University Medical Center of Southern Nevada
Governing Board
April 24, 2019

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday, April 24, 2019
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the location and date above, at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:08 p.m. by Chair O'Reilly. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair
Donald Mackay, M.D., Vice-Chair
Robyn Caspersen
Harry Hagerty – Via Phone
Laura Lopez-Hobbs
Christian Haase
Renee Franklin
Jeff Ellis
Mary Lynn Palenik

Absent:

Ex-Officio Members:

Present:
Dr. Frederick Lippmann, Chief of Staff
Barbara Fraser, Ex-Officio
David Struve, Ex-Officio

Absent:

Others Present:
Mason VanHouweling, Chief Executive Officer
Susan Pitz, General Counsel
Terra Lovelin, Board Secretary

SECTION 1. OPENING CEREMONIES

PLEDGE OF ALLEGIANCE

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of minutes of the regular meeting of the Governing Board on March 27, 2019. *(Available at* University *Medical Center, Administrative Office) (For possible action)*

FINAL ACTION: A motion was made by Member Lopez-Hobbs that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda *(For possible action)*

FINAL ACTION: A motion was made by Dr. Mackay that the agenda be approved as recommended. Motion carried by unanimous vote.

SECTION 2. CONSENT ITEMS

A motion was made by Dr. Mackay to approve the items on the Consent agenda listed below as recommended. Motion carried by unanimous vote.

ITEM NO. 4 Approve the 2019 Annual Patient Safety Plan and 2019 Annual Infection Control Plan; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- 2019 Annual Safety Plan
- 2019 Annual Infection Control Plan

ITEM NO. 5 Approve Amendment Number Three to Participating Provider Agreement with SilverSummit Health Plan, Inc.; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Amendment Number Three Participation Provider Agreement

ITEM NO. 6 **Approve Amendment Three to the Agreement for Physician On-Call Services with Children's Urology Associates, LLC; and take action as deemed appropriate. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Amendment Three to Agreement for Physician On-Call Services

ITEM NO. 7 **Approve the Sales Quotation/Work Order, Pricing Proposals and the Enterprise License Agreement Order Form to purchase the 3M 360 Encompass System Server Hardware and Software between Custom Storage, Inc. d/b/a cStor, SHI International Corporation, VMware, Inc. and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Quotation

ITEM NO. 8 **Approve Amendment One to Service Agreement with Neustaedter & Associates, Inc. d/b/a HCS Healthcare Consulting Solutions for chargemaster review and education; and take action as deemed appropriate. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Amendment One to Service Agreement

ITEM NO. 9 **Approve RFP 2018-16 Valet Parking Services to American Valet and Limousine Inc. dba American Valet; approve the Agreement for Valet Parking Services; authorize the Chief Executive Officer to exercise any extension options; and take action as deemed appropriate. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Agreement

SECTION 3: BUSINESS ITEMS

ITEM NO. 10 **Receive an update on the RTC GoMed Project from Joanna Wadsworth, Program Manager, IT Department, City of Las Vegas. *(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Joanna Wadsworth provided an overview on the GoMed Project. This is a partnership between the Regional Transportation Commission and the City of Las Vegas. The project is a comprehension advanced mobility program that involves deployment of emergent technologies to build a safer and more efficient way to travel within the medical district.

This project's goal is to find a way to travel safer and smarter through the Medical District. This project is funded by a BUILD grant. The focus of this grant is to fund programs that will have a significant regional and local impact.

Three items/concepts developed in the master plan that helped shape the scope of this project are:

1. Establish a comfortable and convenient health loop transit shuttle within the medical district
2. Explore options with RTC to improve connections around and within the medical district
3. Focus on pedestrian safety

With these three things in mind the scope of the project was developed.

Autonomous shuttles, or self-driving shuttles will be used for transportation. Four shuttles will be deployed; three to be used as connectors from the Bonneville Transit Center and circulate through the medical district. One shuttle will service as a backup vehicle that is charged and ready to go.

There will be smart shuttles kiosks with Wi-Fi capabilities.

The project does include connected vehicle technologies. Being able to receive message from beacons along the route that include speed and pedestrian safety tips may involve UMC as a participant in this pilot project.

It is better for these shuttles to be utilized on lower speed road ways such as Wellness Way, areas that are 25 mph or slower.

A map was shown with the primary routes and shelters indicated.

Staff was informed that they were awarded the project in Dec of 2018 and RTC is the grant recipient but the city is now in communication and coordination with USDOT in order to get the funding agreement in place.

Once this is in place the project will take four years to complete. The first year will be planning and design phase, year two will be procurement and then deployment into years three and four.

This project is a $7.4 million-dollar project where $2.1 million will come from local funds and $5.3 million from DOT/grant funding.

In May RTC will be issuing a request for information to vendors of autonomous vehicles. This will be and educational request and also a solicitation to see what vendors can provide these services and are interested in the project.

Member Haase asked if the routes connect people to remote parking facilities and Ms. Wadsworth replied that there will be stops at many locations. (The parking spots were noted in the presentation for visual reference.)

Member Lopez-Hobbs asked who the target audience is for this service.

Ms. Wadsworth replied that the focus is on patients, anyone who needs to access services as well as employees that need to get around downtown.

Operating hours are not defined yet but they do anticipate to operate 7 days a week at no cost to the public.

Chair O'Reilly asked if the grant applications had proformas attached to them.

Ms. Wadsworth replied that an analysis has been done on the project. They are looking at 8-minute head ways for the shuttle to completely circulate within the medical district. When the proformas are done Chair O'Reilly would like to see them.

Dean Atkinson commented that she is very excited to hear about this project as students and residents can definitely use this.

ITEM NO. 11 Receive a report from the Governing Board Clinical Quality and Professional Affairs Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Dr. Mackay provided an update from the last two Clinical Quality meetings.

The April 8th meeting had no public comment, minutes and agenda were approved and all members present.

Haley and Danita provided an ICARE update. Employees continue to be rewarded and acknowledged for their excellence in patient care.

The Vegas Golden Knights Mascot, Chance, visited the Almost Night Shift crew and handed out donuts and hats.

Deb Fox presented updates on Magnet Status and Pathways to Excellence.

UMC Shared Governance has been in place for two years now and has been updated.

Patty Scott reviewed Clinical Quality measure and presented the Infection Control and Patient Safety programs.

Leapfrog survey information due by end of June.

The meeting on April 15 was solely to approve the two plans mentioned above and they were approved and on the agenda today for Board approval.

FINAL ACTION: None taken

ITEM NO. 12 Receive a report from the Governing Board Strategic Planning Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Member Hagerty provided a summary from the April 11, meeting.

There was no public comment, quorum was present and agenda and minutes approved.

A review of market share and service line performance was provided. We dropped to fourth overall in market share.

Each of the committee experts provide a brief update on their focused service lines. For the June meeting Member Hagerty may have each of the members give a brief update on their focused service lines for the strategy report.

Deb Fox provided an update on operating room procedures. There is more uniformity and discipline being applied to operating room procedures that is allowing for faster turn around and better capacity utilization in the OR. There seems to be a lot of buy in from the surgeons themselves as well.

Performance metrics in the ambulatory area were discussed and Gail Yedinak provided a legislative update.

FINAL ACTION: None taken

ITEM NO. 13 Receive a report from the Governing Board Audit and Finance Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Member Caspersen provided a report from the last meeting on April 17, 2019.

There was no public comment, all members were present or on the phone and the agenda and minutes were approved.

Contracts were approved and are on the agenda today for board approval.

The committee heard the monthly financial report and the proposed final budget to be submitted to Clark County on April 25.

There is a budgeted loss for FY2020, the first in four or so years. That budgeted loss is approximately $11.9 million.

A key component to this loss is a large reduction in supplemental payments and an increase in operating expenses due to SWB.

The committee accepted this proposed final budget and it is on the agenda today for discussion.

FINAL ACTION: None taken

ITEM NO. 14 Receive the monthly financial reports for March FY19; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- FY 2019 March Financials

DISCUSSION: Jennifer Wakem provided a summary of the March FY19 financial statements.

Total admissions were above budget by 2.7%
ALOS came in at 5.1, slightly above budget
In-Patient surgery cases were down due to some of our key orthopedic surgeons attended a conference at the same time
ER visits were down 3%
Quick Care visits doing well and are above budget
Primary care visits down due to Peccole and Nellis and the loss of a physician
Total net patient revenue was below budget by $1.5 million
Operating expenses are $1.5 million favorable to budget

Year to date, net revenue is down $7.7 million

Capital Plan Update:
- $14.1 Million spent to date
- $11.0 Million committed

April 25, Submit Final budget to County

FINAL ACTION: None

ITEM NO. 15 Receive the FY 2020 Proposed Final Budget to be submitted to Clark County for consideration; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Ms. Wakem presented the budget to the Board.

UMC is experiencing decreasing revenue despite increasing volume:
-Only 23% of admissions on negotiated commercial plans
-No control over reimbursement from 77% of admissions

About $24 million drop in revenue (Federal supplemental payments decreasing)

Things we can control:
-Re-negotiating contracts
-New Service Line Business
-CMI/Coding Improvement
-Quick Care/Primary Care openings and expansion
-Denial Management Improvement

FINAL ACTION: A motion was made by Member Caspersen that the budget be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 16 Receive an update on the University of Nevada Las Vegas School of Medicine; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted
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DISCUSSION: Dean Atkinson with UNLV provided a brief update.

- 25 total scholarships for the class were provided by the Englestad Foundation
- First class has started their hospital experience
- Step 1 Exam: 46 students passed with high scores
- Students have been very involved in the community
- Working hard on the medical education building
- Working on the master affiliation agreement

FINAL ACTION: None

ITEM NO. 17 Receive an update from the Hospital CEO; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None Submitted

DISCUSSION: Mr. VanHouweling provided the following updates.

- Joint Commission Intra-Cycle Advanced Primary Stroke Center, no issues
- 5 applicants applied for Trauma designations; RTAB has developed a tool to determine which applications should be granted Trauma designations
- 2/3 of way through Legislative session
- Healthy Nevada Project – UMC is hosting with the state; kicks off May 7
- RTC Light Rail – This was voted down; goal was to connect transit to the medical district
  - UMC being recognized April 25th with the Seven Seals Award
  - Employee Wellness Fair on April 30 from 10am to 2pm
  - Car Show on May 5th
- Nurses Week May 6th
- Nursing Awards – May 8th at 4PM in Emerald Room
- Hospital Week

Mr. VanHouweling discussed, *Medicare for All*, in response to Member Hagerty's inquiry at the last Audit and Finance meeting.

SECTION 4: EMERGING ISSUES

ITEM NO. 18 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. *(For possible action)*

Chair O'Reilly thanked Ex-Officio David Struve for attending today. He is moving to Florida so we may not see him in the future.

COMMENTS BY THE GENERAL PUBLIC:

No comments

There being no further business to come before the Board at this time, at the hour of 3:25 p.m. Chair O'Reilly adjourned the meeting.

Minutes Prepared by: Terra Lovelin

APPROVED: May 29, 2019