An update of the Magnet Journey was presented by Deb Fox, Cathy Hamel and JoAnna Dean. He stated that there is a natural transition from Pathways to Excellence to Magnet. This progression aligns with the UMC vision to be a premier academic learning center and to provide patient centered care. An indept review of the components of Magnet was provided during the meeting, as well as the future progress in achieving the goal of Magnet Status.

Next, Jovi Romitio provided an update to the changes to the Medical and Dental Staff Bylaws and Rules and Regulations. The Committee unanimously approved and recommended for approval by the Governing Board and the UMC Board of County Commissioners the proposed amendments.

Patty Scott provided a review of the 2nd quarter grievances of 2020. The reasons ranged from lack of communication, inappropriate comments, lack of concern and unprofessional behavior. All responses were in accordance with CMS regulations. He noted there was a 65% decrease in grievance reports compared to 1st quarter.

Policies and procedures were approved, along with contract evaluation. The committee unanimously approved the activities of the UMC policy and Procedures Committee meetings of September 23rd and October 28th.

Lastly, emerging issues were addressed. There was no public comment and the meeting adjourned at 3:42pm.

FINAL ACTION:
- None

At this time, Chair O'Reilly the discussion returned to discuss Concent Items 5 and 6.

ITEM NO. 5 Recommend the Board of Hospital Trustees for University Medical Center of Southern Nevada ("UMC") approve the proposed amendments to the UMC Medical and Dental Staff Bylaws and Rules and Regulations; as approved and recommended by the Medical Executive Committee on November 24, 2020*. (For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Summary of Proposed Revisions
- Medical Staff Bylaws and Rules Regulations (Proposed Revisions)

FINAL ACTION:

A motion was made by Member Caspersen to approve the Item 5 on the Consent Agenda as recommended. Motion carried by unanimous vote.

ITEM NO. 6 Approve the Clinical Quality and Professional Affairs Committee's recommendation for approval of the UMC Policy and Procedures Committee's activities from its meetings held on September 23, 2020 and October 28, 2020*. (For possible action)*

DOCUMENT(S) SUBMITTED**:**
- September and October Policies and Procedures
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FINAL ACTION:

A motion was made by Member Caspersen to approve the Item 6 on the Consent Agenda as recommended. Motion carried by unanimous vote.

Next, Chair O'Reilly requested that Dr. Lippman address Consent Item 4.

ITEM NO. 4 Approve the November 2020 Physician Credentialing Activities for University Medical Center of Southern Nevada (UMC) as authorized by the Medical Executive Committee (MEC) November 24, 2020. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Credentialing Activities

Chair O'Reilly requested that the Board be addressed on the activities of the Credentialing Committee by Dr. Lippmann, given the importance of the Credentialing activities.

Dr. Lippman reminded the Board that the approval of the MEC and credentialing activities became a responsibility of the Governing Board. He advised the Board of the extensive vetting process of each individual requesting privileges at UMC, which includes a thorough background check, data bank review, licensing review and primary source verification. This information is reviewed by the Credentialing Committee for approval, then next to the Medical Executive Committee for final approval. He.added that every month this item will be on the agenda for the Governing Board.

FINAL ACTION:

A motion was made by Member Caspersen to approve the Items 6 on the Consent Agenda as recommended. Motion carried by unanimous vote.

ITEM NO. 21 Receive a report from the Governing Board Audit and Finance Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED:
- None submitted

DISCUSSION:

Member Caspersen provided a report of the meeting held on Wednesday, December 9, 2020 at 2:00pm. There was a quorum in attendance. There was no public comment and minutes and the agenda were both approved unanimously.

The business items were reviewed and approved by the Committee during the meeting. All of the contracts that were approved are part of today's consent agenda.

Financial statements were for November were not yet finalized, therefore there was no financial report provided during the meeting. There was a summary of some financial information. There was focus on the cash flow, financial performance against budget, COVID testing, PPE costs, hospital volumes and Federal Supplemental payments.

An update was also provided on the status of the 2020 BDO audit which has been delayed. A report will be provided when they are available.

There were no emerging issues, no public comment and the meeting adjourned at 2:45 PM.

FINAL ACTION:

None

ITEM NO. 22 Receive the monthly financial report for November FY21; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED:
- November FY21 Financials

DISCUSSION:
Jennifer Wakem provided a summary of the financial statements for November FY21.

Key indicators for November showed volumes were running low compared to budget. Admissions were down by 12%. Acuity is high. Hospital CMI was 2.04 and Medicare CMI was 2.16. Inpatient surgeries were below prior year 6% and outpatient surgeries were below prior year 12%. There were 13 transplants for the month of November. ER visits were below prior year almost 24%. The ED to admission conversion rate was 22%, which was a 3% increase over year.

Quick care visits were below prior year and primary care was slightly above prior year.

She continued by reviewing the payor mix. Medicare is up almost 2.2% and self-pay has dropped. She introduced a new slide which showed the 2020 unemployment rate trended as compared to other states. She added that Nevada's unemployment rate is 12%. The national unemployment average is 6.9%. Unemployment was at the highest in April, but it is going down.

Next, she reviewed the November summary income statement showed revenue $6.4 million above prior year. Expenses have gone up significantly above prior year, almost $8.5 million. Income from operations ended at a loss at just over $1million.

Year to date income statement shows us upside down $26.5 million. Without Cares Act Funding, the total would be $32 million upside down.

Salaries, wages and benefits were slightly above prior year due to wage rate increases and the increase in contract labor.

Supplies are above prior year due to COVID testing, pharmaceuticals and the 340B expenses. Lab supplies amount to about $4.2 million of the $6.7 million increase. There has also been a significant increase in transplants.

Finally, the COVID testing volumes were reviewed with a total of 121K tests performed in November.

Chair O'Reilly asked how much of the supplies cost related to PPE and if this is tracked. Ms. Wakem stated that it was roughly about $4.5 million. She added that we now have years worth of supplies and we are now on a regular pace of buying PPE.

FINAL ACTION:

None

ITEM NO.23 Receive a report on the University of Nevada Las Vegas School of Medicine; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- None submitted

DISCUSSION:

Member Dean Kahn reported that the building for the Medical Education Building is ahead of schedule.

The strategic planning process continues with the Medical School, which includes the continued partnership with UMC. Areas of growth and future partnerships are being discussed.

He anticipates a lot more activity surrounding the Academic Health Center.

FINAL ACTION:

None

ITEM NO. 24 Receive an update from the Hospital CEO and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED:
- CEO Update Presentation

DISCUSSION:

Mason VanHouweling, CEO, provided background and introduced Courtney Kaplan to the Governing Board.

Ms. Kaplan thanked the Board for the opportunity to speak with them. She next shared the story of her personal experience working with the staff of UMC after an accident involving her son. She said that he experience was amazing. She spoke about the first ever Honor Walk that took place at UMC. There have been, at minimum, 8 individuals that have benefited from her son’s donation. She said that the experience made a huge impact on her, and she is grateful that she was able to others.

She continued by providing details of the experience and the journey she has taken since working with an organ donation or transplant center. A slide presentation was shared with the Board.

Chair O’Reilly would like to invite Ms. Kaplan back, along with the donor recipients, to UMC for a reunion.

Mason provided an update on the vaccinations that are taking place. He let the Board know that the Pfizer vaccine has been received and advised them that approximately 1000 have been administered. He continued with providing details of the operation involved in the distribution. He added that it has been a huge moral boost. He added that for the community to move forward, everyone needs to be vaccinated.

Member Ellis asked asked how long it will take for those that want to be vaccinated will be able to get vaccinated and will there be a choice of which vaccine you would want. Mr. Van Houweling estimated it would be March before the vaccine will be available to the general public, after Tiers 1 and 2. He went on to detail how the vaccine is being tracked to make sure it is administered correctly.

Mr. Van Houweling next provided an update on the plans that UMC and UNLV have in place on the COVID vaccine is available for distribution. A full roll-out is anticipated for the spring of 2021.

Member Caspersen asked if there is a cost for the vaccine and how will the cost be tracked. Mr. Van Houweling responded that the cost for the vaccine is being covered by the Federal Government and insurance will be billed the administration fee, which is set by the Federal Government. the insurance is the only thing being paid. This is being tracked in MyChart and WebIZ . He advised that one must be 16 or older to receive the vaccine and there other reporting systems that are being used to track any adverse reactions. The conversation continued regarding addressing the skeptism and myths within in the community regarding being vaccinated and how the community is notified when new tiers are available to receive vaccination.

Next, Mr. Van Houweling provided an update on the expansion work being done in the hospital. The Trauma ICU has been upgraded and refreshed and opened on Monday.

FINAL ACTION: None

SECTION 4: EMERGING ISSUES

ITEM NO. 25 Identify emerging issues to be addressed by staff or by the Board at future meetings and direct staff accordingly. *(For possible action)*

Chair O'Reilly requested that any individuals wishing to change committees, please reach out to Susan Pitz.

Member Dr. Lippman shared the awards that were given to doctors at UMC and UNLV and thanked them for their contributions to the community.

COMMENTS BY THE GENERAL PUBLIC:

Comments from the general public were called before going into closed session.

No such comments were heard.

There being no further business to come before the Board at this time, at the hour of 4:08 PM, Chair O'Reilly adjourned the meeting, and the Board recessed to go into closed session.

FINAL ACTION: No action was taken by the Board.

APPROVED: January 27, 2021

Minutes Prepared by Stephanie Ceccarelli