University Medical Center of Southern Nevada
Governing Board Strategic Planning Committee
August 27, 2014

UMC Conference Room I/J
Trauma Building, 5th Floor
800 Rose Street
Las Vegas, Clark County, Nevada
Wednesday, August 27, 2014
7:00 a.m.

The University Medical Center Governing Board Strategic Planning Committee met in Conference Room I/J, UMC Trauma Building, 5th Floor, Las Vegas, Clark County, Nevada, on Wednesday, August 27, 2014, at the hour of 7:00 a.m. The meeting was called to order at the hour of 7:06 by Chair John White and the following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John White, Chair
Jeff Ellis
Donald Mackay, MD
Eileen Raney (by teleconference)
Michael Saltman

Also Present:
Lawrence Barnard, Chief Executive Officer
Lisa Logsdon, Deputy District Attorney
Cindy Dwyer, Board Secretary
Yolanda King, Chief Financial Officer, Clark County

SECTION 1. OPENING CEREMONIES

ITEM NO. 1 PUBLIC COMMENT

Chair White asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speaker(s): None

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board Strategic Planning Committee meeting on June 24, 2014. [For possible action]

FINAL ACTION: A motion was made by Mike Saltman that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda [For possible action]

FINAL ACTION: A motion was made by Mike Saltman that the agenda be approved as recommended. Motion carried by unanimous vote.

SECTION 2. BUSINESS ITEMS

ITEM NO. 4 Discuss future Graduate Medical Education partnerships with non-profit and for-profit institutions; and direct staff accordingly. [For possible action]

DISCUSSION: Chair White reminded the Committee that given the unique geography, consideration is being given to building an independent Medical School at UNLV. At the same time, the medical community continues to discuss expansion of Graduate Medical Education (GME), to include the merging of osteopathic and allopathic accrediting bodies and the Governor's GME Task Force, which suggested a State sponsored start-up fund to launch GME programs and continued and direct State support of GME. Chair White noted that while UMC GME reimbursement is capped at 1996 rates, the new hospitals would not be subject to the same limits. He suggested that there may be other ways for UMC to benefit from GME expansion.

Lawrence Barnard, CEO, stated that historically UMC has partnered only with Nevada System of Higher Education (NSHE) programs for GME. Mr. Barnard has recently been approached by two other non-NSHE, for-profit, residency programs, one local and another located in the Philippines, about a potential partnership. Mr. Barnard would like to further explore these opportunities, if the Board would be open to partnering with organizations outside of NSHE. He fielded questions from the Committee, and concluded that he didn't think the volume would have a large operational affect on the hospital, as the programs would have to supply their own attending/supervising physicians. If there were an operational or capacity issue in the future, then volume could be limited at that time. There would be no subsidy tied to these programs. Getting new attending physicians that don't currently practice at UMC could be advantageous in getting additional insured patients.

Chair White stated that UNLV has always been interested in building a medical school at the center of an academic medical center, which implies relationships with other entities. The Committee concluded that based on today's philosophical discussion, Mr. Barnard could explore these opportunities further, understanding that working with other residency programs would require careful coordination with UNSOM and UNLV.

FINAL ACTION: No action taken.

ITEM NO. 5 Discuss potential funding sources for UMC; and direct staff accordingly. [For possible action]

DISCUSSION: At their August 19th Board of County Commissioners meeting, the Commissioners voted to submit a Bill Draft Request (BDR) to provide for a dedicated funding source for UMC. The specifics of the request will have to be submitted within the next couple of months. The Governing Board has been tasked with exploring ideas, and then forwarding their recommendations to the Board of County Commissioners for consideration and final determination.

The County staff is contacting other public hospitals regarding any dedicated funding sources they might have. Additionally, staff was also asked to review data related to out-of-state visitors.

Mr. Saltman stressed the need to identify one or two areas to explore more closely in terms of how much revenue they might product, how to mitigate damage to those being taxed, and the reputation of hospital.

FINAL ACTION: No action taken.

ITEM NO. 6 Receive an update on enhanced Medicaid waiver funding opportunities; and direct staff accordingly. [For possible action]

DOCUMENTS SUBMITTED:
America's Essential Hospitals Policy Brief - Medicaid Incentive Programs: Extending the Reach of Health Care Transformation (Article)

DISCUSSION: Lawrence Barnard, CEO, reported that staff is discussing a waiver proposal with a consultant who has helped us with past Intergovernmental Transfer (IGT) projects, and has extensive experience on 1115 projects in other states. One of the State of Nevada's biggest issues is the mental health crisis, so staff will be looking at a program that would positively affect that patient population. Mr. Barnard will report back to the Committee when a proposal is received from the consultant. Ms. Raney suggested that staff also consider projects that would control high expenses associated with chronically ill patients.

FINAL ACTION: No action taken.

ITEM NO. 7 Identify emerging issues to be addressed by staff or by the Strategic Planning Committee at future meetings; and direct staff accordingly. [For possible action]

- Eileen Raney requested additional detail about potential GME relationships at a future meeting

- Chair White stated that it was the original intent for the Strategic Planning Committee to meet quarterly, with the ability to call special meetings as necessary for urgent items. He suggested that this be discussed by the Board as a whole at a future date.

- Ms. Raney asked when staff anticipates identifying new lines of service. Mr. Barnard responded that the current focus will be on operationalizing opportunities to generate revenue in the Surgery Department. Discussions on growth strategy will follow.

COMMENTS BY THE GENERAL PUBLIC:

At this time, Chair White asked if there were any persons present in the audience wishing to be heard on any items not listed on the posted agenda.

SPEAKER(S): None

There being no further business to come before the Board at this time, at the hour of 8:05 a.m. Chairman White adjourned the meeting.

APPROVED:

John White, Committee Chair

ATTEST:

Cindy Dwyer

Cindy Dwyer, Board Secretary