University Medical Center of Southern Nevada
Governing Board
August 27, 2014

UMC Emerald Room
901 Rancho Lane, Suite 180
Las Vegas, Clark County, Nevada
Wednesday, July 30, 2014
2:00 p.m.

The University Medical Center Governing Board met in regular session, at the regular place of meeting in the Emerald Room, 901 Rancho Lane, Suite 180, Las Vegas, Clark County, Nevada, on Wednesday, July 30, 2014, at the hour of 2:00 p.m. The meeting was called to order at the hour of 2:08 p.m. by Chair John O'Reilly and the following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:
John O'Reilly, Chair
Jeff Ellis
Renee Franklin
Harry Hagerty
Laura Lopez-Hobbs
Donald Mackay, M.D.
Eileen Raney, Vice Chair (by teleconference)
Michael Saltman
John White

Ex-Officio Members:

Present:
Lawrence Barnard, Chief Executive Officer
Dale Carrison, D.O., Chief of Staff
Barbara Atkinson, M.D, Planning Dean, UNLV

Absent:
Thomas Schwenk, M.D., Dean, University of Nevada School of Medicine

Also Present:
Mary-Anne Miller, County Counsel
Lisa Logsdon, Deputy District Attorney
Cindy Dwyer, Board Secretary

SECTION 1. OPENING CEREMONIES

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speaker(s):

Cesar Augusto Malaga: In reference to Agenda Item No. 15, Mr. Malaga stated that Muller Construction does not plan to pursue a protest, but expressed concern with communication about a change in deadline during the bidding process, which resulted in his company being listed as an unresponsive bidder.

Jerri Strasser, Retired Chief Nursing Steward and PICU Charge: Ms. Strasser expressed her concerns about the impending hospital staff lay-offs, and the resulting effect on patients, employees, and the economy.

ITEM NO. 2 Approval of minutes of the regular meeting of the UMC Governing Board on July 30, 2014. *(Available at University Medical Center, Administrative Office)* [For possible action]

FINAL ACTION: A motion was made by Michael Saltman that the minutes be approved as recommended. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Agenda [For possible action]

FINAL ACTION: A motion was made by Donald Mackay that the agenda be approved as presented. Motion carried by unanimous vote.

SECTION 2. BUSINESS ITEMS

ITEM NO. 4 Receive a report from the Governing Board Human Resources and Executive Compensation Committee; and take any action deemed appropriate. [For possible action]

DISCUSSION: Committee Chair Laura Lopez-Hobbs gave an overview of the August 19, 2014 meeting of the Human Resources and Executive Compensation Committee.

- The Committee received a report on employee benefits and turnover.
- The Committee received a partial report on the compensation study. There has been no Committee discussion at this point.

FINAL ACTION: No action taken.

ITEM NO. 5 Receive a report from the Governing Board Clinical Quality and Professional Affairs Committee; and take any action deemed appropriate. [For possible action]

DISCUSSION: Committee Chair Renee Franklin gave an overview of the August 21, 2014 meeting of the Clinical Quality and Professional Affairs Committee.

- The Committee received report on the recent Joint Commission Survey. The survey went very well, with no patient care issues identified. Staff is working on responses to identified areas.

- The Committee has approved a format for reporting quality metrics to the Board. The report will be refined and brought to the Board in October.

- The Committee is discussing ongoing education and Board self-assessment.

- The Committee will be discussing an issue identified by staff regarding Managed Medicaid reimbursement for long-term care placement, causing reduced access, increased patient throughput and increased hospital length of stay.

FINAL ACTION: No action taken.

ITEM NO. 6 Receive a report from the Governing Board Strategic Planning Committee; and take any action deemed appropriate. [For possible action]

DISCUSSION: Committee Chair John White gave an overview of the August 27, 2014 meeting of the Strategic Planning Committee.

- The Committee received a report on GME developments in the state. Lawrence Barnard discussed with the Committee whether UMC should have an exclusive relationship with NSHE (Nevada System of Higher Education), or whether UMC should include other GME (Graduate Medical Education) partners in the community. The Committee encouraged the CEO to explore opportunities for UMC, with a future discussion at the Board level.

- The Committee briefly discussed the proposed BDR (Bill Draft Request) for a dedicated revenue stream. This item will be discussed further in today's Board meeting.

- The Committee received a follow-up report on the Medicaid Waiver Program. Staff is working on a Plan with consultants that we have utilized for other IGT (Intergovernmental Transfer) programs. Staff will bring the Plan forward when appropriate.

FINAL ACTION: No action taken.

ITEM NO. 7 Receive an update from the Hospital CEO; and direct staff accordingly. [For possible action]

DISCUSSION: Lawrence Barnard, Chief Executive Officer, provided the following updates.

- There will be a focus on the Surgery service line. Efforts include recruitment of a new Director of Surgical Services.

- Mr. Barnard recently spoke with the Nevada Department of Health and Human Services (HHS) about expansion of Medicare Intergovernmental Transfers (IGT). The State is working with CMS to address this. Mr. Barnard also spoke with HHS about educating and communicating with those individuals who are over income limits for Medicaid, but because they are unaware of insurance premium subsidies available through the Affordable Care Act, are not accessing insurance plans available through the insurance exchange.

FINAL ACTION: No action taken.

ITEM NO. 8 That the Governing Board appoint Robyn Caspersen as a non-voting public member of the Audit and Finance Committee; and take other action as deemed appropriate. [For possible action]

DISCUSSION: Robyn Caspersen has been identified as a potential candidate with the appropriate background to provide additional financial acumen on the Audit and Finance Committee

FINAL ACTION: A motion was made by Michael Saltman that the appointment be made as recommended. Motion carried by unanimous vote.

ITEM NO. 9 Review and discuss potential Board meeting dates for calendar year 2015; and direct staff accordingly. [For possible action]

DOCUMENT SUBMITTED: UMC Governing Board Proposed Meeting Dates for 2015

DISCUSSION: Potential Board meeting dates for 2015 were distributed. Board members were encouraged to review the dates and advise the Board Secretary of any potential conflicts so the meeting dates can be confirmed.

FINAL ACTION: No action taken.

ITEM NO. 10 Discuss a bill draft request to the Legislature regarding dedicated funding opportunities for UMC; and direct staff accordingly. [For possible action]

DISCUSSION: Lawrence Barnard, CEO, and Don Burnette, County Manager, reported that the County Commissioners serving as the Hospital Board of Trustees approved two BDR's (Bill Draft Requests) for UMC – one which would require hospitals to provide emergency services and care (to prevent inappropriate inter-hospital transfers), and another to revise open meeting laws to allow governing boards of public hospitals to meet in closed session to discuss proprietary issues. At the same meeting the Commissioners requested a placeholder for a third BDR for a dedicated revenue stream for UMC. The County has a couple of months to submit a detailed bill draft request. While staff researches revenue sources in place at other public hospitals, Board members are asked to share any ideas that could potentially be supported by the Legislature, based on their knowledge and experience in the community. There will be discussions at future Governing Board meetings to formulate a recommendation for consideration by the Board of Trustees.

In response to comments made by Dr. Carrison about previous recommendations from consultants, County Manager Burnette will review those consultant reports, and share anything specific to a dedicated revenue source, though he recalled that those reports were primarily focused on governance structure.

FINAL ACTION: No action taken.

ITEM NO. 11 Accept a donation from the UMC Foundation for the purchase of the OTTR 6 transplant database system; and take action as deemed appropriate. [For possible action]

DISCUSSION: The UMC Foundation made a $387,000 gift to purchase the OTTR data base for use in the Transplant Program. The software will allow staff to follow the progress of complex patient populations, track care activities of patients and coordinate communication.

FINAL ACTION: A motion was made by Donald Mackay that the appointment be made as recommended. Motion carried by the following vote:

Voting Aye:	Jeff Ellis, Renee Franklin, Laura Lopez-Hobbs, Donald Mackay, John O'Reilly, Eileen Raney, Michael Saltman, John White
Voting Nay:	None
Recused:	Harry Hagerty
Absent:	None

SECTION 3. CONSENT AGENDA

All matters of this section were considered to be routine and were acted upon in one motion. For all consent items, the action taken was the recommendation of staff and the Audit and Finance Committee, as indicated on the items.

ITEM NO. 12 Ratify the Master Agreement between OTTR Inc. and University Medical Center of Southern Nevada to purchase a transplant database system, signed by the Chief Executive Officer. [For possible action]

DOCUMENT SUBMITTED:
- Master Agreement between UMCSN and OTTR Inc.
- Disclosure of Ownership/Principals
- Disclosure of Relationship

FINAL ACTION: A motion was made by Donald Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 13 Approve Amendment Three to Agreement for Physician Professional Services for Oncology and Benign Hematology Services between Faylona, Gollard, Kaushal, Nyamuswa & Park, Ltd. d/b/a Cancer and Blood Specialists of Nevada and University Medical Center of Southern Nevada; and authorize the Chief Executive Officer to sign the amendment. [For possible action]

DOCUMENT SUBMITTED:
- Amendment Three to Agreement for Physician Professional Services between UMCSN and Cancer and Blood Specialists of Nevada
- Disclosure of Ownership/Principals
- Disclosure of Relationship

FINAL ACTION: A motion was made by Donald Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 14 Approve the template contract for Non-Exclusive Recruitment Services and authorize the Chief Executive Officer to sign this agreement with various local and national recruitment agencies; and take action as deemed appropriate. [For possible action]

DOCUMENT SUBMTITED:
- Non-Exclusive Recruitment Services Agreement Template Contract

FINAL ACTION: A motion was made by Donald Mackay to approve as recommended. Motion carried by unanimous vote.

ITEM NO. 15 Approve the award of Bid No. 2014-09, Labor and Delivery Renovations to Taylor International Corporation as the lowest responsive and responsible bidder per NRS 338.1385, contingent upon submission of the required bonds and insurance; and authorize the Chief Executive Officer to sign the agreement. [For possible action]

DOCUMENT SUBMITTED:
- UMCSN Bid Form; Bid No. 2014-09 Labor & Delivery Renovations
- Disclosure of Ownership/Principals
- Disclosure of Relationship

Board members Eileen Raney, Harry Hagerty, and John O'Reilly disclosed they had friendships with the owners of this company, but stated that these relationships would not in any way affect their ability to make a fair and impartial decision regarding this item.

FINAL ACTION: A motion was made by Donald Mackay to approve as recommended. Motion carried by unanimous vote.

SECTION 4. EMERGING ISSUES:

ITEM NO. 16 That the Governing Board identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. [For possible action]

Barbara Atkinson, MD, Founding Dean, UNLV Medical School: Dean Atkinson reported that the Board of Regents approved the $48 million budget for enhancement of medical education, which includes $26.7 million for the UNLV School of Medicine. The feedback from the Regents was very positive. The Regents also approved the School of Medicine's vision statement, which will be shared with Governing Board members.

Dale Carrison, DO, Emergency Medicine Physicians: Dr. Carrison presented Mr. Barnard with a check for $60,503.71. In accordance with their contract for emergency services, any profits made by EMP through the contract will be shared with UMC.

COMMENTS BY THE GENERAL PUBLIC:

At this time, Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any items not listed on the posted agenda.

Speaker(s): None

There being no further business to come before the Board at this time, at the hour of 2:52 p.m., Chairman O'Reilly adjourned the meeting.

APPROVED:

John F. O'Reilly, Chairman

ATTEST:

Cindy Dwyer

Cindy Dwyer, Board Secretary