University Medical Center of Southern Nevada
Governing Board
March 27, 2019

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday, March 27, 2019
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the location and date above, at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:10 p.m. by Chair O'Reilly. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair
Donald Mackay, M.D., Vice-Chair
Robyn Caspersen
Harry Hagerty – Via Phone
Laura Lopez-Hobbs
Christian Haase
Renee Franklin
Jeff Ellis

Absent:
Mary Lynn Palenik (Excused)

Ex-Officio Members:

Present:
Dr. Frederick Lippmann, Chief of Staff
Barbara Fraser, Ex-Officio
Dr. Michael Gardner, UNLV

Absent:
David Struve (Excused)

Others Present:
Mason VanHouweling, Chief Executive Officer
Susan Pitz, General Counsel
Terra Lovelin, Board Secretary

SECTION 1. OPENING CEREMONIES

PLEDGE OF ALLEGIANCE

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of minutes of the Joint meeting of the UMC Board of Hospital Trustees and Governing Board on February 27, 2019. ***(Available at*** **University** ***Medical Center, Administrative Office) (For possible action)***

FINAL ACTION: A motion was made by Dr. Mackay that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda ***(For possible action)***

FINAL ACTION: A motion was made by Member Lopez-Hobbs that the agenda be approved as recommended. Motion carried by unanimous vote.

SECTION 2. CONSENT ITEMS

A motion was made by Member Caspersen to approve the items on the Consent agenda listed below as recommended. Motion carried by unanimous vote.

ITEM NO. 4 Review and recommend for approval by the Governing Board the Amendment No. 6 to Hospital Participation Agreement between Health Value Management, Inc. d/b/a ChoiceCare Network and University Medical Center of Southern Nevada; and take action as deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Amendment No. 6 to the Hospital Participation Agreement

ITEM NO. 5 Review and recommend for approval by the Governing Board the Amendment 1 to Master Services and License Agreement and Acknowledgement of Assignment between Press Ganey Associates, Inc. and University Medical Center of Southern Nevada; and take action as deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Amendment One to Master Services and License Agreement and Acknowledgement of Assignment

ITEM NO. 6 **Review and recommend for approval by the Governing Board the award of RFP No. 2018-20 Early Out Self-Pay Pre-Collection Services to CMRE Financial Services, Inc.; for the Chief Executive Officer to execute options; and take action as deemed appropriate. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Signed Contract
- Business Associate Agreement

ITEM NO. 7 **Approve changes to the Human Resources Policies and Procedures Manual and recommend changes for approval to the Governing Board; and direct staff accordingly. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- HR Policies
- HR Procedures

SECTION 3: BUSINESS ITEMS

ITEM NO. 8 **Receive a presentation regarding pressing healthcare-related issues and disease surveillance and management efforts in Nevada from Ihsan Azzam, PhD, MD, MPH, the Chief Medical Officer with the Nevada Department of Health and Human Services; and take any action deemed appropriate. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Mason VanHouweling introduced Dr. Azzam. He is here to speak about a few of the topics that the State is working on.

Dr. Azzam was appointed as the Chief Medical Officer in July of 2018, prior to that his appointment he was an OBGYN Physician.

Nevada has 17 counties but only three of those have health departments including Southern Nevada health department, Washoe County and Carson City Health and Human Services. The other 12 counties have only eight percent of Nevada's population, which makes Nevada one of the most rural states in the nation. About 93 percent of the almost three million residents of Nevada live in these three urban counties, Clark County, Washoe County and Carson City.

Clark County has almost two million residents, which makes the Clark County school district the fifth largest school district in the nation.

In 2018 Nevada ranked as the 36th healthiest state in the nation, which is better than what we were previously ranked. From 1990 until 2011, Nevada was among the five unhealthiest states in the nation.

Dr. Azzam then discussed another major issue that the state is focusing on; health care associated infections. These types of infections are almost always preventable and expensive to treat. The two that they are focusing on preventing are, CLABSI (bloodstream infection in a patient with a central line at the time of/or within 48-hours prior to, the onset of symptoms and the infection is not related to an infection from another site) and MRSA (Methicillin-resistant Staphylococcus aureus)

Chair O'Reilly asked how Nevada moved up in the rankings of healthy states.

Dr. Azzam replied that Nevada has done well in controlling communicable diseases and becoming healthier.

Tuberculosis was mentioned as another focus. In 2018, there were 16 cases in Nevada. Syphilis was mentioned as well; it's an epidemic across the country right now. We are second to Louisiana nationwide for Syphilis cases.

A bill is being discussed to form a panel that will review cases of maternal mortality. The average number that they type of cases occur are around two to six cases each year. A majority of states already have a review panel over maternal mortality so Nevada is trying to get aligned with the rest of the country.

This influenza season is milder than last year but it is more widespread. A report from the CDC showed the effectiveness of the vaccine this season was 47%. In Hong Kong the effectiveness of the vaccine was 92%.

Stroke in Nevada is causing tremendous amount of costs and mortality. Controlling hypertension and improving health by not smoking are important and can prevent 68% of stroke cases nationwide.

Barbara Fraser asked about the stroke centers and if they have helped with the outcomes of stroke victims.

Dr. Azzam replied that they have greatly decreased the number of stroke victims dying. These centers are capable of operating on stroke victims close to their homes.

Mr. VanHouweling asked about Ebola and if it's still a concern.

Dr. Azaam said that the epidemic is now worse due to the amount of airports where folks who are infected are traveling through now.

Chair O'Reilly mentioned the long range goal of a new hospital and would like Dr. Azzam to give his input on what he would like to see in a new hospital.

ITEM NO. 9 Receive a report from the Governing Board Human Resources and Executive Compensation Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Member Ellis provided a report from the last meeting on March 11, 2019.

The committee received a report on the changes to the HR policies and procedures manual and it was subsequently approved by the committee and by this Board today. A few discussions ensued regarding employees CAL hours/vacation hours and when employees could sell the hours back and how many hours they had to keep.

The employee development program and payroll and salary reduction by salaried and non-salaried employees were discussed. The committee felt that the employee development program had good building blocks but perhaps needed a few more steps.

The cost of the benefit load was discussed as it is costly to the hospital. UMC pays quite a bit to provide insurance to employees.

FINAL ACTION: None taken

ITEM NO. 10 Receive a report from the Governing Board Audit and Finance Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Member Caspersen provided a report from the last meeting on March 20, 2019.

The agenda and minutes were approved and the committee discussed the approval of contracts and amendments.

There were two business items including a report on the FY19 February financial results and the FY2020 proposed budget.

A few components of the proposed budget reflected a decrease in operating revenue and an increase in operating costs. Reductions in federal supplemental payments were discussed as they will have a significant impact on the financials.

Additionally, member Caspersen attended the BCC meeting on Monday with Mr. VanHouweling and Ms. Wakem to discuss UMC's budget and financial forecast.

FINAL ACTION: None taken

ITEM NO. 11 Receive the monthly financial reports for February FY19; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- FY 2019 February Financials

DISCUSSION: Jennifer Wakem provided a summary of the February FY19 financials,

Salaries, wages and benefits were over budget by 1.86%
Total admissions were above budget at 4.43%, 2,004 actual visits for Feb when budget was only 1,919
In-Patient surgery cases were slightly down, 1.90%
ER visits were down 4%
Quick Care visits continually do well, 14% above budget
Primary care visits also doing well, 22.9% above budget
Total net revenue was below budget by 6.18%

Capital Plan Update:
- $14.1 Million spent to date
- $8.4 Million committed

Budget timeline was presented and the following are upcoming dates of delivery.
April 17, Present final budget to AFC
April 24, Present to GB
April 25, Submit Final budget to County

Member Caspersen suggested that the board members who aren't members of the Audit and Finance committee, attend the April 17th 3pm A&F meeting to review the final budget.

Chair O'Reilly added that he thought that was a great suggestion and encouraged everyone to attend.

FINAL ACTION: None

ITEM NO. 12 Receive an update on the University of Nevada Las Vegas School of Medicine; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Dr. Gardner with UNLV provided a brief update.

The school is well on the way to admitting the 3rd class and have 30 people on the waiting list.

They do not expect to have the same level of scholarship support that they had previously.

The school's match happened a few weeks ago, this is where the students find out where they will do their residency.

Dr. Gardner handed out community service hour statistics for their students.

Students are expected to do four hours a month during the four years of school.

Member Caspersen asked who oversees the community service with the students.

Dr. Gardner replied that Dr. Laura Colley is the lead along with Dr. Cosgrove and Dr. Parrish.

FINAL ACTION: None

ITEM NO. 13 Receive an update from the Hospital CEO; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None Submitted

DISCUSSION: Mr. VanHouweling provided the following updates.

- UMC performed the first pediatric gastric sleeve while using the Davinci robot
- UMC is identifying patients who are unaware that they are HIV positive
- Legislative Update: AB317 – Proposes no level III activation fees
  AB348 – Workplace violence in health care facilities
- Employee Service Awards – Occurred last Friday; Jeff and Laura attended
- You Drink, You Drive, You lose – This Friday at the American Preparatory Academy on Patrick Lane
- Doctor's Day Celebrations – March 28th Ambulatory Breakfast 6:30AM, March 29th Physician's Lounge at 11:45AM
- Nevada Hospital Association Legislative Reception in Carson City on April 11th
- OptumCare Cancer Center Grand Opening – Board and staff are invited June 15th to take a tour
- ACA is back

SECTION 4: EMERGING ISSUES

ITEM NO. 14 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. *(For possible action)*

None

COMMENTS BY THE GENERAL PUBLIC:

Comments from the general public were called for prior to going into closed session. No such comments were heard.

At the hour of 3:31 p.m., the Governing Board voted on a motion made by Dr. Mackay to go into closed session.

There being no further business to come before the Board at this time, at the hour of 3:31 p.m. Chair O'Reilly adjourned the meeting.

SECTION 5: CLOSED SESSION

ITEM NO. 15 Go into closed session pursuant to NRS 450.140(3) to discuss new or material expansion of UMC's health care services and hospital facilities.

The meeting was reconvened in closed session at 3:39 p.m.

At the hour of 3:47 p.m. the closed session on the above topic ended.

FINAL ACTION: No action was taken by the Board.

Minutes Prepared by: Terra Lovelin

APPROVED: April 24, 2019