University Medical Center of Southern Nevada
Governing Board
February 22, 2017

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday, February 22, 2017
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the regular place of meeting in the Emerald Room, 901 Rancho Lane, Suite 180, Las Vegas, Clark County, Nevada, on Wednesday, February 22, 2017 at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:02 p.m. by Acting Chair Raney. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair (via phone)
Eileen Raney, Vice Chair (Acting Chair)
Michael Saltman (via phone)
Robyn Caspersen
Renee Franklin
Donald Mackay, M.D.
Harry Hagerty
Laura Lopez-Hobbs
Jeff Ellis

Ex-Officio Members:

Present:
Dr. Dale Carrison

Absent:
Barbara Atkinson, M.D, Planning Dean, UNLV School of Medicine

Also Present:
Tony Marinello, Chief Operating Officer
Susan Pitz, General Counsel
Terra Lovelin, Board Secretary

SECTION 1. OPENING CEREMONIES

ITEM NO. 1 PUBLIC COMMENT

Acting Chair Eileen Raney asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board on January 25, 2016. *(Available at* University *Medical Center, Administrative Office) (For possible action)*

FINAL ACTION: A motion was made by Dr. Mackay that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda *(For possible action)*

FINAL ACTION: A motion was made by Member Hagerty that the agenda be approved as presented. Motion carried by unanimous vote.

SECTION 2. BUSINESS ITEMS

ITEM NO. 4 Receive an overview of the Magnet Designation and how it is achieved. (*For possible action)*

DOCUMENT(S) SUBMITTED**:**
-What is Magnet?

DISCUSSION: Beth Hock, ACNO for Professional Practice gave a presentation on what Magnet Status is and how a hospital can achieve it.

The Magnet Recognition Program recognizes health care organizations for quality patient care, nursing excellence and innovations in professional nursing practice. It is the Gold standard for nursing practice and only 8% of hospitals in the US have achieved it.

Shared leadership and nursing engagement is an important component of achieving this designation. Magnet will affect all aspects of our organization's operation. There are lower fall rates, lower mortality rates, lower numbers of pressure ulcers and higher RN satisfaction, etc., among those hospitals that achieve Magnet status.

2016 was the start of building a critical infrastructure and shifting the nursing mindset. The triad model was implemented on Four and Five North and Four and Five South and the HCAHPS had 11% improvement over the 12 week period of when it was 100% implemented. Staff satisfaction also increased in many areas after the implementation.

Chair Hagerty asked what the Board could do to support this journey.

Ms. Hock replied that the Board has been very generous in their support so far and appreciates it.

Member Ellis commented on the percentage of HCAHPS scores that has to be achieved in five of the nine categories in 13 of the units. He inquired how far UMC is from achieving this and Ms. Hock replied that we are far. The best case scenario is in the year 2019/2020, we would be able to submit for an application; about a year later we would then submit the application material.

Dr. Mackay asked, “Among the 8% of magnet hospitals, do you know if the preponderance are academic medical centers or specific hospital corporations?”

Ms. Hock replied that the hospitals are across the board, it’s pretty diversified.

<u>FINAL ACTION</u>: No action taken.

ITEM NO. 5 **Receive a report from the Governing Board Clinical Quality and Professional Affairs Committee and take any action deemed appropriate. *(For possible action)***

<u>DOCUMENT(S) SUBMITTED</u>**:**
- None submitted

<u>DISCUSSION</u>: Chair of the Clinical Quality committee, Jeff Ellis gave a brief summary of what was discussed at the last meeting on February 13, 2017.

The meeting started with a presentation from Dr. Chowdhury Ahsan, Medical Director of UMC Cardiology, regarding women and heart disease. HCAHPS scores were discussed and the results showed a decrease in November and December. The 2017 Patient Safety Plan was explained and approved by the committee to go before the board for approval. This will be on the Board’s March agenda for approval. The committee also discussed the pending arrival of the Joint Commission.

<u>FINAL ACTION</u>: No action taken.

ITEM NO. 6 **Receive a report from the Governing Board Strategic Planning Committee and take any action deemed appropriate. *(For possible action)***

<u>DOCUMENT(S) SUBMITTED</u>**:**
- None submitted

<u>DISCUSSION</u>: Chair of the Strategic Planning Committee, Eileen Raney gave a brief summary of what was discussed at the last meeting on February 9, 2017.

A presentation was given on the UMC façade. An architect is needed to give us an idea of what we can do to improve the exterior of UMC and tie the campus together. The committee will hear from a firm regarding this at the next meeting.

An overview of the ambulatory clinic was presented and Andrew Chung will present this, as well as the financial results to the Board in March.

A presentation on the new Centennial location was given and the committee had a few questions so this will come back to the Strategy committee in March.

FINAL ACTION: No action taken.

ITEM NO. 7 Receive a report from the Governing Board Audit and Finance Committee and take any action deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
-None submitted

DISCUSSION: Chair of the Audit and Finance Committee, Harry Hagerty, gave a brief summary of what was discussed at the last meeting on February 15, 2017.

A grant from the State of Nevada for $150,000 was received. UMC will receive billing credits from McKesson to help offset future costs related to their products. A report on the EHR project was received from Brian Rosenberg. A great deal of information on the training plan for the first Go Live project was heard. The monthly financial report for December was received and a report from the Controller was heard on the budget process.

Staff was asked to provide financial reports on the new clinics and to provide a report on how performance standards on contracts are assessed at the next Audit and Finance meeting.

FINAL ACTION: No action taken.

ITEM NO. 8 Receive the monthly financial report for FY December 2017; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
-FY2017 December Financials

DISCUSSION: Brent Hilton, Assistant Controller gave a summary of the financial highlights for FY December 2017.

- Increased volume in ED and Outpatient
- Average daily census was higher than the previous month at 391 patients
- Operating income was higher than previous month and higher than budgeted

- Salaries and benefits were higher than budgeted due to premium pay to accommodate growth in the previous month
- Total admissions were higher
- Outpatient volumes were higher than the previous month
- Total surgeries increased from previous month and the last two years

FINAL ACTION: None

ITEM NO. 9 Receive an update on the University of Nevada Las Vegas School of Medicine; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:** None submitted

DISCUSSION: Dean Atkinson is not here today.

FINAL ACTION: None

(Member Saltman left the meeting at this time)

ITEM NO. 10 Receive an update from the Hospital COO; and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
-None submitted

DISCUSSION: Tony Marinello, Chief Operating Officer explained that Mr. VanHouweling could not be here today as he is in Reno. UMC is a finalist for the Cashman Good Government Award which will be given out tonight in Reno so Mr. VanHouweling is representing the hospital in Reno.

The upcoming Employee Service Recognition Ceremony is on March 17, at 12pm at Texas Station. Every Board member received an invitation and is welcome to attend.

Marcia Turner, Chief Administrative Officer provided a brief update regarding the ACA. She mentioned that next month they will try to get Dale Kirby to report to the Board for a more in depth update.

FINAL ACTION: None

ITEM NO. 11 Review the standing committee assignments and make any changes necessary for the calendar year 2017 and direct staff accordingly. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- 2017 Proposed Committee Assignments

DISCUSSION: None

FINAL ACTION: A motion was made by Member Lopez-Hobbs to approve the committee list as recommended. Motion carried by unanimous vote.

SECTION 3: CONSENT ITEMS

ITEM NO. 12 Approve the Provider Agreement between A Great Smile Dental and University Medical Center of Southern Nevada for dental care services to Ryan White participants; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Provider Agreement

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 13 Approve the Rapid Start Network Master Agreement, PTN Addendum, and Task Orders 33 and 35 between Duke University and University Medical Center of Southern Nevada for the Furosemide study described below; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Participation Agreement
- Clinical Study Addendum #1
- Pediatric Trial Network Opportunity (Duke SPS #218090)
  Pediatric Trial Network Opportunity (Duke SPS #210424)

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 14 Approve the Clinical Affiliation Agreement between Purdue University and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Clinical Affiliation Agreement

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 15 Approve the Clinical Affiliation Agreement between the University of South Alabama and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Clinical Affiliation Agreement

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 16 Approve Amendment One to Professional Services Agreement between Healthcare Payment Specialists, LLC and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Amendment 1 to Professional Services Agreement

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 17 Approve the extension of Bid No. 2013-20, UMC Landscaping Services; and take action as deemed appropriate. *(For possible action)*

DOCUMENT(S) SUBMITTED**:**
- Notice of Option to Extend Bid Letter

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 18 Approve the Grant Agreement between the State of Nevada Governor's Office of Science, Innovation, and Technology and University Medical Center of Southern Nevada; and take action as deemed appropriate. *(For possible action)*

DOCUMENT SUBMITTED:
- Grant Agreement

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 19 Approve the Order Agreement and Product Schedule between Ricoh USA, Inc. and University Medical Center of Southern Nevada to add multi-function devices throughout the main campus and ancillary locations; and take action as deemed appropriate. *(For possible action)*

DOCUMENT SUBMITTED:
- Lease Agreement
- Product Schedule

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 20 Approve the ratification of the Additional Equipment/Product Addendum and Product Schedule between Ricoh USA, Inc. and University Medical Center of Southern Nevada to replace the existing lease to be governed under the correct Ricoh Master Agreement Terms; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
- Order Agreement
- Product Schedule

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 21 Approve payment for the Change Orders between Innerwireless, Inc. d/b/a BlackBox Network Services and University Medical Center of Southern Nevada for work performed during the upgrade to the Distributed Antenna System (DAS) for the Telemetry Monitoring System; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
- Change Order 1
- Change Order 2

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 22 Approve the Termination Agreements between McKesson Technologies, Inc. and University Medical Center of Southern Nevada for the following: (i) Horizon Ambulatory Care Software Suite, Practice Plus Software and all related services; (ii) Horizon Patient Kiosk Software and Software Maintenance Services; and (iii) Oracle Licenses; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
- Termination Agreement - HAC
- Termination Agreement - Kiosk
- Termination Agreement – Oracle

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 23 Approve the Order Forms and Service Agreement between McKesson Technologies, Inc. and University Medical Center of Southern Nevada for Accelerated Management Services (AMS) and Professional Services for Upgrade Support of the McKesson Electronic Health Systems Star Module; and take action as deemed appropriate. *(For possible action)*

DOCUMENTS SUBMITTED:
- Order Form – Hospital Solutions
- Order Form

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 24 Approve the award of Bid No. 2017-01, 2040 Building Lobby and 5th Floor Buildout, to Cobblestone Construction, the lowest responsive and responsible bidder; and take action as deemed appropriate. (For possible action)

DOCUMENTS SUBMITTED:
- Letter of Award
- Notice of Intent to Award
- Bid

FINAL ACTION: A motion was made by Dr. Mackay to approve as recommended. Motion carried by unanimous vote.

SECTION 4: EMERGING ISSUES

ITEM NO. 25 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. *(For possible action)*

Member Caspersen asked about hospital wide TB testing and asked if the Board was required to get tested.

Chair O'Reilly commented that he understood the Board did not have to have a TB test and Mr. Marinello confirmed that he was correct.

COMMENTS BY THE GENERAL PUBLIC:

A period devoted to comments by the general public about matters relevant to the Board's jurisdiction will be held. No action may be taken on a matter not listed on the posted agenda. Comments will be limited to three minutes. Please step up to the speaker's podium, clearly state your name and address and please ***spell*** your last name for the record.

There being no further business to come before the Board at this time, at the hour of 3:02 p.m. Acting Chair Raney adjourned the meeting.

Minutes Prepared by: Terra Lovelin
APPROVED: March 22, 2017