University Medical Center of Southern Nevada
Governing Board
June 27, 2018

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday, June 27, 2018
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the regular place of meeting in the Emerald Room, 901 Rancho Lane, Suite 180, Las Vegas, Clark County, Nevada, on Wednesday, June 27, 2018 at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:07 p.m. by Chair John O'Reilly. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair
Donald Mackay, M.D., Vice-Chair (Via phone)
Robyn Caspersen
Jeff Ellis
Harry Hagerty
Laura Lopez-Hobbs
Jeff Ellis
Christian Haase
Mary Lynn Palenik
Renee Franklin

Absent:

Ex-Officio Members:

Present:
Barbara Atkinson, M.D., UNLV School of Medicine

Absent:
Dr. Frederick Lippmann, Chief of Staff
Barbara Fraser, Ex-Officio

Also Present:
Susan Pitz, General Counsel
Terra Lovelin, Board Secretary

SECTION 1. OPENING CEREMONIES

PLEDGE OF ALLEGIANCE

ITEM NO. 1 PUBLIC COMMENT

Chair John O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board on May 30, 2018. ***(Available at*** **University** ***Medical Center, Administrative Office) (For possible action)***

FINAL ACTION: A motion was made by Member Lopez-Hobbs that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda ***(For possible action)***

Member Caspersen recommended pulling Item #4 and #10 off the Consent Agenda and combine them with Item #16, the Cath Lab financial presentation.

FINAL ACTION: A motion was made by Member Hagerty that the agenda be approved as amended. Motion carried by unanimous vote.

SECTION 2. CONSENT ITEMS

ITEM NO. 5 Approve Amendment Two to the Professional Services Agreement between Jerry L. Cade, M.D., and University Medical Center of Southern Nevada; and take action as deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- Amendment Two to PSA

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 6 Approve the Amendment Number Nine to Hospital Agreement between Cigna Health and Life Insurance Company and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Amendment Nine

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 7 Approve the Ratification of Fourth Amendment to Memorandum of Understanding between DaVita Medical IPA Nevada, LLC d/b/a JSA P5 Nevada LLC and d/b/a Healthcare Partners of Nevada and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- 4th Amendment to MOU

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 8 Approve and recommend for approval by the Board of Hospital Trustees for University Medical Center of Southern Nevada, the Third Amendment of Lease and Extension of Term with Mark Street Property, LLC and Richard and Joylin Vandenberg 1990 Living Trust for rentable space for the UMC Sunset Quick Care and Primary Care at 525 Marks Street; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- 3rd Amendment of Lease and Extension

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 9 Approve the Sales Quote to purchase Centrella Smart Beds and Progressa ICU Beds with Hill-Rom Company, Inc.; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Hill-Rom Proposal

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 11 Approve the Facility Commitment Agreement with Cardinal Health 108, LLC and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Facility Commitment Agreement

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 12 Approve the Consignment Letter of Commitment Agreement with Cardinal Health 108, LLC and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Consignment Program Terms

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 13 Approve the NaviCare® Nurse Call Sales Proposal between Hill-Rom Company, Inc. and University Medical Center of Southern Nevada; authorize the Chief Executive Officer to execute future Change Orders within the not-to-exceed amount of this Sales Proposal; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Hill-Rom Portfolio

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 14 Approve the Interlocal Agreement for Physical Examinations between The Las Vegas Metropolitan Police Department and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Interlocal Agreement for Physicals

FINAL ACTION: A motion was made by Member Caspersen to approve as recommended. Motion carried by unanimous vote.

SECTION 3: Business Items

ITEM NO. 15 Receive annual required training from Rani Gill, Compliance Officer, on compliance for hospital governing boards. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- 2018 Governing Board Annual Compliance Training, "Where Does Compliance Fit in Your World?"

DISCUSSION: Rani Gill, Compliance Officer provided training on compliance as part of the annual required training for the Board.

This year she wanted to provide examples on how compliance fits into the Board's world.

Compliance is always changing on the regulatory side and provider side. Governing Boards can never assume that what was compliant is compliant today and vise-versa. Boards should ask the right questions and embed the compliance activities into on-going business processes.

Ms. Gill provided examples of what each Board committee would come across during their oversight of their committees.

The Governing Board's ultimate responsibility is:
-Reasonable oversight
-Encourage accountability through entire enterprise
-Support program to meet/address the needs and risks of the organization
-Is compliance evident in items coming before the Board and included in any discussions when appropriate

Member Caspersen asked how often they need to attest and sign that they are aware of the requirements.

General Counsel, Susan Pitz, replied that with each new Board term they sign required documents related to their government board responsibilities.

Member Palenik asked if Ms. Gill could provide a presentation on Stark Law at a future meeting.

FINAL ACTION: Ms. Gill will provide training on Stark Law at the August meeting or soon after.

ITEM NO. 16 Receive a presentation on the Cath Lab Financials; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- 2018 Cardiac Cath Lab Replacement

DISCUSSION: Vick Gill, Associate Administrator provided an overview on the project.

Currently UMC has three labs.

Cath lab #1 installed in 2010 and is at end of life

Cath lab #2 was installed in 2004 and is non-operational

Cath lab #3 is being used as our primary lab

The project scope is to replace Cath Labs #1 and #2 with a Philips Azurion product just released in March. We would be the first in the market to own this. This will help UMC expand service for EP procedures and improve work flow. The new product will also improve imaging and access for the physicians.

The project will take the current space from three rooms to two rooms and expand our footprint to allow one lab for cardiac catheterizations and a lab for EP and cath.

Mr. Gill presented a five year proforma assumption the Board.

The total project cost is $4.9 million.

Member Hagerty commented that he is trying to figure out where this project proposal fits in the overall strategic and financial plan in making UMC as competitive in Cardiology as we are in other areas. He wants to know what the $4.9 million investment is in, with the overall cost of making UMC competitive in this field.

Chair O'Reilly asked why Philips was chosen as the product.

Mr. Gill replied that after speaking with many providers it was determined that Philips is the leader in the market with this technology and physicians are familiar with Philips products.

Tony Marinello, Chief Operating Officer explained that Philips is the health care leader and meets the needs of the physicians and patients.

A discussion ensued about timing, overall strategic goals of the UMC Cardiology service line and the potential tabling of this item for a later meeting to understand better, the overall goals.

ITEM NO. 4 Approve the agreements with Philips Healthcare, a division of Philips North America LLC ("Philips") for the Catheterization Laboratory ("Cath Lab") replacement project; authorize the CEO to sign any future change orders within his delegated authority; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Philips Quote Summary Azuiron 7 M12
- Philips Quote Summary Azuiron 7 M20
- Philips Turkey Proposal
- Amendment to UMC Quotes

ITEM NO. 10 Approve the ViewMate^{TM} Ultrasound Imaging Console with Battery, EnSite Precision^{TM} Cardiac Mapping System Capital Purchase Agreement between Abbott Laboratories Inc. and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Cardiac Mapping System Capital Purchase Agreement

FINAL ACTION: A motion was made by Member Hagerty to table Items 4, 10 and 16 until a later meeting.

Members Hagerty, Lopez-Hobbs, Palenik, Haase, Caspersen and Chair O'Reilly voted for Hagerty's motion.

Members Ellis and Franklin voted against the motion.

Member Dr. Mackay could not hear the conversation or motion to vote due to audio problems in the Emerald Room so he abstained.

Motion passes by majority vote to table the items until July.

ITEM NO. 17 Receive a report from the Governing Board Strategic Planning Committee Committee; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Harry Hagerty, Chair of the Strategic Planning Committee, provided a summary of the meeting that was held on June 5, 2018.

A nursing update was provided by Deb Fox and it was noted that UMC's turnover rate is 11% annually versus a nationwide average of 18%. An overview on the new nurse tranquility rooms was provided.

The county wide trauma process was discussed and Kim Cerasoli, Clinical Director of Specialty Services explained that there will be additional applications for additional trauma capacity from other Clark County Hospitals.

Marcia Turner updated the committee about ongoing discussions and meetings between UMC and UNLV School of Medicine. Member Caspersen asked for a summary of achievements to date and future goals to better explain our relationship in the community.

A report on grants from OSIT was shared and these grants total one million dollars. Some of the grant funds were used to purchase life-like mannequins for teaching purposes.

A market share report was given and Mr. VanHouweling reported on UMC's partnership with Silver State ACO.

FINAL ACTION: None

ITEM NO. 18 Receive a report from the Governing Board Clinical Quality and Professional Affairs Committee Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Laura Lopez-Hobbs, Member of the Clinical Quality Committee, provided a summary of the meeting that was held on June 11, 2018.

Dr. Jerry Cade, Director of the Wellness Center presented a history on the center and funding received. Dental care, eye care and mental health care are all provided by the Ryan White program for HIV/AIDS patients.

An update on the ICARE4U program was provided. Zappos provided $50 gift cards to every UMC employee.

An update on Leap Frog 2018 was provided. A lengthy updated survey is now out and the changes were discussed.

Hospital policies and procedures were discussed by Jenny Gaca, Director of Clinical Quality.

FINAL ACTION: None

ITEM NO. 19 Receive a report from the Governing Board Audit and Finance Committee; and take any action deemed appropriate. ***(For possible action)***

DOCUMENT(S) SUBMITTED**:**

- None submitted

DISCUSSION: Robyn Caspersen, Chair of the Audit and Finance Committee, provided a summary of the meeting that was held on June 20, 2018.

The May monthly financial statements were discussed and one of the highlights of her report was the number of days outstanding for DNFB (discharged not final billed). We are now down to 13.3 days from 17.6 days last month.

There was a discussion on capital expenditures and how we can make sure we are diligently spending down the capital funds. Management will be coming back to the A&F committee to speak to how they will speed the spending along.

A presentation on the new Cath Lab was presented to the committee.

FINAL ACTION: None

ITEM NO. 20 Receive the monthly financial report for May FY18; and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- May FY2018 Financials

DISCUSSION: Jennifer Wakem presented the following financial summary for FY2018 for May.

-Net patient revenue for the month exceeded budget by $831,000
-Total operating expenses exceeded budget
-Salaries, wages and benefits were over budget by $1,781,645
-Total admissions were 2,037, which was up by 11%
-In-Patient Surgery cases totaled 839, an increase of 31.9% from prior year
-ER visits totaled 9,783, down by 9.7% from prior year
-Length of Stay was 6.2%
-Purchased services was above budget due to accruing legal expenses

It was noted that operating hours were expanded in Southern Highlands Primary Care and Nellis locations.

Member Caspersen asked about the increase in salaries, wages, and benefits in the May financials and Ms. Wakem replied that if we can hold it at 3% moving forward we will be doing well.

Overtime is a given due to the 24 hour services we provided and she plans to work closely with the departments to watch this number.

FINAL ACTION: None

ITEM NO. 21 Receive an update on the University of Nevada Las Vegas School of Medicine; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- None submitted

DISCUSSION: Dean Atkinson provided a few updates to the Board

- New class starts on July 16, 2018
- Half of the residents that finished school have decided to stay in Nevada to practice
- Practice plan is doing well and they will finish the year above the break-even point
- They are practicing with 145 positions, 22 have been added this year
- New acting President named

Dean Atkinson thanked the Epic team and stated that the transition has gone incredibly smooth.

Member Hagerty asked to what she attributes the change in the financial results.

Dean Atkinson replied that they worked for two years on trying to get the school profitable. What helped with this was just getting the mechanics of getting the bills out and improving efficiencies. She also believes people are working harder and functioning more as a group practice.

FINAL ACTION: None

ITEM NO. 22 Receive an update from the Hospital CEO; and direct staff accordingly. *(For possible action*

DOCUMENT(S) SUBMITTED**:**
- CEO June Update

DISCUSSION: Danita Cohen, Chief Experience Office provided the following operating updates on behalf of Mr. VanHouweling.

- Currently installing a state of the art Siemens lab with a completion date of mid-November
- ExcelciusGPO Robotic Surgery coverage
- 17 Clinics now on EPIC after successful go-live
- ED Expansion set to open mid-July, open house date to follow
- Healthcare Financial Management Association is in town and Mr. VanHouweling presented on the October 1 event
- Dr. Dale Carrison's last day is July 5; there is a big event planned at 2pm to celebrate him at the end of his last shift. He does not know this is occurring.

FINAL ACTION: None

SECTION 4: EMERGING ISSUES

ITEM NO. 23 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. *(For possible action)*

It was stated by Chair O'Reilly that July's Governing Board meeting will be held telephonically and be brief.

Member Caspersen noted that the review of June's financial statements will be ready for viewing in August, the next full Board meeting.

Member Palenik announced that her company was recently trained by UMC nurses on Stop the Bleed. She thanked and commended the nursing staff for taking the time to come out and train them.

COMMENTS BY THE GENERAL PUBLIC:

No comments

FINAL ACTION: None

There being no further business to come before the Board at this time, at the hour of 3:58 p.m. Chair O'Reilly adjourned the meeting.

Minutes Prepared by: Terra Lovelin

APPROVED: July 25, 2018