University Medical Center of Southern Nevada
Governing Board
April 25, 2018

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday, April 25, 2018
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the regular place of meeting in the Emerald Room, 901 Rancho Lane, Suite 180, Las Vegas, Clark County, Nevada, on Wednesday, April 25, 2018 at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:02 p.m. by Chair John O'Reilly. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair
Donald Mackay, M.D., Vice-Chair
Robyn Caspersen
Jeff Ellis
Harry Hagerty
Laura Lopez-Hobbs
Jeff Ellis
Christian Haase
Mary Lynn Palenik
Renee Franklin

Absent:

Ex-Officio Members:

Present:
Barbara Fraser, Ex-Officio
Dr. Gardner, Vice Dean for Clinical Affairs, UNLV School of Medicine (for Barbara Atkinson, M.D.)

Absent:
Dr. Frederick Lippmann, Chief of Staff
Barbara Atkinson, M.D, Planning Dean, UNLV School of Medicine

Also Present:
Mason VanHouweling, Chief Executive Officer
Susan Pitz, General Counsel
Terra Lovelin, Board Secretary

SECTION 1. OPENING CEREMONIES

PLEDGE OF ALLEGIANCE

ITEM NO. 1 PUBLIC COMMENT

Chair John O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board on March 28, 2018. ***(Available at*** **University** ***Medical Center, Administrative Office) (For possible action)***

FINAL ACTION: A motion was made by Member Caspersen that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda *(For possible action)*

Item No. 15 will be delayed to allow time for the presenter to arrive.

FINAL ACTION: A motion was made by Vice-Chair Mackay that the agenda be approved as presented. Motion carried by unanimous vote.

SECTION 2. CONSENT ITEMS

ITEM NO. 4 Approve the agreements with Siemens Healthcare Diagnostics Inc. for the new chemistry and immunochemistry analyzers with full automation line for use in UMC's clinical laboratory; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Lab Agreements
- BAA

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 5 Approve Amendment Two to the Agreement for Physician On-Call Services with Children's Urology Associates, LLC; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Amendment Two to Agreement

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 6 Approve the Service Request between Epic Systems Corporation and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Service Request

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 7 Approve Amendment Five between Optimum Healthcare IT, LLC and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Amendment Five to Agreement

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 8 Approve the Provider Agreement between Laboratory Corporation of America and University Medical Center of Southern Nevada for Clinical Laboratory Testing Services for Ryan White participants; authorize the Chief Executive Officer to exercise any renewal options; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Provider Agreement

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 9 Approve the Provider Agreement between the Board of Regents College of Southern Nevada Dental Practice and University Medical Center of Southern Nevada for outpatient dental services; authorize the Chief Executive Officer to exercise any renewal options; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Provider Agreement
- Codes by Fee Schedule
- BAA

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 10 Approve and recommend for approval by the Board of Hospital Trustees for University Medical Center of Southern Nevada, the First Amendment to Interlocal Medical Office Lease with the Board of Regents of the Nevada System of Higher Education on behalf of the University of Nevada, Las Vegas, School of Medicine for rentable space at the Lied Building located at 1524 Pinto Lane; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- First Amendment to Interlocal Medical Office Lease

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 11 Approve the Clinical Trial Research Agreement between CSL Behring LLC, University Medical Center of Southern Nevada, and Nevada Heart and Vascular Center Resh LLP ("Nevada Heart"); and the accompanying Memorandum of Understanding ("MOU") between UMC and Nevada Heart; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Agreement
- MOU

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 12 Approve the UMC Primary Care Physician Participation Agreement between Lifeprint Health Inc. dba OptumCare and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Participation Agreement
- DOO

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 13 Approve and recommend for approval by the Board of County Commissioners, also sitting as the Board of Hospital Trustees for University Medical Center of Southern Nevada ("UMCSN"), the settlement agreement in the matter of District Court Case A-15-718177-C, entitled *Keairra Washington, a minor, by and through her natural parent, Latoya Washington vs. University Medical Center of Southern Nevada, et al.*; and authorize the Chief Executive Officer to execute the necessary settlement documents. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Settlement Agreement

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 14 Approve the settlement agreement in the matter of District Court Case A-16-738038-C, entitled *Amy Gilbert vs. Donald Hoard, MD.; Robert B. McBeath, M.D., a professional corporation d/b/a Urology Specialists of Nevada; and University Medical Center of Southern Nevada*; and authorize the Chief Executive Officer to execute the necessary settlement documents. *(For possible action)*

DOCUMENT(S) SUBMITTED:
- Settlement Agreement

FINAL ACTION: A motion was made by Vice-Chair Mackay to approve as recommended. Motion carried by unanimous vote.

SECTION 3: Business Items

ITEM NO. 16 Approve the 2018 Infection Control and Quality Plan; and take any action deemed appropriate. (*For possible action)*

DOCUMENT(S) SUBMITTED:
- 2018 Quality Safety Plan
- Risk Assessment and Plan

DISCUSSION: Jenny Gaca, Associate Administrator of Clinical Quality explained the purpose of the Infection Control Plan and Quality Plan.

The 2018 Quality priorities include things such as, Leapfrog quality reporting, sepsis identification and treatment, patient satisfaction and coordination with nursing quality.

The Infection Control Plan is a bit more regulated and required by NRS. The purpose is to designate authority to the Infection Program Manager and Infectious Disease Medical Director for oversight of the program as well as defining team composition and roles.

The top areas of concern were listed and include bioterrorism, public health epidemics, CLABSI, and hand hygiene compliance.

Vice-Chair Mackay noted that the Clinical Quality Committee received a presentation at their last meeting on both of these plans and recommended approval by the Board today.

FINAL ACTION: A motion was made by Member Franklin to approve the 2018 Infection Control and Quality Plan as recommended. Motion carried by unanimous vote.

ITEM NO. 17 Receive a report from the Governing Board Strategic Planning Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Member Hagerty provided a summary of the meeting held on April 12, 2018.

The committee received a review of UMC Initiatives in Cardiology. UMC ranks 8th out of 14 hospitals in the valley in this specialty. Investments need to be made in technology to make us more competitive.

A team of five employees that are part of the physician recruitment team were introduced. A discussion ensued on how we recruit doctors to UMC.

FINAL ACTION: None

ITEM NO. 18 Receive a report from the Governing Board Clinical Quality and Professional Affairs Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Dr. Mackay, Chair of the Clinical Quality Committee provided a summary on the April 16, 2018 meeting.

The committee was addressed by Mr. VanHouweling who presented an update on the CEO goals for 2018.

HCAHPS Scores were discussed and the goal is to achieve an overall score of 60%, currently we are at 57%.

Haley Hammond presented a brief summary of the ICARE4U program and discussed initiatives employees are working on to bring up the HCAHPS scores, such as communication with physicians and quietness.

Jennifer Gaca presented the 2018 Quality and Infection Control plans and they were both unanimously approved by the committee with a recommendation for Governing Board approval.

An update on UMC's Wellness Center will be provided at the June meeting.

FINAL ACTION: None

ITEM NO. 19 Receive a report from the Governing Board Audit and Finance Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Robyn Caspersen, Chair of the Audit and Finance Committee, provided a summary of the meeting that was held on April 18, 2018.

The committee received a follow up audit report on surgical services inventory.

Brian Rosenberg provided an Epic overview on post implementation including key metric achievements as well as optimization opportunities.

A report on the March 2018 Financials was provided and the committee reviewed the budget for FY2019. The Committee paid particular attention to the methodology used to draft the budget.

An Epic update will be provided at an upcoming Governing Board meeting, either May or June.

FINAL ACTION: None

ITEM NO. 20 Receive the monthly financial report for March FY18; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- March FY2018 Financials
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DISCUSSION: Jennifer Wakem presented the following financial summary for FY2018 for March.

-Hospital revenue for the month was above budget
-Salaries, wages and benefits were over budget by $783,000
-Total admissions were 2,044, the highest they have been
-In-Patient Surgery cases totaled 915, an increase from last month
-ER visits totaled 9,938
-Length of Stay was down 8%

Final budget is due to the county tomorrow.

FINAL ACTION: None

ITEM NO. 21 Receive the FY 2019 final budget to be submitted to Clark County for consideration; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- FY19 Proposed Final Budget

DISCUSSION: Ms. Wakem presented the FY2019 budget.

Revenue assumptions were explained as well as the methodology.

Revenue budget highlights include $7.8 million we are expecting to receive in supplemental payments. Managed Care rate increase around $7 million due to better rates and a $2.5 million, 5% clinical document management increase.

Operating Revenue is expected from the Centennial Primary and Quick Care, new service lines, ambulatory capitation and new Cath labs.

Salaries/Benefits, professional fees and supplies were estimated and discussed.
-$5.4 million for a COLA increase
-$4.9 million for merit increase
-$800,000 Longevity
-Professional fees increasing approximately $2 million

A discussion ensued regarding medical insurance coverage and retirees. Staff explained to Member Lopez-Hobbs how this works with the County.

Member Caspersen thanked Ms. Wakem and her entire Finance and Accounting team for putting together the budget and for working many hours.

Member Hagerty thanked the staff as well and suggested they look at the how the structure is built and certain processes for the next budget.

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended and forward to the County for approval. Motion carried by unanimous vote.

ITEM NO. 22 Receive an update on the University of Nevada Las Vegas School of Medicine; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Dean Atkinson is not present today so Dr. Gardner, Vice Dean for Clinical Affairs provided the following updates.

-Busy working toward implementing Epic
-Pushing for patients to use "My Chart"
-New Chair of Internal Medicine coming on board
-OBGYN Chair will be coming on board
-Compliance Officer hired
-Practice Plan is doing well

FINAL ACTION: None

Proceeded to ITEM NO. 15 at this time

ITEM NO. 15 Receive a presentation by Yvonne M. Nevarez-Goodson, Esq., Executive Director of the Nevada Commission on Ethics, regarding Nevada law for ethics in government. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Nevada Ethics in Government Law

DISCUSSION: Yvonne M. Nevarez-Goodson provided an educational overview on ethics in government.

The Ethics Commission consists of 8 members, appointed to serve 4-year terms; 4 members appointed by the Governor and 4 members appointed by the Legislative Commission.

Mission: To enhance the public's faith and confidence in government and uphold the public trust by ensuring that public officers and public employees commit themselves to avoiding conflicts between their private interests and their public duties.

Private interests were clarified as Pecuniary and Commitments in a Private Capacity:
-Family/Relatives

-Employers
-Business Interests
-Household Members
-Substantially Similar Relationships

Prohibited Conduct was described as gifts and improper use of public positions.

The Ethics Law provides a way to recognize when you have a conflict of interest. Some of those will be disqualifying and others will not be.

Under the NRS, with regards to Voting and Abstention, "It is required only in clear cases where the independence of judgment of a reasonable person in the public officer's situation would be materially affected. This determination should be made by the public officer and explained on the record."

Ms. Nevarez-Goodson let the Board know that they can seek confidential legal advice from the commission if they have any questions.

FINAL ACTION: None

ITEM NO. 23 was heard next

ITEM NO. 23 Receive an update from the Hospital CEO; and direct staff accordingly. ***(For possible action***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Mason VanHouweling announced that it was Administrative Professionals Day and wanted to publicly thank Terra Lovelin for the work she does for the Board and supporting our Legal Counsel.

Mr. VanHouweling provided the following operational updates.

With regards to the GPS Surgical procedure related to spine, UMC will be the first in the state with intraoperative spinal navigation. This GPS device comes with pin point precision, better safety and a shorter length of stay for the patient. We are currently recruiting physicians who want to specialize in this practice.

Mr. VanHouweling thanked the Pediatric Surgery Department and Dr. Vohra on a very successful, specialized surgery that was performed on a 6 month old.

It was also announced that UMC's Stroke Department was recertified and revalidated by the Joint Commission in late March.

A few capital investments were mentioned and include:

-Changing out lab equipment
-Changing out crash carts
-New Cardiac monitors
-Cath lab remodel project
-Remodeling of waiting room and nurses station

The car show was recently held and was very successful with over 100 entries; all proceeds go directly to the Children's Hospital.

A few notable dates:
-Employee picnic will be held on May 5
-The Trauma Survivors luncheon will be held on May 15
-Blood Drive will be held on May 22
-Hospital week is May 7th through the 11th
-UMC Digest is now on the air.

FINAL ACTION: None

SECTION 4: EMERGING ISSUES

ITEM NO. 23 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. *(For possible action)*

COMMENTS BY THE GENERAL PUBLIC:

No comments

FINAL ACTION: None

There being no further business to come before the Board at this time, at the hour of 3:23 p.m. Chair O'Reilly adjourned the meeting.

Minutes Prepared by: Terra Lovelin

APPROVED: May 30, 2018