



UMC Governing Board Meeting

Wednesday, January 28, 2026 - 2:00 p.m.

Delta Point Building - Emerald Conference Room - 1st Floor

901 Rancho Lane, Las Vegas, NV

AGENDA

University Medical Center of Southern Nevada

GOVERNING BOARD

January 28, 2026 2:00 p.m.

901 Rancho Lane, Las Vegas, Nevada

Delta Point Building, Emerald Conference Room (1st Floor)

Notice is hereby given that a meeting of the UMC Governing Board has been called and will be held on Wednesday, January 28, 2026, commencing at 2:00 p.m. at the location listed above to consider the following:

This meeting has been properly noticed and posted online at University Medical Center of Southern Nevada's website <http://www.umcsn.com> and at Nevada Public Notice at <https://notice.nv.gov/>, and University Medical Center 1800 W. Charleston Blvd. Las Vegas, NV (Principal Office)

- The main agenda is available on University Medical Center of Southern Nevada's website <http://www.umcsn.com>. For copies of agenda items and supporting back-up materials, please contact Stephanie Ceccarelli, Governing Board Secretary, at (702) 765-7949. The Governing Board may combine two or more agenda items for consideration.
- Items on the agenda may be taken out of order.
- The Governing Board may remove an item from the agenda or delay discussion relating to an item at anytime.
- Consent Agenda - All matters in this sub-category are considered by the Governing Board to be routine and may be acted upon in one motion. Most agenda items are phrased for a positive action. However, the Governing Board may take other actions such as hold, table, amend, etc.
- Consent Agenda items are routine and can be taken in one motion unless a Governing Board member requests that an item be taken separately. For all items left on the Consent Agenda, the action taken will be staff's recommendation as indicated on the item.
- Items taken separately from the Consent Agenda by Governing Board members at the meeting will be heard in order.

SECTION 1. OPENING CEREMONIES

CALL TO ORDER

PLEDGE OF ALLEGIANCE

INVOCATION

TRANQUILITY MOMENT

1. Public Comment.

PUBLIC COMMENT. This is a period devoted to comments by the general public about items on **this** agenda. If you wish to speak to the Board about items within its jurisdiction but not appearing on this agenda, you must wait until the "Comments by the General Public" period listed at the end of this agenda. Comments will be limited to three minutes. Please step up to the speaker's podium, clearly state your name and address, and please **spell** your last name for the record. If any member of the Board wishes to extend the length of a presentation, this will be done by the Chair or the Board by majority vote.

2. Approval of Minutes of the meeting of the UMC Governing Board held on December 17, 2025 and the special meeting held on January 12, 2026. (*Available at University Medical Center, Administrative Office*) (*For possible action*)
3. Approval of Agenda. (*For possible action*)

SECTION 2: CONSENT ITEMS

4. Approve the December 2025 and January 2026 Medical and Dental Staff Credentialing Activities for University Medical Center of Southern Nevada (UMC) as authorized by the Medical Executive Committee (MEC) on December 18, 2025 and January 27, 2026; and take action as deemed appropriate. *(For possible action)*
5. Approve changes to various HR Policies and Procedures; and take action as deemed appropriate. *(For possible action)*
6. Approve changes to the UMC Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan; and take action as deemed appropriate. *(For possible action)*
7. Approve and authorize the Chief Executive Officer to sign the Blue Distinction Centers for Transplants Participation Agreement and Letter of Agreement with Anthem Blue Cross and Blue Shield Nevada for Managed Care Services, or take action as deemed appropriate. *(For possible action)*
8. Approve and authorize the Chief Executive Officer to sign the Institutional Provider Agreement with Evernorth Behavioral Health, Inc. for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
9. Ratify the Eighth Amendment to Provider Services Agreement and Tenth Amendment to the Memorandum of Understanding with Intermountain IPA, LLC for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
10. Ratify the Combined Services Agreement and Amendment to with Molina Healthcare of Nevada, Inc. for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
11. Approve and authorize the Chief Executive Officer to sign Amendment Two to the Provider Group Services Agreement with Optum Health Networks, Inc. for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
12. Ratify the Multispecialty Group Participation Agreement and Provider Incentive Program Amendment with P3 Health Partners-Nevada, LLC for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
13. Ratify Amendment Two and Amendment Three to the Hospital Participation Agreement with Prominence HealthFirst for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
14. Ratify Amendment One to the Memorandum of Understanding with SCAN Health Plan Nevada for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
15. Ratify the Amendment Six to Participating Facility Agreement with SelectHealth, Inc. and SelectHealth Benefit Assurance, Inc. for Managed Care Services; or take action as deemed appropriate. *(For possible action)*
16. Ratify the Ancillary Provider Participation Agreement and the Facility Participation Agreement with UnitedHealthcare Insurance Company for Managed Care Services; or take action as deemed appropriate. *(For possible action)*

17. Award the Bid No. 2025-11, UMC Quick Care Build Out 2100 W Charleston Project, PWP# CL-2026-111, to Monument Construction, the lowest responsive and responsible bidder, contingent upon submission of the required bonds and insurance; authorize the Chief Executive Officer to execute change orders within his delegation of authority; or take action as deemed appropriate. *(For possible action)*
18. Recommend for award by the Board of Hospital Trustees for University Medical Center of Southern Nevada, the Bid No. 2025-07, UMC 7 Story Tower & Trauma Building Elevator Modernization Project, PWP# CL-2026-102, to Monument Construction, the lowest responsive and responsible bidder, contingent upon submission of the required bonds and insurance; authorize the Chief Executive Officer to execute change orders within his delegation of authority; or take action as deemed appropriate. *(For possible action)*

SECTION 3: BUSINESS ITEMS

19. Receive an educational update from Dr. Shadaba Asad, UMC Medical Director of Infectious Diseases, regarding infectious diseases in the valley; and direct staff accordingly. *(For possible action)*
20. Receive refresher education regarding the Nevada Open Meeting Law from James Conway, UMC Assistant General Counsel; and direct staff accordingly. *(For possible action)*
21. Review and discuss the potential topics to include on the Governing Board 2026 Action Plan calendar; and take any action deemed appropriate. *(For possible action)*
22. Receive a report from the Governing Board Human Resources and Executive Compensation Committee; and take any action deemed appropriate. *(For possible action)*
23. Receive a report from the Governing Board Audit and Finance Committee; and take any action deemed appropriate. *(For possible action)*
24. Receive the monthly financial report for November and December FY26; and take any action deemed appropriate. *(For possible action)*
25. Receive an update from the Dean of the Kirk Kerkorian School of Medicine at UNLV; and take any action deemed appropriate. *(For possible action)*
26. Receive an update from the Hospital CEO; and take any action deemed appropriate. *(For possible action)*
27. Elect a Chair and Vice Chair to the Governing Board to serve a two-year term ending January 2028; and take any action deemed appropriate. *(For possible action)*
28. Accept the appointment of Bobbette Bond to serve on the Governing Board as an Ex-Officio Non-Voting member; and take action as deemed appropriate. *(For possible action)*
29. Review and determine new committee assignments for the calendar year 2026; and direct staff accordingly. *(For possible action)*

SECTION 4: EMERGING ISSUES

30. Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. *(For possible action)*

SECTION 5: CLOSED SESSION

31. Go into closed session, NRS 241.015(4)(c), to receive information from the General Counsel regarding potential or existing litigation involving matters over which the Board had supervision, control, jurisdiction or advisory power, and to deliberate toward a decision on the matters; and direct staff accordingly.
32. Go into closed session pursuant to NRS 450.140(3) to discuss new or material expansion of UMC's health care services and hospital facilities; and direct staff accordingly.

COMMENTS BY THE GENERAL PUBLIC

A period devoted to comments by the general public about matters relevant to the Board's jurisdiction will be held. No action may be taken on a matter not listed on the posted agenda. Comments will be limited to three minutes. Please step up to the speaker's podium, clearly state your name, and address and please **spell** your last name for the record.

All comments by speakers should be relevant to the Board's action and jurisdiction.

UMCSN ADMINISTRATION KEEPS THE OFFICIAL RECORD OF ALL PROCEEDINGS OF UMCSN GOVERNING BOARD. IN ORDER TO MAINTAIN A COMPLETE AND ACCURATE RECORD OF ALL PROCEEDINGS, ANY PHOTOGRAPH, MAP, CHART, OR ANY OTHER DOCUMENT USED IN ANY PRESENTATION TO THE BOARD SHOULD BE SUBMITTED TO UMCSN ADMINISTRATION. IF MATERIALS ARE TO BE DISTRIBUTED TO THE BOARD, PLEASE PROVIDE SUFFICIENT COPIES FOR DISTRIBUTION TO UMCSN ADMINISTRATION.

THE BOARD MEETING ROOM IS ACCESSIBLE TO INDIVIDUALS WITH DISABILITIES. WITH TWENTY-FOUR (24) HOUR ADVANCE REQUEST, A SIGN LANGUAGE INTERPRETER MAY BE MADE AVAILABLE (PHONE: 702-765-7949).

**University Medical Center of Southern Nevada
Governing Board Meeting
December 17, 2025**

Emerald Conference Room (1st Floor)
Delta Point Building
901 Rancho Lane
Las Vegas, Clark County, Nevada
Wednesday, December 17, 2025
2:00 PM

The University Medical Center Governing Board met in regular session, at the location and date above, at the hour of 2:00 PM. The meeting was called to order at the hour of 2:04 PM by Chair O'Reilly. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:

John O'Reilly, Chair
Harry Hagerty, Vice Chair
Donald Mackay, M.D.
Mary Lynn Palenik
Chris Haase
Bill Noonan
Renee Franklin
Laura Lopez-Hobbs

Ex-Officio Members:

Present:

John Fildes, MD, Ex-Officio
Dr. Meena Vohra, Chief of Staff
Alison Netski, Dean of Kirk Kerkorian SOM at UNLV

Absent:

Robyn Caspersen (Excused)

Others Present:

Mason Van Houweling, Chief Executive Officer
Tony Marinello, Chief Operating Officer
Jennifer Wakem, Chief Financial Officer
Shana Tello, Academic and Governmental Affairs
Susan Pitz, General Counsel
Stephanie Ceccarelli, Governing Board Secretary
UMC Tranquility Nursing Team

SECTION 1: OPENING CEREMONIES

CALL TO ORDER

PLEDGE OF ALLEGIANCE

TRANQUILITY MOMENT

The Board members participated in an interactive exercise related to the healing power of singing.

INVOCATION

At this time, Shana Tello led the group in singing Winter Wonderland for the holiday season, connecting the song to memories of loved ones and healing.

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of Minutes of the regular Meeting of the UMC Governing Board held on November 19, 2025. (Available at University Medical Center, Administrative Office) (For possible action)

FINAL ACTION:

A motion was made by Member Mackay that the minutes be approved as presented. Motion carried by unanimous vote.

ITEM NO. 3 Approval of Minutes of the Special Nominating Committee meeting of the UMC Governing Board held on November 6, 2025. (Available at University Medical Center, Administrative Office) (For possible action)

FINAL ACTION:

A motion was made by Member Noonan that the minutes be approved as presented. Motion carried by unanimous vote.

ITEM NO. 4 Approval of Minutes of the Appellate Review Panel meeting of the UMC Governing Board held on November 3rd and 10th, 2025. (Available at University Medical Center, Administrative Office) (For possible action)

FINAL ACTION:

A motion was made by Member Mackay that the minutes be approved as presented. Motion carried by unanimous vote.

ITEM NO. 5 Approval of Agenda (For possible action)

FINAL ACTION:

A motion was made by Member Haase that the agenda be approved as presented. Motion carried by unanimous vote.

SECTION 2: CONSENT ITEMS

ITEM NO. 6 **Approve the November 2025 Medical and Dental Staff Credentialing Activities for University Medical Center of Southern Nevada (UMC) as authorized by the Medical Executive Committee (MEC) on November 25, 2025; and take action as deemed appropriate. (For possible action)**

DOCUMENT(S) SUBMITTED:

- Credentialing

ITEM NO. 7 **Approve the UMC Policies and Procedures Committee's activities of October 1, 2025, and November 5, 2025, including the recommended creation, revision, and /or retirement of UMC policies and procedures; and take any action deemed appropriate. (For possible action)**

DOCUMENT(S) SUBMITTED:

- Physician and Non-Physician Provider Traditional Comp Plan

ITEM NO. 8 **Award RFQ No. 2025-06 Renal Dialysis Coordinator Services to Patient Pathways, LLC; authorize the Chief Executive Officer to sign the RFQ No. 2025-06 Service Agreement; execute the extension options and future amendments within his yearly delegation of authority; or take action as deemed appropriate. (For possible action)**

DOCUMENT(S) SUBMITTED:

- Amendment to Provider Agreement
- Disclosure of Ownership

ITEM NO. 9 **Authorize the Chief Executive Officer to sign the Lease Agreement and Service Agreement with PNC Bank and FujiFilm Healthcare Americas Corporation; authorize the Chief Executive Officer to execute extensions and amendments; or take action as deemed appropriate. (For possible action)**

DOCUMENT(S) SUBMITTED:

- Software License and Services Agreement – Amendment28 – redacted
- Disclosure of Ownership

ITEM NO. 10 **Award RFSOQ No. 2025-08 Professional Placement Services to multiple placement agencies; authorize the Chief Executive Officer to sign the Agreement for Professional Placement Services, exercise any extension options and execute any applicable candidate referral forms; or take action as deemed appropriate. (For possible action)**

DOCUMENT(S) SUBMITTED:

- Settlement Agreement – Isaacson vs. UMC

ITEM NO. 11 Authorize the Chief Executive Officer to sign the Master Purchasing Agreement with Vocera Communications, Inc.; authorize the Chief Executive Officer to execute extensions and amendments; or take action as deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

ITEM NO. 12 Authorize the Chief Executive Officer to sign the Third Amendment to License Agreement with Zynx Health Incorporated for clinical decision support solutions; or take action as deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

FINAL ACTION:

A motion was made by Member Mackay that Consent Items 6-12 be approved as presented. Motion carried by unanimous vote.

SECTION 3: BUSINESS ITEMS

ITEM NO. 13 Receive a report from the Governing Board Strategic Planning Committee; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

Member Mackay provided a report on the meeting, which was held on Monday, December 11, 2025, at 9:00 a.m. A quorum was in attendance. There was no public comment, and the minutes and agenda were both approved unanimously as presented.

The Committee reviewed trends highlighting growth, improvements, and challenges in the focused service lines, which included surgery, orthopedics, cardiac services, ambulatory care, women's, and children's services.

Next, there was a discussion on the five organizational performance goals for FY2026. Overall, performance has been satisfactory and continue to be in process.

There was one emerging issue identified, no public comment, and the meeting adjourned at 10:45 a.m.

FINAL ACTION:

None

ITEM NO. 14 Receive a report from the Governing Board Clinical Quality and Professional Affairs Committee; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

Member Franklin provided a report on the meeting, which was held on Tuesday, December 16, 2025, at 2:00 p.m. A quorum was in attendance. There was no public comment, and the minutes and agenda were both approved unanimously as presented.

An educational presentation was received by Ron Roemer, Director of Clinical Research and Compliance, regarding clinical trials and IRB activities at UMC. Growth of the program was discussed, as well as funding as they relate to federal changes and impacts.

Next, the committee received an update from Patty Scott, Quality, Safety and Regulatory Officer, on the progress of the FY2026 Organizational Performance Goals. All goals are in progress to improve. There was a lengthy discussion regarding the goal related to hand hygiene, which has shown improvement.

The Committee reviewed and approved the Policies and Procedures activities, which are a part of today's consent agenda.

There was one emerging issue identified, no public comment, and the meeting adjourned at 3:06 p.m.

FINAL ACTION:

- None

ITEM NO. 15 Receive a report from the Governing Board Audit and Finance Committee; and take action as deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

Member Hagerty provided a report on the meeting, which was held on Wednesday, December 10, 2025, at 2:00 p.m. A quorum was in attendance. There was no public comment, and the minutes and agenda were both approved unanimously as presented.

Financial statements were provided for the month of October. Financial statements for November were not presented due to the timing of the meeting. The discussion covered factors affecting financial outcomes, comparisons to the budget, as well as operating and key financial indicators, trending stats, and payor mix. The committee also reviewed the status of the organizational goals for FY26 related to the Audit and Finance Committee.

The business items were reviewed and approved or ratified by the Committee during the meeting. All of the contracts that were approved during the meeting are included in today's consent agenda.

There were no emerging issues identified, no public comment, and the meeting adjourned.

FINAL ACTION:

None

**ITEM NO. 16 Receive the monthly financial report from the Chief Financial Officer for the October FY26 financial report; and take any action deemed appropriate.
*(For possible action)*****DOCUMENT(S) SUBMITTED:**

- August FY26 Financial Report

DISCUSSION:

Ms. Wakem provided a summary of the monthly financial reports for October FY26.

The key indicators for October year-to-date showed admissions below budget 2.5%. The AADC was 361. Average length of stay was 5.59 days. Overall hospital acuity was 1.94 and Medicare CMI was 1.93. Inpatient surgeries were below budget by 6 cases and outpatient surgeries were above budget 25 cases. There were 12 transplant cases. ER visits were above budget 3.65%.

Approximately 21.8% of ER patients are being admitted. Over 15K patients visited the quick care locations and primary cares saw 7,400 patients. There were 361 telehealth visits, and the orthopedic clinic had 3,500 patients. There were 118 deliveries. The Crisis Stabilization Center had 132 visits for the month. The outpatient infusion clinic saw 476 patients.

The income statement for the month showed operating revenue was \$380K above budget. Net to gross was 17.27%. Total operating expenses were \$1.9 million below budget. Total EBITDA was \$3.7 million, compared to a budget of \$1.6 million, exceeding budget by \$2.1 million. Year-to-date statistics were reviewed.

Salaries, wages, and benefits for October, although slightly over budget, overtime was managed well, and contract labor remains a focus. All other expenses were \$2.1 million below budget due to supplies. A discussion ensued regarding the financial trends for November, daily operations management, patient census, and challenges with telehealth volumes.

Chair O'Reilly suggested a future discussion regarding the growth and marketing of telehealth.

FINAL ACTION:

None

ITEM NO. 17 Receive an update from the Dean of the Kirk Kerkorian, School of Medicine at UNLV; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

Students are going on winter break for the next two weeks. National exams and residency interviews will begin in January. Applications for the M.D. program were high, with over 2,300 applications received for 66 open spots.

There has been a change to a clinic in the Medical District. The OBGYN clinic at 700 Shadow Lane closed in November, and those activities were moved to the clinic at 1707 W. Charleston.

UNLV Health physicians have performed nearly 8,600 procedures at UMC in all surgery sub-specialties.

Dr. Nadia Gomez from UNLV is working with UMC in a joint surgery scheduling project to increase effectiveness of workflow with surgery scheduling. Graduate students have been helpful in analyzing processes to remove barriers and improve patient scheduling processes.

The Office of Research provides a CME webinar, which is available to all in the community, and works to increase knowledge and break down barriers to engaging in research. The focus for this month is data and biostatistics.

A grant writer has been hired to assist in obtaining funding to enhance opportunities for research and interprofessional education.

The School of Medicine hosted the State of the School address, which highlighted accomplishments through the year and unveiled two lapel pins.

FINAL ACTION:

None

ITEM NO. 18 Receive an update from the Hospital CEO; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- PowerPoint Presentation

DISCUSSION:

Mason Van Houweling, UMC Chief Executive Officer, provided the following year-in-review updates:

- Mr. Van Houweling highlighted stories in the UMC community brochure.
- Magnet survey underway this week – Thank you to staff for all of your participation. The official result will be available in early 2026
- DNV surveys
- Liver care center
- Outpatient infusion center
- Crisis stabilization center
- Lean Six Sigma training
- Master plan and capital improvements
- CNA Graduate Program
- Death certificate improvements
- Legislative updates
- Sponsoring Institution
- Radiology and Dental Anesthesia Residency Programs
- ReVITALize completion
- DAX – Epic AI rollouts
- New East Charleston Quick and Primary Care opening January 2026
- 24-Hour Quick Care opening late 2026
- UMC was voted Best of Las Vegas Gold in multiple categories
- Dr Vohra will finish her term as Chief of Staff
- Dr. Syed Shah was voted the new Chief of Staff and Dr. Shadaba Asad voted Vice Chief of Staff.

A discussion ensued regarding promoting awareness of the 24-hour quick care location.

The Board thanked Dr. Vohra for her service as Chief of Staff.

FINAL ACTION:

None

ITEM NO. 19 Determine future meeting dates and times through calendar year 2026; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- 2026 Calendar

DISCUSSION:

Future meeting dates were available for the Board members to review. The dates are subject to change, as necessary.

FINAL ACTION:

A motion was made by Member Hagerty to accept the calendar dates for 2026 as presented. Motion carried by unanimous vote.

ITEM NO. 20 Discuss and determine the committee assignments for committee meetings for the 2026 calendar year; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- Committee Assignments

DISCUSSION:

Chair O'Reilly acknowledged the appointments of Laura Lopez-Hobbs, Chris Haase and Dr. John Fildes.

The following changes were made to the Committee assignments:

Member Harry Hagerty will serve as the Chair of the Audit and Finance Committee.

Member Mary Lynn Palenik will serve as the Chair of the Strategic Planning Committee.

Member Bill Noonan will sit as a member on the Strategic Planning Committee.

Chair O'Reilly added that this item will be revisited in January should there be a need for additional changes to the committee assignments.

FINAL ACTION:

A motion was made by Member Mackay to accept the committee appointments as presented. Motion carried by unanimous vote. Member Hagerty and Member Palenik abstained as to their individual appointments.

ITEM NO. 21 Discuss status and potential appointments of Ex-Officio Non-Voting Members pursuant to Section 5.4 of the UMC Governing Board Bylaws; and take any action deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

The Chair continues to discuss with those nominated by the Special Nominating Committee the possibility of serving as an ex officio non-voting member of the Board. This item will be added to the January meeting agenda for further discussion of any appointments.

FINAL ACTION:

None

ITEM NO. 22 Affirm, modify, or reverse the recommendation of the Appellate Review Panel, regarding the clinical privileges and medical staff membership of Rahul Handa, M.D.; or take other action as deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

This item was tabled for discussion until after the discussion of Item 24 in the closed session.

FINAL ACTION:

None

COMMENTS BY THE GENERAL PUBLIC:

At this time, there was a call for comments by the general public:

Speakers: None

A motion was made by Member Noonan that the Board go into the closed session.

At this time, Member Noonan moved to go into the closed session, pursuant to NRS 450.140(3), as outlined in the agenda. The motion was carried by unanimous vote.

At 3:07 p.m., the Board recessed to go into closed session.

The meeting reconvened in closed session at 3:19 p.m.

SECTION 5: CLOSED SESSION

ITEM NO. 24 Pursuant to NRS 450.140(3), the Board may go into closed session to consider the character, alleged misconduct, professional competence, or physical or mental health of Rahul Handa, M.D.; and direct staff accordingly.

DISCUSSION:

None

FINAL ACTION:

None

At 4:42 p.m., the closed session ended on Item 24 and the Board returned to the open session meeting and addressed Item 22.

ITEM NO. 22 Affirm, modify, or reverse the recommendation of the Appellate Review Panel, regarding the clinical privileges and medical staff membership of Rahul Handa, M.D.; or take other action as deemed appropriate. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

It was determined that the Board needs additional information regarding this matter, therefore, the matter will be continued to be heard on January 12th at 1:30 p.m.

FINAL ACTION:

At this time, Member Mackay that the matter would be continued to be heard on January 12th at 1:30 p.m. The motion was carried by unanimous vote.

SECTION 4: EMERGING ISSUES

ITEM NO. 23 Identify emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. (For possible action)

DISCUSSION:

None

FINAL ACTION:

None

COMMENTS BY THE GENERAL PUBLIC:

Comments from the general public were called for:

Speakers: None

A motion was made by Member Mackay that the Board go into the closed sessions.

FINAL ACTION TAKEN:

At this time, Member Noonan moved to go into the closed session, pursuant to NRS 241.015(4)(c)), as outlined in the agenda. The motion was carried by unanimous vote.

At this time, Member Franklin moved to go into the closed session, pursuant to NRS 450.140(3), as outlined in the agenda. The motion was carried by unanimous vote.

At 4:47 p.m., the Board recessed to go into closed sessions.

The meeting was reconvened in closed session at 4:48 p.m.

SECTION 5: CLOSED SESSIONS

ITEM NO. 25 Go into closed session, pursuant to NRS 241.015(4)(c), to receive information from the General Counsel regarding potential or existing litigation involving matters over which the Board had supervision, control, jurisdiction or advisory power, and to deliberate toward a decision on the matters; and direct staff accordingly. (For possible action)

ITEM NO. 26 Go into closed session pursuant to NRS 450.140(3) to discuss new or material expansion of UMC's health care services and hospital facilities.

FINAL ACTION:

At the hour of 5:45 p.m., the closed sessions on the above topics ended and the meeting was adjourned.

APPROVED:

Minutes Prepared by: Stephanie Ceccarelli, Governing Board Secretary

DRAFT

**University Medical Center of Southern Nevada
Governing Board Special Meeting
January 12, 2026**

Providence Suite (5thFloor)
UMC Trauma Building
800 Hope Place
Las Vegas, Clark County, Nevada
Monday, January 12, 2026
1:30 PM

The University Medical Center Governing Board met in special meeting session, at the location and date above, at the hour of 1:30 P.M. The meeting was called to order at the hour of 1:34 PM by Chair O'Reilly. The following members were present, which constituted a quorum of the members thereof:

CALL TO ORDER

Board Members:

Present:

John O'Reilly, Chair
Harry Hagerty, Vice-Chair
Donald Mackay, M.D.
Laura Lopez-Hobbs
Mary Lynn Palenik (Teams)
Renee Franklin
Chris Haase (Teams)
Bill Noonan
John Fildes, MD

Ex-Officio Members:

Present:

None

Others Present:

Christian Balducci, Esq. – Attorney for Appellate Review Panel
James Conway, Esq. – Attorney for MEC
Aaron Fricke, Esq. – Attorney for Dr. Handa
Dr. Meena Vohra, Chief of Staff
Rahul Handa, M.D.
Jovi Remitio, Director of Medical Staff
Stephanie Ceccarelli, Governing Board Secretary
Tracy Manning, Court Reporter

SECTION 1. OPENING CEREMONIES

CALL TO ORDER

ITEM NO. 1 PUBLIC COMMENT

Chair O'Reilly asked if there were any persons present in the audience wishing to be heard on any item on this agenda.

Speakers: None

ITEM NO. 2 Approval of Agenda (*For possible action*)

FINAL ACTION:

A motion was made by Member Mackay that the agenda be approved as recommended. Motion carried by unanimous vote.

SECTION 2: BUSINESS ITEMS

ITEM NO. 3 Affirm, modify, or reverse the recommendation of the UMC Medical Executive Committee and the Fair Hearing Panel, or take other action as it deems appropriate, regarding the clinical privileges and medical staff membership of Rahul Handa, M.D. (*For possible action*)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

This was the subject matter of previous discussions by the Governing Board to be continued at today's meeting.

At this time, this item was tabled for discussion until after the closed session period.

A motion was made by Member Hagerty to go into closed session.

FINAL ACTION:

At this time, a motion was made by Member Hagerty to go into closed session pursuant to NRS 450.140. Motion carried by unanimous vote.

At the hour of 1:38 PM, the Board recessed to go into closed session.

SECTION 3: CLOSED SESSION

ITEM NO. 4 Go into closed session pursuant to NRS 450.140, to consider the Fair Hearing appeal and the character, alleged misconduct, professional competence, or physical or mental health, of Rahul Handa, M.D. (*For possible action*)

DISCUSSION:

None

FINAL ACTION:

None

At the hour of 2:56 P.M., the closed session ended on the above referenced matter and the Governing Board returned to the open session meeting.

The Board reconvened in open session at 3:02 pm. to discuss Item No. 3.

ITEM NO. 3 Affirm, modify, or reverse the recommendation of the UMC Medical Executive Committee and the Fair Hearing Panel, or take other action as it deems appropriate, regarding the clinical privileges and medical staff membership of Rahul Handa, M.D. (For possible action)

DOCUMENT(S) SUBMITTED:

- None

DISCUSSION:

Chair O'Reilly asked counsel to make appearances. James Conway appeared as counsel for the MEC, and Aaron Frike appeared as counsel for Dr. Rahul Handa, also in attendance.

Based on the deliberations by the Governing Board, the Board has arrived on a decision. The decision is to adopt the Appellate Panel's report and recommendation with modifications and referral to the Fair Hearing Panel for further review, as opposed to the Fair Hearing Panel and the MEC.

Chair O'Reilly suggested a motion be made for counsel to consider.

FINAL ACTION TAKEN:

A motion was made by Member Mackay that the UMC Governing Board adopts the Appellate Review Panel's report and recommendations with modifications, including a referral to the Fair Hearing Panel, as opposed to the Fair Hearing Panel and the MEC, consistent with a decision to be completed by Counsel and reviewed with the Chairman of the Governing Board for signature consistent with those deliberations of all Governing Board members. Motion carried by unanimous vote.

Christian Balducci, Counsel to the Governing Board responded that it was an appropriate motion.

Additionally, it was suggested that a motion was made that the parties could contact Mr. Balducci should they have additional questions regarding the decision or the procedures to follow.

FINAL ACTION TAKEN:

A motion was made by Member Hagerty that if there are questions regarding the decision or the procedures to follow, they are to contact counsel for the Board, Mr. Balducci and he may advise the Chairman if there is need to reconvene the Governing Board in a special meeting otherwise to address any of the decisions

unless they are procedurally obvious or if it is one that can be agreed to by counsel so that there is methodology to proceed forward without any unnecessary delays. Motion carried by unanimous vote.

Mr. Balducci responded that this is an appropriate motion and request.

Chair O'Reilly asked if there was anything further to address by motion on this matter. Mr. Balducci responded that there was nothing further to discuss.

COMMENTS BY THE GENERAL PUBLIC:

Comments from the general public were called. No such comments were heard.

FINAL ACTION TAKEN:

There being no further business to come before the Board at this time, at the hour of 3:06 PM, Chair O'Reilly adjourned the meeting.

APPROVED:

Minutes Prepared by: Stephanie Ceccarelli, Governing Board Secretary

DRAFT

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Petitioner: Mason Van Houweling

Recommendation:

That the Governing Board approve the December 2025 and January 2026 Medical and Dental Staff Credentialing Activities for University Medical Center of Southern Nevada (UMC) as authorized by the Medical Executive Committee (MEC) on December 18, 2025 and January 27, 2026; and take action as deemed appropriate. *(For possible action)*

FISCAL IMPACT:

None

BACKGROUND:

As per Medical Staff Bylaws, Credentialing actions will be approved by the Medical Executive Committee (MEC) and submitted to the Governing Board monthly.

This action grants practitioners and Advanced Practice Professionals the authority to render care within UMC. At the December 2025 and January 2026 meetings, these activities were reviewed by the Credentials Committee and recommended for approval by the Medical Executive Committee.

The MEC reviewed and approved these credentialing activities at the December 18, 2025 and January 27, 2026 meetings.

Cleared for Agenda
January 28, 2026

Agenda Item #

4

Date: January 28, 2026
To: Governing Board
From: Credentials Committee
Subject: December 18, 2025 Credentialing Activities

• **NEW BUSINESS:**

- Emergency Medicine DOP revisions
- OBGYN DOP revisions
- Pediatric DOP revisions
- Pediatric Surgery DOP revisions

• **CREDENTIALS**

A. INITIAL FPPE FOR MEMBERSHIP AND PRIVILEGES

1	Brinkerhoff	Jared	D.O.	12/23/2025 - 12/31/2026	Anesthesiology	Mike O'Callaghan Military Medical Center (Military Rotator)	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
2	De Leon	Emily	PAC	12/23/2025 - 12/31/2026	General Surgery	Mike O'Callaghan Military Medical Center (Military Rotator)	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
3	Gish	Robert	M.D.	12/23/2025 - 09/30/2027	Medicine/Transplant Hepatology	Robert Gareth Gish	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
4	Huynh	Hai-Phuong	CRNA	12/23/2025 - 11/30/2027	Anesthesiology	Mike O'Callaghan Military Medical Center	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
5	Keilbarth	Mark	D.O.	12/23/2025 - 12/31/2026	Family Medicine	Mike O'Callaghan Military Medical Center (Military Rotator)	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
6	Lobato	Carl	M.D.	12/23/2025 - 10/31/2027	Anesthesia	UMC Anesthesia	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
7	Martin	Joshua	M.D.	12/23/2025 - 05/31/2027	Diagnostic Radiology	Medicus	CAT. 1	Granted Temp. Priv.
8	McKinney	Brandon	D.O.	12/23/2025 - 12/31/2026	Orthopedics/Hand Surgery	Mike O'Callaghan Military Medical Center (Military Rotator)	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
9	Mendez	Fernando	M.D.	12/23/2025 - 05/31/2027	Medicine/Psychiatry	UNLV Health	CAT. 1	Granted Temp. Priv.
10	Najand	Husna	M.D.	12/23/2025 - 02/28/2027	Medicine/Psychiatry	UNLV Health	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026
11	Noakes	David	M.D.	12/23/2025 - 12/31/2026	Emergency Medicine	Mike O'Callaghan Military Medical Center (Military Rotator)	CAT. 1	Temp. Priv. 12/23/2025- 01/28/2026

12	Prandecki	Ashley	M.D.	12/23/2025 - 09/30/2027	Medicine/Internal Medicine	UNLV Health	CAT. 1	Temp. Priv. 12/23/2025-01/28/2026
13	Randall	Michaela	M.D.	12/23/2025 - 02/28/2027	Anesthesiology	Mike O'Callaghan Military Medical Center	CAT. 1	Temp. Priv. 12/23/2025-01/28/2026
14	Richards	Evan	M.D.	12/23/2025 - 12/31/2026	Anesthesiology	Mike O'Callaghan Military Medical Center (Military Rotator)	CAT. 1	Temp. Priv. 12/23/2025-01/28/2026
15	Tomlinson	Richard	M.D.	12/23/2025 - 12/31/2026	Internal Medicine	Mike O'Callaghan Military Medical Center (Military Rotator)	CAT. 1	Temp. Priv. 12/23/2025-01/28/2026

B. REAPPOINTMENTS TO STAFF

1	Al-Khafaji	Jaafar	M.D.	02/01/2026 - 01/31/2028	Internal Medicine	Affiliate Membership and Privileges	Pioneer Health Care	CAT. 1
2	Ali	Nauroz	M.D.	02/01/2026 - 01/31/2028	Internal Medicine	Affiliate Membership and Privileges	UMC Hospitalists	CAT. 1
3	Azarcon	Fernando	M.D.	02/01/2026 - 01/31/2027	Diagnostic Radiology	Affiliate Membership and Privileges	UMC Radiology	CAT. 1
4	Barangan/Santisteban	Michelle	PAC	02/01/2026 - 01/31/2028	PAC - Medical	APP Dependent Privileges	UMC Hospitalists	CAT. 1
5	Baydoun	Salah	M.D.	02/01/2026 - 01/31/2028	Emergency Medicine, Trauma Emergency	Affiliate Membership and Privileges	UMC Emergency Medicine	CAT. 1
6	Burton	Christopher	D.O.	02/01/2026 - 01/31/2028	Family Medicine	Active Membership and Privileges	UMC-Aliante Quick Care	CAT. 1
7	Cedeno Mendoza	Ricardo	M.D.	02/01/2026 - 01/31/2027	Infectious Disease, Internal Medicine	Affiliate Membership and Privileges	Sagebrush Healthcare	CAT. 1
8	Chen	Brandon	M.D.	02/01/2026 - 01/31/2028	Interventional Radiology and Diagnostic Radiology	Active Membership and Privileges	UMC Radiology	CAT. 1

9	Cook	Albert	M.D.	02/01/2026 - 01/31/2028	Interventional Radiology and Diagnostic Radiology, Neuroradiology, Nuclear Radiology	Active Membership and Privileges	UMC Radiology	CAT. 1
10	Dansunankul	Auyporn	M.D.	02/01/2026 - 01/31/2028	Internal Medicine	Affiliate Membership and Privileges	UMC Hospitalists	CAT. 1
11	David	Jason	M.D.	02/01/2026 - 01/31/2028	Emergency Medicine	Affiliate Membership and Privileges	Mike O'Callaghan Military Medical Center	CAT. 1
12	DeAndrea	G. A.	M.D.	02/01/2026 - 01/31/2028	Neurology	Affiliate Initial FPPE Membership and Privileges	UNLV Health	CAT. 1
13	Desai	Jyoti	M.D.	02/01/2026 - 01/31/2028	Obstetrics & Gynecology	Active with Membership and Privileges to Affiliate with Membership and Privileges	UNLV Obstetrics and Gynecology	CAT. 1
14	Farwaha	Rahul	D.O.	02/01/2026 - 01/31/2028	Critical Care Medicine, Internal Medicine	Affiliate Membership and Privileges	UNLV Health	CAT. 1
15	Habashy	Jonathan	M.D.	02/01/2026 - 01/31/2027	Internal Medicine	Active Membership and Privileges	UMC Hospitalists	CAT. 1
16	Hashemi	Neda	M.D.	02/01/2026 - 01/31/2028	Internal Medicine, Nephrology	Affiliate Membership and Privileges	NKDHC PLLC	CAT. 1
17	Hassan	Danyal	M.D.	02/01/2026 - 01/31/2028	Nephrology	Active with Membership and Privileges to Affiliate with Membership and Privileges	Kidney Specialists of Southern Nevada	CAT. 1
18	Jeffries	Justin	M.D.	02/01/2026 - 01/31/2028	Pulmonary Disease, Critical Care Medicine, Internal Medicine	Affiliate Membership and Privileges	UNLV Health	CAT. 1
19	Kenneally	David	M.D.	02/01/2026 - 01/31/2028	Anesthesiology, Trauma Anesthesiology	Affiliate Membership and Privileges	UMC Anesthesia	CAT. 1

20	Kirgan	Daniel	M.D.	02/01/2026 - 01/31/2028	General Surgery	Active with Membership and Privileges to Affiliate with Membership and Privileges	UNLV Surgery	CAT. 1
21	Leibowitz	Steven	M.D.	02/01/2026 - 01/31/2028	Ophthalmology	Affiliate Membership and Privileges	Steven Leibowitz, MD Inc	CAT. 1
22	Lin	Wonchon	M.D.	02/01/2026 - 01/31/2028	Surgery/Ophthalmology	Affiliate Membership and Privileges	Westwood Eye	CAT. 1
23	Manhart	Racheal	M.D.	02/01/2026 - 01/31/2027	Emergency Medicine/Adult Emergency Medicine & Trauma Emergency Medicine	Affiliate Membership and Privileges	UMC Emergency Medicine	CAT. 1
24	McGill	Faith	APRN	02/01/2026 - 01/31/2028	Ambulatory Care/Quick Care	APP Independent Membership and Privileges	UMC-Peccole Ranch Quick Care	CAT. 1
25	McNickle	Allison	M.D.	02/01/2026 - 01/31/2028	Surgery/General Surgery	Active Membership and Privileges	UNLV Surgery	CAT. 1
26	Nair	Baishali	M.D.	02/01/2026 - 01/31/2028	Medicine/Nephrology	Affiliate Membership and Privileges	NKDHC PLLC	CAT. 1
27	Narala	Sai	M.D.	02/01/2026 - 01/31/2027	Medicine/Internal Medicine	Affiliate Membership and Privileges	UMC Hospitalists	CAT. 1
28	Pakdeesupapol	Pongchanok	M.D.	02/01/2026 - 01/31/2028	Medicine/Internal Medicine	Affiliate Membership and Privileges	Intermountain Healthcare	CAT. 1
29	Palmer	Angela	M.D.	02/01/2026 - 01/31/2028	Neurosurgery	Active Membership and Privileges	The Spine & Brain Institute	CAT. 1
30	Perry	Archie	M.D.	02/01/2026 - 01/31/2028	Orthopaedic Surgery/Orthopaedic Surgery & Trauma Orthopedic	Affiliate Membership and Privileges	Desert Orthopaedic Center	CAT. 1
31	Qazi	Rizwan	M.D.	02/01/2026 - 01/31/2028	Medicine/Nephrology	Active Membership and Privileges to Affiliate Membership and Privileges	Kidney Specialists of Southern Nevada	CAT. 1

32	Ratkiewicz	Donnene	APRN	02/01/2026 - 01/31/2028	Medicine/Nephrology	APP Independent Membership and Privileges	Kidney Specialists of Southern Nevada	CAT. 1
33	Roberts	Catherine	M.D.	02/01/2026 - 01/31/2027	Radiology	Active Membership and Privileges	UMC Radiology	CAT. 1
34	Shang	Thomas	M.D.	02/01/2026 - 01/31/2028	Ambulatory Care/Quick Care	Affiliate Membership and Privileges	UMC-Centennial Quick Care	CAT. 1
35	Sharma	Vishvinder	M.D.	02/01/2026 - 01/31/2028	Medicine/Gastroenterology	Affiliate Membership and Privileges	Digestive Associates	CAT. 1
36	Shaw	Laura	M.D.	02/01/2026 - 01/31/2028	Family Medicine	Active Membership and Privileges	UNLV Family Medicine	CAT. 1
37	Swanson	Riley	PAC	02/01/2026 - 01/31/2028	Orthopaedic Surgery/Orthopaedic Surgery	APP Dependent Privileges	Desert Orthopaedic Center	CAT. 1
38	Teng	Angели	PAC	02/01/2026 - 01/31/2028	Surgery/Plastic Surgery	APP Dependent Privileges	UNLV Health	CAT. 1
39	Tian	Sisi	M.D.	02/01/2026 - 01/31/2028	Surgery/Otolaryngology	Affiliate Membership and Privileges	UNLV Health	CAT. 1
40	Vott	Subha	M.D.	02/01/2026 - 01/31/2028	Anesthesiology	Affiliate Membership and Privileges	UMC Anesthesia	CAT. 1
41	Vu	Tuan	M.D.	02/01/2026 - 01/31/2028	Medicine/Internal Medicine	Affiliate Membership and Privileges	Intermountain Healthcare	CAT. 1
42	Wang	Olivia	M.D.	02/01/2026 - 01/31/2028	Orthopaedic Surgery/Hand Surgery	Affiliate Membership and Privileges	Bronstein Hand Center	CAT. 1
43	Weller	Ty	M.D.	02/01/2026 - 01/31/2028	Anesthesiology	Affiliate Membership and Privileges	UMC Anesthesia	CAT. 1
44	Wyatt	Elihu	APRN	02/01/2026 - 01/31/2028	Medicine/Nephrology	APP Independent Membership and Privileges	Kidney Specialists of Southern Nevada	CAT. 1

45	Yee	C. Edward	M.D.	02/01/2026 - 01/31/2028	Surgery/Ophthalmology	Affiliate Membership and Privileges	Las Vegas Ophthalmology	CAT. 1
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C. MODIFICATION OF PRIVILEGES AT REAPPOINTMENT

1	Baydoun	Salah	M.D.	02/01/2026 - 01/31/2028	Emergency Medicine, Trauma Emergency	Withdraw Privilege: ** Pediatric Cross Coverage (Emergency Medicine DOP)
2	David	Jason	M.D.	02/01/2026 - 01/31/2028	Emergency Medicine	Withdrawal Privileges: ** Refer and Follow **Telemedicine ** Pediatric Cross Coverage ** Medical Toxicology
3	Desai	Jyoti	M.D.	02/01/2026 - 01/31/2028	Obstetrics & Gynecology	New Privilege: ** Dilation & Evacuation
4	Farwaha	Rahul	D.O.	02/01/2026 - 01/31/2028	Critical Care Medicine, Internal Medicine	Withdrawal Privileges: ** Thoracentesis
5	Kirgan	Daniel	M.D.	02/01/2026 - 01/31/2028	General Surgery	New Privilege: ** Amputation
6	Swanson	Riley	PAC	02/01/2026-01/31/2028	Orthopaedic Surgery	New Privilege: ** Assist in Spine Surgery ** Perform: Traction pin placement, closed fracture reduction, splint and cast applications, application of cranial tong traction ** Assist in Arthroplasty Procedures which include, but are not limited to: Total Joint replacement of knees, hip or shoulder ** Assist in amputations which include, but are not limited to: Digits and limbs ** Assist in the treatment of fractures which include, but are not limited to: Closed reduction of fractures and dislocations of the skeleton, fracture fixation, open and closed reduction of fractures, open reduction and internal/external fixation of fractures and dislocation of the skeleton (in-/excluding spine) ** Assist in Nerve Transposition/Decompression Procedures which include, but are not limited to: Medium nerve or ulnar nerve decompression. ** Assist in the management of Infections and Inflammations of Bones, Joints and Tendon Sheaths which include, but are not limited to: Debridement and excision of soft tissue and bone ** Assist in

						Ligament/Tendon Transfer/Repair Surgery ** Assist in Tumor Surgery which include, but are not limited to: Biopsy and excision of tumors involving bone and adjacent soft tissue, excision of soft tissue/body masses, major cancer procedures involving major proximal amputation (i.e., forequarter or hindquarter) or extensive segmental tumors resections ** Assist Growth Place Management procedures which include, but are not limited to: Growth disturbances such as injuries involving growth plates which a high percentage of growth arrest, growth inequality, epiphysiodesis, stapling, or bone shortening or lengthening procedures
7	Wang	Olivia	M.D.	02/01/2026 - 01/31/2028	Orthopaedic Surgery/Hand Surgery	<p>Withdraw Department: ** Orthopedic Surgery Department (Keep Ortho Hand only)</p>

D. MODIFICATION OF PRIVILEGES

1	Foo	Michelle	APRN	Medicine/Internal Medicine	Modification of Privilege - New Department: Ambulatory (Telemedicine)
2	Garcia	Anna Martina	PAC	Surgery/Urology	Modification of Privilege - Withdraw Privilege: Bedside incision and drainage of the Scrotum
3	Kioka	Mutsumi	M.D.	Medicine/Pulmonary Medicine/Respiratory Care	Modification of Privileges - Withdraw Privilege: Adult Extracorporeal Membrane Oxygenation (ECMO) Management
4	Miller (Wilbanks)	Liliana	APRN	Medicine/Internal Medicine	Modification of Privilege - Withdraw Department: Ambulatory Department
5	Reddy	Dhruv	M.D.	Medicine/Internal Medicine	Modification of Privilege - New Department: Ambulatory (Telemedicine)

E. EXTENSION OF INITIAL FPPE

1	Fleury	Aimee	M.D.	OB/GYN	Extend Initial FPPE Privileges thru May 2026 due to not being able to provide cases
2	Gould	Natalie	M.D.	OB/GYN	Extend Initial FPPE Privileges thru May 2026 due to not being able to provide cases
3	Miller	Pauline	M.D.	Internal Medicine	Extend Initial FPPE Privileges thru May 2026 due to not being able to provide cases

4	Montiel-Esparza	Raul	M.D.	Pediatric Hematology/Oncology	Extend Initial FPPE Privileges thru May 2026 due to not being able to provide cases
5	Spirtos	Nicola	M.D.	OB/GYN	Extend Initial FPPE Privileges thru May 2026 due to not being able to provide cases

F. EXTENSION OF FPPE: NEW DEPT/PRIVILEGE

1	Alnajjar	Eva	M.D.	Obstetrics and Gynecology	Extend FPPE for New Privileges: **Hysteroscopy Operative**Hysteroscopic Diagnostic**Da Vinci Robotic thru May 2026 due to not being able to provide cases
2	Angotti	Lisa	M.D.	General Surgery /Trauma Surgery/Trauma Critical Care	Extend FPPE for New Privileges: Management of Intracranial Pressure Monitoring thru May 2026 due to not being able to provide cases

G. STATUS CHANGE: INITIAL FPPE

1	Barikzi	Leeda	D.O.	Medicine/Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
2	De Leon	Emily	PAC	Surgery/General	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent Privileges (Rotators do not require FPPE)
3	DeAndrea	G.A.	M.D.	Medicine/Neurology	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
4	Gupta	Sumit	M.D.	Pediatric Hematology/Oncology	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
5	Gurz	Sana	M.D.	Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
6	Kaighn	Patti	APRN	Surgery/Urology	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Independent Membership and Privileges</u>
7	Khan	Kamran	D.O.	Family Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
8	Lazaro	Shane	APRN	Family Medicine	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Independent Membership and Privileges</u>
9	Madaras-Kelly	Kendra	D.O.	Emergency Medicine / Adult Emergency Medicine / Trauma	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>

10	Powers	Faun	M.D.	Psychiatry	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
11	Ritchie	Schuyler	APRN	Medicine Nephrology	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Independent Membership and Privileges</u>
12	Rodriguez	Carlos	D.O.	Medicine/Physical Medicine and Rehabilitation	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
13	Rouse	Jessica	M.D.	Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to Affiliate Membership and Privileges (Rotators do not require FPPE)
14	Shah	Vishal	M.D.	Family Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
15	Shindruk	Averyl	M.D.	Emergency Medicine / Adult Emergency Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
16	Thirumalai	Shanti	M.D.	Teleneurology	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u>
17	Weston	Stuart	M.D.	Critical Care	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to Affiliate Membership and Privileges (Rotators do not require FPPE)

H. STATUS CHANGE

1	Empey	Lonnie	D.O.	Medicine/Internal Medicine	Change in Staff Status - Affiliate with Membership and Privileges to <u>Active with Membership and Privileges</u>
2	Kravetz	Kyle	M.D.	Anesthesiology/Trauma/Trauma Anesthesiology	Change in Staff Status - Affiliate with Membership and Privileges to <u>Active with Membership and Privileges</u>
3	Tadina	Elizabeth	APRN	Ambulatory Care/Quick Care	Change in Staff Status - APP Independent Membership and Privileges to <u>APP Active Independent Membership and Privileges</u>

I. RESIGATIONS

1	Apilado	Patrick	APRN	Medicine/Psychiatry	UMC Crisis Stabilization	Voluntary Resignation
2	De Leon	Emily	PAC	Surgery/General Surgery	Office of Military Medicine	ROTATOR Expires 11/30/2025

3	Jeffries	Brandi	M.D.	Family Medicine	UNLV Medicine	Voluntary Resignation
4	McClintock	Eric	M.D.	Medicine/Internal Medicine	UNLV Medicine	Voluntary Relinquishment
5	Pitotti	Christopher	M.D.	Emergency Medicine/Adult Emergency Medicine	Military	ROTATOR Expires 11/30/2025
6	Rojas	Vanessa	M.D.	Medicine/Internal Medicine	UNLV Health	10-Day notice no response
7	Sullivan	Victoria	DDS	Surgery/Oral/Maxillofacial Surgery	UNLV School of Dental Medicine	10-Day notice no response

J. ADJOURNMENT

Date: January 28, 2026
To: Governing Board
From: Credentials Committee
Subject: January 15, 2026 Credentialing Activities

- **NEW BUSINESS:**
- **CREDENTIALS**

A. INITIAL FPPE FOR MEMBERSHIP AND PRIVILEGES

1	Ahmed	Imran	M.D.	01/28/2026 - 11/30/2027	Medicine/Hematology-Oncology	Comprehensive Cancer Center of NV	CAT.1
2	Chapman	Blake	D.O.	01/28/2026 - 01/31/2027	Internal Medicine	Mike O'Callaghan Military Medical Center (ROTATOR)	CAT.1
3	Choi	Min	APRN	01/28/2026 - 01/31/2027	Medicine	Mike O'Callaghan Military Medical Center (ROTATOR)	CAT.1
4	Christensen	Stephani	M.D.	01/28/2026 - 12/31/2027	Medicine/Hematology-Oncology	Comprehensive Cancer Center of NV	CAT.1
5	Omandac	Lorenzo	APRN	01/28/2026 - 10/31/2027	Family Medicine	Farzin Farhangnejad	CAT.1
6	Persaud	Christine	D.O.	01/28/2026 - 01/31/2027	Internal Medicine/Endocrinology	Mike O'Callaghan Military Medical Center (ROTATOR)	CAT.1
7	Ramanath	Madhuri	M.D.	01/28/2026 - 02/28/2027	Internal Medicine	UMC Hospitalists	CAT.1

B. REAPPOINTMENTS TO STAFF

1	Adashek	Joseph	M.D.	03/01/2026 - 02/29/2028	Obstetrics & Gynecology, Maternal & Fetal Medicine	Affiliate Membership and Privileges	Desert Perinatal Associates	CAT .1
2	Arcenas	Louie	CRNA	03/01/2026 - 02/29/2028	Anesthesiology	APP Dependent Privileges	UMC Anesthesia	CAT .1
3	Banfro	Francis	M.D.	03/01/2026 - 02/29/2028	Neonatal-Perinatal Medicine, Pediatrics	Active Membership and Privileges	UMC Neonatology Unit	CAT .1
4	Bell	Don	M.D.	03/01/2026 - 02/29/2028	Diagnostic Radiology, Neuroradiology	Affiliate Membership and Privileges	UMC Radiology	CAT .1
5	Boulos	Sarah	D.O.	03/01/2026 - 02/28/2027	Emergency Medicine	Affiliate Membership and Privileges	UMC Emergency Medicine	CAT .1

6	Burke	Jason	M.D.	03/01/2026 - 02/29/2028	Anesthesiology	Affiliate Membership and Privileges	UMC Anesthesia	CAT .1
7	Caraang	Chris Alex	M.D.	03/01/2026 - 02/29/2028	Cardiovascular Disease, Internal Medicine, Adv Heart Fail & Trans Cardio	Affiliate Membership and Privileges	Southwest Medical Associates	CAT .1
8	Chimelski	Erica	M.D.	03/01/2026 - 02/29/2028	Pulmonary Disease	Affiliate Membership and Privileges	Mike O'Callaghan Military Medical Center	CAT .1
9	Ching	Harry	M.D.	03/01/2026 - 02/29/2028	Otolaryngology, Plastic Surgery w/in Head&Neck	Affiliate Membership and Privileges	UNLV Health	CAT .1
10	Coughlin	Dylan	M.D.	03/01/2026 - 02/28/2027	Anesthesiology	Affiliate Membership and Privileges	UMC Anesthesia	CAT .1
11	Cunningham	Susan	D.O.	03/01/2026 - 02/28/2027	Diagnostic Radiology	Affiliate Membership and Privileges	UMC Radiology	CAT .1
12	Daulat	Shilpa	M.D.	03/01/2026 - 02/28/2027	Internal Medicine	Affiliate Membership and Privileges	UMC-Centennial Quick Care	CAT .1
13	Dorian	Jason	D.O.	03/01/2026 - 02/29/2028	Family Medicine	REFER AND FOLLOW	UNLV Medicine	CAT .1
14	Drnovsek	Valerie	M.D.	03/01/2026 - 02/29/2028	Interventional Radiology and Diagnostic Radiology, Neuroradiology	Affiliate Membership and Privileges	UMC Radiology	CAT .1
15	Garcia	Diana	M.D.	03/01/2026 - 02/28/2027	Anatomic Path & Clinical Path, Pathology-Hematology	Affiliate Membership and Privileges	Associated Pathologists, Chartered	CAT .1
16	Gatynya	Pavel	M.D.	03/01/2026 - 02/29/2028	Anesthesiology	Active Membership and Privileges	UMC Anesthesia	CAT .1
17	Ghani	Muhammad	M.D.	03/01/2026 - 02/29/2028	Hematology, Internal Medicine, Medical Oncology	Affiliate Membership and Privileges	Comprehensive Cancer Centers of Nevada	CAT .1
18	Gray	Aaron	M.D.	03/01/2026 - 02/29/2028	Orthopaedic Surgery, Surgery of the Hand	Affiliate Membership and Privileges	Hand Surgery Specialists of Nevada	CAT .1
19	Heshmati	Keyvan	M.D.	03/01/2026 - 02/29/2028	Neurology	Affiliate Membership and Privileges	Stroke and Neurology Specialists	CAT .1

20	Hollister	Stephanie	APRN	03/01/2026 - 02/29/2028	Ambulatory Care/Primary Care	APP Independent Membership and Privileges	Southwest Medical Associates	CAT .1
21	Howenstein	Abby	M.D.	03/01/2026 - 02/29/2028	Orthopaedic Surgery	Active Membership and Privileges	UMC Orthopedic & Spine Institute	CAT .1
22	Hsu	Andrew	M.D.	03/01/2026 - 02/29/2028	Physical Medicine & Rehab	Affiliate Membership and Privileges	Neuromonitoring Associates	CAT .1
23	Hubbard	Michael	D.O.	03/01/2026 - 02/29/2028	Anesthesiology, Trauma Anesthesiology	Affiliate Membership and Privileges	UMC Anesthesia	CAT .1
24	Hunter	Craig	D.O.	03/01/2026 - 02/28/2027	Urology	Affiliate Membership and Privileges	Las Vegas Urology	CAT .1
25	Kane	Michael	M.D.	03/01/2026-02/29/2028	Ambulatory Care/Quick Care	Affiliate Membership and Privileges	UMC-Enterprise Quick Care	CAT .1
26	Kieger	Alexander	M.D.	03/01/2026-02/29/2028	Radiology	Affiliate Membership and Privileges	UMC Radiology	CAT .1
27	King	William	M.D.	03/01/2026-02/29/2028	Medicine/Nephrology	Active Membership and Privileges to <u>Affiliate Membership and Privileges</u>	NKDHC PLLC	CAT .1
28	Lampert	Robert	M.D.	03/01/2026-02/29/2028	Medicine/Pulmonary Medicine/Respiratory Care	Affiliate Membership and Privileges	OptumCare Lung and Allergy Care	CAT .1
29	Lewis	Jeffrey	M.D.	03/01/2026-02/29/2028	Surgery/General Surgery	Affiliate Membership and Privileges	Mike O'Callaghan Military Medical Center	CAT .1
30	Magoyag	Sikisam	M.D.	03/01/2026-02/29/2028	Ambulatory Care/Primary Care	Active Membership and Privileges	UMC-Nellis Primary Care	CAT .1
31	Mailland	Kevin	D.O.	03/01/2026-02/28/2027	Family Medicine	Refer and Follow	UNLV Family Medicine	CAT .1
32	Malhotra	Sanjay	M.D.	03/01/2026-02/29/2028	Medicine/Cardiology	Active Membership and Privileges	Nevada Heart & Vascular Center	CAT .1
33	Miller	David	M.D.	03/01/2026-02/28/2027	Surgery/Urology	Affiliate Initial FPPE Membership and Privileges	Las Vegas Urology	CAT .1
34	Moody	Michael	D.M.D.	03/01/2026-02/29/2028	Surgery/Oral/Maxillofacial Surgery	Affiliate Membership and Privileges	Canyon Oral & Facial Surgery	CAT .1

35	Mulchandani	Harsha	M.D.	03/01/2026-02/29/2028	Medicine/Nephrology	Affiliate Membership and Privileges	NKDHC PLLC	CAT .1
36	Navarre	Brittany	M.D.	03/01/2026-02/28/2027	Pediatrics/Cardiology	Affiliate Membership and Privileges	Children's Heart Center Nevada	CAT .1
37	O'Guinn	Devon	M.D.	03/01/2026-02/29/2028	Radiology	Affiliate Membership and Privileges	Medicus Healthcare Solutions	CAT .1
38	Ong	Gene	M.D.	03/01/2026-02/29/2028	Medicine/Nephrology	Active Membership and Privileges to <u>Affiliate Membership and Privileges</u>	NKDHC PLLC	CAT .1
39	Palmer	Elissa	M.D.	03/01/2026-02/29/2028	Family Medicine	Active Membership and Privileges	UNLV Family Medicine	CAT .1
40	Plummer	Kristine	APRN	03/01/2026-02/28/2027	Ambulatory Care/Primary Care	APP Active Independent Membership and Privileges to <u>APP Independent Membership and Privileges</u>	UMC-Peccole Ranch Primary Care	CAT .1
41	Russon	Adam	D.O.	03/01/2026-02/29/2028	Surgery/Urology	Affiliate Initial FPPE Membership and Privileges	Las Vegas Urology	CAT .1
42	Seiff	Michael	M.D.	03/01/2026-02/29/2028	Neurosurgery & Trauma Neurosurgery	Affiliate Membership and Privileges	The Spine & Brain Institute	CAT .1
43	Sidhu	Natasha	M.D.	03/01/2026-02/29/2028	Emergency Medicine/Pediatric Emergency Medicine	Active Membership and Privileges to <u>Affiliate Membership and Privileges</u>	UMC Pediatric Emergency Medicine	CAT .1
44	Sorensen	Eric	D.O.	03/01/2026-02/29/2028	Anesthesiology/Anesthesiology	Active Membership and Privileges to <u>Affiliate Membership and Privileges</u>	Red Rock Anesthesia Consultants	CAT .1
45	Valladares	Jose	M.D.	03/01/2026-02/28/2027	Medicine/Hematology/Oncology	Affiliate Initial FPPE Membership and Privileges	The Oncology Institute of Hope & Innovation	CAT .1
46	Vitug	Bennett	D.O.	03/01/2026-02/28/2027	Family Medicine	Affiliate Initial FPPE Membership and Privileges	Platinum Hospitalists	CAT .1
47	Williams	Carl	M.D.	03/01/2026-02/29/2028	Orthopaedic Surgery/Hand Surgery	Active Membership and Privileges to <u>Affiliate</u>	Carl N Williams, Jr MD Chtd	CAT .1

						<u>Membership and Privileges</u>		
48	Wong	Benjamin	M.D.	03/01/2026-02/29/2028	Pediatrics	Active Membership and Privileges to <u>Affiliate Membership and Privileges</u>	UMC Pediatric Hospitalists	CAT .1
49	Young	Ryan	M.D.	03/01/2026-02/29/2028	Obstetrics and Gynecology	Affiliate Membership and Privileges	UNLV Health	CAT .1
50	Zarkos	Nick	M.D.	03/01/2026-02/29/2028	Anesthesiology	Affiliate Membership and Privileges	PBS Anesthesia	CAT .1

C. MODIFICATION OF PRIVILEGES AT REAPPOINTMENT

1	Bell	Don	M.D.	03/01/2026 - 02/29/2028	Diagnostic Radiology, Neuroradiology	Withdraw Privilege: ** Endovacular Prosthesis for Repair of Aortic Aneurysm (AAA)
2	Boulos	Sarah	DO	03/01/2026 - 02/28/2027	Emergency Medicine	Withdrawal Privilege: ** Pediatric Cross Coverage
3	Caraang	Chris Alex	M.D.	03/01/2026 - 02/29/2028	Cardiovascular Disease, Internal Medicine, Adv Heart Fail & Trans Cardio	New Privileges: ** Invasive Cardiology core Withdrawal Privilege: ** Myocardial Biopsy ** Moderate Sedation
4	Dorian	Jason	D.O.	03/01/2026 - 02/29/2028	Family Medicine	New Privilege: ** Refer and Follow
5	Ghani	Muhammad	M.D.	03/01/2026 - 02/29/2028	Hematology, Internal Medicine, Medical Oncology	New Privilege: ** Hematology Withdraw Privilege: ** Internal Medicine
6	Gray	Aaron	M.D.	03/01/2026 - 02/29/2028	Orthopaedic Surgery, Surgery of the Hand	Withdraw Privilege: ** Burn Care
7	Heshmati	Keyvan	M.D.	03/01/2026 - 02/29/2028	Medicine/Neurology	New Privilege: ** Plasmapheresis Withdraw Privileges: ** Evoked Potentials ** Visual Evoked Potentials (VEP)

8	Hollister	Stephanie	APRN	03/01/2026 - 02/29/2028	Ambulatory Care/Primary Care	Withdraw Privileges: ** Pediatric Patients ** Cleanse and debride wounds, suture lacerations, and remove sutures and staples. ** Perform Venipuncture ** Interpret electrocardiogram tracing ** Apply and remove orthopaedic splints, casts and traction ** Telemedicine
9	Howenstein	Abby	M.D.	03/01/2026 - 02/29/2028	Orthopaedic Surgery	Withdraw Privilege: ** Telemedicine
10	Hunter	Craig	D.O.	03/01/2026 - 02/28/2027	Medicine/Urology	New Privileges: ** Endoscopic Procedures ** Penoscrotal/Urethral Surgery. Withdraw Privileges: ** Ambulatory ** Open Prostatectomy
11	Lampert	Robert	M.D.	03/01/2026-02/29/2028	Medicine/Pulmonary	New Privilege: ** Refer and Follow
12	Malhotra	Sanjay	M.D.	03/01/2026-02/29/2028	Medicine/Cardiology	New Privilege: ** Percutaneous Coronary Artherectomy Withdraw Privilege: ** Internal Medicine
13	Moody	Michael	D.M.D.	03/01/2026-02/29/2028	Surgery/Dentistry	New Privileges: ** Oral Maxillofacial Surgery ** Extraction of Teeth/Surgical Intra Oral Surgery ** Extra Oral Surgery ** Facial Fractures ** Upper-Third Fractures ** Mid-Third Fractures ** Lower-Third Fractures ** Temporomandibular Joint Surgery ** Maxillofacial Deformities

D. MODIFICATION OF PRIVILEGES

1	Vera	Angelina	M.D.	UMC Ortho	Modification of Privileges Withdraw Privilege: ** Tumor Surgery
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E. MODIFICATION OF PRIVILEGE: TEMP-PROCTORING

1	Ayubi	Farhan	D.O.	Surgery/Cardiovascular/Thoracic Surgery/Vascular Surgery	Modification of Privilege: New Temp Privilege (Proctoring): ** Endovascular Prosthesis for Repair of Aortic Aneurysm
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F. EXTENSION OF INITIAL FPPE

1	Bernal Mejia	Manuel	M.D.	Emergency Medicine/Trauma Emergency	Extend Initial FPPE Privileges thru June 2026 due to not being able to provide cases
2	Ragoonanan	Dristhi	M.D.	Pediatric Hematology-Oncology	Extend Initial FPPE Privileges thru June 2026 due to not being able to provide cases
3	Spirtos	Alexandra	M.D.	OBGYN	Extend Initial FPPE Privileges thru June 2026 due to not being able to provide cases

G. STATUS CHANGE: INITIAL FPPE

1	Andreasen	Lance	PAC	Internal Medicine	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent with Privileges - Completion of FPPE (Rotator)
2	Archer	Valerie	APRN	Psychiatry	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Independent Membership and Privileges</u> - Completion of FPPE
3	Balok	Alexander	PAC	Orthopaedic	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent with Privileges - Completion of FPPE (Rotator)
4	Beye	Israel	APRN	Psychiatry	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Dependent Membership and Privileges</u> - Completion of FPPE
5	Bhangoo	Punjot	M.D.	Nephrology	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> Completion of FPPE
7	Cannon	Chase	PAC	Emergency Medicine	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent Privileges - Completion of FPPE (Rotator)
8	Carapucci	Joan	PAC	Psychiatry	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Dependent Privileges</u> - Completion of FPPE
9	Cartier	Jocelin	PAC	Family Medicine	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent Privileges - Completion of FPPE (Rotator)
10	Cempron	Emma	APRN	Psychiatry	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Independent Membership and Privileges</u> - Completion of FPPE
11	Connelly	Keelan	D.O	Emergency Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
12	Farthing	Bryan	PAC	Medicine / Allergy	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent Privileges - Completion of FPPE (Rotator)
14	Foo	Michelle	APRN	Internal Medicine	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Dependent Membership and Privileges</u> - Completion of FPPE
15	Giaimo	Andrew	CRNA	Anesthesiology	Change in Staff Status - Release from APP Initial FPPE Privileges to APP Dependent Membership Privileges - Completion of FPPE (Rotator)

16	Hansen	Jonathan	D.O	Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
17	Harris	Melanie	PAC	Neurosurgery	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Dependent with Privileges</u> - Completion of FPPE
18	Heller	Keith	PAC	Emergency Medicine	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent with Privileges - Completion of FPPE <u>(Rotator)</u>
19	Loomis	Brian	PAC	Orthopaedic Surgery	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent with Privileges - Completion of FPPE <u>(Rotator)</u>
20	Love	Stephanie	APRN	Ambulatory Care/Primary Care	Change in Staff Status - Released from APP Initial FPPE Privileges to <u>APP Dependent Membership and Privileges</u> - Completion of FPPE
21	Luong	Howard	PAC	Emergency Medicine	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent with Privileges - Completion of FPPE <u>(Rotator)</u>
22	Manuel	Chris Martin	D.O	Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
23	Miller	David	M.D.	Surgery/Urology	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
24	Rose	Jordan	PAC	Orthopedic surgery	Change in Staff Status - Released from APP Initial FPPE Privileges to APP Dependent with Privileges - Completion of FPPE <u>(Rotator)</u>
25	Rosenman	Eugene	M.D.	Psychiatry	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
26	Saba	Chloe	D.O.	OBGYN	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
27	Singh	Anurag	M.D.	Medicine/Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
28	Turnbull	Scott	D.O	Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
29	Vitug	Bennett	D.O.	Family Medicine/Hospice & Palliative	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE
30	Vongsavath	Tahne	D.O	Internal Medicine	Change in Staff Status - Release from Affiliate Initial FPPE Membership and Privileges to <u>Affiliate Membership and Privileges</u> - Completion of FPPE

H. COMPLETION OF FPPE: NEW DEPARTMENT/PRIVILEGE

1	Ayubi	Farhan	D.O.	Surgery/Cardiovascular/Thoracic Surgery	Completion of FPPE - New Privilege: Moderate Sedation
2	Batlan	Daniel	M.D.	Anesthesiology	Completion of FPPE - New Privilege: Refer & Follow (Refer & Follow do not require cases)

I. STATUS CHANGE

1	Adlaon	Ronald	APRN	Surgery/General Surgery	Change in Staff Status - APP Independent Membership and Privileges to <u>APP Active Independent Membership and Privileges</u>
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J. LEAVE OF ABSENCE - RETURN

1	Moghadam	Mahmoud	APRN	Ambulatory Care/Quick Care	UMC Hospitalists (coverage for UMC Online Care) <u>APP Independent Membership and Privileges</u>
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K. RESIGATIONS

1	Alnajjar	Eva	M.D.	OBGYN	Women's Health Associates	Voluntary Resignation Effective 01.01.2026
2	Arwikar	Dev	M.D.	Radiology	Medicus Healthcare Solutions.	Change in Practice = Resignation form signed 12/3/25. Privileges end 12.31.25
3	Black	Stacy	M.D.	Radiology	UMC Radiology	Voluntary Resignation
4	Boakye-Wenzel	Heather	M.D.	Medicine/Pulmonary Medicine/Respiratory Care	UNLV Health	Voluntary Resignation Effective 12/31/2025
5	Diamant	Zafrir	M.D.	Anesthesiology	UMC Anesthesia	Voluntary Resignation
6	George	Noble	M.D.	Radiology/Teleradiology	Medicus Healthcare Solutions.	NOT REAPPOINTING
7	Lee	Rebecca	M.D.	Obstetrics and Gynecology	UNLV Health	Voluntary Resignation Effective 12/31/2025
8	Makai	Balazs	M.D.	Anesthesiology	UMC Anesthesia	NO LONGER UMC Anesthesia, was on LOA did not reappoint and privileges end 12/31/25
9	Mangrum	Ashleigh	PAC	Orthopaedic Surgery/Hand Surgery	Hand Center of Nevada	Remove from Staff - Failure to complete Initial FPPE
10	Miranda	Cres	M.D.	Medicine/Cardiology	Nevada Heart & Vascular Center	Voluntary Resignation: NOT REAPPOINTING
11	Okundaye	Amanda	DDS	Anesthesiology	UNLV School of Dental Medicine	Auto Relinquishment of Membership and Privileges - No Reappointment Submitted (Reapp. 12/31/2025)

12	Orenstein	Julian	M.D.	Emergency Medicine / Pediatric Emergency Medicine	UMC Pediatric Emergency Medicine	Voluntary Resignation - Relocation
13	Penetar	Katherine	APRN	Surgery/CTV	UMC	Voluntary Resignation - Relocation
14	Wong	Waylan	M.D.	Anesthesiology	UMC Anesthesia	Voluntary Resignation – 10 Day notice no response

L. ADJOURNMENT

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	HR Policies and Procedures	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #

Recommendation:

That the Governing Board approve changes to various HR Policies and Procedures; and take action as deemed appropriate. (For possible action)

FISCAL IMPACT:

None

BACKGROUND:

UMC is making modest changes to the following HR policies and procedures, effective on or around February 1st 2025:

- Disclosure of Improper Governmental Action
 - Scheduled review no change
- Benefits Program
 - Scheduled review no change
- Responsibilities of the Chief Human Resources Officer
 - Scheduled review no change
- Nepotism (Hiring of Relatives)
 - Scheduled review no change
- Objectives and Scope – Human Resources –
 - Scheduled review no change
- Educational Development Program -
 - Added LMS testing/education availability in Section D.4. Updated new hire requirements in Section E.5. Clarified scope.
- Employment Eligibility Verification -
 - Correcting Section A for new hires and adding updated counseling process for renewals in Section B. Removed Section C.
- Substance Abuse
 - Scheduled review no change
- Requesting and Conducting a Classification Audit Study
 - Scheduled review no change
- Employee Health Services -
 - Updated Policy section to include restrictions for non-compliant health care workers from entering, accessing or performing services within UMC facilities.
- Disciplinary Hearing Process -

- Revised scope section.
- Progressive Discipline/Corrective Counseling -
 - Changing from a policy to a procedure. Categorized as a policy in error during the 2022 during formatting changes. Added Scope section.
- Position Classification and Compensation Plans -
 - Modified Section G to reference Section K in the Recruitment and Selection Program for requirements for new hires. Updated counseling process for existing employees needing renewals.
- Recruitment and Selection Program -
 - Modified Section J to reference Sections A and B in the Employment Eligibility Verification Policy. Added the updated corrective action process in Section K for existing employees.

These revisions were reviewed by the Governing Board Human Resources and Executive Compensation Committee at their January 26 meeting and recommended for approval by the Governing Board.

Cleared for Agenda
January 28, 2026

Agenda Item #

5

	PROCEDURE TITLE: Educational Development Program
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
EFFECTIVE DATE: 7/1995	FINAL APPROVAL DATE: 2/2026

PURPOSE

The Education Development Program is designed to assist UMC employees in obtaining education opportunities at accredited education institutions, and through UMC sponsored training programs, and courses available through the Clark County Organizational Development (ODC). Approved educational opportunities are those that are job related or will lead to education and training programs and opportunities.

Scope:

All UMC Employees. However, employees covered by a board-approved compensation and benefits plan or those under an employment agreement may be subject to different requirements and reimbursements.

PROCEDURE

A. Tuition Reimbursement

1. The maximum reimbursement for a full-time employee (.7-1.0) is \$1,000 per half fiscal year (\$1,000 for Jan-Jun / \$1,000 for Jul-Dec) not to exceed \$2,000 annually. The maximum reimbursement for a part-time employee (.1-.6) is \$500 per half fiscal year (\$500 for Jan-Jun / \$500 for Jul-Dec) not to exceed \$1,000 annually. Certification programs will be reimbursed up to \$500 annually.
2. To receive reimbursement, an employee must read the tuition reimbursement guidelines and complete the Application for Tuition Reimbursement on the UMC intranet. The application must be submitted to Human Resources within thirty (30) calendar days from the start of the course. An HR representative will then review the form for compliance with policy and approve the application authorizing reimbursement upon successful completion of the course. If the application is rejected by Human Resources, the employee will receive an email with an explanation as to why it was rejected.
3. Upon successful completion of the course, the employee will submit the original grade transcript (report card) and credits or proof of attendance and original payment receipt(s) to via the online tuition reimbursement page within thirty (30) calendar days of course completion.



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4. Upon receipt of the necessary documentation and final approval by Human Resources, Fiscal Services will be notified. Payment for tuition reimbursement will be issued to the employee with his/her paycheck generally on the payday following the final approval.

B. Courses Leading to Certification

1. In the event the employee is utilizing educational opportunities which lead to a recognized certification, the following shall apply (this provision is not to be used to maintain certification or continuing educational requirements of licenses or certifications, as these are the sole responsibility of the employee):

- a) The employee must follow all procedures outlined in Section A "Tuition Reimbursement."

Upon completion of the certification course or exam, the employee must submit proof of satisfactory completion and proof of payment using the online tuition reimbursement process within thirty (30) calendar days after completion of the course or issuance of the completion certificate.

C. Compensation Procedure for Educational Leave

1. All hours a non-exempt (or bargaining unit) employee is required by UMC to attend in-house training program will be considered time worked for the purpose of computing overtime.
2. Employees may be reimbursed for all fees and travel expenses providing the training and travel were approved, and meet the criteria cited in the Administrative Policy "Travel Policy".
3. Required forms must be submitted to request non-mandatory educational leave or education taken outside the hospital. It must be submitted to the department head and administrative division head for approval prior to taking the requested educational leave. As additional division-specific procedures may be required, please consult with the administrative division head to ensure compliance.
4. Upon approval, the employee may be granted paid education leave to attend job related education programs outside the hospital.
5. Per diem employees shall be compensated at the appropriate hourly rate for all hours spent in education and training required by UMC that are UMC- specific. Time spent in such classes shall be considered time worked for the purposes of computing overtime, unless the per diem employee is considered exempt.

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D. Annual Mandatory Education

1. All UMC staff is required to complete the annual mandatory refresher courses/tests for the current calendar year.
2. Departments may specify other courses for annual completion for their departments.
3. Annual mandatory tests/courses are determined by regulatory bodies, governmental entities and UMC administration. These courses are subject to change from year to year.
4. Education/Tests are available in the Learning Management System (LMS) on or around January 1 of each year and are due by the end of the fiscal year, June 30th. Please do not complete the tests prior to January 1.
5. Department heads can check test completion status for their employees through the LMS.
6. The organization should show 100% completion of required tests for all employees by midnight of June 30th of each year.
7. Failure to complete the mandatory testing/training by June 30 of each calendar year (or the communicated date) will result in disciplinary action up to and including suspension pending termination/termination.

E. New Hire Orientation

1. An affirmation of receipt and understanding of information presented at orientation will be completed at the conclusion of the orientation and retained in the employee's personnel record.
2. All new benefited hires must complete New Hire Orientation within sixty (60) days of hire. All per diem, temporary, and limited-term hires are required to complete the online New Hire Orientation prior to start date and submit the certificate of completion to HR for their personnel record.
3. Rehired or reinstated benefited employees will not be required to attend New Hire Orientation if they are rehired within six (6) months of separation unless the content has changed since they last attended New Hire Orientation. Department Specific Orientation will still be required to complete.
4. The department manager will conduct department specific orientation for all new employees, when an employee changes departments, stations, duties, or



PROCEDURE TITLE: Educational Development Program

routinely/frequently works in more than one department/service. Minimum requirements of department orientation include:

- a. Employee's specific job activities and responsibilities
- b. Performance expectations
- c. Department/unit policies and procedures
- d. Use/maintenance of department equipment and utility systems
- e. Execution of special applications and emergency procedures in department
- f. Department specific safety to include employee's responsibilities and OSHA requirements
- g. Employee's role in the prevention of infection
- h. Employee's role in quality assessment and performance improvement activities
- i. HIPAA training as it relates to the employee's job and work activities
- j. Communication and teamwork as it relates with activities within their department/unit and/or organization
- k. Departmental cultural diversity and sensitivity training
- l. Guided tour of hospital as it relates to their job duties

5. Mandatory tests/training associated with new hire orientation (including department specific) must be completed by the identified due dates for each test/training. Failure to complete testing/training will result in disciplinary action up to and including suspension pending termination/termination.

F. Organizational Development Center (Clark County)

Employees wishing to attend training at the ODC must complete a registration form (available on the Intranet and in Human Resources), and obtain the appropriate signature(s) authorizing the training, in accordance with the procedures established for education leave.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content change.
10/2024	Ricky Russell	B.1.a - Format change; D.7 – Content change (Added corrective action for failure to complete mandatory training.) Changing back to Procedure – accidentally identified as Policy. Vetted by Chief Human Resources Officer.



PROCEDURE TITLE: Educational Development Program

12/22/25	Rosalind Bob	Added LMS testing/education availability in Section D.4. Updated new hire requirements in Section E.5. Clarified scope.
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	PROCEDURE TITLE: Employment Eligibility Verification
MANUAL: Human Resources	PROCEDURE OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 2/2026

SCOPE

All UMC Employees

PURPOSE

To establish the procedure for the administration of compliance with the Immigration Reform Control Act (IRCA).

ORGANIZATIONS AFFECTED:

All departments

PROCEDURE

- A. Employees accepting employment with UMC will be instructed to complete an I-9 Form and present original copies of supporting document(s) to Human Resources that establish identity and employment eligibility, as defined in the IRCA/USCIS, within three (3) business days of the their start date (i.e. first day of worked time).
 1. Human Resources will examine the document(s) to ensure they appear to be genuine and relate to the individual presenting them and make copies to be attached to the completed I-9 form.
 2. Employees who fail to comply with the law will not be placed on payroll (officially hired) until they have provided all required document(s) and completed the I-9 form. Failure of an employee to abide by verification requirements or timelines will result in the employment offer being withdrawn or failed probation.
 3. If an employee is rehired within three (3) years of their originally completed I-9 form and the employee is still authorized to work, UMC may complete only Section 3 of the applicable I-9 form.



PROCEDURE TITLE: Employment Eligibility Verification

B. For employees who are required to provide updated documentation after hire (i.e., re-verification), failure to provide Human Resources with current acceptable document(s) 7 calendar days prior to the expiration date of the previous valid employment eligibility document(s) shall result in the following process:

1. a first written counseling and seven (7) calendar days to provide evidence of eligibility. Employee may not work until sufficient documentation is provided.
2. if the employee does not provide evidence of eligibility by the new deadline, a final written counseling and a maximum of seven (7) additional calendar days in order to provide evidence of eligibility.
3. if the employee does not provide evidence of eligibility by the new deadline, a one day unpaid suspension and maximum of seven (7) additional calendar days in order to provide evidence of eligibility
4. if the employee does not provide evidence of eligibility by the new deadline, the employee will be terminated or suspended pending termination.
5. Per Diem employees without grievance and/or appeal rights may be separated at any step of the above process.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content change.
10/2024	Ricky Russell	Correcting to Procedure from Policy. Added C(1-4) to identify discipline path if recent documentation isn't provided. Vetted by Chef Human Resources Officer.
12/22/25	Rosalind Bob	Correcting Section A for new hires and adding updated counseling process for renewals in Section B. Removed Section C.

	POLICY /GUIDELINE TITLE: Disciplinary Hearing Process
MANUAL: Human Resources	POLICY OWNER: HR
EFFECTIVE DATE: 07/1995	FINAL APPROVAL DATE: 2/2026

PURPOSE

To set forth the procedure for administering pre-termination hearings and post-termination hearings for eligible employees.

SCOPE

All UMC employees in an eligible non-union covered classification and who are not classified as at-will, covered by a compensation and benefits plan, or who remain on probation. An employee eligible for membership in a collective bargaining unit is subject to the grievance procedure outlined in the applicable collective bargaining agreement.

PROCEDURE

A. Pre-Termination Hearing

1. An eligible employee who has been suspended pending termination ("SPT") shall receive a document setting forth the reason for the SPT and shall have up to three (3) business days (business days are defined as Monday through Friday, excluding UMC recognized holidays) to submit a written request for a pre-termination hearing to Human Resources at hr@umcsn.com or via handwritten notice to the front desk at human resources. The employee will be suspended without pay pending the pre-termination hearing decision, or failure to request the hearing. Failure to request a hearing within the deadline or to show up at the scheduled pre-termination hearing will result in a waiver of the employee's right to appeal the disciplinary action.
2. Human Resources will select a managerial employee outside the employee's chain of command to function as the hearing officer.
3. No hearing officer shall hear a case in which they have specific personal knowledge of the incident.
4. The employee shall be given at least three (3) business days' notice of the time and location of the pre-termination hearing.



POLICY /GUIDELINE TITLE:
Disciplinary Hearing Process

5. The hearing will be conducted in an informal manner and shall not follow formal rules of evidence. The employee may only represent themselves at the pre-termination hearing. The employee shall be given an explanation of the evidence against them and shall be given an opportunity to respond to all specified charges. The hearing officer shall admit all presented evidence and provide it the weight they believe the evidence deserves in rendering his/her decision. There will not be witnesses called as a general rule, however, the hearing officer has the right to call a particular witness and ask the witness questions. Neither the manager nor the employee will be allowed to question any witnesses. A representative from Human Resources will be present in the hearing to ensure the process is followed and to act in an advisory capacity for both the employee and the manager.
6. The hearing officer shall forward to the employee, hearing officer, department head, and Human Resources their written decision within five (5) business days of the close of the pre-termination hearing. The hearing officer may uphold, modify, or reverse the SPT. If the SPT is reduced or reversed, the hearing officer may, but is not required to, grant a monetary award, which is limited to the number of scheduled workdays missed during the unpaid SPT status, with a maximum of eight (8) days. Human Resources will provide Payroll with a copy of the hearing officer's decision if the decision provides for a monetary award.
7. If a proposed termination is upheld, the employee shall be separated from UMC service and, if eligible, may request a post-termination hearing.

B. Post-Termination Hearing

1. An eligible employee who has been terminated shall have up to three (3) business days (business days are defined as Monday through Friday, excluding UMC recognized holidays) from the date on which the email is sent to the employee notifying them of the pre-termination hearing officer's decision to appeal the decision. The employee or their representative shall make the request, in writing, to the Chief Human Resources Officer at hr@umcsn.com or via handwritten notice to the front desk at UMC Human Resources. Failure to request a post-termination hearing within the deadline or to attend the post-termination hearing on the scheduled date will result in a waiver of the employee's right to appeal the disciplinary action.
2. A member of the human resources team shall notify the UMC CEO or designee of the hearing officer position and request availability dates. The employee shall be provided with these dates to select the hearing date.
3. Generally, the hearing officer will conduct the post-termination hearing within fifteen (15) business days from the date of such a request.
4. The employee and management may be represented by counsel at their expense. The hearing will not follow any formal rules of evidence. The employee shall be given an explanation of the evidence against them and shall be given an opportunity to respond to all specified charges. A representative of Human Resources will be present in the hearing to ensure the process is followed.



POLICY /GUIDELINE TITLE:
Disciplinary Hearing Process

5. The hearing officer shall file a written decision within five (5) business days (business days are defined as Monday through Friday, excluding UMC recognized holidays) from the conclusion of the hearing, with the Chief Human Resources Officer, department head, and the employee. The hearing officer may uphold, modify, or reverse the issued disciplinary action.

If the employee is reinstated as a result of the appeal, the hearing officer may, but is not required to, grant a monetary award. The award is limited to the number of scheduled work days the employee missed during the pre-termination and post-termination process, with a maximum of thirty (30) days.

6. The decision of the hearing officer shall be final and binding.

Review Date:	By:	Description:
July 29, 2022	Ricky Russell	Formatting changes. Reviewed. No content change.
February 1, 2024	Ricky Russell	Change references from County Manager to CEO; remove suspension hearing process
July 30, 2025	Ricky Russell	Changes to align more closely with the CC process.
December 2025	Ricky Russell	Revised scope section

	Procedure: Progressive Discipline/Corrective Counseling
MANUAL: Human Resources	POLICY OWNER: HR
EFFECTIVE DATE: 07/1995	FINAL APPROVAL DATE: 2/2026

PURPOSE

To set forth the procedure for addressing progressive employee discipline, establishing when progressive discipline is not required and providing appropriate written documentation for the steps of the progressive discipline process.

SCOPE

All UMC employees. Employees designated as at-will, or whose non-bargaining unit classification falls under an approved UMC compensation and benefits plan, are generally not covered by this procedure, although UMC may, in its sole discretion, apply components of this procedure as it determines appropriate. UMC employed Medical Residents and Fellows may be subject to different department/program progressive discipline / corrective counseling processes.

PROCEDURES

- A. Supervisors intending to administer discipline shall complete a Corrective Counseling Notice (CCN) form or write a letter (or memo) to the employee outlining the corrective counseling. The form or letter shall be completed providing information relating to the offense and any corrective action being taken. Supervisors shall, if possible, meet with the employee who is receiving the corrective action. The employee shall have the opportunity to review the corrective action. Employees have the right to request another employee or their Union Representative (as applicable) present during the administration of discipline, if they so choose.
 - 1. Suspensions pending investigation are not disciplinary actions.
- B. Discipline shall often be progressive for infractions identified in Section E below. More severe initial disciplinary action may be required in the event of major violations of established rules, regulations or policies of UMC or individual departments, especially if the infractions identified in Section F below. Sections E and F below are not all inclusive but examples of infractions that may lead to disciplinary action.
- C. The supervisor and the employee shall both sign the corrective action. The employee's signature only acknowledges that corrective action was discussed and the employee has read and received a copy of the corrective action. If the employee refuses to sign the corrective action document, another supervisory level witness may sign the corrective action verifying the meeting was conducted and the employee received the counseling and that the employee refused to sign the corrective action. A Corrective Counseling Notice or letter of disciplinary action may be mailed



Procedure: Progressive Discipline/Corrective Counseling

and/or emailed to an employee if they are unreachable due to call-offs that are not covered under a protected leave at the time of occurrence. Confirmation of delivery will constitute notice of discipline.

The department head or designee should sign all disciplinary suspensions.

- D. The Supervisor will forward the original copy of the corrective action to Human Resources (including the original signed receipt of the letter/memo), whether in person or via certified mail.
- E. The following are examples of infractions, while not inclusive, which may result in progressive disciplinary action:
 - 1. Solicitation of any kind or the collection of contributions for any purpose on Hospital time without following the specific guidelines set forth by UMC Policies.
 - 2. Willful violation of safety rules or Hospital safety practices.
 - 3. Repeated failure to record time worked through the appropriate tracking system (i.e., electronic time clock).
 - 4. Unprofessional conduct on Hospital premises towards another employee, visitor and/or patient.
 - 5. Repeated tardiness including repeated failure to be at the work station and ready to begin work at the start of the assigned shift.
 - 6. Taking unauthorized and/or extending breaks and lunches.
 - 7. Lack of dependability or excessive absences from work, including but not limited to repeated unexcused absences or no call/no-show absences as defined by the appropriate collective bargaining agreement or these policies and procedures.
 - 8. Leaving the Hospital or place of work during working hours without permission of the supervisor (*does not apply to non-paid hours in regular scheduled shift period; i.e., non-paid meal breaks*).
 - 9. Engaging in gambling, lotteries or any other game of chance on Hospital premises, at any time.
 - 10. Stopping or starting work before time specified. Repeated clocking out prior to the end of the employee's scheduled shift (i.e., there is no seven (7) minute window allowing employees to clock out prior to the end of their assigned shift).
 - 11. Working overtime without prior authorization from the appropriate supervisor or



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working while not clocked in.

12. Loitering or loafing during working hours, including disrupting workflow in the unit.
13. Smoking on Hospital premises during any work shift.
14. Without advance permission of Administration, the posting, removing or defacing of notices or signs, or writing on bulletin boards or other Hospital property.
15. Contributing to or creating unsanitary conditions.
16. Sub-standard work performance or failure to complete work assignments.
17. Negligent mishandling or unauthorized use of hospital equipment and/or supplies.
18. Neglect of personal appearance, hygiene and/or violation of UMC's Dress Code policy.
19. Inability to cooperate and/or work effectively with co-workers, visitors and/or patients.
20. Altering, photocopying or unauthorized use of the employee identification badge.
22. Failure to clock in/out during working hours when leaving the facility for non-UMC related business, including but not limited to, lunch periods taken off-site, personal business and Consolidated Annual Leave (CAL).
23. Engaging in political activity during assigned work hours (see Administrative Policy "Ethical Standards").

F. The following infractions are examples of those considered to be so serious in nature that immediate discharge may be warranted at the discretion of the manager. These examples are not all inclusive.

1. Abusive, negligent or inconsiderate treatment of patients, visitors or employees.
2. Insubordination, including but not limited to, the refusal or failure to obey the clearly communicated direct orders of a supervisor of the employee; insubordinate conduct and behavior towards a supervisor.
3. Unprofessional conduct by an employee towards a supervisor or manager at any time. Unprofessional conduct includes, but is not limited to, the use of profanity towards the supervisor, disparaging the supervisor, throwing items at the supervisor, etc.
4. Destruction, loss (including theft) or damage to hospital property, supplies or equipment or destruction, loss (including theft) or damage to property of other



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employees, patients, visitors or guests.

5. Unauthorized access, release or use of confidential patient, visitor, employee or Hospital information or other violations of department or hospital privacy rules. This includes sharing credentials and entering restricted areas without authorization or business reason.
6. Concerted or deliberate restriction of output (e.g. work slow-down), blue flu or refusal of assignments.
7. Falsification of any time records, including, but not limited to, attempting to be paid for time not worked at UMC, failing to correct his/her time record, altering time records, performing non-UMC related work while on the clock for UMC, recording time of another individual, etc.
8. The unauthorized taking or personal use of property (including money, and money equivalents) belonging to the hospital, its employees, patients, visitors or others.
9. Failure to comply with UMC's Drug and Alcohol policy.
10. Falsifying the application for employment or other pre- or post- employment related data or information required by the hospital. This includes any document presented to outside agencies regarding UMC employment or to gain and/or maintain employment with UMC.
11. Immoral or indecent conduct on Hospital premises at any time.
12. Possession or use of weapons on Hospital premises except as authorized in accordance with UMC policies.
13. Physical altercations (such as, but not limited to, fighting, unauthorized harmful or offensive physical contact with another person, etc.) on hospital premises at any time or disorderly conduct (i.e., unruly or disrupting behavior) on Hospital premises at any time.
14. Repeated refusal of overtime assignment requests.
15. Threatening, intimidating, bullying, coercing fellow employees, patients and/or visitors on the premises at any time, for any purpose.
16. Obscene language, abusive language, malicious gossip or the spreading of rumors designed to render ineffective Hospital operation, the quality of patient care, or undermine confidence in the institution.



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17. Sleeping, dozing off or napping on the premises any time during scheduled working hours, including any break and/or lunch period.
18. Sexual harassment or inappropriate conduct (i.e., jokes, conversations, and/or depictions) of a sexual nature. This includes use of company equipment in the commission of the conduct.
19. Failure to comply with state and federal fair employment laws and the UMC Equal Opportunity, Non-Discrimination and Anti-Harassment Action Plan, to include discrimination or harassing behavior based on race, color, national origin, religion, sex, pregnancy, sexual orientation, gender identity or expression, age, disability and/or genetic information.
20. Failure to comply with the anti-bullying terms of the UMC Equal Opportunity, Non-Discrimination and Anti-Harassment Action Plan.
21. Bullying, harassment, verbal abuse or any other behavior toward non-employees that is harmful and unrelated to the business interests of UMC.
22. Falsifying patient records or any other hospital record.
23. Falsifying the reason for not reporting to work as scheduled (i.e., called off sick but took leisure time or worked another job).
24. Violence or threats of violence (even in jest) in the workplace.
25. Violation of the Corporate Compliance policy, including but not limited to, the unintentional or intentional fraudulent charging/billing, charging/billing for services not rendered, failure to follow generally accepted charging/billing practices of the industry
 - a. Self-reporting questionable charging/billing practices to the Corporate Compliance Officer by the affected employee may result in corrective action, but not termination on the first event. However, continued violation of charging/billing practices shall result in termination.
 - b. Providers are not authorized to "no-charge" for services rendered at UMC. The provider is required to complete the appropriate documentation to support the charge/bill generated. All exceptions shall be approved by the appropriate Medical Director.
 - c. Providers are not authorized to "no charge" for services rendered at UMC so they may charge/bill privately, regardless of the reason.



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26. Failure to gain and/or maintain necessary licensure or certification for employee's classification. Violating licensure or certification requirements (i.e., violations of the nurse practice act).
27. Providing false, implausible, incorrect and/or misleading explanations during employment situations (includes being deceptive and untruthful during investigations).
28. Such other conduct that adversely affects an employee's ability to perform his/her duties or adversely affects the Hospital's ability to perform its functions.

Review Date:	By:	Description:
July 29, 2022	Ricky Russell	Formatting changes. Reviewed. No content change.
December 2025	Ricky Russell	Changing from a policy to a procedure. Categorized as a policy in error during the 2022 during formatting changes. Added Scope section.

	POLICY TITLE: Position Classification and Compensation Plans
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 2/2026

SCOPE

All UMC employees.

POLICY

Human Resources shall administer a Position Classification and Compensation Plan to provide a fair, equitable, and competitive pay program, and to attract and retain a highly qualified and diverse workforce.

Section A. Position Classification Plan:

1. Human Resources shall develop and maintain a Position Classification Plan consisting of specifications describing all positions in the UMC service.
2. Each classification description shall include:
 - a. The official title of the classification to be used by UMC in all official records, payrolls, and communications. The title shall be indicative of the general nature of the work performed by employees in that classification.
 - b. A general definition of the type of work performed by employees in the classification, the level of supervision received, and extent of supervision exercised over other employees, when applicable.
 - c. Standards and criteria-based evaluations regarding job performance with specific examples of work performed by employees in the classification (it is not to be assumed that each example listed shall be performed by all employees nor that any one employee shall perform only the examples listed. Department managers or supervisors retain the right to assign employees duties not included in the examples, provided such duties are similar in nature to those enumerated).

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d. The employment standards – minimum qualifications an applicant should possess to be considered for the classification. These standards shall serve as a guide for rejecting or admitting applicants to recruitment examinations.

Section B. Job Evaluation:

1. Human Resources may conduct a job evaluation when a new job is developed or when the scope of an existing job has changed.
 - a. Human Resources shall conduct audits and make recommendations regarding requests for classifying new and existing positions. (See Human Resources Procedure "Classification Audits")
 - b. Human Resources shall conduct audits and determine if pay grade adjustments or reclassifications are warranted. (See Human Resources Procedure "Classification Audits")

Section C. Salary Ranges and Grades:

Human Resources shall maintain a Position Compensation Plan of designated salary ranges and grades for all of the classifications in the UMC service.

1. The minimum of a salary range is normally the lowest rate paid to an employee in a given pay grade. The maximum of a salary range is the highest rate normally paid to an employee in a given pay grade.
2. The Compensation Plan shall be adjusted, when necessary, to comply with provisions of applicable collective bargaining agreements and/or as approved by the appropriate UMC governing body.
3. Human Resources will develop alternative salary ranges when they are necessitated by market conditions or other circumstances. These ranges may be approved by Hospital Administration, and submitted to the appropriate bargaining unit or appropriate UMC governing body (whichever is applicable) for final approval.

Section D. Overtime:

1. Eligible employees shall be compensated for overtime worked in accordance with applicable federal and state laws and, if applicable to the employee, collective bargaining



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agreements. Employees exempt from overtime compensation under the Fair Labor Standards Act (FLSA) shall not be eligible for overtime or compensatory time.

2. All overtime must be approved in advance of its use. Failure to comply with advance approval may result in disciplinary action. Overtime compensation may be through cash payment or compensatory time at UMC's discretion.

Section E. Benefits Provision:

1. The Hospital may implement employee incentive, compensation, employee suggestions, and performance bonus programs.
2. Except as otherwise identified in these policies and procedures or modified by some other approved employment agreement, compensation plan, etc., non-probationary UMC employees not covered by any collective bargaining agreement shall generally be granted at a minimum those economic benefits provided for in the current UMC & SEIU Agreement which do not relate to employee discipline, discharge or grievance procedures. Economic benefits may include, but are not limited to salary, paid and unpaid leaves, retirement, longevity, shift differential and acting pay. However, in its sole discretion, the UMC CEO or CHRO (or designee) retains the exclusive right to modify all non-economic and economic benefits for any non-union represented classifications.

Section F. Employment Actions:

Employees not covered by any collective bargaining agreement shall, at a minimum, receive the same administrative procedures and benefits represented in the SEIU agreement unless modified by this policy, an approved compensation plan, or an employment agreement.

1. **Promotion:** The promotional rate of pay will be commensurate with the employee's years of experience in the new pay range following current hire-in rate pay practices. The employee shall receive no less than 5% above their current rate, for the first promotion in a rolling calendar year, provided the new rate of pay does not exceed the maximum of the new pay range. Any subsequent promotion in the rolling calendar year will be 4%. Any exception requires a form to be submitted and approved by Human Resources or the UMC CEO.
2. The employee's annual review date will not change as a result of the promotion. The employee's annual merit increase (if applicable) may be adjusted or prorated if the promotional increase salary increase upon completion of one (1) year of service in the new position or classification.



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3. **Demotion:** Demotions may be implemented as part of a reorganization or reduction in force, at the request of the employee as the result of a position reclassification, or for cause. Both voluntary and involuntary demotions may be made only upon the recommendation of the department head and approval by Human Resources. Any demotion to a lower salary schedule (aka salary range) will result in the employee receiving a pay reduction of the most recent promotional increase they received, assuming any such reduction doesn't place them below the minimum of the new salary range. If, after the reduction, the employee's pay rate is above the maximum of the new range, their salary will be further reduced to the maximum of the new range. If the employee has not received a promotional increase since hire, the employee will receive a minimum of a 4% decrease, or the max of the new range, whichever is greater.
 - a. An employee whose position is reclassified to a lower pay grade will be demoted to the appropriate title, pay grade, and pay, as specified by the Chief Human Resources Officer. In no instance shall an employee's pay rate exceed the maximum rate of the new pay grade.
4. **Reclassification:** A reclassification is made when it has been determined that the duties and responsibilities assigned to the position have significantly changed from the parameters of the original job classification. It is the purpose of a reclassification to ensure that job classifications are compensated equitably in relation to similar levels of responsibility and duties. An employee selected to fill a reclassified position shall be promoted or voluntarily demoted into the new classification, and any salary increase or decrease shall be initiated as identified under the promotion and demotion language, or as determined by the CHRO or designee.
 - a. Promotional opportunities created by the reclassification will be filled by a competitive recruitment in accordance with established competitive recruitment actions, except for non-competitive promotions as delineated below.
 - b. A non-competitive promotion of an employee whose position has been reclassified to a higher pay grade because of the addition of duties or responsibilities may be made when it is determined open competition is not warranted. All of the following circumstances must be met in order to exempt the promotion from competitive procedures:
 - i. There are no other employees in the department, supervised by the selecting official, who are in the same classification and performing identical duties to those performed by the employee prior to the addition of the new duties and responsibilities.
 - ii. The employee continues to perform the same basic function(s) as in the former position and the duties of the former position are administratively absorbed into the new position.



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- iii. The addition of the duties and responsibilities does not result in an adverse impact on another incumbent position.
- iv. The selecting official desires the position to be filled non-competitively, or Human Resources determine that the position should be filled non- competitively given the circumstances outlined previously.

5. **Transfer:** A full-time or part-time employee who transfers from one allocated position in a cost center to another allocated position in a different cost center, but in the same classification or in another classification assigned to the same pay grade, shall continue to receive the same salary rate. The employee's salary review date will remain the same.

6. **Management Reassignments:** A department head may reassign employees from one position to another position if:

- a. The positions have the same salary range; and
- b. The employee is determined by Human Resources to meet minimum qualifications for the classification under consideration.

7. **Position Titles:** New titles may be established when it has been determined that the new title is more descriptive of the nature of the work being performed. New titles may be established when new or additional functions are undertaken by UMC. No change in the salary review date or compensation level will occur when only a position's title and job code are changed.

8. **Salary Grade Adjustments:** A salary grade adjustment is made when it has been determined that a classification is either under or over compensated in relationship to comparable positions in the job market. In addition, grade adjustments are required to ensure equity between positions within UMC. The purpose for adjusting the salary is to remain competitive in hiring and retaining the best qualified employees in a classification. Salary grade adjustments result in the assigned employee's salary grade being changed. The salary review date will not change as a result of the grade adjustment. Employees affected by an adjustment may be eligible for a merit increase on their next salary review date. Employee pay rates that equal or exceed the maximum rate of the new grade will not receive salary adjustments until their actual pay rate falls below the highest rate of the new pay grade, or upon CEO (or designee) approval.

9. **Training Under-Fill:** An employee who is hired into a training under-fill position (see Human Resources "Recruitment and Selection Program") will receive an adjustment to their salary at the following time(s):



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- a. Upon hire into the training under-fill position (if the position is at a higher pay grade than the pay grade the employee is changing from)
- b. Upon completion of training, underfill.
- c. The amount of the promotional increase upon completion of the training underfill requirements will follow the outlined promotional pay practice in Section F.

Section G. License/Certification:

All staff in positions that require a state of Nevada provider license/certification/registration will be responsible to obtain and maintain a current license/certification/registration - see Recruitment and Selection Program, Section K for requirements for new hires.

1. For existing employees in need of renewals, the following will apply;
 - a. Employee must provide evidence of completion by 12:00 midnight of the 7th day before the expiration date of existing document (as applicable). Failure to do so shall result in the following process:
 - i. a first written counseling and seven (7) calendar days to provide evidence of eligibility. Employee may not work until sufficient document is provided.
 - ii. if the employee does not provide evidence of eligibility by the new deadline, a final written counseling and a maximum of seven (7) additional calendar days in order to provide evidence of eligibility.
 - iii. If the employee does not provide evidence of eligibility by the new deadline, a one day unpaid suspension and maximum of seven (7) additional calendar days in order to provide evidence of eligibility.
 - iv. If the employee does not provide evidence of eligibility by the new deadline, the employee will be terminated or suspended pending termination.
 - v. Exemption from removal from the workplace and applicable counseling steps can be made for employees who provide proof of registration for a renewal course within that seven (7) day window and proof of renewal prior to the actual expiration date



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2. Per Diem employees without grievance and/or appeal rights may be separated at any step of the above process for non-compliance.

Section H. Working Out of Classification:

1. Managers should make every effort to fill assignments without the need for working an employee outside their classification. In those rare incidents where it becomes necessary, for the good of the hospital, to work an employee out of his/her classification, the following procedure must be followed:
 - a. Working out of classification in a different classification outside an employee's normal work schedule is strictly prohibited without the advance written approval of the CEO or designee.
 - b. Only non-probationary full and part-time employees in classifications established at pay grade A13 or below are eligible to work out of classification as a Patient Attendant (per diem employees are not eligible).
 - c. The manager of the employee's home cost center and the manager making the request both must agree to allow the employee to work out of classification. The home cost center manager should consider the performance and conduct of the employee and any operational issues before granting approval. Both managers are also responsible for ensuring appropriate documentation (e.g., signed job description, competencies, or other regulatory requirements) are met.
 - d. The employee working out of classification must voluntarily agree to work extra shifts on a date and time that he/she is not scheduled to work in his/her home cost center. Employees are prohibited from calling off or using leave time to work in another classification. In addition, working in another classification cannot impact his/her regularly scheduled shifts in his/her home cost center. Such conduct will result in severe disciplinary action including suspension pending termination.
 - e. Working out of classification must be at a time that does not create a double back situation.
 - f. The receiving department leader must ensure all applicable federal, state, local, regulatory, and job description requirements are met at the time of the employee working out of classification.



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2. All expenses incurred for working an employee out of classification will be paid by the cost center where the employee worked. The employee is to be compensated at the regular rate of pay of his/her permanent classification including any differential (based on the hours worked) or overtime premiums, if applicable.

Review Date:	By:	Description:
7/2022	Ricky Russell	Reviewed. Formatting changes. Added H(f)
2/2024	Ricky Russell	Clarified language in regards to compensation plans, employment contracts. Added ability for CEO to adjust salaries for topped out or over top employees.
10/2024	Ricky Russell	Modified Section F language for promotions and demotions. Modified language regarding economic benefits for all non-union represented classifications. Section G. Content changes – Revised corrective action to match new Hospital Requirement Matrix. Revised Section E2 to allow for UMC offer different economic and non-economic benefits for non-represented classifications. Vetted by Chief Human Resources Officer.
3/2025	Ricky Russell	Modified Section D & E to provide clarity related to overtime. Vetted by Human Resources Officer.
7/2025	Rosalind Bob	Modified Section G (1) to require proof of license/certification renewal seven (7) days prior to expiration date.
12/22/25	Rosalind Bob	Modified Section G to reference Section K in the Recruitment and Selection Program for requirements for new hires. Updated counseling process for existing employees needing renewals.

	POLICY TITLE: Recruitment and Selection Program
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 2/2026

SCOPE

All UMC employees.

PURPOSE

Human Resources shall administer a recruitment and selection program for the recruitment of applicants for employment with UMC in accordance with all applicable federal and state laws and regulations, and affirmative action programs.

POLICY

1. Recruitment shall be one of the following types:
 - a. **INTERNAL RECRUITMENT:** a promotion, demotion or transfer opportunity opened to current full-time, part-time or per diem UMC employees only.
 - b. **REGULAR RECRUITMENT:** open to all interested applicants.
2. Human Resources shall determine the methods to be used in recruitment and may postpone, cancel, extend or otherwise modify the recruitment efforts as circumstances indicate. A department leader intending to fill a new or existing position, change FTE status of apposition, reclassify a position, shall notify their appropriate recruiter to launch the process. Any such postings or changes must be approved in the staffing standard for the department, or approved by the Workforce Planning Committee, before the Recruitment team is authorized to move forward.
3. The filing period for a non-union represented job announcement will be determined by Human Resources. These positions may close without notice once a sufficient number of qualified applications have been received.
4. When anticipated that the applicant group will greatly exceed the anticipated vacancies, Human Resources may restrict recruitment to limit the number of applicants by:

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- a. establishing a shorter filing period; and/or
- b. specifying a maximum number of applications that will be accepted and closing the recruitment when that number is reached.

5. Job listings for all recruitments shall available in Human Resources, on the job posting board near the cafeteria and on the UMC website. Announcements shall be given such other publicity as deemed warranted to attract a significant number of qualified candidates to compete.

6. Job announcements shall describe the duties of the position, minimum qualifications, salary range as deemed necessary, open and closing date for accepting applications and such other information as Human Resources considers appropriate.

Section B. Applications

1. An official online application form must be filled out completely and signed by the applicant. Applicants who complete online applications must attest that all information contained therein is true and accurate. Filed applications become the property of UMC and shall not be returned to the applicant. A separate and complete application is required unless otherwise specified in the job announcement.
2. Applications are only received by Human Resources for posted positions during the filing period. All applications must be received prior to the recruitment closing date and time.
3. All applicants must meet the minimum requirements and preferences, when applicable, as stated on the job announcement to be eligible for the position. Applicants may be required to submit evidence of education, training, licensure or special qualifications used to determine eligibility for the position.
4. Human Resources may disqualify an applicant, refuse to certify an applicant for an interview or remove an applicant who:
 - a. is determined to lack any of the job requirements stated on the job announcement for the recruitment; or
 - b. has committed conduct not compatible with UMC employment; or
 - c. has made false or misleading statements or omissions of material fact on the application; or has used, or attempted to use, any unfair method to obtain an advantage in a recruitment or appointment; or
 - d. has directly or indirectly obtained confidential information regarding the content of interview; or



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- e. has failed to submit an accurate and fully completed application within the prescribed time limits; or
- f. has been dismissed for cause from a position at UMC or any other public or private employer similar to the position applied for at UMC; or
- g. has a recent criminal conviction, which is substantially related to the qualifications, functions or duties of the position for which an application is being made. UMC acknowledges that a record of conviction alone will not necessarily bar someone from employment and will consider factors such as:
 - 1) the length of time that has passed since the offense; 2) age at the time of the offense;
 - 3) the severity and nature of the offense; 4) the relationship of the offense to the position for which was offered; and 5) evidence of rehabilitation; or
- h. has, within the past two (2) years, unsuccessfully completed a pre-employment drug screen for UMC, except as provided for under the American's with Disabilities Act of 1990; or
- i. is identified as ineligible due to sanctions by the Office of Inspector General or by the Excluded Parties List System; or
- j. has been disqualified from a previous position during the background check process; or
- k. has made a verbal or physical threat to staff, harassing communications, disparaging comments or other unprofessional conduct.

5. A person whose application is rejected for failure to meet minimum qualifications shall be notified of the reason for rejection. Applicants who believe they meet the minimum qualifications for a position and receive the above cited notification may request in writing to the Human Resources recruiter within seven (7) calendar days of the date of the notification to have their application re-evaluated. Human Resources will notify the applicant within seven (7) calendar days of receipt of the written request, of the decision based on the re-evaluation. Decisions reviewed and approved by Human Resources Director or Chief Human Resources Officer are considered final.

Section C. Inquiries into Minority Status

1. At the request of UMC, all applicants are asked to complete the Affirmative Action Questionnaire to comply with the United States Government EEO requirements.
2. The applicant's completion of the questionnaire is voluntary and failure to complete this section of the application will not adversely affect future employment opportunities.

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3. The information requested will be made available to authorized personnel to be utilized for research and reporting purposes only.

Section D. Eligibility Lists

1. The names of applicants for employment who qualify for the recruitment shall be placed on the appropriate eligibility lists.
2. Eligibility lists will usually remain in effect for ninety (90) calendar days, but may be changed at the discretion of Human Resources and the appropriate department manager.
3. Eligibility lists for all recruitments shall be in effect from the date the applicant was placed on the eligibility list.
4. The duration of recall eligibility lists due to layoffs shall be a maximum of two (2) years based on length of service.
5. The Chief Human Resources Officer, or designee, may remove from eligibility lists the names of applicants who:
 - a. request to have their names removed from an eligibility list or state that they are not interested in employment in that classification; or
 - b. fail to respond to an invitation for a pre-employment interview; or
 - c. are appointed to permanent positions in the classification for which their names were on an eligibility list. This does not apply to those eligible who are appointed to temporary positions; or
 - d. declines two (2) interviews for the same job classification within one (1) year; or
 - e. for any of the reasons listed in Section B.4 of this policy.
6. Eligibility Lists for permanent positions will be established in the following manner:
 - a. **Department Recall List:** The departmental recall eligibility list for each classification shall consist of employees and former employees of the department having permanent status and who were laid off or who were reduced in grade as a result of layoff. Such lists shall take precedence over all other eligibility lists.
 - b. **Recall List:** The general recall eligibility lists for each classification shall consist of the names of employees and former employees of UMC who are on active recall lists. Such lists shall take precedence over all other eligibility lists, except departmental recall lists.



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- c. **Active Lists:** The names of applicants who meet at least the minimum qualifications shall be placed on eligibility lists for that position. The eligibility list will normally remain in effect for approximately ninety (90) calendar days, unless the position is re- posted sooner at the request of the hiring authority or at the discretion of Human Resources.
- d. **Certification List:** The names of the most qualified applicants who meet the minimum and the preferred skills for the position will be placed on an active certification list for that position and will be forwarded to the department for an interview.

Section E. Candidate Referral

When a vacancy is to be filled, other than by demotion or emergency appointment, the hiring authority shall notify Human Resources. Following receipt of an approved requisition, Human Resources shall determine which candidates to be referred, based on bona fide occupational qualifications or special skills required by the position. Human Resources will determine the method and standards used to evaluate applicants' qualifications.

1. Eligible candidates shall be referred to fill permanent vacancies in the following order:

- a. Departmental Recall Eligibility List
- b. Recall Eligibility List
- c. Certification List

If a departmental recall eligibility list is used, Human Resources shall refer personnel in accordance with the recall section of the appropriate collective bargaining agreement or this manual. Human Resources may remove from a departmental recall list the name of any person who waives employment after referral.

2. Only applications of the most qualified candidates will be referred to the department initially for hiring manager or SME review. All applicants on the certification list should be interviewed unless documented and proper justification is approved by Human Resources prior to declining the candidate for interview. The written justification should explain the applicant lack of at least one of the following: experience, education, knowledge, skills, abilities, certifications, licensures or other job competency specific reasons related to the specific recruitment. Documentation will be made in the applicant tracking system for record keeping purposes of the justification made by the hiring department.
3. All current UMC employees who are certified for interview in a specific recruitment must be interviewed unless disqualified due to other reasons outlined in this policy.
4. If more than one vacancy is to be filled, the base number of candidates to be referred shall be determined by Human Resources. The names of the most qualified candidates will be certified to the department. All applicants certified to a department will be interviewed.



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5. Human Resources will submit the certification list to the hiring department and the hiring authority shall notify applicants chosen for pre-employment interviews.
6. When an applicant has been passed over a total of two (2) times for employment or in the past one hundred and eighty (180) days for the same position by the same hiring authority, with the appropriate justification, Human Resources may remove the name of that applicant from the certification list to that hiring authority.
7. Human Resources may refer qualified persons from sources that are deemed appropriate to fill temporary positions.
8. Pre-employment assessments or testing may be required for some positions, prior to job offer.

Section F. Interviews

1. An interview schedule for those on the certification list should be provided to Human Resources or be accessible for viewing through the self-scheduling option in the ATS prior to the commencement of the interviews.
2. The hiring authority will notify and interview, or provide a reasonable opportunity for an interview to each applicant whose name appears on the certification list prior to making a selection. Initial contact with the candidate must be made within three (3) business days by the hiring department for interview scheduling. Those candidates not selected for interview must be clearly identified using Section E, Paragraph 2 guidelines.
3. All interview notes, questions, rating guides, responses, score sheets and related materials generated during the interview process will be submitted to Human Resources. Job offers may not be extended until all selection documentation is submitted.
4. No testing/examinations will be administered by the hiring department without involvement and approval by Human Resources.

Section G. Selections and Appointments

1. The Chief Executive Officer or designee must approve vacancies to be filled prior to appointment (see Human Resources Procedure "Requisition for Personnel").
2. The hiring authority shall interview each applicant referred before making a competitive selection.



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- a. If two (2) unsuccessful documented attempts to contact a candidate occur, then the hiring authority shall notify Human Resources in order to remove candidate from consideration.
- a. If two (2) unsuccessful documented attempts to contact a candidate occur, then the hiring authority shall notify Human Resources in order to remove candidate from consideration.
- b. Human Resources may approve other non-discriminatory objective reasons to disqualify a candidate from consideration.
- c. After making a selection, Human Resources shall notify each applicant interviewed of the results.
3. With the approval of Human Resources, a person may be appointed temporarily to fill a regularly established benefitted position. No person shall achieve full time, part time, or per diem status solely as a result of appointment to a temporary position.
4. Per Diem Appointments: Beginning with the 2081st hour worked, a part-time or per diem employee, upon written request, shall be entitled non-competitively to the next available regular full-time or part-time position in his/her classification. Restrictions may apply in accordance with the appropriate collective bargaining agreement.
5. In the event that the standard recruitment procedure would, in an emergency situation, delay or impair efficiency of UMC operations, the hiring authority, with approval from Human Resources and the Chief Executive Officer, may make emergency appointments for the duration of the emergency and for a time thereafter sufficient to permit an orderly return to the normal conduct of business. When such emergency appointments are made, the hiring authority shall immediately notify Human Resources, naming the appointees, dates of appointment, classification in which hired, duties of the positions to which appointed and the nature of the emergency. No person shall automatically achieve full or part time status as a result of an emergency appointment.
6. Human Resources may make involuntary, inter-departmental transfer of employees in the same classification or salary grade for the purpose of reorganizations, changes in workload or for the well-being of UMC, after notification and approval of the affected Administrator and department head.
7. UMC may appoint employees of an agency whose functions have been assumed by UMC under the following conditions:
 - a. Human Resources has determined the proper classifications for the positions; and
 - b. employees of the agency shall serve a probationary period; and
 - c. no time served in the agency prior to appointment as a UMC employee shall apply toward the computation of seniority without the written authorization of the Chief Executive Officer and based on a recommendation from Human Resources.



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Section H. Offers of Employment

1. All offers of employment will be made by Human Resources.
2. The hiring authority will return the certification list and interview questions/responses to Human Resources. A tentative offer of employment will be made in compliance with the pre-employment/post offer protocols.
3. Salary recommendations will be made by Human Resources following current internal pay practices. Human Resources or the department/unit managers requesting a salary rate above the salary rate parameters established by Human Resources must submit the request in writing to Human Resources who will make a recommendation of approval or denial to the Division Head and CEO or designee. The CEO or designee has final approval on any salary above the normally established rate to be offered.
4. Once the tentative offer of employment has been made to a non-UMC employee, the selected candidate will generally be required to complete pre-employment drug testing within 72 hours, background check consent paperwork and a pre-employment physical/employee health review. Confidential documents, such as employee background checks and drug testing results, may be unavailable for employees hired prior to 2017.
5. The tentative offer of employment shall be withdrawn if:
 - a. the applicant fails to complete the pre-employment drug screen within seventy-two (72) hours of the date and time the tentative offer was made without an approved extension, or
 - b. the applicant fails to submit to a background check during the hiring process, or
 - c. the applicant fails either the pre-employment drug screen or the background check or pre- employment physical, or
 - d. the results of the applicant's pre-employment drug screen indicate the presence of marijuana (THC), and the applicant applied for a position that UMC has determined could adversely affect the safety of others (See UMC Safety-Sensitive Positions List), or
 - e. the applicant is unable to attend new hire orientation within a specified period of time mutually agreed upon by Human Resources.



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Section I. Training Under-Fills

1. Training under-fills are alternate staffing patterns that establish entry or intermediate duty levels when:
 - a. it is consistently difficult to attract sufficient numbers of qualified applicants at the full performance level; or
 - b. significant gaps exist in normal career patterns for occupations unique to UMC's service; or
 - c. by hiring manager or Human Resources request
2. Training under-fills must comply with the following requirements:
 - a. The under-fill position level must be established at or below the pay grade of the full performance/budgeted level; and
 - b. The position must be recruited as a training under-fill. The announcement must clearly indicate that the position is an under-fill position and that upon satisfactory performance and completion of the training agreement, within a specific time frame, will lead to a noncompetitive promotion. The higher level classification of the position must also be indicated on the announcement; and
 - c. The selected applicant does not have to meet all of the experience and education requirements of the higher level position at time of hire into the under-fill position. However, he/she must meet the critical, directly related position requirements determined by Human Resources to be essential to acquiring, through on-the-job training, the skills and knowledge of the higher level classification; and
 - d. The under-fill position cannot exist beyond two (2) years. Employees hired into a training under-fill position will serve in the under-fill classification no more than two (2) years, except for specified classifications as determined by Human Resources.
3. Applicants hired into training under-fill position(s) shall serve a probationary period. Should an employee who has successfully completed the probationary period then fail to meet the training requirements, he/she may be terminated following the process as outlined in the appropriate collective bargaining agreement or Human Resources Policies and Procedures.

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Section J. Employment Eligibility Verification Form I-9

1. Human Resources shall administer the employment eligibility verification program to verify each employee's eligibility for employment in the United States in accordance with the Immigration Reform and Control Act (IRCA), as amended and the Homeland Security Act, as amended.
2. All new UMC employees must comply with the IRCA/USCIS by completing Form I-9 to verify their eligibility for employment in the United States. UMC will also verify employment eligibility using the DHS E-Verify system. Any employee rehired within three (3) years of the initial hire, may not be required to complete a new I-9, provided the information on the old I-9 indicates that the person is still authorized to work. However, such employee may be required to complete a new I-9 for E-Verify purposes.
3. Please see the Employment Eligibility Verification Policy, Section A for new hires and Section B for renewal and/or reverification requirements for existing employees.

Section K. Licensure, Certification, Registration

1. Candidates for employment must possess and maintain current all required licensures, certifications and/or registrations identified as a bona fide occupational qualification.
2. Candidates for specific positions requiring licensure, certification and/or registration are responsible for providing the appropriate document(s) prior to employment. Human Resources will ensure appropriate and accurate documentation is provided, including any primary source verification as required, before an applicant is hired. For any employed physician or non-physician provider, Medical Staff services will perform the necessary primary source verification.
3. For existing employees in need of renewals the following will apply
 1. Employee must provide evidence of completion by 12:00 midnight of the 7th day before the expiration date of existing document (as applicable). Failure to do so shall result in the following process:
 - a. a first written counseling and seven (7) calendar days to provide evidence of eligibility. Employee may not work until sufficient document is provided.
 - b. if the employee does not provide evidence of eligibility by the new deadline, a final written counseling and a maximum of seven (7) additional calendar days in order to provide evidence of eligibility.



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- c. If the employee does not provide evidence of eligibility by the new deadline, a one day unpaid suspension and maximum of seven (7) additional calendar days in order to provide evidence of eligibility.
- d. If the employee does not provide evidence of eligibility by the new deadline, the employee will be terminated or suspended pending termination.
- e. Exemption from removal from the workplace and applicable counseling steps can be made for employees who provide proof of registration for a renewal course within that seven (7) day window and proof of renewal prior to the actual expiration date

2. Per Diem employees without grievance and/or appeal rights may be separated at any step of the above process.

4. Employees achieving licensure, certification and/or registration must report the achievement to their manager who will verify the accuracy of the documents. The employee will be required to produce evidence and submit it to Human Resources to be placed in the employee's official personnel file.

Section L. Residency and Vehicle Registration Ordinance

- 1. Candidates hired into a benefitted position will be required to establish and maintain a principle place of residency within the boundaries of Clark County within 90 days of initial employment with UMC, provide proof that a Nevada driver's license has been obtained and each private vehicle has been registered with the State of Nevada Department of Motor Vehicles.
- 2. Human Resources will notify all new hires of acceptable documents and will examine the documents to validate residency and vehicle registration requirements at time of new hire processing.
- 3. After hire, an employee who fails to provide proof of residency and vehicle registration to Human Resources within 90 calendar days of hire shall result in the employee being terminated. Exceptions may apply to the following:
 - a. Employees who are unable to provide documents establishing proof of residency due to living with someone, will be required to sign a residential affidavit of exemption.
 - b. Employees who do not drive in Nevada or do not own a motor vehicle subject to the motor vehicle registration laws will be required to sign an affidavit of exemption.
 - c. Employees who have been granted a waiver from the County Manager as approved by the Board of County Commissioners.



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d. Employees covered by an applicable federal law that may qualify for an exemption.

4. In accepting employment with UMC, the employee agrees that authorized representatives of UMC may access the databases of the State of Nevada Department of Motor Vehicles to verify motor vehicle registration information and driver's license information.

Section M. Employment Incentive Program

1. Human Resources shall administer an Employment Incentive Program as a recruitment tool when qualified candidates are scarce. Eligible classifications will be defined by Administration in consultation with Human Resources.
2. Eligibility requirements shall be set by Administration on a case-by-case basis.

Section N. Relocation Assistance Program

1. Human Resources shall administer the Relocation Assistance as a recruitment tool. Classifications eligible for relocation expenditure reimbursement will be defined by Administration in consultation with Human Resources. Eligibility requirements shall be set by Hospital Administration on a case-by-case basis.

Review Date:	By:	Description:
5/2022	Ricky Russell	Reviewed. Formatting Changes. Added H(5)(d)
8/2023	Rosalind Bob	Added retention information for confidential documents. Vetted by HR
10/2024	Ricky Russell	Added language in #2 regarding staffing standards, and removed language regarding qualifying reviews. Section K. Content change – Added (4) correction action for non- compliance with license requirement. Vetted by Chief Human Resources Officer.
3/2025	Ricky Russell	Revised Section K (2)(3) to provide clarity for initial and renewal certification/license and primary source verification. Vetted by Chief Human Resources Officer.
7/2025	Rosalind Bob	Modified Section K (3) to require proof of license/certification renewal seven (7) days prior to expiration date. Vetted by Chief Human Resources Officer.
12/22/25	Rosalind Bob	Modified Section J to reference Sections A and B in the Employment Eligibility Verification Policy. Added the updated corrective action process in Section K for existing employees.

	POLICY /GUIDELINE TITLE: HR Policy Employee Leave Program
MANUAL: Human Resources	POLICY OWNER: HR
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 2/2026

SCOPE/POLICY

UMC shall provide eligible employees with paid and unpaid leave benefits. Employees not covered by any collective bargaining agreement shall, at a minimum, accrue benefits, maintain benefit balances and follow the same administrative procedures for the above benefits as represented in the SEIU and UMC collective bargaining agreement unless specified in this policy, other collective bargaining agreement, UMC compensation and benefits plan, employment agreement, or UMC policy.

Section A. Consolidated Annual Leave (CAL) & Administrative Leave Days (ALD)

Employees may be compensated for existing balances of their CAL by submitting a written request to Payroll. Payment will be made on the employee's paycheck on or before the second full pay period following receipt of the employee's request and taxed at the current supplemental tax rate.

Employees must have sufficient CAL accrued at the time of both the request and payment processing. Requests exceeding the employees CAL balance will not be processed. Donor CAL will not be eligible for sellback purposes. It is the employee's responsibility to be aware of CAL available to them and communicate with management necessary adjustments to upcoming leave as a result of the withdrawal process.

Employees who are eligible to receive ALDs should refer to their applicable compensation plan or agreement to determine eligibility, balance/accrual, uses, etc.

Section B. Family Medical Leave Act (FMLA)

1. FMLA information shall be posted in the hospital and be available to employees on the UMC intranet.
2. To be eligible, the employee must have been employed for at least 12 months, worked at least 1,250 hours in the 12-month period immediately preceding the commencement of leave, have his/her FMLA allotment available in the rolling 12-month period, and have a qualifying event as listed below in Paragraph 3.
3. An eligible employee's FMLA leave entitlement is limited to a total of 12 work weeks of leave during any 12-month period for any one or more of the following reasons:
 - a. The birth of an employee's son or daughter, and to care for newborn child;



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- b. The placement with the employee of a son or daughter for adoption or foster care, and to care for the newly placed child;
- c. To care for the employee's spouse, son, daughter, or parent with a serious health condition (defined in the FMLA regulations).
- d. Because of a serious health condition that makes the employee unable to perform one or more of the essential functions of his or her job
- e. Because of any qualifying urgent or unforeseen situation arising out of the fact that the employee's spouse, son, daughter or parent is a covered military member on active duty (or has been notified of an impending call or order to active duty) in support of a contingency operation. Qualifying situations may include attending certain military events, addressing certain financial and legal arrangements, and attending post-deployment reintegration briefings.

UMC uses the rolling 12-month period measured backward from the date an employee uses any FMLA leave to determine the "12-month period." For example, each time an employee takes any approved FMLA leave, the remaining leave entitlement for any/all approvals is the balance of the 12 work weeks, which has not been used during the immediately preceding 12 months.

- 4. An eligible employee's leave entitlement is limited to a total of 26 work weeks during a "single 12-month period" to care for a covered service member with a serious injury or illness. The "single 12-month period" is measured forward from the first date that leave is taken for the covered service member.
- 5. Refer to Human Resources Procedure "*Family and Medical Leave*" for the process of applying for and using FMLA leave.
- 6. Benefitted employees will not be eligible for the catastrophic or 30 and/or 60 day extensions beyond the expiration of the FMLA hours.

Section C. American' with Disabilities Act, as amended (ADA)

Time off work may be a reasonable accommodation for an employee who is determined to be a qualified individual with a disability within the meaning of the ADA. Hospital staff will work with the Equal Opportunity Program Manager in all matters relating to the application of the ADA.

Section D. Military Leave

Military leave and reinstatement shall be granted in accordance with applicable state and federal laws. Any permanent full or part-time employee who is a member of the organized U.S. Army, Navy, Air Force, Coast Guard, Nevada National Guard or Marine Corps Reserves shall be released from his/her duties, upon presentation of the appropriate orders, and shall continue to receive his/her regular rate of pay from UMC as prescribed by



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NRS 281.145, and any pay and benefits as provided in the Uniformed Services Employment and Re-employment Rights Act of 1994, for a period of not more than fifteen (15) working days per any one (1) calendar year.

PROCEDURE

N/A

DEFINITIONS

N/A

REFERENCES

N/A

Review Date:	By:	Description:
July 25, 2022	Ricky Russell	Formatting changes. Reviewed. No content changes.
January 29, 2024	Ricky Russell	Insert ALD language
December 2025	Ricky Russell	Clarified Scope

	POLICY TITLE: Disclosure of Improper Governmental Action
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 1/2026

POLICY

Section A. Definitions

In the construction of this policy, the following definitions shall apply, unless the context clearly requires otherwise:

1. "Improper governmental action" means any action taken by a UMC officer or employee in the performance of his/her official duties, whether or not the action is within the scope of his/her employment, which is:
 - a. in violation of any applicable law or regulation of the state, any applicable ordinance of the county, or rule, regulation, policy or procedure of UMC;
 - b. an abuse of authority;
 - c. of substantial and specific danger to the public health or safety; or
 - d. a gross waste of public money.

Improper government action shall not be deemed to include any matter which is solely personnel or disciplinary in nature.

2. "UMC employee" means any person who performs public duties under the direction and control of a UMC officer for compensation paid by or through UMC.
3. "UMC officer" means a person elected or appointed to a position with UMC which involves the exercise of a public power, trust or duty, including:
 - a. actions taken in an official capacity which involve a substantial and material exercise of administrative discretion in the formulation and administration of UMC policy;
 - b. the expenditure of UMC money; and
 - c. the enforcement of laws and regulations of the state and ordinances and policies of the UMC.
4. "UMC" means University Medical Center of Southern Nevada.



POLICY TITLE: Disclosure of Improper Governmental Action

Section B. Declaration of policy and purpose

It is the declared policy of UMC that a UMC officer or employee is encouraged to disclose, to the extent not expressly prohibited by law, improper governmental action, and it is the intent of UMC to protect the rights of a UMC officer or employee who makes such a disclosure.

Section C. UMC officer or employee prohibited from using authority or influence to prevent disclosure of improper governmental action by another UMC officer or employee

1. A UMC officer or employee shall not directly or indirectly use or attempt to use his/her official authority to intimidate, threaten, coerce, command, influence or attempt to intimidate, threaten, coerce, command or influence another UMC officer or employee in an effort to interfere with or prevent the disclosure of information concerning improper governmental action.
2. For the purposes of this section, use of "official authority or influence" includes taking, directing others to take, recommending, processing or approving any personnel action such as an appointment, promotion, transfer, assignment, reassignment, reinstatement, restoration, re-employment, evaluation or other disciplinary action.

Section D. Appeal for reprisal or retaliatory action against a UMC officer or employee who discloses improper governmental action

1. If any reprisal or retaliatory action is taken against a UMC officer or employee who discloses information concerning improper governmental action within two years after the information is disclosed, the UMC officer or employee may file a written request for hearing to determine whether the action taken was reprisal or retaliatory action. The hearing must be conducted in accordance with the procedures set forth in Section F of this policy.
 - a. This section shall not apply to a UMC officer or employee who is an elected, appointed or per diem employee.
 - b. This section shall further not apply to a UMC officer or employee who elects to challenge the alleged reprisal or retaliatory action through alternative procedures available under a collective bargaining agreement or UMC's policies and procedures. The hearing officer shall have no jurisdiction to consider whether the action taken was a reprisal or retaliatory action if the same action is the subject of a grievance, arbitration or disciplinary proceeding initiated by or on behalf of the UMC officer or employee requesting the hearing.
2. The hearing officer shall determine if there was a reprisal or retaliatory action. The hearing officer shall submit a copy of its decision to the appropriate UMC governing body and the Chief Executive Officer. The Chief Executive Officer shall take any necessary corrective action, provided such action is not inconsistent with any applicable law.
3. If a UMC officer or employee is found by the hearing officer to have engaged in a reprisal or retaliatory action or to have violated the provisions of Section C of this policy, a copy of the hearing officer's decision, together with the discipline administered by the hearing officer, shall be given to him/her and placed in his/her



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personnel file. Subsequent reprisals, retaliatory actions, or violations of Section C by such UMC officer or employee shall subject him/her to more severe disciplinary action, including the possibility of termination. If a UMC officer or employee is found by the hearing officer to have disclosed information concerning alleged improper governmental action which he/she knew or reasonably should have known to be untrue, or to have made such disclosure or brought an appeal for the purpose of harassing another UMC officer or employee, a copy of the hearing officer's decision, together with the discipline administered by the hearing officer, shall be given to him/her and placed in his/her personnel file. Further such action by the UMC officer or employee shall subject him/her to more severe disciplinary action, including the possibility of termination. The provisions of this subsection shall not apply to elected official and members of boards who are not subject to UMC disciplinary procedures.

4. For the purposes of this section, "reprisal or retaliatory action" includes:
 - a. the denial of adequate personnel or resources to perform duties;
 - b. frequent replacement of members of the staff;
 - c. frequent and undesirable changes in the location of an office;
 - d. the refusal to assign meaningful work;
 - e. the issuance of letters of reprimand or evaluations of poor performance;
 - f. a demotion;
 - g. a reduction in pay;
 - h. a denial of a promotion;
 - i. a suspension;
 - j. a dismissal;
 - k. a transfer; or
 - l. frequent changes in working hours or workdays, if such action is taken, in whole or in part, because the UMC officer or employee disclosed information concerning improper governmental action.

Section E. Hearing Officers – Appointment, Qualifications, Compensation

1. The appropriate UMC governing body shall appoint one or more hearing officers to conduct hearings pursuant to this policy and procedure. Hearing officers shall serve at the pleasure of the appropriate UMC governing board.
2. Each hearing officer shall be appointed with regard to qualifications to conduct administrative or quasi-



POLICY TITLE: Disclosure of Improper Governmental Action

judicial hearings and must:

- a. Be a resident of the state of Nevada, and
- b. Be a graduate of an accredited law school or be a graduate of an accredited four-year college and have at least five (5) years' experience in public administration, and
- c. Complete a course of classroom instruction in administrative law provided by the office of the district attorney.
- d. The hearing officer shall not conduct or knowingly participate in any hearing or decision in which he/she or any of the following persons has a direct or substantial financial interest: any person who is related to him/her by blood, adoption or marriage within the third degree of consanguinity or affinity and any person with whom he/she has a substantial and continuing business relationship. The hearing officer shall not participate in any hearing concerning any business with which such officer is negotiating or has an arrangement or understanding concerning possible partnership or employment. Any actual or potential interest shall be disclosed prior to such hearing.

3. The hearing officer, unless employed by UMC, shall be entitled to compensation for services rendered. The fees of the hearing officer shall be borne equally by the UMC officer or employee requesting the hearing and UMC.

Section F. Hearing Procedure

1. A UMC officer or employee who believes that he/she has been the subject of reprisal or retaliatory action shall have up to ten (10) working days from the date he/she has notice of the action to request a hearing. The request for hearing shall be made in writing to the Chief Human Resources Officer, who shall call for a hearing by the hearing officer.
2. The hearing officer shall convene the hearing within twenty (20) working days after receipt of the written request for a hearing. The hearing officer may extend the time limitation at the request of either party, or if there is a conflict with the schedule of the witnesses or participants of the hearing, in which case the hearing must be scheduled for the earliest possible date after the expiration of the twenty (20) days. If a bargaining unit eligible employee is accused of a violation of this policy, he/she retains the right to be represented by the appropriate union.
3. The appeal hearing shall be an informal proceeding adhering to generally accepted principles of administrative law. Technical rules of evidence shall not apply at the hearing. Oral evidence shall be taken only upon oath or affirmation administered by a notary public. Hearsay evidence shall be admissible, but shall be given its appropriate weight in accordance with its character and applicability.
4. It shall be the burden of the UMC officer or employee requesting the hearing to prove by a preponderance of the evidence that he/she was the subject of a reprisal or retaliatory action. To meet this burden of proof, the requesting party must show that:



POLICY TITLE: Disclosure of Improper Governmental Action

- a. he/she disclosed information concerning improper governmental action;
- b. the UMC officer or employee accused of reprisal or retaliation knew of the disclosure;
- c. a reprisal or retaliatory action occurred within two years after the disclosure; and
- d. there was a genuine nexus between the reprisal or retaliatory action and the disclosure.

5. Within five (5) working days from the conclusion of the hearing, the hearing officer shall render his/her written decision, setting forth the reasons therefore and the level of discipline to be administered (if applicable). The decision of the hearing officer shall be final and binding.

Section G. Use of Provision of Harassment Prohibited; Disciplinary Procedures Authorized for Disclosure of Untruthful Information

1. No UMC officer or employee may use the provisions of this policy and procedure to harass another UMC officer or employee.
2. The provisions of this policy do not prohibit a UMC officer or employee from initiating proper disciplinary procedures against another UMC officer or employee who discloses untruthful information concerning improper governmental action which he/she knew or reasonably should have known to be untrue.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content changes.
12/2025	Human Resources Director	Scheduled review, no changes. Vetted by Human Resources Director and Chief Human Resources Officer.

	POLICY TITLE: Benefits Program
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 1/2026

POLICY

1. Human Resources shall administer the following benefits offered to all benefit eligible employees (must be either a full-time or part-time employee):
 - a. Basic Insurance (Health, Accident and Life) – Human Resources shall administer open enrollment, assist with problem resolution, payment of premiums, calculation of new premiums and associated dependent health insurance coverage programs.
 - b. COBRA - Human Resources shall administer the notification and processing of the continuation of health coverage via COBRA (Consolidated Omnibus Budget Reconciliation Act, as amended). This will include the processing of the COBRA Enrollment election forms along with the processing of the self- payments submitted by the COBRA participant.
 - c. Supplemental Life Insurance – Human Resources shall continue to provide information on supplemental life insurances and ensure the automatic premium deduction when elected by the employee.
 - d. Section 125 (Cafeteria Plan) – Human Resources shall provide information to new hires and employees requesting information regarding Section 125 programs and provide for the automatic payroll deduction when elected and authorized by the employee.
 - e. If a qualifying event (as defined by the applicable plan documents) occurs, the employee is required to notify Human Resources within thirty (30) calendar days in order for appropriate processing to occur.
2. Human Resources shall administer the Management benefit plan as approved and modified by the appropriate UMC governing body.
3. Human Resources shall also administer all other employee benefit programs which may be created and/or dictated by the plan administrator, Clark County Risk Management.
4. Adoption Program- UMC employees are encouraged to consider adopting a child in the custody of the County Department of Family Service (DFS) or other public agency in Nevada. UMC will reimburse the employee up to \$1,000 of the adoption costs per child; to a maximum of two children (see Human Resources Procedure *"Adoption Expenditure Reimbursement"*).



POLICY TITLE: Benefits Program

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content changes.
12/2025	Human Resources Director	Scheduled review, no changes. Vetted by Human Resources Director and Chief Human Resources Officer.

	POLICY TITLE: Responsibilities of the Chief Human Resources Officer
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 1/2026

SCOPE

The UMC Chief Human Resources Officer.

POLICY

Section A. Responsibilities of the Chief Human Resources Officer

In compliance with these policies, and under the authority of the appropriate UMC governing body and the Chief Executive Officer, it is the responsibility and duty of Chief Human Resources Officer to develop and administer:

1. A comprehensive personnel program in cooperation with department heads and the various recognized employee unions;
2. An employee-employer relations program;
3. The position classification and compensation program;
4. The recruitment and selection program;
5. A performance evaluation program;
6. A comprehensive Human Resource management and data management system through a cooperative effort with the Clark County Enterprise Resource Planning (ERP) Function, Department of Fiscal Services and the Department of Information Systems;
7. An employee education and development program;
8. An employee assistance and wellness program;
9. An employee benefits program; and
10. Other duties as may be prescribed by these policies or may be ordered from time to time by the Chief Executive Officer or appropriate UMC governing body.

Section B. Appeal of Chief Human Resources Officer's Decision

Any department manager may request the Chief Executive Officer or his/her designee to review any decision of the Chief Human Resources Officer which involves the interpretation and/or administration of these policies. The



POLICY TITLE: Responsibilities of the Chief Human Resources Officer

decision of the Chief Executive Officer is final.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content changes.
12/2025	Human Resources Director	Scheduled review, no changes. Vetted by Human Resources Director and Chief Human Resources Officer.

	POLICY TITLE: Nepotism (Hiring of Relatives)
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 1/2026

POLICY

1. Relatives for purpose of this directive are defined as: parent, child, sibling, spouse, spousal equivalent, guardian, grandparent, stepparent, stepchild, brother, sister, father- in-law, mother-in-law, brother-in-law, sister-in-law or more distant kin living within the same household to include, but not limited to aunt, uncle, niece, or nephew.
2. No relative will directly supervise or assume a lead role over another relative (as outlined in Paragraph 1) whether by classification or acting capacity.
3. Relatives may work in the same cost center with the advance approval of Human Resources. Human Resources will approve those cases where a potential conflict of interest does not exist.
4. Relatives working in the same cost center will be restricted from assisting a relative where policy or protocol requires documentation supporting the witnessing of an event. For example, an employee may not witness the wasting of narcotic drugs for a relative. This does not preclude a relative from being called as a witness to the performance or conduct of a relative.
5. No preference will be given to relatives of hospital employees.
6. It is the responsibility of the applicant to list all relatives employed by UMC on the Application of Employment. Failure to do so may result in a failed probation/qualifying period or suspension pending termination.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content changes.
12/2025	Human Resources Director	Scheduled review, no changes. Vetted by Human Resources Director and Chief Human Resources Officer.

	POLICY TITLE: Objectives and Scope
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 1/2026

SCOPE

The Chief Executive Officer shall direct and promote Human Resources policy as revised and adopted by the appropriate UMC governing body. The Chief Human Resources Officer shall be the authorized representative of UMC in the ongoing administration of these policies and procedures. Department managers shall be held accountable for the enforcement of these policies and procedures in their respective departments. All employees are required to comply with these policies and procedures. Failure to comply will result in disciplinary action. These policies supersede previously approved Human Resources Policies and Procedures. Department heads may establish other policies specific to their department; however, such policies must be consistent with these Human Resources Policies and Procedures.

POLICY

Section A. Objectives

The objectives of the UMC Human Resources Policies are to:

1. provide UMC employees with consistent policies that support federal and state laws and regulatory agency standards;
2. recruit and retain qualified UMC employees; and
3. support opportunities for strategic growth and employee education and development;
4. authorize the implementation of these policies through Human Resources Procedures approved by the Chief Executive Officer of UMC.

Section B. Positions Covered

1. These policies shall apply to all UMC positions authorized by the appropriate UMC governing body or the Chief Executive Officer. These policies also apply to employees eligible for membership in the International Union of Operating Engineers, Local 501, AFL-CIO or the Service Employees International Union (SEIU), Local 1107; however, in situations where the terms of these policies may conflict with the collective bargaining agreement (CBA), the CBA shall prevail. Although covered by these policies and procedures, specific groups of employees may have compensation and benefits defined by a separate document (e.g. physicians, management) approved by the appropriate UMC governing body.
2. The following Human Resource policies apply to per diem and temporary employees:

**POLICY TITLE: Objectives and Scope**

Policy No. 1 – Objectives and Scope
Policy No. 3 – Position Classification and Compensation Plans (Section A and B)
Policy No. 4 – Recruitment and Selection Program
Policy No. 5 – Employee/Labor Relation Program (Sections C, I, K and L)
Policy No. 6 – Nepotism Policy
Policy No. 8 – Performance Review Program
Policy No. 11 – Employee Education and Development Program (Sections A, B, D, and F)
Policy No. 12 – Employee Assistance Program
Policy No. 13 – Substance Abuse Program
Policy No. 15 – Employee Records Program
Policy No. 16 – Recording Time Through Electronic Time Clocks
Policy No. 17 – Disclosure of Improper Governmental Action

3. These Human Resources Policies and Procedures do not provide per diem employees further protections and rights than the applicable collective bargaining agreement. Per diem employees may be removed from a current or future schedule at UMC's sole discretion for any reason.
4. Per diem employees have no grievance rights for any employment action unless specifically granted under an appropriate collective bargaining agreement covering the classification in force at the time of the employment action.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content change.
12/2025	Human Resources Director	Scheduled review, no changes. Vetted by Human Resources Director and Chief Human Resources Officer.

	POLICY TITLE: Substance Abuse
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
ORIGINATION DATE: 4/2019	FINAL APPROVAL DATE: 1/2026

POLICY

1. UMC is committed to providing a drug and alcohol free workplace for all employees. A drug and alcohol free workplace protects the safety of the public as well as UMC's valuable workforce. While UMC will be supportive of those who seek help voluntarily, UMC will be equally firm in identifying and disciplining those who continue to be substance abusers and do not seek help.
2. UMC may perform pre-employment, post-accident and/or reasonable cause substance abuse testing on employees or prospective employees. Substance abuse testing that discloses abuse may result in disciplinary action, mandatory attendance in substance abuse treatment and education programs, and/or referral to the Employee Assistance Program. Employees covered by a collective bargaining agreement are covered by the Substance Abuse Policy included in their collective bargaining agreement. All employees not covered by any collective bargaining agreement shall be covered by the Substance Abuse Policy included in the SEIU, Local 1107 collective bargaining agreement. The SEIU bargaining agreement substance abuse policy can be found on the UMC intranet through a link on the Employee and Labor Relations page.
3. Employees working in, and applicants for, safety-sensitive positions as defined by the U.S. Department of Transportation (DOT), including those employees who are required to hold a Commercial Driver's License, are required to comply with all DOT regulations, adhere to specific consequences for violations, and undergo pre- employment, pre-duty, post-accident, reasonable-suspicion and random substance abuse testing in accordance with DOT regulations.
4. The Employee Assistance Program is available to assist management and employees with substance abuse related issues. The EAP can provide management consultations, as well as employee assessment, treatment recommendations, and assistance with referral to an appropriate treatment provider.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content changes.
12/2025	Human Resources Director	Scheduled review, no changes. Vetted by Human Resources Director and Chief Human Resources Officer.

	POLICY TITLE: Requesting and Conducting a Classification Audit Study
MANUAL: Human Resources	POLICY OWNER: Chief Human Resources Officer
EFFECTIVE DATE: 7/1995	FINAL APPROVAL DATE: 1/2026

PURPOSE

To establish the procedure for requesting and conducting a Classification Audit Study.

ORGANIZATIONS AFFECTED:

All departments

PROCEDURES

- A. Requesting a Classification Audit Study (departmental management and/or incumbent(s) may request a classification study).
 - 1. Human Resources (HR) will confer with the department (manager, supervisor and administrator) to gather basic information regarding the need for and scope of the study.
 - 2. HR will provide a Classification Study Request Form (justification and reason for study) and Position Description Questionnaire (PDQ) through their chain of command. Once completed, the packet will be submitted to HR.
 - 3. The Classification Audit Study packet will be presented to the Chief Human Resources Officer for approval and may request the Classification Audit study to be reviewed by the Workforce Planning Committee or other Administration designee(s).
 - 4. If requested, the Workforce Planning Committee or Administration designee(s) will review the request to determine if the request is viable.
 - 5. Once approved, HR will begin the audit process. If denied, HR will inform the department.
- B. Conducting the Study
 - a. Preliminary Research: Review all documentation included in the request. If the audit involves a filled position, review the incumbent's(s') PDQ and assigned classification and any proposed classification specification, in detail, for equivalency or distinction between the assigned classification and the proposed position.
 - b. Desk Audit/Interview: Contact the department and incumbent(s) to schedule approximately thirty minutes to one (1) hour at the incumbent's(s) work station for an



POLICY TITLE: Requesting and Conducting a Classification Audit Study

interview regarding the position. Additional time may be required at the direction of the analyst. The interview is open-ended and comprehensive.

- c. Analysis: Once the audit is completed, HR will make a recommendation regarding the classification, position and/or incumbent(s).

Some studies, such as external market salary (parity) surveys, may require contacting other local hospitals, local county or city jurisdictions to find appropriate classification matches and salary ranges or utilizing national salary data sources used to determine market status of a classification.

- C. Classification Study Results- Once HR determines the appropriate recommendation, a PDQ Audit Results will be submitted to the Chief Human Resources Officer for approval. The Classification Audit study may be reviewed by the Workforce Planning Committee or other Administration designee(s) for approval. Once the decision is received, HR will inform the department and take appropriate action to implement the recommendation.

Review Date:	By:	Description:
7/2022	Ricky Russell	Formatting changes. Reviewed. No content change.
12/2025	Human Resources Director	Scheduled review, no changes. Vetted by Human Resources Director and Chief Human Resources Officer.

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	EO Non-Discrimination Anti-Harassment Action Plan	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #

Recommendation:

That the Governing Board approve changes to the UMC Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan; and take action as deemed appropriate. *(For possible action)*

FISCAL IMPACT:

None

BACKGROUND:

UMC is making moderate changes to the UMC Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan Updates.

These revisions were reviewed by the Governing Board Human Resources and Executive Compensation Committee at their January 26 meeting and recommended for approval by the Governing Board.

Cleared for Agenda
January 28, 2026

Agenda Item #

University Medical Center

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Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan

University Medical Center

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Equal Opportunity, Non-Discrimination, and Anti-Harassment

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Action Plan

University Medical Center (UMC) is an equal opportunity employer and will not discriminate ~~on the basis of~~_{based on} race, color, religion, sex, pregnancy, age, national origin, disability, sexual orientation, gender identity or expression, or genetic information in employment. In accordance with state and/or federal laws, the leadership of UMC is committed to this Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan which prohibits unlawful discrimination. This Plan sets forth the steps UMC will take to ensure equal opportunity and compliance with fair employment laws, the process for making complaints under this Plan, and how such complaints will be resolved by Equal Opportunity Program staff or designees.

UMC's Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan ("Plan") is based on the following principles:

1. To recruit, hire, compensate, train, evaluate, and promote employees without unlawful regard to race, color, religion, sex, pregnancy, age (40+), national origin, disability, sexual orientation, gender identity or expression, or genetic information, ~~except where sex, or mental or physical requirements constitute bona fide occupational qualifications necessary for effective job performance~~ UMC will take proactive measures in support of equal opportunity in recruitment, hiring, career advancement, and treatment of employees.
2. To ensure that policies regarding all terms and conditions of employment will be administered without regard to race, color, religion, sex, pregnancy, age (40+), national origin, disability, sexual orientation, gender identity or expression, or genetic information.
3. To ensure that the workplace for UMC employees is free of discrimination, sexual harassment, retaliation, and bullying.

4. To ~~immediately stop and address harassing conduct, investigate and promptly correct potentially harassing conduct.~~

UMC's Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan

UMC hereby declares that it is the policy of UMC to prohibit discrimination, workplace harassment, and bullying of UMC employees. UMC is fully committed to creating and sustaining a positive and mutually supportive working environment for all employees.

1. PURPOSES

- A. ~~To support our workforce and therefore our community To create a workplace that reflects our community~~, and to recognize and respect the value of our unique and diverse personal characteristics and experiences
- B. To reinforce UMC's commitment to provide a work environment free from discrimination, sexual harassment, harassment, retaliation, ~~and~~ bullying, and other prohibited conduct for all UMC employees.
- C. To address reporting and investigation of workplace discrimination and harassment.

2. RECRUITMENT, EVALUATION, AND COMPENSATION

A. Human Resources staff will:

- 1. Announce job openings to reach ~~all potentially qualified candidates minorities, women, individuals with disabilities, and other under represented demographics or groups~~ by advertising or disseminating job openings to appropriate organizations, groups and agencies;
- 2. Monitor the application process and applicant data to determine effective ways to reach ~~a diverse~~ applicant pool which is varied in experience and education;
- 3. Review job descriptions and experience requirements of jobs to ensure posted qualifications are job-related;
- 4. Monitor testing, interview processes, and composition of interview panels to assure compliance with this Plan and ~~avoid prevent~~ unlawful discrimination;

5. As appropriate, provide interviewers with guidelines and/or training to promote objective assessment of the abilities of candidates;
6. As appropriate, conduct post-selection assessment, including reasons for non-selection, to ensure selection is based on job-related factors;
7. Review the performance rating system to verify objectivity. Recommend changes in the system as necessary to comply with this Plan. Provide appropriate training in administering performance evaluations to supervisory personnel as required.
8. Periodically review salary structures to assure equal pay for equal work regardless of sex, or other protected categories.
9. Conduct position audits as needed to avoid inequities in job classifications.

~~10. Effectively encourage all employees to participate in UMC provided training and tuition reimbursement. Monitor participation to ensure equitable access to training.~~

11.10. Publicize promotional opportunities throughout UMC; and

~~12.11.~~ Offer career counseling to UMC employees to identify promotional opportunities and training needs, and to encourage preparation and application for career advancement.

3. EQUAL OPPORTUNITY PROGRAM

UMC's Human Resources staff in charge of the Equal Opportunity Program ~~Manager (EOPM) (EOP)~~ shall perform the following services:

A. Training and guidance:

1. Provide Fair Employment Law and Equal Opportunity Action Plan training to staff, supervisors and managers, and ensure that all new employees are given a copy of this Plan as well as the Employee Guide to Preventing Sexual Harassment in the Workplace.
2. Provide guidance to supervisory and management staff as needed regarding fair employment law-related issues.

B. Reporting and monitoring:

1. Complete reports or analyses required by federal and state law or regulation including but not limited to the United States Equal Employment Opportunity Commission.
2. May also be assigned to conduct studies and compile hiring applications and employment statistics to monitor the status of UMC's equal opportunity, diversity and anti-harassment efforts. Any such studies, reports, or materials, which are generated for the purpose of self-critical analyses, are confidential.

C. Evaluate requests for accommodation:

1. Facilitate compliance with the Americans with Disabilities Act (ADA), as amended, through intake and evaluation of requests for disability accommodation.
2. Facilitate compliance with the ~~Pregnancy Diserimination Act of 1978~~²~~Pregnant Workers Fairness Act~~ and the Nevada Pregnant Workers² Fairness Act through intake and evaluation of requests for pregnancy accommodation.
3. Facilitate compliance with religious protections under Title VII of the Civil Rights Act through intake and evaluation of requests for religious accommodation.
4. Coordinate and facilitate compliance with Section 504 of the Rehabilitation Act and Title II of the ADA: receive, process, and investigate complaints of non-compliance; receive, process, and evaluate requests for accommodation.

D. Investigation of Complaints:

1. An employee or applicant may file a complaint of harassment, sexual harassment, discrimination or retaliation with the ~~Equal Opportunity Program Manager~~²~~EOP staff~~. An employee does not need to follow the regular chain of command for this type of complaint. All complaints should be submitted in the written format prescribed by the CEO: the Employment Discrimination Intake Form which can be found in the Human Resources section of the intranet. Employees or applicants will not be subject to retaliation, reprisal, intimidation, harassment, or modification of employment status due to filing a complaint.
2. A complaint alleging unlawful discrimination and/or harassment must be filed within the statute of limitations set by state and federal enforcement agencies having jurisdiction over the alleged unlawful activity; generally 300 days.

3. A complainant may not file a complaint of discrimination with the EOPM if he/she has filed a charge of discrimination asserting the same allegations based upon the same events with any other county, state, or federal administrative body or officer having jurisdiction over complaints of discriminatory practices.
4. If a supervisor or manager receives a complaint of unlawful discrimination or harassment from an employee, the supervisor or manager is to report the complaint to the EOPM HR Manager over the EOP for direction.
5. Upon receipt of a complaint wherein the allegations, if true, would support a finding of a violation of this Plan, the EOPM shall immediately notify the CEO, COO and CHRO, as well as other Chiefs and department heads as appropriate. Each will be provided a summary of the charge and, as appropriate, a request for information or request for a response to the allegations set forth in the complaint will be individually notified of a request for information or interview in response to the allegations contained therein.
6. Depending on the information provided by the complainant at intake, or by any other party claiming to have knowledge of the alleged discrimination or harassment, the accused party may be suspended pending investigation, commensurate with UMC HR Policies and Procedures.
7. The CEO may assign an investigation to someone other than the EOPM EOP Staff to obtain specialized expertise or to avoid any appearance of conflict of interest, in which case the outside investigator will act in lieu of the EOPM EOP Staff for that complaint.
8. The EOPM staff or designee shall investigate the allegations of the complaint. When practical, all interviews shall be recorded and made part of the investigative record of the investigation along with all associated documents and other material. Written findings of the investigation shall be fully substantiated. All information gathered in the course of investigations is confidential except as otherwise mandated by law, or necessary to the implementation of this Plan, and/or necessitated by issues presented in labor administrative proceedings.
9. Wherein the EOPM staff, or a designated investigator, determines that conduct has occurred which warrants corrective action, a report of investigative findings will be submitted to Administration, the Chief HR Officer, the department head, and the Director of HR Operations~~appropriate Employee/Labor Relations~~

Analyst to determine what corrective action ~~is appropriate~~ ~~would reasonably be considered~~ “effective” under equal opportunity law.

10. In the event of a complaint alleging unlawful discrimination or ~~—~~ harassment by the CEO, COO or another Chief of UMC, the complainant may be referred to an appropriate state or federal administrative enforcement agency. Referral of a complaint in this manner does not limit UMC’s ability to take remedial measures as it deems appropriate based on the allegations.
11. UMC employees and applicants may, at any time during the process, or at its completion, seek relief outside the UMC in accordance with the provisions of applicable federal or state statutes. UMC employees may file a complaint with the Equal Opportunity Commission and/or the Nevada Equal Rights Commission. Certain procedural requirements and deadlines may apply. (Information regarding these agencies is located at the end of this booklet.)

4. BULLYING

- A. It is the policy of UMC to maintain a working environment for all persons that is free from conduct that, whether intentional or unintentional, is considered bullying in nature. All UMC employees are responsible for conducting themselves in a manner that will ensure that others are able to work in a professional and respectful work environment.
- B. “Bullying” generally means repeated conduct that could be perceived by a reasonable person as harmful emotionally, mentally or physically, and unrelated to the legitimate business interests of UMC. The following non-exhaustive list provides examples of bullying:
 1. Repeated verbal abuse in the form of derogatory remarks, name calling, insults, unconstructive public criticism or disrespect;
 2. Gestures such as eye rolling, or intimidating physical posturing; ~~social exclusion/isolation; or work interference/sabotage.~~
 3. Verbal or physical conduct that is threatening, intimidating, or humiliating; or
 - ~~4. Social exclusion, isolation, or work interference/sabotage.~~

C. Complaints of bullying shall be reported by following the affected employee's chain of command and where appropriate, shall be investigated with the assistance of the HR-Employee/Labor Relations Analyst assigned to the department/s in question.

5. SETTLEMENT AND REMEDIATION OF CLAIMS AND COMPLAINTS

A. If UMC determines that discrimination, harassment or bullying has occurred, to include conduct which creates legal exposure for UMC, appropriate remedial action shall be taken under the direction of the CEO. If necessary, discipline commensurate with the severity of the violation shall be undertaken by staff as directed by the CEO. All necessary anti-discrimination and anti-harassment training will be coordinated by the Equal Opportunity Program Manager~~EOP HR Manager~~ or a designee. The CEO may assign staff or outside resources to mediate among the parties.

B. After UMC has made a finding, the complainant may not proceed on the same facts and legal theory before any other UMC administrative body or officer.

6. COMPLIANCE

Adherence to this action plan is mandatory. Any UMC employee who fails to comply with this Action plan is subject to disciplinary action up to and including termination~~appropriate corrective counseling~~.

Complaint Reporting Options:

UMC Equal Opportunity Program – HR Manager

Anna Caputo – anna.caputo@umcsn.com

Delta Point - 901 Rancho Lane, ~~Ste. 160A~~
Las Vegas, NV 89106

Phone: (702)207-8264 Fax: (702)671-8759

Equal Opportunity Program – HR Generalist

Sakinah Holley – sakinah.holley@umcsn.com

(702)207-8206

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Nevada Equal Rights Commission

Park Sahara

1820 E. Sahara Ave., Ste. 314~~7220~~ Bermuda Rd., Ste. 100

Las Vegas, NV 891~~1904~~

(702)486-7161

Equal Employment Opportunity Commission

333 Las Vegas Blvd. S., Ste. 8112

Las Vegas, NV 89101

(702)388-5099

Compliance Hotline (EthicsPoint) – 1-888-691-0772

University Medical Center

Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan

University Medical Center (UMC) is an equal opportunity employer and will not discriminate based on race, color, religion, sex, pregnancy, age, national origin, disability, sexual orientation, gender identity or expression, or genetic information in employment. In accordance with state and/or federal laws, the leadership of UMC is committed to this Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan, which prohibits unlawful discrimination. This Plan sets forth the steps UMC will take to ensure equal opportunity and compliance with fair employment laws, the process for making complaints under this Plan, and how such complaints will be resolved by Equal Opportunity Program staff or designees.

UMC's Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan ("Plan") is based on the following principles:

1. To recruit, hire, compensate, train, evaluate, and promote employees without unlawful regard to race, color, religion, sex, pregnancy, age (40+), national origin, disability, sexual orientation, gender identity or expression, or genetic information. UMC will take proactive measures in support of equal opportunity in recruitment, hiring, career advancement, and treatment of employees.
2. To ensure that policies regarding all terms and conditions of employment will be administered without regard to race, color, religion, sex, pregnancy, age (40+), national origin, disability, sexual orientation, gender identity or expression, or genetic information.
3. To ensure that the workplace for UMC employees is free of discrimination, sexual harassment, harassment, retaliation and bullying.
4. To investigate and promptly correct potentially harassing conduct.

UMC's Equal Opportunity, Non-Discrimination, and Anti-Harassment Action Plan

UMC hereby declares that it is the policy of UMC to prohibit discrimination, workplace harassment, and bullying of UMC employees. UMC is fully committed to creating and sustaining a positive and mutually supportive working environment for all employees.

1. PURPOSES

- A. To support our workforce and therefore our community, and to recognize and respect the value of our unique and diverse personal characteristics and experiences.
- B. To reinforce UMC's commitment to provide a work environment free from discrimination, sexual harassment, harassment, retaliation, bullying, and other prohibited conduct for all UMC employees.
- C. To address reporting and investigation of workplace discrimination and harassment.

2. RECRUITMENT, EVALUATION, AND COMPENSATION

A. Human Resources staff will:

1. Announce job openings to reach all potentially qualified candidates by advertising or disseminating job openings to appropriate organizations, groups and agencies;
2. Monitor the application process and applicant data to determine effective ways to reach an applicant pool which is varied in experience and education;
3. Review job descriptions and experience requirements of jobs to ensure posted qualifications are job-related;
4. Monitor testing, interview processes, and composition of interview panels to assure compliance with this Plan and prevent unlawful discrimination;
5. As appropriate, provide interviewers with guidelines and/or training to promote objective assessment of the abilities of candidates;
6. As appropriate, conduct post-selection assessment including reasons for non-selection to ensure selection is based on job-related factors;
7. Review the performance rating system to verify objectivity. Recommend changes in the system as necessary to comply with this Plan. Provide appropriate training in administering performance evaluations to supervisory personnel as required.
8. Periodically review salary structures to assure equal pay for equal work regardless of sex, or other protected categories.

9. Conduct position audits as needed to avoid inequities in job classifications.
10. Publicize promotional opportunities throughout UMC, and
11. Offer career counseling to UMC employees to identify promotional opportunities and training needs, and to encourage preparation and application for career advancement.

3. EQUAL OPPORTUNITY PROGRAM

UMC's Human Resources staff in charge of the Equal Opportunity Program (EOP) shall perform the following services:

A. Training and guidance:

1. Provide Fair Employment Law and Equal Opportunity Action Plan training to staff, supervisors and managers, and ensure that all new employees are given a copy of this Plan, as well as the Employee Guide to Preventing Sexual Harassment in the Workplace.
2. Provide guidance to supervisory and management staff as needed regarding fair employment law-related issues.

B. Reporting and monitoring:

1. Complete reports or analyses required by federal and state law or regulation including but not limited to the United States Equal Employment Opportunity Commission.
2. May also be assigned to conduct studies and compile hiring applications and employment statistics to monitor the status of UMC's equal opportunity, anti-discrimination, and anti-harassment efforts. Any such studies, reports, or materials, which are generated for the purpose of self-critical analyses, are confidential.

C. Evaluate requests for accommodation:

1. Facilitate compliance with the Americans with Disabilities Act (ADA), as amended, through intake and evaluation of requests for disability accommodation.

2. Facilitate compliance with the Pregnant Workers Fairness Act and the Nevada Pregnant Workers Fairness Act through intake and evaluation of requests for pregnancy accommodation.
3. Facilitate compliance with religious protections under Title VII of the Civil Rights Act through intake and evaluation of requests for religious accommodation.
4. Coordinate and facilitate compliance with Section 504 of the Rehabilitation Act and Title II of the ADA: receive, process, and investigate complaints of non-compliance; receive, process, and evaluate requests for accommodation.

D. Investigation of Complaints:

1. An employee or applicant may file a complaint of harassment, sexual harassment, discrimination, and/or retaliation with EOP staff. An employee does not need to follow their chain of command for this type of complaint. All complaints should be submitted in the written format prescribed by the CEO: the Employment Discrimination Intake Form which can be found in the Human Resources section of the intranet. Employees or applicants will not be subject to retaliation, reprisal, intimidation, harassment, or modification of employment status due to filing a complaint.
2. A complaint alleging unlawful discrimination and/or harassment must be filed within the statute of limitations set by state and federal enforcement agencies having jurisdiction over the alleged unlawful activity; generally 300 days.
3. A complainant may not file a complaint of discrimination with the EOP if he/she has filed a charge of discrimination asserting the same allegations based upon the same events with any other county, state, or federal administrative body or officer having jurisdiction over complaints of discriminatory practices.
4. If a supervisor or manager receives a complaint of unlawful discrimination or harassment from an employee, the supervisor or manager is to report the complaint to the HR Manager over the EOP for direction.
5. Upon receipt of a complaint wherein the allegations, if true, would support a finding of a violation of this Plan, EOP staff shall notify the CEO, COO and CHRO, as well as other Chiefs and department heads as appropriate. Each will be provided a summary of the charge and, as appropriate, will be individually

notified of a request for information or interview in response to the allegations contained therein.

6. Depending on the information provided by the complainant at intake, or by any other party claiming to have knowledge of the alleged discrimination or harassment, the accused party may be suspended pending investigation, commensurate with UMC HR Policies and Procedures.
7. The CEO may assign an investigation to someone other than EOP staff to obtain specialized expertise or to avoid any appearance of conflict of interest, in which case the outside investigator will act in lieu of EOP staff for that complaint.
8. The EOP staff or designee shall investigate the allegations of the complaint. When practical, all interviews shall be recorded and made part of the investigative record along with all associated documents and other material. Written findings of the investigation shall be fully substantiated. All information gathered in the course of investigations is confidential except as otherwise mandated by law, or necessary to the implementation of this Plan, and/or necessitated by issues presented in labor administrative proceedings.
9. Wherein EOP staff, or a designated investigator, determines that conduct has occurred which warrants corrective action, a report of investigative findings will be submitted to Administration, the Chief HR Officer, the department head, and the appropriate Employee/Labor Relations Analyst to determine what corrective action would reasonably be considered “effective” under equal opportunity law.
10. In the event of a complaint alleging unlawful discrimination or harassment by the CEO, COO or another Chief of UMC, the complainant may be referred to an appropriate state or federal administrative enforcement agency. Referral of a complaint in this manner does not limit UMC’s ability to take remedial measures as it deems appropriate based on the allegations.
11. UMC employees and applicants may, at any time during the process, or at its completion, seek relief outside the UMC in accordance with the provisions of applicable federal or state statutes. UMC employees may file a complaint with the Equal Employment Opportunity Commission and/or the Nevada Equal Rights Commission. Certain procedural requirements and deadlines may apply. (Information regarding these agencies is located at the end of this booklet.)

4. BULLYING

- A. It is the policy of UMC to maintain a working environment for all persons that is free from conduct that, whether intentional or unintentional, is considered bullying in nature. All UMC employees are responsible for conducting themselves in a manner that will ensure that others are able to work in a professional and respectful work environment.
- B. “Bullying” generally means repeated conduct that could be perceived by a reasonable person as harmful emotionally, mentally, or physically and unrelated to the legitimate business interests of UMC. The following non-exhaustive list provides examples of bullying:
 - 1. Repeated verbal abuse in the form of derogatory remarks, name-calling, insults, unconstructive public criticism, or disrespect;
 - 2. Gestures such as eye-rolling or intimidating physical posturing; social exclusion/isolation; or work interference/sabotage; or
 - 3. Verbal or physical conduct that is threatening, intimidating, or humiliating.
- C. Complaints of bullying shall be reported by following the affected employee’s chain of command and, where appropriate, shall be investigated with the assistance of the Employee/Labor Relations Analyst assigned to the department/s.

5. SETTLEMENT AND REMEDIATION OF CLAIMS AND COMPLAINTS

- A. If UMC determines that discrimination, harassment or bullying has occurred, to include conduct which creates legal exposure for UMC, appropriate remedial action shall be taken. If necessary, discipline commensurate with the severity of the violation shall be undertaken by staff. All necessary anti-discrimination and anti-harassment training will be coordinated by the EOP HR Manager or a designee. The CEO may assign staff or outside resources to mediate among the parties.
- B. After UMC has made a finding, the complainant may not proceed on the same facts and legal theory before any other UMC administrative body or officer.

6. COMPLIANCE

Adherence to this action plan is mandatory. Any UMC employee who fails to comply with this Action plan is subject to appropriate corrective counseling.

Complaint Reporting Options:

Equal Opportunity Program – HR Manager

Anna Caputo – anna.caputo@umcsn.com

Delta Point - 901 Rancho Lane

Las Vegas, NV 89106

Phone: (702)207-8264 Fax: (702)671-8759

Equal Opportunity Program – HR Generalist

Sakinah Holley – sakinah.holley@umcsn.com

(702)207-8206

Nevada Equal Rights Commission

7220 Bermuda Rd, Ste. 100,

Las Vegas, NV 89119

(702)486-7161

Equal Employment Opportunity Commission

333 Las Vegas Blvd. S., Ste. 8112

Las Vegas, NV 89101

(702)388-5099

Compliance Hotline (EthicsPoint) - 1-888-691-0772

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Blue Distinction Centers for Transplants Participation Agreement and Letter of Agreement with Anthem Blue Cross and Blue Shield Nevada	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
<p>That the Governing Board approve and authorize the Chief Executive Officer to sign the Blue Distinction Centers for Transplants Participation Agreement and Letter of Agreement with Anthem Blue Cross and Blue Shield Nevada for Managed Care Services, or take action as deemed appropriate. (For possible action)</p>		

FISCAL IMPACT:

Fund Number: 5430.011

Fund Name: UMC Operating Fund

Fund Center: 3000850000

Funded Pgm/Grant: N/A

Description: Managed Care Services

Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance

Participation Agreement Term:

January 1, 2026 – January 31, 2029

Letter of Agreement Term:

January 1, 2026 - December 31, 2026; continues annually thereafter on a calendar year basis

Amount: Revenue based on volume

Out Clause: Participation Agreement: 60-day prior written notice; LOA: 30-day prior written notice

BACKGROUND:

This request is to approve the Participation Agreement with Blue Cross and Blue Shield for Blue Distinction Centers for Transplants. Through this Agreement, UMC will be designated as a Blue Distinction Center in Anthem's directories and listings for its members, specifically for kidney and pancreas transplants. Anthem will also, at an increased rate, compensate UMC for the transplant services it provides to its members. This Agreement will remain in effect for a period of three (3) years unless terminated without cause by any party upon sixty (60) days' prior written notice.

A secondary request is for UMC to enter into a Letter of Agreement with Anthem to participate in the Behavioral Health Emergency Department Incentive Program (BHEDIP) with Community Care Health Plan of Nevada, Inc. Participation in the program is expected to encourage improvements in clinical quality indicators, as well as member outcomes and focus. The term of this LOA continues annually unless terminated by either party.

Cleared for Agenda
January 28, 2026

Agenda Item #

UMC's Director of Managed Care has reviewed and recommends approval of these Agreements, which have also been approved as to form by UMC's Office of General Counsel.

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

These Agreements were reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for approval by the Governing Board.



Nevada | Anthem Blue Cross and Blue Shield Healthcare Solutions | Medicaid
Managed Care

11/19/2025

UNIVERSITY MEDICAL CTR OF SOUTHERN NEVADA
1800 W CHARLESTON BLVD
LAS VEGAS, NV 89102

**Subject: Intent to participate in the Behavioral Health Emergency Department
Incentive Program (BHEDIP)**

Dear UNIVERSITY MEDICAL CTR OF SOUTHERN NEVADA:

This Letter of Agreement (LOA) sets forth the understanding and agreement of UNIVERSITY MEDICAL CTR OF SOUTHERN NEVADA (facility) to participate in the Behavioral Health Emergency Department Incentive Program (BHEDIP) with Community Care Health Plan of Nevada, Inc. as of January 1, 2026. This LOA and any exhibits, attachments, program descriptions and amendments hereto constitute the entire LOA and understanding between the parties with respect to the subject matter hereof. Community Care Health Plan of Nevada, Inc. has furnished the Facility with a written BHEDIP Program Description. By signing this LOA, the Facility acknowledges that they have reviewed and accepted the terms and conditions set forth in this LOA and in the aforementioned program description.

This LOA shall continue in full force and effect until such time as it is terminated with 30 days prior written notice by either Community Care Health Plan of Nevada, Inc. or the Facility. The BHEDIP Program Description may be modified from time to time by Community Care Health Plan of Nevada, Inc. at its sole discretion without the need for a formal amendment. Community Care Health Plan of Nevada, Inc. may terminate the program upon written notice to the Facility as more fully described in the BHEDIP Program Description. The program operates on a calendar year basis, and the Facility understands and agrees their eligibility to participate in one year of the program does not guarantee eligibility to participate in any subsequent years. The Facility's eligibility to participate in the program requires that they meet the qualifications set forth in the BHEDIP Program Description, maintain in good standing as outlined in the Participating Provider/Facility Agreement with Community Care Health Plan of Nevada, Inc., and not be in material breach of any of the terms and conditions required under such agreement or the BHEDIP Program Description. The execution of

Anthem Blue Cross and Blue Shield Healthcare Solutions is the trade name of Community Care Health Plan of Nevada, Inc. Independent licensee(s) of the Blue Cross Blue Shield Association. Anthem is a registered trademark of Anthem Insurance Companies, Inc.
NVBCBS-CD-090698-25-CPN87589 | September 2025

this LOA by both parties does not guarantee the Facility's eligibility to participate in the program but acts as the Facility's agreement to participate if they otherwise meet the qualifications of the program.

By signing this LOA, the Facility certifies that their performance under the program will be and remain in full compliance with all applicable federal and state laws, as well as rules and regulations regarding the provision of services to Community Care Health Plan of Nevada, Inc. members. The Facility further certifies that in arranging services for Community Care Health Plan of Nevada, Inc. members or in arranging for the provision of such services to members, except where required for the benefit for a member, they will not limit, delay, restrict or withhold the provision of medically necessary covered services.

Neither will the Facility discriminate in accepting or retaining any member as a patient or in providing or arranging for the provision of medically necessary covered services to a member on the basis of a member's health needs or status. The Facility acknowledges and agrees that any effort to limit the delivery or availability of medically necessary covered services or to discriminate on the basis of health status will be grounds for immediate termination of the Facility's eligibility for participation in the program and shall further constitute a material breach of the Facility's Participating Provider/Facility Agreement with Community Care Health Plan of Nevada, Inc.

For good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged by the Facility, the Facility is executing this LOA for the purpose of enabling themselves to participate in the program.

Sincerely,

Ashley DeLanis
RVP Provider Solutions
Community Care Health Plan of Nevada, Inc.

Intent to participate in the Behavioral Health Emergency Department Incentive

Program (BHEDIP)

Page 3 of 3

Community Care Health Plan of Nevada, Inc.

By: _____ [Name]
Ashley DeLanis _____ [Name]
RVP, Provider Solutions _____ [Title]
_____ [Date]

Agreed to and accepted by:

University Medical Center of Southern Nevada

By: _____ [Printed name]
Mason Van Houweling _____ [Printed name]
Chief Executive Officer _____ [Title]
UNIVERSITY MEDICAL CTR OF SOUTHERN NEVADA _____ [Facility name]
886000436 _____ [TIN]
1800 W. Charleston Blvd. _____ [Address]
Las Vegas, Nevada, 89102 _____ [Address]
(702)383-3982 _____ [Phone]
January 1, 2026 _____ [Date]

Is the above address the remit address? Yes No

If not, please provide the remit name and address below:

_____ [Facility name to appear on check]
_____ [Address]

2026 Behavioral Health Emergency Department

Incentive Program (BHEDIP) Description

[The information in this attachment is confidential and proprietary in nature.]

**BLUE CROSS AND BLUE SHIELD
BLUE DISTINCTION® CENTERS FOR TRANSPLANTS
PARTICIPATION AGREEMENT**

THIS AGREEMENT (together with all attachments, as amended from time to time, the "Agreement") by and between **UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA** ("Hospital"), **ANTHEM BLUE CROSS AND BLUE SHIELD NEVADA** ("Local Plan"), an Independent Licensee of BCBSA ("Local Plan"), and **BLUE CROSS AND BLUE SHIELD ASSOCIATION ("BCBSA")**, an association of independent Blue Cross and/or Blue Shield Plans ("Blue Plans"), and an Illinois not-for-profit corporation ("BCBSA"), is effective as of February 1, 2026 (the "Effective Date" of this Agreement).

WHEREAS, Hospital is designated as a participant in the Blue Distinction Centers for Transplants ("BDCT") program, for the Transplant Type(s) and Subdesignation(s) identified in Attachment A ("Designation[s]"), pursuant to the terms set forth in this Agreement.

NOW THEREFORE, in consideration of the mutual covenants and promises herein contained, the parties agree as follows:

ARTICLE I: DEFINITIONS

1.1 "BDCT" means Blue Distinction Centers for Transplants, which is a national program administered by BCBSA for Referring Plans' provision of certain Transplant Services benefits to Members.

1.2 "BDCT Selection Criteria" means the selection criteria developed by the BCBSA, which Hospital must meet to be considered eligible for designation in the BDCT program and to provide designated Transplant Services to Members under this Agreement.

1.3 "BDCT Procedures Manual" means the manual containing various procedural requirements for BDCT Referral, claims submission and payment, and other administrative functions under the BDCT program, as revised from time to time, which is incorporated herein by reference and is made available to Hospital from BCBSA and/or the Local Plan.

1.4 "BDCT Referral" means the Referring Plan's written approval for Hospital to provide the proposed Transplant Services under the BDCT program at the applicable Global Rate, which is given before the Member's transplant or retransplant (except as provided in this Agreement for Emergency Services), as described further in Article III.

1.5 "Bone Marrow/Stem Cell" Transplant or "BMSC" Transplant means any transplant of stem cells harvested from bone marrow, peripheral blood, or placental/umbilical cord blood for the treatment of human disease.

1.6 "Case Management" means a program implemented and administered by a Referring Plan to coordinate Transplant Services and claims administration for its Members.

1.7 "Clean Claim," unless otherwise defined by applicable state or federal law, means a claim completed in compliance with UB-04, the CMS-1500, their successors, or another provider billing form that the Referring Plan determines provides sufficient documentation to enable timely processing and satisfies billing requirements including, but not limited to, claims bundling (as set forth in the BDCT Procedures Manual).

1.8 "Emergency Services" means those Transplant Services furnished or required to evaluate and treat an "Emergency Medical Condition," as defined under applicable Federal or State law.

1.9 "Established Charges" means the schedule of regular charges of Hospital, Participating Physicians, and Participating Providers for Transplant Services. In no event shall Established Charges for a Member with a BDCT Referral be higher than those for the same services when provided to a patient or Member without a BDCT Referral; excluding (a) rates applicable to a health care provider's (or its affiliates') own employees or their dependents; and (b) governmental payer rates for Medicare or Medicaid patients.

1.10 "Excluded Services" means those services identified in Attachment B (incorporated by reference herein), which may be provided in connection with a transplant or retransplant and are not included in the payment rates set forth in Attachment A (incorporated by reference herein).

1.11 "Global Rate" means the payment for Transplant Services rendered during the Global Period, calculated as set forth in Attachment A. The Global Rate is subject to any copayment, coinsurance, or deductible charges set forth in the Member Benefit Contract.

1.12 "Global Period" means the number of days set forth in Attachment A during which the Global Rate is available for Transplant Services (and retransplants, as applicable).

1.13 "Member" means an individual who, at all times throughout the admission to Hospital for Transplant Services: (i) is an eligible subscriber or eligible dependent who is enrolled in a Member Benefit Contract issued by a Referring Plan, and (ii) is eligible to receive Transplant Services under the applicable Member Benefit Contract.

1.14 "Member Benefit Contract" means the document evidencing covered healthcare benefits, which is issued to each Member by a Referring Plan.

1.15 "Non-Covered Services" means those health care services that are not Transplant Services and that are not benefits under the Member Benefit Contract; and, therefore, are the Member's own financial responsibility.

1.16 "Outlier Rate" means payment for inpatient Transplant Services rendered for inpatient days after the end of the Global Period, calculated as set forth in Attachment A.

1.17 "Participating Physician" means a physician who provides Transplant Services to a Member.

1.18 "Participating Provider" means a health care provider, other than a Participating Physician, that provides Transplant Services to a Member (such as a skilled nursing facility, home health care agency, or other ancillary provider).

1.19 "Referring Plan" means a Blue Plan that participates in the BDCT program and therefore may refer its Members to Hospital for a transplant under this Agreement.

1.20 "Surcharge" means an additional amount that is charged to, paid by, or collected from a Member for any Transplant Service, other than any copayment, coinsurance or deductible authorized by the Member Benefit Contract.

1.21 "Transplant Services" means those services and products described in Attachment B for a transplant and/or retransplant procedure that are to be provided by Hospital, Participating Physicians, or other Participating Providers under the terms of this Agreement.

ARTICLE II: DESIGNATION AND CLINICAL REQUIREMENTS

2.1 BDCT Designation(s), Contingent on Accurate Information and Ongoing Compliance with BDCT Selection Criteria. Each of Hospital's BDCT Designation(s) is set forth in Attachment A (incorporated by reference herein), and is contingent on Hospital's ongoing compliance during the Term of this Agreement with all BDCT Selection Criteria under the BDCT program (as updated from time to time and for each BDCT evaluation cycle at www.bcbs.com), together with all Local Blue Plan Criteria (if any; see Attachment C, incorporated by reference herein). Hospital's participation in the BDCT program is voluntary. This Agreement does not alter, amend, or replace any other agreement that may exist between any parties to this Agreement. Hospital represents and warrants that the information it supplied to BCBSA and Local Plan in response to the then most recent BDCT evaluation cycle (including Hospital's then most recent Provider Survey response, incorporated by reference herein) remains true and correct, as of the Effective Date of this Agreement. Hospital represents and warrants that it is and will remain in compliance with all BDCT Selection Criteria, and Hospital will provide BCBSA and the Local Plan with written notice within thirty (30) days if Hospital fails to so comply, at any time during the Term of this Agreement.

2.2 Participating Physician and Participating Provider Compliance with Agreement. Hospital will require each Participating Physician and each Participating Provider in writing to comply with the terms of this Agreement (which writing may be in the form of a contract, medical staff policies and procedures, or other documentation sufficient to bind Participating Physician or Participating Provider to comply).

2.3 Participation in BlueCard Network. Under the BDCT Selection Criteria, Hospital is required to be a participating provider in the Local Plan's BlueCard PPO Network. Additionally, Hospital will require all physicians and surgeons who manage and perform transplant procedures for the Transplant Type(s) shown in Attachment A to be

participating providers in the Local Plan's BlueCard PPO Network. Hospital must provide notice to BCBSA within thirty (30) days after each change (arrival or departure) from Hospital's staff, with regard to any such physicians and surgeons in Hospital's transplant program.

2.4 Project Liaison. Hospital will designate one (or more) individual(s) to act as liaison(s) for the BDCT program.

2.5 BDCT Procedures Manual. All parties will abide by the BDCT Procedures Manual, which describes administrative processes under the BDCT program.

ARTICLE III: BDCT REFERRAL REQUIREMENTS

3.1 BDCT Referral. two separate steps may be required for each Member (referred to collectively as "BDCT Referral"): an initial BDCT Referral for Hospital to initiate donor search and preparation services (optional, at the Referring Plan's request); and a final BDCT Referral for Hospital to admit the Member for the Transplant Services (required, issued by the Referring Plan). Except as provided in this Agreement for Emergency Services, Hospital will admit Members for Transplant Services only after Hospital's receipt of the final BDCT Referral from the Member's Referring Plan. Referring Plan will provide BCBSA with a quarterly utilization report identifying the number of Members referred to Hospital for Transplant Services under this Agreement.

3.2 Emergency Services. If BDCT Referral cannot be obtained before Emergency Services are provided to a Member, then Hospital will notify the Referring Plan as soon as possible, but not later than one (1) business day after admission, to coordinate the admission with the Referring Plan and to obtain BDCT Referral for that Member's Transplant Services.

ARTICLE IV: PAYMENT

4.1 Payment Rate. For Transplant Services provided to its Members, Referring Plan will pay Hospital, and Hospital agrees to accept without Surcharges, the applicable amounts set forth in Attachment A (entitled, "Designation(s) and Payment Rates"); subject to the benefit maximums, copayment, coinsurance, and deductible provisions of the corresponding Member Benefit Contract. Hospital is responsible for provision of and compensation for all Transplant Services, including (but not limited to) compensation of each Participating Physician and each Participating Provider. All amounts due under this Agreement will be billed by Hospital as set forth in this Article IV. Hospital will prohibit each Participating Physician and each Participating Provider from billing a Referring Plan, Local Plan, or BCBSA separately for any Transplant Services and Hospital will explicitly include this prohibition in the written documentation required by Section 2.2.

4.2 Payment In Full. Hospital will not seek compensation for Transplant Services from any person or entity other than the Referring Plan and in no event (including but not limited to a Referring Plan's non-payment, insolvency, or breach of this Agreement) will Hospital bill, charge, collect a deposit from, seek compensation, remuneration or reimbursement from, or have any recourse for Transplant Services against any Member or persons other than the Member's own Referring Plan; and, as part of its compliance obligations in Section 2.2, above, Hospital also will require that each Participating Physician and each Participating Provider will not do so. This provision shall not prohibit collection of any applicable copayments, coinsurance, or deductibles billed in accordance with the terms of the applicable Member Benefit Contract. BCBSA and Blue Plans other than the Referring Plan shall have no financial responsibility for Transplant Services.

4.3 Member Responsibility for Non-Covered Services. Occasionally, a Member might request services of Hospital that are: (i) for items other than Transplant Services and/or (ii) not covered by the Member Benefit Contract. Hospital will provide Referring Plan's Case Management coordinator with prompt written notice of all such services; and, if Referring Plan confirms in writing that such services are Non-Covered Services under the Member Benefit Contract, then payment for such Non-Covered Services are the Member's financial responsibility; provided, that Hospital has advised the Member of his/her payment responsibility in writing and has obtained the Member's written consent to proceed before rendering any such Non-Covered Services. BCBSA and Blue Plans other than the Referring Plan shall have no financial responsibility for any Non-Covered Services.

4.4 Claim Submission and Payment Timing

(a) Unless otherwise required by state law, Referring Plan will pay Hospital or will notify Hospital if additional claims information is required, no later than sixty (60) days after Referring Plan's receipt from Hospital of the complete set of Clean Claims (bundled with the charges of all Participating Physicians and all Participating Providers); all, as set forth in

Attachment A and the BDCT Procedures Manual. As a condition of payment, Hospital will certify in writing that it has bundled all Established Charges. If Hospital receives notice requesting additional claims information, then Hospital will be paid no later than sixty (60) days after Referring Plan receives the complete additional information as requested.

(b) If timely payment is not made under this Agreement, Referring Plan will pay Hospital interest at the rate established by applicable law, on the full amount due and unpaid, subject to Member benefit maximums, coinsurance, deductibles, and copayments. Interest will not start to accrue until sixty (60) days after the Referring Plan has received the complete set of Clean Claims; or, if additional information is requested, sixty (60) days after the Referring Plan has received the completed additional information. If applicable law does not provide for interest on late payments, then the applicable interest rate shall be one percent (1%) per month on the amount due and unpaid.

4.5 Coordination of Benefits. When a Member is eligible for benefits for Transplant Services under more than one health benefits plan or program, the Referring Plan will coordinate benefits with such other plan or program in accordance with federal and state laws and the Member Benefit Contract. Hospital shall cooperate with Referring Plan by obtaining information from Members regarding other coverage they have and providing such information to the Member's Referring Plan.

4.6 Inspection and Audit by Referring or Local Plan. Hospital agrees to permit Referring Plan or Local Plan, upon reasonable advance notice and during normal business hours, to inspect, audit, and duplicate any records maintained by Hospital relating to a Member's Transplant Services that are related to Referring Plan's payment activities or health care operations. Hospital may charge a customary rate for medical record requests per record, provided that such rate complies with applicable law.

ARTICLE V: INSURANCE AND INDEMNIFICATION

5.1 Hospital's Obligations. Hospital is owned and operated by Clark County pursuant to the provisions of Chapter 450 of the Nevada Revised Statutes. Clark County is a political subdivision of the State of Nevada. As such, Clark County and Hospital are protected by the limited waiver of sovereign immunity contained in Chapter 41 of the Nevada Revised Statutes. Hospital is self-insured as allowed by Chapter 41 of the Nevada Revised Statutes. Upon request, Hospital will provide BCBSA with a Certificate of Coverage prepared by its Risk Management Department certifying such self-coverage.

5.2 BCBSA's Obligations. BCBSA, solely in relation to its duties and obligations under this Agreement, agrees to indemnify and hold Hospital harmless from any and all liability, loss and damage, claims or expense of any kind, including costs and attorneys' fees, that result from the negligent or willful acts or omissions of BCBSA, its agents or employees. Such indemnification and hold harmless shall not apply to the extent that any matters result from the negligent or willful acts or omissions of Hospital, Participating Physicians, Participating Providers, Local Plan, or Referring Plans, or their respective agents or employees. The parties acknowledge and agree that Hospital is responsible for making decisions regarding the treatment and care of individual Members, each Member's Referring Plan is responsible for making benefit coverage determinations and payments for that Member under this Agreement, and BCBSA makes no treatment decisions, benefit coverage determinations, or payments under this Agreement.

BCBSA shall secure and maintain at its expense throughout the Term of this Agreement an adequate policy or policies of commercial general liability and cyber insurance to insure BCBSA, its agents and employees in connection with BCBSA's administrative obligations under this Agreement.

ARTICLE VI: EXCHANGE OF PROTECTED HEALTH INFORMATION

6.1 Relationships under HIPAA. The parties acknowledge and agree that Hospital and Referring Plan are covered entities pursuant to 45 C.F.R. Parts 160 – 164 (the "HIPAA Rules") and that Local Plan and BCBSA are each a business associate of Referring Plan, as those terms are defined in the HIPAA Rules.

6.2 Cooperation for Case Management and Discharge Planning

(a) **Cooperation.** Hospital will cooperate with Referring Plan and will provide Referring Plan with all information relating to a Member that is reasonably necessary for case management (including BDCT Referral, discharge planning, and coordination of patient care before, during, and after the Member's BDCT Referral for Transplant Services) and for Referring Plan's payment activities and health care operations.

(b) **Discharge Plan.** For each Member receiving Transplant Services, Hospital shall provide Referring Plan with a written discharge plan (which may be in electronic form) for the Member's treatment and follow-up care, no later than two (2) business days before discharging the Member, so that Referring Plan can coordinate post-discharge care in accordance with the Member Benefit Contract and avoid having the Member and/or Referring Plan incur any out of network or other increased costs.

ARTICLE VII: TERM AND TERMINATION

7.1 Term; and Termination, Generally. This Agreement and Hospital's Designation(s) as a Blue Distinction Center for Transplants will begin on the Effective Date of this Agreement and will remain in effect for three (3) years (the "Term"); provided, that Hospital continues to meet the then current BDCT Selection Criteria. Additional Designation(s) for which Hospital becomes eligible following future BDCT program evaluation cycles may be added via written amendment(s) to this Agreement that will be effective as of the effective date of the corresponding amendment. This Agreement may be terminated without cause by any party upon sixty (60) days' prior written notice to the other parties. Additionally, this Agreement may be terminated for cause by any party upon thirty (30) days' prior written notice specifying the nature of another party's material breach of this Agreement; provided, that such breach is not cured to the non-breaching party's reasonable satisfaction within that 30-day period.

7.2 Additional Termination Rights. In addition to general termination rights under Section 7.1, each party has the right to terminate this Agreement immediately by notice to the other parties if any of the following events occur:

- (a) Suspension or revocation of Hospital's license(s);
- (b) Suspension, revocation, or loss of any of the following, unless fully reversed within 30 days of its initial occurrence: (i) Hospital's Medicare participation status, (ii) Hospital's fully accredited status with at least one national organization identified in the BDCT Selection Criteria, or (iii) Hospital's UNOS membership status (if Hospital has a related BDCT Designation);
- (c) Hospital's failure to continue to satisfy the BDCT Selection Criteria, as revised for each evaluation cycle;
- (d) Hospital's failure to maintain insurance policies, in accordance with this Agreement; or
- (e) Financial instability, as evidenced if any party (which, for Hospital, includes Hospital's parent and/or system) becomes insolvent, files (or has filed against it) a petition in bankruptcy (or any similar petition under any insolvency law of any jurisdiction), proposes any dissolution, liquidation, composition, financial reorganization or recapitalization with creditors, or if a receiver, trustee, custodian or similar agent is appointed or takes possession of any property or business of such party.

7.3 Closure, Suspension, or Termination of Hospital's Own Transplant Programs. Hospital shall provide all parties with written notice:

- (a) at least sixty (60) days before Hospital closes any of Hospital's own transplant program(s) for any Transplant Type(s) for which Hospital has received a BDCT Designation under Attachment A, and this Agreement will terminate immediately upon such closure with respect to such Transplant Type(s); and
- (b) immediately after any of Hospital's own transplant programs are otherwise suspended or terminated, and this Agreement will terminate immediately thereafter.

7.4 Termination of Blue Distinction Centers for Transplants Program. Hospital's Designation(s) shall terminate immediately upon BCBSA's termination of the BDCT program. Hospital's Designation for an individual Transplant Type shall terminate immediately if BCBSA sunsets all designations for that Transplant Type under the BDCT program. BCBSA shall provide sixty (60) days' prior notice of such BDCT program changes to all parties.

7.5 Continuation of Care upon Termination of this Agreement, a Designation, or a Global Rate for Combination Transplants. Hospital will continue to provide (and Referring Plan will continue to be responsible for) Transplant Services to all Members who received initial or final BDCT Referral for a transplant (or retransplant) before the effective date of termination (or expiration) of: (i) this Agreement; (ii) Hospital's Designation for any Transplant Type; or (iii) any Global Rate for a combination transplant. All such Transplant Services will be upon the same terms set forth in this Agreement immediately before such termination (or expiration). Such Termination (or expiration) shall not relieve Hospital or Referring Plan from Hospital's ongoing continuation of care obligations to provide Transplant Services and

Referring Plan's obligation to pay Hospital for Transplant Services, for all Members who received BDCT Referrals from Referring Plan before the effective date of such termination (or expiration). Within thirty (30) days after the effective date of such termination (or expiration), Hospital will provide a written list with the names of all such Members to the respective Referring Plan(s), for their convenient reference; and Hospital will cooperate with the Members' corresponding Referring Plan(s) to revise the list to include any Members who received timely initial or final BDCT Referrals but were inadvertently omitted from Hospital's initial list.

ARTICLE VIII: MISCELLANEOUS

8.1 Advertising and Promotion. Each party retains ownership and control of its name, symbols, trademarks, and service marks presently existing or later established. Except as otherwise provided, no party shall use either of the other parties' names, symbols, trademarks or service marks in any manner, including without limitation for advertising promotion, without the prior written consent of such other party, and shall cease any consented to usage immediately upon written notice or upon termination of this Agreement, whichever is sooner.

This Agreement does not convey to Hospital any right to use the **BLUE CROSS and/or BLUE SHIELD** names, trademarks, service marks, or design logos (collectively, together with all derivatives thereof, the "**BC/BS Marks**"), except to the limited extent provided in the attached "Facility Guidelines for Designation Usage" in Attachment D (incorporated by reference). Hospital will comply with the terms set forth in Attachment D whenever Hospital references its Designation under the BDCT program. Except as set forth in Attachment D with respect to the BCBS Marks, Hospital will not use in a logo any cross or shield design (or design that gives the commercial impression of a cross or shield) that contains the color blue (or that gives the commercial impression of the color blue), or any other name, mark, or design logo that is confusingly similar to the BC/BS Marks. Hospital represents and warrants that it and all its corporate affiliates (including its parent, siblings, subsidiaries, and other affiliated corporate entities) (collectively, "**Hospital's Affiliates**") are not using any cross or shield design (or design that gives the commercial impression of a cross or shield) that contains the color blue (or that gives the commercial impression of the color blue), or any other name, mark, or design logo that is confusingly similar to the BC/BS Marks. Hospital shall not be deemed in violation of the previous two sentences regarding any individual name, mark, or design to the extent that Hospital and Hospital's Affiliates are in compliance with a written letter from or settlement with BCBSA legal counsel with respect to such name, mark, or design, or are actively engaged in good faith negotiations with BCBSA legal counsel to resolve any such issues expeditiously. To the extent that any issues surrounding any such name, mark, or design logo have not been resolved and accepted in writing by BCBSA legal counsel as of the Effective Date, then, notwithstanding anything to the contrary herein and without limiting BCBSA's rights hereunder, Hospital shall not advertise, market, announce, or otherwise make reference to its Designation under the BDCT program (including but not limited to those usages referenced in Attachment D), unless and until all such issues have been resolved and accepted in writing by BCBSA legal counsel.

8.2 Data Use. The parties agree that BCBSA may share Hospital's individual Provider Survey responses ("Raw Data") and results ("Scores") with Blue Plans and, pursuant to a confidentiality agreement, Blue Plans' current and prospective accounts, for purposes of evaluation, case management, quality improvement, and Blue Plans' design of customized products and networks. BCBSA may combine Hospital's Raw Data and Scores together with other hospitals' data to create aggregate information for public dissemination, provided that such aggregate information will not identify Hospital by name and will not contain any Protected Health Information (as defined in the HIPAA Rules). Hospital's Raw Data and Scores will not be publicly disseminated beyond the extent permitted above without Hospital's prior written consent, unless required by law (e.g., subpoena). Notwithstanding the foregoing, a Blue Plan may disclose information as reasonably necessary to comply with Division BB, Title II of the Consolidated Appropriations Act, 2021.

8.3 Survival. Articles IV, V, VI, VII, and VIII will survive the Term and termination or expiration of this Agreement.

8.4 General. This Agreement contains the entire agreement between the parties with respect to Hospital's participation in the BDCT program, and, when fully executed, will supersede any prior oral or written agreements relating thereto. Captions used in this Agreement are for reference only and have no substantive meaning. Any modification of this Agreement must be made in writing and signed by all parties. No provision of this Agreement may be waived except in a writing signed by the party against which the waiver is to be effective. Unenforceability of any provision will not affect the enforceability of any other provision. No party shall assign its rights or obligations under this Agreement without prior written consent of the other parties. This Agreement is not intended and will not be deemed to create any relationship between the parties other than that of independent contractors, none of which shall be construed to be the agent, employer, employee, or representative of any other party. No persons, except for Referring Plans, are third party beneficiaries under this Agreement. All notices under this Agreement will be sent in writing to the parties at the addresses shown on the signature page and will be deemed given upon the date of receipt (if delivered by a national courier) or four (4) business days after sending by registered or certified US Mail. This Agreement may be executed in one or more

counterparts, each of which will be a separate document but all of which together will constitute one and the same instrument; electronic signatures are acceptable and are as effective as original hand executed hard copies.

8.5 **Non-Discrimination:** Neither party shall discriminate against any person on the basis of age, color, disability, gender, handicapping condition (including AIDS or AIDS related conditions), national origin, race, religion, sexual orientation, gender identity or expression or any other class protected by law or regulation.

8.6 **Public Records:** Local Plan and BCBSA acknowledge that Hospital is a public county-owned hospital which is subject to the provisions of the Nevada Public Records Act, Nevada Revised Statutes Chapter 239, as may be amended from time to time, and as such its records are public documents available for copying and inspection by the public. If Hospital receives a demand for the disclosure of any information related to the Agreement which a Local Plan or BCBSA has claimed to be confidential and proprietary, Hospital will immediately notify the Local Plan or BCBSA of such demand and Local Plan and BCBSA shall immediately notify Hospital of its intention to seek injunctive relief in a Nevada court for protective order. Local Plan and BCBSA shall indemnify, defend and hold harmless Hospital from any claims or actions, including all associated costs and attorney's fees, regarding or related to any demand for the disclosure of Local Plan or BCBSA documents in Hospital's custody and control in which Local Plan or BCBSA claims to be confidential and proprietary.

The rest of this page has been left blank intentionally.

IN WITNESS WHEREOF, the parties, through their duly authorized representatives, have executed this Agreement.

**UNIVERSITY MEDICAL CENTER OF
SOUTHERN NEVADA**

By its duly authorized representative:

Signature:

Print Name: Mason Van Houweling

Print Title: Chief Executive Officer

Address: 1800 W. Charleston Blvd.

Las Vegas, NV 89102

Date:

**ANTHEM BLUE CROSS AND BLUE SHIELD
OF NEVADA**

By its duly authorized representative:

Signature:

Print Name: _____

Print Title: _____

Address: _____

Date:

BLUE CROSS AND BLUE SHIELD ASSOCIATION

Signature:

Print Name: _____

Print Title: _____

Address: _____

Date:

Senior Director, Network Portfolio
200 East Randolph Street, Suite 1800
Chicago, Illinois 60601-6400

ATTACHMENT A:
DESIGNATION(S) AND PAYMENT RATES

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT B: TRANSPLANT SERVICES AND EXCLUDED SERVICES

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT C

**LOCAL BLUE PLAN CRITERIA
BLUE DISTINCTION® CENTERS FOR TRANSPLANTS
ANTHEM BLUE CROSS AND BLUE SHIELD (NEVADA)**

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT D

PROVIDER GUIDELINES FOR
BLUE DISTINCTION CENTER DESIGNATION USAGE
Rev. 5/9/2024

[The information in this attachment is confidential and proprietary in nature.]

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board ("GB") in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting 'Other', provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the "Doing Business As" (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed:						
Corporate/Business Entity Name: Rocky Mountain Hospital and Medical Service, Inc.						
(Include d.b.a., if applicable) d/b/a Anthem Blue Cross and Blue Shield and HMO Colorado, Inc., d/b/a HMO Nevada and Community Care Health Plan of Nevada, Inc.						
Street Address:		9133 W. Russell Rd.		Website: www.anthem.com		
City, State and Zip Code:		Las Vegas, NV 89148		POC Name: Ashley DeLanis Email: ashley.delanis@anthem.com		
Telephone No:		702-271-0648		Fax No: N/A		
Nevada Local Street Address: (If different from above)		Same as above		Website: Same as above		
City, State and Zip Code:		Same as above		Local Fax No: N/A		
Local Telephone No:		Same as above		Local POC Name: Same as above Email: Same as above		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

 Signature RVP, PSO Title	Ashley DeLanis Print Name 9/9/2025 Date
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DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT
N/A			

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Institutional Provider Agreement with Evernorth Behavioral Health, Inc.	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		

That the Governing Board approve and authorize the Chief Executive Officer to sign the Institutional Provider Agreement with Evernorth Behavioral Health, Inc. for Managed Care Services; or take action as deemed appropriate. (For possible action)

FISCAL IMPACT:

Fund Number: 5430.011

Fund Name: UMC Operating Fund

Fund Center: 3000850000

Funded Pgm/Grant: N/A

Description: Managed Care Services

Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance

Term: 2 years from the date last signed; may renew for two (2) annual terms

Amount: Revenue based on volume

Out Clause: 60 days without cause

BACKGROUND:

In 2020, Cigna Behavioral changed its name to Evernorth Behavioral Health (“Evernorth”). In the past 18 months, Evernorth has expanded its Behavioral Care Group from virtual services in six markets and a network of 1,000 providers to more than 5,000 providers across all 50 states. Evernorth now plans to grow the medical group to more than 15,000 providers this year. This request is to enter into an Institutional Provider Agreement with Evernorth for UMC to provide health care services to Evernorth members at UMCs Crisis Stabilization Center. The agreement term is two years and may be renewed for two one-year terms.

UMC’s Director of Managed Care has reviewed and recommends approval of this Agreement, which has also been approved as to form by UMC’s Office of General Counsel.

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

This Agreement was reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for approval by the Governing Board.

Cleared for Agenda
January 28, 2026

Agenda Item #

8

INSTITUTIONAL PROVIDER AGREEMENT

This Institutional Provider Agreement (“Agreement”) is between Evernorth Behavioral Health, Inc. and its affiliates (“Evernorth Behavioral Health, Inc.”) and University Medical Center of Southern Nevada, a publicly owned and operated hospital created by virtue of Chapter 450 of the Nevada Revised Statutes (“Provider”) and is effective upon the date last signed by the parties below (the “Effective Date”).

RECITALS

- A. Evernorth Behavioral Health, Inc. arranges for or administers the provision of health care services;
- B. Evernorth Behavioral Health, Inc. contracts directly or indirectly with physicians, hospitals and other behavioral health care practitioners and entities to provide or arrange for, at predetermined rates, the delivery of such health care services;
- C. Provider is a licensed hospital or program that desires to provide services to Participants under the terms of this Agreement.

NOW, THEREFORE, the parties agree as follows:

SECTION 1. DEFINITIONS

1.1 Administrative Guidelines

means the rules, policies, and procedures adopted by Evernorth Behavioral Health, Inc. or a Payor to be followed by Provider in providing services and doing business with Evernorth Behavioral Health, Inc. and Payors under this Agreement. This term expressly includes Evernorth Behavioral Health, Inc.’s Medical Management program.

1.2 Benefit Plan

means a certificate of coverage, summary plan description or other document or agreement which specifies the health care services to be provided or reimbursed for the benefit of a Participant.

1.3 Billed Charges

means the fees billed by Provider under Provider’s standard charge master which fees shall not discriminate based upon the identity of the party financially responsible for the service.

1.4 **Evernorth Behavioral Health, Inc. Affiliate**
means any subsidiary or affiliate of Evernorth Behavioral Health, Inc.

1.5 **Coinurance**
means a payment that is the financial responsibility of the Participant under a Benefit Plan for Covered Services that is calculated as a percentage of the contracted reimbursement rate for such services or, if reimbursement is on a basis other than a fee-for-service amount, as a percentage of an Evernorth Behavioral Health, Inc. determined fee schedule or as an Evernorth Behavioral Health, Inc. determined percentage of actual charges.

1.6 **Copayment**
means a payment that is the financial responsibility of the Participant under a Benefit Plan for Covered Services that is calculated as a fixed dollar amount.

1.7 **Covered Services**
means those health care services for which a Participant is entitled to receive coverage under the terms and conditions of the Participant's Benefit Plan.

1.8 **Deductible**
means a payment for Covered Services calculated as a fixed dollar amount that is the financial responsibility of the Participant under a Benefit Plan prior to qualifying for reimbursement for subsequent health care costs under the terms of a Benefit Plan.

1.9 **Medically Necessary/Medical Necessity**
means services and supplies that satisfy the Medical Necessity requirements under the applicable Benefit Plan. No service is a Covered Service unless it is Medically Necessary.

1.10 **Participant**
means any individual, or eligible dependent of such individual, whether referred to as "Insured," "Subscriber," "Member," "Participant," "Enrollee," "Dependent" or similar designation, who is eligible and enrolled to receive Covered Services, or who is a continuing care patient as defined by applicable federal law.

1.11 **Participating Provider**
means a hospital, program, physician or group of physicians or any other health care practitioner or entity that has a direct or indirect contractual arrangement with Evernorth Behavioral Health, Inc. to provide Covered Services with regard to the Benefit Plan covering the Participant.

1.12 **Payor**

means the person or entity obligated to a Participant to provide reimbursement for Covered Services under the Participant's Benefit Plan, and which Evernorth Behavioral Health, Inc. has agreed may access services under this Agreement.

1.13 **Quality Management**

means the program described in the Administrative Guidelines relating to the quality of Covered Services provided to Participants.

1.14 **Utilization Management**

means a process to review and determine whether certain health care services provided or to be provided are Medically Necessary and in accordance with the Administrative Guidelines.

SECTION 2. DUTIES OF PROVIDER

2.1 **Provider Services**

Provider shall provide Covered Services to Participants upon the terms and conditions set forth in this Agreement and the Administrative Guidelines. All services provided by Provider within the scope of Provider's practice or license must be provided on a participating basis. Regardless of Provider's physical location, all aspects of Provider's practice are participating under the terms of this Agreement unless Covered Services are provided under the terms of another applicable Evernorth Behavioral Health, Inc. participation agreement.

2.2 **Standards**

Provider shall provide Covered Services in accordance with (i) the same standard of care, skill and diligence customarily used by similar providers in the community in which such services are rendered, (ii) the requirements of applicable law, (iii) the standards of applicable accreditation organizations, and (iv) the provisions of Evernorth Behavioral Health, Inc.'s Quality Management program. Provider agrees to render Covered Services to all Participants in the same manner, in accordance with the same standards and with the same time availability as offered to other patients. Provider shall not differentiate or discriminate in the treatment of any Participant because of race, color, national origin, ancestry, religion, sex, marital status, sexual orientation, gender identity, age, health status, veteran's status, handicap or source of payment.

2.3 **Credentialing**

Evernorth Behavioral Health, Inc. will be responsible for credentialing and recredentialing Provider. Providers shall cooperate with Evernorth Behavioral Health, Inc.'s credentialing and recredentialing process and shall furnish all records necessary for such process. Provider shall warrant in their application

for participation that the information contained in their application is true and correct. Provider shall notify Evernorth Behavioral Health, Inc. in writing within thirty (30) days of any material change in the information contained in Provider's application for participation with Evernorth Behavioral Health, Inc. Provider must satisfy Evernorth Behavioral Health, Inc.'s credentialing requirements, and Evernorth Behavioral Health, Inc. shall have the right to exclude any provider who or which, in Evernorth Behavioral Health, Inc.'s judgment, does not meet Evernorth Behavioral Health, Inc.'s credentialing criteria.

Provider shall ensure that all health care providers who perform any of the services for which Provider is responsible under this Agreement are credentialed and recredentialed in accordance with the accreditation credentialing standards and maintain all necessary licenses or certifications required by state or federal law, if applicable. Provider shall comply with Evernorth Behavioral, Inc.'s requests for information to ensure that all Participating Providers meet Payor's credentialing standards during the term of this Agreement. Provider shall immediately restrict, suspend or terminate any such health care provider from providing services to Participants under this Agreement if such provider ceases to meet the licensing/certification requirements or other professional standards described in this Agreement.

Provider agrees to arrange staff privileges or other appropriate access for Participating Providers who apply for such staff privileges or access provided they are qualified physicians and meet the reasonable standards of practice established by the hospital medical staff and the bylaws, rules and regulations of hospital. Hospital rosters of Participating Providers with staff privileges shall be provided to Evernorth Behavioral Health, Inc. upon request at no charge to Evernorth Behavioral Health, Inc.

2.4 Insurance

Throughout the term of this Agreement, Provider shall maintain at Provider's expense general and professional liability coverage as provided by Chapter 41 of the Nevada Revised Statutes. Provider shall give Evernorth Behavioral Health a certificate of insurance evidencing such coverage upon request. Provider shall give Evernorth Behavioral Health immediate written notice of cancellation, material modification or termination of such insurance.

2.5 Administrative Guidelines

Provider shall comply with the Administrative Guidelines. Some or all Administrative Guidelines may be communicated in the form of a provider reference manual, in other written materials distributed by Evernorth Behavioral Health, Inc. to Provider and/or at a website identified by Evernorth Behavioral Health, Inc. Administrative Guidelines may change from time to time. Evernorth

Behavioral Health, Inc. will give Provider advance notice of material changes to Administrative Guidelines. In the event that Provider reasonably believes that a Payment Policy is likely to have a material financial impact, Provider will notify Evernorth Behavioral Health, Inc., and the Parties will meet and negotiate in good faith an appropriate amendment if any, to this Agreement.

2.6 Quality Management

Provider shall comply with the requirements of and participate in Quality Management as specified in the Administrative Guidelines.

2.7 Utilization Management

Provider shall comply with the requirements of and participate in Utilization Management as specified in this Agreement and the Administrative Guidelines. Payment may be denied for failure to comply with such Utilization Management requirements and Provider shall not bill the Participant for any such denied payment. Evernorth Behavioral Health, Inc.'s Utilization Management requirements include, but are not limited to, the following: a) precertification must be secured from Evernorth Behavioral Health, Inc. or its designee for those services and procedures for which it is required as specified in the Administrative Guidelines; b) Provider must provide Evernorth Behavioral Health, Inc. or Evernorth Behavioral Health, Inc.'s designee with all of the information requested by Evernorth Behavioral Health, Inc. or its designee to make its Utilization Management determinations within a 24 hour timeframe specified by Evernorth Behavioral Health, Inc. or its designee in such request Inc. or its designee in such request; and

c) Provider will refer Participants to and/or use Participating Providers for the provision of Covered Services except in the case of an emergency or as otherwise required by law.

If Provider inappropriately refers a Participant to a non-Participating Provider in a non-emergency situation without the Participant's express written consent, and thereby causes the Participant to become responsible for the charges of the non-Participating Provider, or to incur more charges than if such care had been received from a Participating Provider, Evernorth Behavioral Health, Inc. or an Evernorth Behavioral Health, Inc. Affiliate may, in its sole discretion, satisfy the obligation to the non-Participating Provider for such services.

2.8 Records

Provider shall maintain medical records and documents relating to Participants as may be required by applicable law and for the period of time required by law. Medical records of Participants and any other records containing individually identifiable information relating to Participants will be regarded as confidential, and Provider and Evernorth Behavioral Health, Inc. shall comply with applicable federal and state law regarding such records. Provider will obtain Participants' consent to or authorization for the disclosure of private and medical record information for any disclosures required under this Agreement if required by law.

Upon request, Provider will provide Evernorth Behavioral Health, Inc. with a copy of Participants' medical records and other records maintained by Provider relating to Participants. These records shall be provided to Evernorth Behavioral Health, Inc. at no charge unless Evernorth Behavioral Health, Inc. requests a copy of a particular record that it has previously requested and received. If copying costs are payable, Provider shall submit an invoice to Evernorth Behavioral Health, Inc. and payment for such records will be made at a rate of \$.25 cents per page, not to exceed a total of \$50 per record. Records will be provided within the timeframes requested by Evernorth Behavioral Health, Inc, and will also be made available during normal business hours for inspection by Evernorth Behavioral Health, Inc., Evernorth Behavioral Health, Inc.'s designee, accreditation organizations, or to any governmental agency that requires access to these records. This provision survives the termination of this Agreement.

2.9 Cooperation with Evernorth Behavioral Health, Inc. and Evernorth Behavioral Health, Inc. Affiliates
Provider shall cooperate with Evernorth Behavioral Health, Inc. or its designee in the implementation of Evernorth Behavioral Health, Inc.'s Participant appeal procedure. Provider shall also cooperate with Evernorth Behavioral Health, Inc. and Evernorth Behavioral Health, Inc. Affiliates in establishing and implementing such policies and programs as may be reasonably requested by Evernorth Behavioral Health, Inc. or an Evernorth Behavioral Health, Inc. Affiliate for purposes of Evernorth Behavioral Health, Inc.'s or an Evernorth Behavioral Health, Inc. Affiliate's business operations or required by Payor to comply with applicable law or accreditation requirements.

2.10 Laboratory Services
Provider shall not market or promote itself as a Participating Provider for laboratory services or otherwise issue any communications that state or imply that it is a Participating Provider for laboratory services, except as otherwise agreed in writing by Evernorth Behavioral Health, Inc.

2.11 Provider Locations
This Agreement shall specifically exclude those services rendered at Provider locations other than those facilities agreed upon and utilized as of the Effective Date unless otherwise agreed in writing by Evernorth Behavioral Health, Inc.

2.12 Attending Providers

Prior to the Effective Date and on or before each anniversary of this Agreement, facility will provide Evernorth Behavioral Health, Inc. with a list of all providers and provider groups who render services to patients, including but not limited to, those who provide services to facility patients in the specialty areas of psychiatry, anesthesiology, radiology, pathology and emergency. Such list shall include the name of the group with which the provider is associated (if applicable) and the tax identification number utilized for payment of such physician's services. Facility shall notify Evernorth Behavioral Health, Inc. of any changes to the information on such list. With respect to those providers who are not employed by or compensated by facility, facility will require such providers to obtain contracts with Evernorth Behavioral Health, Inc.

SECTION 3. DUTIES OF EVERNORTH BEHAVIORAL HEALTH, INC.

3.1 Payors, Benefit Plan Types, Notice of Changes to Benefit Plan Types Evernorth Behavioral Health, Inc. may allow Payors to access Provider's services under this Agreement for the Benefit Plan types as described in Exhibit C. Evernorth Behavioral Health, Inc. will give thirty (30) days advance notice to Provider if Evernorth Behavioral Health, Inc. removes a Benefit Plan type described in Exhibit C for Provider's services that Payors will no longer access under this Agreement.

3.2 Benefit Information Evernorth Behavioral Health, Inc. will give Provider access to benefit information concerning the type, scope and duration of benefits to which a Participant is entitled as specified in the Administrative Guidelines.

3.3 Participant and Participating Provider Identification Evernorth Behavioral Health, Inc. will establish a system of Participant identification and will identify Participating Providers to those Payors and Participants who are offered a network of Participating Providers. However, Evernorth Behavioral Health, Inc. makes no representations or guarantees concerning the number of Participants that will be referred to Provider as a result of this Agreement and reserves the right to direct Participants to selected Participating Providers and/or influence a Participant's choice of Participating Provider.

SECTION 4. COMPENSATION

4.1 Payments

Payments for Covered Services will be the lesser of the billed charge or the applicable fee under Exhibit A, and minus any applicable Copayments, Coinsurance and/or Deductibles. The rates in this Agreement will be payment in full for all services furnished to Participants under this Agreement. Provider shall look solely to Payor for payment for Covered Services except for Copayments, Coinsurance and/or Deductibles. Provider shall submit claims for Covered Services at the location identified by Evernorth Behavioral Health, Inc. and in the manner and format specified in this Agreement. Claims for Covered Services must be submitted within one hundred eighty (180) days of the date of service or, if Payor is the secondary payor, within one hundred eighty (180) days of the date of the explanation of payment from the primary payor. Claims received after one hundred eighty (180) day period may be denied, and Provider shall not bill Evernorth Behavioral Health, Inc., the Payor or the Participant for those denied services. Amounts due and owing under this Agreement with respect to complete claims for Covered Services will be payable within the timeframes required by applicable law.

4.2 Underpayments

If Provider believes Provider has been underpaid for a Covered Service, Provider must submit a written request for an appeal or adjustment with Evernorth Behavioral Health, Inc. or its designee within three hundred sixty-five (365) days from the date of Payor's payment or explanation of payment. The request must be submitted in accordance with Evernorth Behavioral Health, Inc.'s dispute resolution process. Requests for appeals or adjustments submitted after this date may be denied for payment and Provider will not be permitted to bill Evernorth Behavioral Health, Inc., Payor or the Participant for those services for which payment was denied.

4.3 Copayments, Coinsurance and Deductibles

Provider may charge a Participant applicable Copayments, Coinsurance and/or Deductibles in accordance with the terms of the Participant's Benefit Plan and the process set out in the Administrative Guidelines.

4.4 Limitations on Billing Participants

Provider agrees that in no event, including but not limited to nonpayment by Payor, Payor's insolvency or breach of this Agreement shall Provider bill, charge, collect a deposit from, seek compensation, remuneration or reimbursement from or have any recourse against Participants or persons other

than the applicable Payor for Covered Services or for any amounts denied or not paid under this Agreement due to Provider's failure to comply with the requirements of Evernorth Behavioral Health, Inc.'s or its designee's Utilization Management program or other Administrative Guidelines or failure to file a timely claim or appeal. This provision does not prohibit collection of any applicable Copayments, Coinsurance and/or Deductibles. This provision survives termination of this Agreement, is intended to be for the benefit of Participants and supersedes any oral or written agreement to the contrary now existing or hereafter entered into between Provider and a Participant or persons acting on the Participant's behalf. Modifications to this section will become effective no earlier than the date permitted by applicable law.

4.5 **Billing Patients Who Cease to Be Participants**

Provider may bill a patient directly for any services provided following the date that patient ceases to be a Participant and Payor has no obligation to pay for services for such patients.

4.6 **Participant Incentives Prohibited**

Provider shall not directly or indirectly establish, arrange, encourage, participate in or offer any Participant Incentive.

(A) Participant Incentive means any arrangement by Provider:

- (1) to reduce or satisfy a Participant's cost-sharing obligations (including, but not limited to Copayments, Deductible and/or Coinsurance);
- (2) to pay on behalf of or reimburse a Participant for any portion of the Participant's costs for coverage under a policy or plan insured or administered by Evernorth Behavioral Health, Inc. or an Evernorth Behavioral Health, Inc. Affiliate;
- (3) that provides a Participant with any form of material financial incentive (other than the reimbursement terms under this Agreement), to receive Covered Services from the Provider or its affiliates.

(B) In the event of non-compliance with this provision:

- (1) Evernorth Behavioral Health, Inc. may terminate this Agreement, such non-compliance being a "material breach" of this Agreement;
- (2) Provider shall not be entitled to reimbursement under this Agreement with respect to Covered Services provided to a Participant in connection with a Participant Incentive, and;
- (3) Evernorth Behavioral Health, Inc. may take such other action appropriate to enforce this provision.

4.7 Non-Medically Necessary and/or Non-Covered Services
Provider shall not charge a Participant for a service that is not Medically Necessary and/or not a Covered Service unless, in advance of providing the service, Provider has notified the Participant of the cost per day of the service, that the particular service will not be covered and the Participant acknowledges in writing that they will be responsible for payment for such service.

4.8 Overpayments
Provider shall, after researching and within three hundred sixty-five (365) days after receiving notice from Evernorth Behavioral Health, Inc., refund Evernorth Behavioral Health, Inc. any excess payment made by a Payor to Provider if Provider is for any reason overpaid for health care services or supplies.

4.9 Audits
Upon reasonable notice and during regular business hours, Evernorth Behavioral Health, Inc. or its designee will have the right to review and make copies of all records maintained by Provider with respect to all payments received by Provider from all sources for Covered Services provided to Participants. Evernorth Behavioral Health, Inc. or its designee will have the right to conduct audits of such records and may audit its own records to determine if amounts have been properly paid under this Agreement. Provider shall have forty-five (45) days to notify Evernorth Behavioral Health, Inc. that it disputes the audit findings. Any amounts determined to be due and owing as a result of such audits and not disputed within forty-five (45) days by Provider shall be promptly paid. This provision survives the termination of this Agreement.

4.10 Coordination of Benefits
Certain claims for Covered Services are claims for which another payor may be primarily responsible under coordination of benefit (COB) rules. Provider may pursue those claims in accordance with the process set out in the Administrative Guidelines.

4.10.1 Evernorth Behavioral Health, Inc. as Secondary Payor (non-Medicare)
Evernorth Behavioral Health, Inc.'s payment, when added to the amount payable from other sources under the applicable COB rules, will be no greater than the payment for Covered Services under the Evernorth Behavioral Health, Inc. provider agreement and is subject to the terms and conditions of the Participant's health benefit plan and applicable state and federal law.

4.10.2 Evernorth Behavioral Health, Inc.'s payment, when added to the amount payable from other sources under the applicable COB rules, will be no greater than the payment for Covered Services under the Evernorth Behavioral Health, Inc. provider agreement and is subject to the terms and conditions of the Participant's health benefit plan and applicable state and federal law. Medicare as Primary Payor

When the Evernorth Behavioral Health, Inc. plan is the secondary payor to Medicare, Provider and Evernorth Behavioral Health, Inc. are required to follow Medicare billing rules. Payment will be made in accordance with all applicable Medicare requirements, including but not limited to Medicare COB rules. The Medicare COB rules require Evernorth Behavioral Health, Inc.'s financial responsibility as the secondary payor to be limited to the Participant's financial liability (i.e. the applicable Medicare copayment, coinsurance, and/or deductible) after application of the Medicare-approved amount. The Medicare payment plus the Participant liability (applicable Medicare copayment, coinsurance, and/or deductible) amounts constitute payment in full, and Provider is prohibited from collecting any monies in excess of this amount.

4.11 Applicability of the Rates

The rates in this Agreement apply to all services provided to Participants in the Benefit Plan types covered by this Agreement, including services covered under a Participant's in or out-of-network benefits and whether the Payor or Participant is financially responsible for payment

SECTION 5. TERM AND TERMINATION

5.1 Term of This Agreement

This Agreement begins on the Effective Date and continues for two (2) years, unless earlier terminated as set forth below. Upon written approval by both parties, this Agreement may renew for two (2) subsequent one (1) year terms.

5.2 How This Agreement Can Be Terminated

Either Provider or Evernorth Behavioral Health, Inc. can terminate this Agreement at any time by providing at least sixty (60) days advance written notice.

Either Provider or Evernorth Behavioral Health, Inc. can terminate this Agreement immediately if the other becomes insolvent or is in material breach of this Agreement or the Administrative Guidelines. Evernorth Behavioral Health, Inc. can terminate this Agreement immediately (or upon such longer notice required by applicable law, if any) if Provider no longer maintains the

licenses required to perform its duties under this Agreement, Provider is disciplined by any licensing, regulatory, accreditation organization or any other professional organization with jurisdiction over Provider, or if Provider no longer satisfies Evernorth Behavioral Health, Inc.'s credentialing requirements. While investigating alleged occurrences of any of the foregoing events listed in this paragraph, Evernorth Behavioral Health, Inc. may suspend referrals and/or reassign Participants from Provider. Evernorth Behavioral Health, Inc. shall notify Provider in writing if referrals are suspended or reassigned for this reason.

Upon termination of this Agreement for any reason, the rights of each party terminate, except as provided in this Agreement. Termination will not release Provider or Evernorth Behavioral Health, Inc. from obligations under this Agreement prior to the effective date of termination.

Upon notice of termination of this Agreement or of a Participating Provider's participation with a particular Benefit Plan type, Provider will cooperate with Evernorth Behavioral Health, Inc. and provide Evernorth Behavioral Health, Inc. with a listing of Participants affected by the termination seven (7) business days prior to the date of the notice of termination.

5.3 Services upon Termination

Upon termination of this Agreement, Provider shall continue to provide Covered Services for those patients being treated for a chronic condition requiring continuity of care for whom an alternative means of receiving necessary care was not arranged at the time of such termination. Provider shall continue to provide Covered Services to such Participants so long as the Participant retains eligibility under a Benefit Plan until the completion of such services, the Participant has been safely transferred to another Participating Provider or the date required by applicable law. Provider shall be compensated for Covered Services provided to any such Participant in accordance with the terms of the Agreement. Provider shall accept payment from Payor in accordance with the terms of this Participant's Benefit Plan as payment in full for Covered Services. Provider has no obligation under this Agreement to provide services to individuals who cease to be Participants.

SECTION 6. GENERAL PROVISIONS

6.1 Confidentiality

The parties acknowledge that, as a result of this Agreement, each may have access to certain trade secrets or other confidential and proprietary information of the other. Each party shall hold such trade secrets or other confidential and proprietary information, including the terms of this Agreement, in confidence and shall not use or disclose such information, either by publication or otherwise, to any person without the prior written consent of the other party except as may be required by law and except as may be required to fulfill the rights and obligations set forth in this Agreement. This provision shall not be construed to prohibit Evernorth Behavioral Health, Inc. from disclosing

information to Evernorth Behavioral Health, Inc.'s affiliates or the agents or subcontractors of Evernorth Behavioral Health, Inc. or its Affiliates or from disclosing the terms and conditions of this Agreement, including reimbursement rates, to existing or potential Payors, Participants or other customers of Evernorth Behavioral Health, Inc. or its Affiliates or their representatives. This provision survives the termination of this Agreement. Nothing in this provision shall be construed to prohibit communications necessary or appropriate for the delivery of health care services, communications regarding coverage and coverage appeal rights or any other communications expressly protected under applicable law

Notwithstanding the foregoing, Evernorth Behavioral Health, Inc. acknowledges that Provider is a public county-owned hospital which is subject to the provisions of the Nevada Public Records Act, Nevada Revised Statutes Chapter 239, as may be amended from time to time, and as such records are public documents available for copying and inspection by the public. If Provider receives a demand for the disclosure of any information related to the Agreement which Evernorth Behavioral Health, Inc. has claimed to be confidential and proprietary, Provider will immediately notify Evernorth Behavioral Health, Inc. of such demand and Evernorth Behavioral Health, Inc. shall immediately notify Provider of its intention to seek injunctive relief in a Nevada court for protective order. Evernorth Behavioral Health, Inc. shall indemnify, defend and hold harmless Provider from any claims or actions, including all associated costs and attorney's fees, regarding or related to any demand for the disclosure of Evernorth Behavioral Health, Inc.'s documents in Provider's custody and control in which Evernorth Behavioral Health, Inc. claims to be confidential and proprietary.

6.2 Independent Parties
Provider and Evernorth Behavioral Health, Inc. are independent contractors. Evernorth Behavioral Health, Inc. and Provider do not have an employer-employee, principal-agent, partnership or similar relationship. Nothing in this Agreement, including Provider's participation in care collaboration, population management, pay for performance, Quality Management, Utilization Management and other similar programs, nor any coverage determination made by Evernorth Behavioral Health, Inc. or a Payor, is intended to interfere with or affect Provider's independent judgment in providing health care services to its patients. Nothing in the Agreement is intended to create any right for Evernorth Behavioral Health, Inc. or any other party to intervene in or influence Provider's medical decision-making regarding any Participant.

6.3 Indemnification
Each party agrees to indemnify, defend and hold harmless the other, its agents and employees from and against any and all liability or expense, including defense costs and legal fees, incurred in connection with third party claims for damages of any nature, including but not limited to bodily injury, death, personal injury, property damage, or other damages arising from the performance of or failure to perform, its obligations under this Agreement, unless it is determined that the liability was the direct consequence of negligence or willful misconduct on the part of the other party, its agents or employees. This provision shall survive the termination of this Agreement. Provider explicitly retains all defenses to such indemnification that may exist under Nevada law, and any indemnification by Provider under this paragraph shall be subject to and limited by the provisions of Chapter 41 of the Nevada Revised Statutes, as applicable.

6.4 Internal Dispute Resolution
Disputes that might arise between the parties regarding the performance or interpretation of the Agreement must first be resolved through the applicable internal dispute resolution process outlined in the Administrative Guidelines. In the event the dispute is not resolved through that process, either party can request in writing that the parties attempt in good faith to resolve the dispute promptly by negotiation between designated representatives of the parties who have authority to settle the dispute. If the matter is not resolved within sixty (60) days of such a request, either party may initiate arbitration by providing written notice to the other. With respect to a payment or termination dispute (excluding termination with notice), Provider must submit a request for arbitration within twelve (12) months of the date of the letter communicating the final decision under Evernorth Behavioral Health, Inc.'s internal dispute resolution process unless applicable law specifically requires a longer time period to request

arbitration. If arbitration is not requested within that twelve (12) month period, Evernorth Behavioral Health, Inc.'s final decision under its internal dispute resolution process will be binding on Provider and Provider shall not bill Evernorth Behavioral Health, Inc., Payor or the Participant for any payment denied because of the failure to timely submit a request for arbitration.

6.5 Arbitration

If the dispute is not resolved through Evernorth Behavioral Health, Inc.'s internal dispute resolution process, the controversy shall be resolved through binding arbitration in Nevada. The arbitration shall be conducted in sixty (60) days in accordance with the Rules of the American Arbitration Association then in effect, and which to the extent of the subject matter of the arbitration, shall be binding not only on all parties to the agreement, but on any other entity controlled by, in control of or under common control with the party to the extent that such affiliate joins in the arbitration, and judgment on the award rendered by the arbitrator may be entered in any court having jurisdiction thereof. Each party shall assume its own costs, but the compensation and expenses of the arbitrator and any administrative fees or costs shall be borne equally by the parties. The decision of the arbitrator shall be final, conclusive and binding, and no action at law or in equity may be instituted by either party other than to enforce the award of the arbitrator. The parties intend this alternative dispute resolution procedure to be a private undertaking and agree that an arbitration conducted under this provision shall not be consolidated with an arbitration involving other parties, and that the arbitrator shall be without power to conduct an arbitration on a class basis.

6.6 Material Adverse Change Amendments

In the event that the state or federal law requires that the terms of this Agreement must be changed, then, upon notice from Evernorth Behavioral Health, this Agreement shall be deemed to be automatically amended to conform to the requirements of such state or federal law, and the parties shall continue to perform under this Agreement as modified.

6.7 All Other Amendments – Except as provided above, amendments to this Agreement shall be agreed to in advance in writing by Evernorth Behavioral Health, Inc. and Provider.

6.8 Assignment and Delegation

Neither Evernorth Behavioral Health, Inc. nor Provider may assign any rights or delegate any obligations under this Agreement without the written consent of the other party; provided, however, that any reference to Evernorth Behavioral Health, Inc. includes any successor in interest and Evernorth Behavioral Health, Inc. may assign its duties, rights and interests under this Agreement in whole or in part to an Evernorth Behavioral Health, Inc. Affiliate or may delegate any and all of its duties to a third party in the ordinary course of business.

6.9 Sale of Business/Change in Management

If, during the term of this Agreement, Provider desires (i) to sell, transfer or convey its business or any substantial portion of its business assets to another entity or Provider is the subject of a sale, transfer or conveyance of its business by another entity or (ii) Provider enters into a management contract with another entity, Provider shall so advise Evernorth Behavioral Health, Inc. in writing at least one hundred twenty (120) days prior to the transaction effective date in order to obtain Evernorth Behavioral Health, Inc.'s written consent as to which Evernorth Behavioral Health, Inc. participating provider agreement applies, if any, to services rendered by you or the surviving entity, on a post-transaction basis. Failure to provide advance notification and obtain Evernorth Behavioral Health, Inc.'s written consent will result in Evernorth Behavioral Health, Inc. determining which, if any, Evernorth Behavioral Health, Inc. participating provider agreement applies to services rendered on a post-transaction basis. Dependent upon when Evernorth Behavioral Health, Inc. learns of the transaction, this may result in a retroactive adjustment to reimbursement and an overpayment recovery process. Provider warrants and covenants that this Agreement will be part of the transfer, will be assumed by the new entity and that the new entity will honor and be fully bound by the terms and conditions of this Agreement unless the new entity already has an agreement with Evernorth Behavioral Health, Inc. or an Evernorth Behavioral Health, Inc. Affiliate, in which case Evernorth Behavioral Health, Inc., in its sole discretion, will determine which Agreement will prevail. Notwithstanding the above, if Evernorth Behavioral Health, Inc., in its sole discretion, is of the opinion that the Agreement cannot be satisfactorily performed by the assuming entity or does not want to do business with that entity for whatever reason, Evernorth Behavioral Health, Inc. may terminate this Agreement by giving

Provider sixty (60) days written notice, notwithstanding any other provision in the Agreement.

This Agreement shall not, without Evernorth Behavioral Health, Inc.'s written consent, be applicable to any hospital, physician or physician group or ancillary provider that is acquired (directly or indirectly) by or enters into a management, co-management, professional services, leasing, joint venture or similar agreement or arrangement with Provider or Provider affiliate. Provider shall notify Evernorth Behavioral Health, Inc. one hundred twenty (120) days in advance of any such acquisition or arrangement.

6.10 Use of Name

Provider agrees that Evernorth Behavioral Health, Inc. may include descriptive information about Provider in literature distributed to existing or potential Participants, Participating Providers and Payors. That information will include, but not be limited to, Provider's name, telephone number, address and specialties. Provider may identify itself as a Participating Provider with respect to those Benefit Plan types in which Provider participates with Evernorth Behavioral Health, Inc. Provider's use of Evernorth Behavioral Health, Inc.'s name or an Evernorth Behavioral Health, Inc. Affiliate's name, or any other use of Provider's name by Evernorth Behavioral Health, Inc. will be upon prior written approval or as the parties may agree.

6.11 Notices

Any notice required under this Agreement must be in writing and sent by United States mail, postage prepaid, to Evernorth Behavioral Health, Inc. and Provider at the addresses below. Evernorth Behavioral Health, Inc. may also notify Provider by sending an electronic notice with automatic receipt verification to Provider's email address below. Either party can change the address for notices by giving written notice of the change to the other party in the manner just described.

Evernorth Behavioral Health, Inc. notice address:
Evernorth Behavioral Health, Inc.
Attention: Network Operations
6625 West 78th Street, Suite 100
Bloomington, MN 55439

Provider notice address and email:
University Medical Center of Southern Nevada
1800 W. Charleston Blvd.
Las Vegas, NV 89102
Attn: Legal Department - Contracts
Cc: Kimberly.Carroll@umcsn.com

6.12 Governing Law/Regulatory Addenda

Applicable federal law and Nevada law govern this Agreement. One or more regulatory addenda may be attached or included in the Administrative Guidelines to the Agreement setting out provisions that are required by law with respect to Covered Services rendered to certain Participants (i.e. Participants under an insured plan). These provisions are incorporated into this Agreement to the extent required by law and as specified in such Addenda. Provider understands that this Agreement may be subject to filing requirements in certain jurisdictions. To the extent that a state agency requires an update or modification to this Agreement or a regulatory addenda to this Agreement, both parties consent to immediate modification to comply with the applicable agency.

6.13 Waiver of Breach/Severability

If any party waives a breach of any provision of this Agreement, it will not operate as a waiver of any subsequent breach. If any portion of this Agreement is unenforceable for any reason, it will not affect the enforceability of any remaining portions.

6.14 Budget Act

Evernorth Behavioral Health, Inc. agrees that to the extent required by NRS 354.626, the financial obligation of Provider under this Agreement between the parties shall not exceed those monies appropriated and approved by Provider for the then current fiscal year under the Local Government Budget Act. Provider agrees that this section shall not apply if subject to a statutory exception or otherwise inapplicable, nor be utilized as a subterfuge or in a discriminatory or improper fashion as it relates to this Agreement.

6.15 Fiscal Fund Out Clause.

Evernorth Behavioral Health, Inc. agrees that to the extent required by NRS 354.626 that this Agreement shall terminate and the Provider's obligations under it shall be extinguished at the end of any of Provider's fiscal years in which Provider's governing body fails to appropriate monies for the ensuing fiscal year sufficient for the payment of all amounts which could then become due under this Agreement. Provider agrees that this section shall not apply if subject to a statutory exception or otherwise inapplicable, nor be utilized as a subterfuge or in a discriminatory or improper fashion as it relates to this Agreement. In the event this section is invoked, this Agreement will expire on the 30th day of June of the fiscal year. Termination under this section shall not relieve Provider of its obligations incurred through the 30th day of June of the fiscal year for which monies were appropriated.

6.16 Force Majeure.

In the event that performance by either Evernorth Behavioral Health, Inc. or Provider of any covenant, duty or obligation imposed under this Agreement becomes impossible or impracticable because of the occurrence of an event of force majeure, including, without limitation, acts of war, insurrection, civil strife

and commotion, labor unrest, sentinel event, or acts of God, then performance of such covenant, duty or obligation by such party shall be excused during the continuance of such event of force majeure; provided, however, that such performance by such party shall be accomplished as soon as reasonably practicable after such event of force majeure has ceased.

6.17 Entire Agreement/Copy of Original Agreement

This Agreement, including any exhibits to it or documents incorporated by reference, such as the Administrative Guidelines, contains all of the terms and conditions agreed upon by the parties and supersedes all other agreements between the parties, either oral or in writing, regarding the subject matter. A copy of this fully executed Agreement is an acceptable substitute for the original fully executed Agreement.

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed by their duly authorized representatives below.

AGREED AND ACCEPTED BY:

Provider: University Medical Center of Southern Nevada

Provider Address: 1800 W. Charleston Blvd.
Las Vegas, NV 89102

Contract Email Address: Kimberly.Carroll@umcsn.com

Authorized Signature: _____

Printed Name: Mason Van Houweling

Title: CEO

Date Signed:

Address: Evernorth Behavioral Health, Inc.
Attention: Network Operations
6625 West 78th Street, Suite 100
Bloomington, MN 55439

Evernorth Behavioral Health, Inc.

Authorized Signature:

Printed Name: **Eva Borden**

Title: **President Behavioral Health**

Effective Date:

EXHIBIT A
Compensation

[The information in this attachment is confidential and proprietary in nature.]

EXHIBIT B
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EXHIBIT C
PLANS by Type of Business

Evernorth Behavioral Health, Inc. Benefit Plan types, which may include*:

1. Health Maintenance Organizations
2. Preferred Provider Organizations
3. Third-Party Administrators
4. Employee Assistance Programs
5. SureFit
6. Individual & Family Plans
7. Local Plus
8. Self-Insured Employers
9. Strategic Alliances
10. Customer-Specific Network(s) of Participating Providers
11. Medicare
12. Disability Management Programs
13. Workers Compensation

*There may be certain states or regions in which certain Benefit Plan types listed on this Exhibit C are not offered. To the extent this is applicable, Evernorth Behavioral Health, Inc. shall only allow Payors to access Provider's services under this Agreement for the Benefit Plan types which are offered in such state or region

EXHIBIT D

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**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board (“GB”) in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting ‘Other’, provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a, if applicable) – Enter the legal name of the business entity and enter the “Doing Business As” (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed:						
Corporate/Business Entity Name: Evernorth Behavioral Health, Inc..						
(Include d.b.a., if applicable)						
Street Address:		701 S Carson St, Ste200		Website: www.cigna.com		
City, State and Zip Code:		Carson City, NV, 89701		POC Name: Eva Borden Email: eva.borden@cignahealthcare.com		
Telephone No:		860.560.6787		Fax No: 860.560.6787		
Nevada Local Street Address: (If different from above)		n/a		Website: same as above		
City, State and Zip Code:		n/a		Local Fax No: same as above		
Local Telephone No:		n/a		Local POC Name: same as above Email: same as above		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
_____ _____ _____	_____ _____ _____	_____ _____ _____

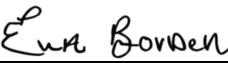
This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

 Signature	Eva Borden Print Name	
President Behavioral Health Title	01/12/2026 Date	

DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

DISCLOSURE OF RELATIONSHIP

Cigna Directors and Officers

Name	Title
David M. Cordani	Chairman and Chief Executive Officer, The Cigna Group
William J. DeLaney	Director, The Cigna Group
Eric J. Foss	Director, The Cigna Group
Elder Granger, M.D.	Director, The Cigna Group
Neesha Hathi	Director, The Cigna Group
George Kurian	Director, The Cigna Group
Kathleen M. Mazzarella	Director, The Cigna Group
Mark B. McClellan, M.D., Ph.D.	Director, The Cigna Group
Philip O. Ozuah, M.D., Ph.D.	Director, The Cigna Group
Kimberly A. Ross	Director, The Cigna Group
Eric C. Wiseman	Director, The Cigna Group
Donna F. Zarcone	Director, The Cigna Group
Ann Dennison	EVP, Chief Financial Officer, The Cigna Group
Brian C. Evanko	President, Chief Operating Officer, The Cigna Group
Nicole S. Jones	EVP, Chief Administrative Officer and General Counsel, The Cigna Group
Bryan Holgerson	President, Cigna Healthcare

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Ratification of the Eighth Amendment to Provider Services Agreement and Tenth Amendment to the Memorandum of Understanding with Intermountain IPA, LLC	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board ratify the Eighth Amendment to Provider Services Agreement and Tenth Amendment to the Memorandum of Understanding with Intermountain IPA, LLC for Managed Care Services; or take action as deemed appropriate. (For possible action)		

FISCAL IMPACT:

Fund Number: 5430.011

Fund Name: UMC Operating Fund

Fund Center: 3000850000

Funded Pgm/Grant: N/A

Description: Managed Care Services

Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance

Eighth Amendment Term:

1/1/2026 to 12/31/2029 – Medicare Advantage Products

1/1/2026 to 4/30/2026 – Commercial Products

MOU Tenth Amendment Term:

1/1/2026 to 5/31/2026

Amount: Revenue based on volume

BACKGROUND:

On December 16, 2020, the Governing Board approved the Provider Service Agreement (“Agreement”) with HCP IPA Nevada, LLC (“HCP”) to provide its members with continued healthcare access to UMC, its associated Urgent Care facilities, and to adjust the Urgent Care reimbursement. It has subsequently been amended to update compensation fee schedules and adjust the term dates.

This request is for ratification of Amendment Number Eight to the Agreement, which extends the term of the Medicare Advantage Products to December 31, 2029, and the term for Commercial Products until April 30, 2026. This Amendment will also increase various reimbursement rates for services under the compensation attachments. Ratification was necessary, as the Agreement was due to terminate on December 31, 2025, leaving members out of network.

On June 19, 2012, the Board of Hospital Trustees approved a Memorandum of Understanding (“MOU”) with Intermountain for the treatment of Intermountain Medicare Advantage members. The MOU was subsequently amended over the term to update compensation fee schedules and adjust the term dates.

Cleared for Agenda
January 28, 2026

Agenda Item #

9

This request is for ratification of the Tenth Amendment to the MOU, which updates Exhibit C of the Agreement to include Anthem Blue Cross Blue Shield Medicare Advantage HMO, effective January 1, 2026. Ratification was necessary as the parties needed further time for negotiations.

UMC's Managed Care Director has reviewed and recommends ratification of these Amendments, which have also been approved as to form by UMC's Office of General Counsel.

A Clark County business license is not required, as UMC is the provider of hospital services to this insurance fund.

These Amendments were reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for ratification by the Governing Board.

AMENDMENT NUMBER EIGHT

This Amendment Number Eight ("Amendment"), dated and effective January 01, 2026 (the "Effective Date"), amends the Provider Service Agreement by and between Intermountain IPA, LLC, a Nevada limited liability company ("Company") and University Medical Center of Southern Nevada, ("Provider") originally dated January 01, 2021, as amended.

WHEREAS, the parties have previously executed a Provider Service Agreement effective January 1, 2021, a First Amendment effective January 1, 2022, a Second Amendment effective February 1, 2023, a Third Amendment effective February 1, 2023, a Fourth Amendment effective September 1, 2023, a Fifth Amendment effective December 1, 2023, a Sixth Amendment effective July 1, 2024, a Seventh Amendment effective January 1, 2025 (collectively, the "Agreement"); and

Whereas, Company and Provider now desire to amend the Agreement.

NOW, THEREFORE, the parties agree the Agreement is hereby amended as follows:

1. **Section 4.1 Term of Agreement** – Medicare Advantage products shall be extended for an additional 36 months commencing on January 1, 2026 ending December 31, 2029, at 11:59pm, unless terminated sooner in accordance with the provisions of this Agreement. Commercial Products shall be extended for an additional 4 months commencing on January 1, 2026 ending April 30, 2026, unless terminated sooner in accordance with the provisions of this Agreement.
2. **Attachment A-1 Capitated Compensation – II a. Capitation for Primary Care Services Medicare Advantage HMO Capitation** shall be deleted in its entirety and restated as follows:

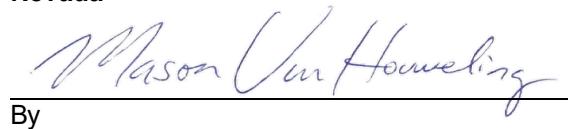
Medicare Advantage HMO Capitation – Capitation for Members enrolled in a capitated Medicare Advantage HMO plan shall be equal to [REDACTED] PMPM for each Medicare Advantage HMO Member assigned to Provider under a capitated agreement.

3. **Attachment A-2 Fee for Service Compensation II Carve-Outs – Sections F, H, I, J, K and L** shall be deleted in its entirety and restated as follows:
 - f. **Payments for Urgent Care Services**. For urgent care services rendered to Members, Company shall reimburse Provider as defined herein:

[The information in this attachment is confidential and proprietary in nature.]

IN WITNESS WHEREOF, the parties hereto have executed and delivered this Amendment to be effective as of the Effective Date.

University Medical Center of Southern Nevada


By

Mason VanHouweling

Name

CEO

Title

12/23/25

Date

Intermountain IPA, LLC

Devaraj A.
Ramsamy


Digitally signed by Devaraj A.
Ramsamy
Date: 2025.12.29 06:28:01 -08'00'

By
Devaraj A. Ramsamy

Name

Region VP Finance - Desert Region

Title

12/29/2025

Date

**TENTH AMENDMENT TO
The Memorandum of Understanding Between
Intermountain IPA, LLC
University Medical Center of Southern Nevada**

THIS TENTH AMENDMENT ("Amendment"), dated and effective January 1, 2026, is entered into by and between University Medical Center of Southern Nevada, (hereinafter referred to as "Hospital") and Intermountain IPA, LLC ((f/k/a DaVita Medical IPA Nevada, LLC dba JSA P5 Nevada, LLC and HealthCare Partners of Nevada, and HCP IPA Nevada, LLC)hereinafter referred to as "Company").

WHEREAS, the Parties have previously executed a Memorandum of Understanding (the "MOU") effective June 1, 2012; amended on June 1, 2015 to extend the term period and adjust the contract rates; amended on July 13, 2017 to do a Name Change and adjust the Per Diem Exclusions section; amended on June 1, 2018 to extend the term period and adjust the contract rates; amended on June 1, 2020 to do a Name Change, adjust contract rates, and modify Exhibit C; amended on February 1, 2021 to delete Exhibit C and replace with Exhibit C Plans; amended on January 1, 2022 to delete Exhibit C and replace with Exhibit C Plans; amended on June 1, 2023 to update HCP IPA Nevada, LLC's name and extend the term period and adjust the contract rates; and amended on January 1, 2025 to delete Exhibit C and replace with Exhibit C Plans; and

WHEREAS, the Parties desire to further amend the MOU to modify Exhibit C.

NOW THEREFORE, in consideration of the mutual covenants and agreements contained herein and in the MOU, the parties agree to amend the MOU as follows:

1. Delete Exhibit C Plans dated January 1, 2025, in its entirety and replace with Exhibit C as follows:

Exhibit C Plans

- a. Alignment Health Plan of Nevada Medicare Advantage HMO
- b. Alignment Health Plan of North Carolina Medicare Advantage HMO
- c. Anthem Blue Cross Blue Shield Medicare Advantage HMO*
- d. Humana Medicare Advantage HMO
- e. SCAN Health Plan Nevada Medicare Advantage HMO
- f. SelectHealth Medicare Advantage HMO
- g. United Healthcare Medicare Advantage HMO
- h. United Healthcare Medicare Advantage PPO

*Effective date is January 1, 2026.

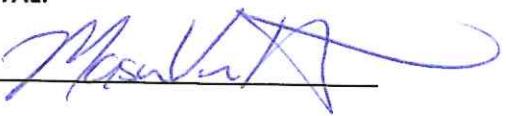
2. This Amendment supersedes any terms of the Agreement (including previous amendments) in conflict with the terms herein. All other terms of the Agreement remain in full force and effect. All capitalized terms used in this Amendment and not otherwise defined shall have the meanings set forth in the Agreement. A Party's signature below denotes agreement to these terms by its authorized representative.

The Parties ratify and affirm the MOU and agree that it is in full force and effect as amended herein. In case of conflict between the terms of the MOU and the terms of this Amendment, the terms of this Amendment will control.

[The balance of this page is intentionally left blank]

IN WITNESS WHEREOF, the Parties have the authority necessary to bind the entities identified herein and have executed this Amendment to be effective as of the Effective Date.

HOSPITAL:

By: 

Name: Mason VanHouweling

Title: Chief Executive Officer

Date: 12-17-25

COMPANY

Devaraj A.
Ramsamy

By: _____

Digitally signed by
Devaraj A. Ramsamy
Date: 2025.12.12
14:42:12 -08'00'

Name: Dev Ramsamy

Title: Regional VP Finance, Desert Region

Date: 12/12/2025

INSTRUCTIONS FOR COMPLETING THE DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the Board of County Commissioners ("BCC") in determining whether members of the BCC should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and the appropriate Clark County government entity. Failure to submit the requested information may result in a refusal by the BCC to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed.

Type of Business – Indicate if the entity is an Individual, Partnership, Limited Liability Corporation, Corporation, Trust, Non-profit, or Other. When selecting 'Other', provide a description of the legal entity.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Large Business Enterprise (LBE) or Nevada Business Enterprise (NBE).

Minority Owned Business Enterprise (MBE):

An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.

Women Owned Business Enterprise (WBE):

An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.

Physically-Challenged Business Enterprise (PBE):

An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.

Small Business Enterprise (SBE):

An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.

Nevada Business Enterprise (NBE):

Any business headquartered in the State of Nevada and is owned or controlled by individuals that are not designated as socially or economically disadvantaged.

Large Business Enterprise (LBE):

An independent and continuing business for profit which performs a commercially useful function and is not located in Nevada.

Business Name (include d.b.a, if applicable) – Enter the legal name of the business entity and enter the "Doing Business As" (d.b.a.) name, if applicable.

Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but has a local office in Nevada, enter the Nevada street address, telephone and fax numbers, and email of the local office.

List of Owners – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation, list all Corporate Officers and members of the Board of Directors only.

For All Contracts –

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a Clark County full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a Clark County full-time employee(s), or appointed/elected official(s) (reference form on Page 3 for definition). If YES, complete the Disclosure of Relationship Form.

Clark County is comprised of the following government entities: Clark County, University Medical Center of Southern Nevada, Department of Aviation (McCarran Airport), and Clark County Water Reclamation District.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a Clark County employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a Clark County employee, public officer or official, this section must be completed in its entirety. Include the name of business owner/principal, name of Clark County employee(s), public officer or official, relationship to Clark County employee(s), public officer or official, and the Clark County department where the Clark County employee, public officer or official, is employed.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Type of Business					
<input type="checkbox"/> Individual	<input type="checkbox"/> Partnership	<input checked="" type="checkbox"/> Limited Liability Corporation	<input type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Other
Business Designation Group (For informational purposes only)					
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> LBE	<input type="checkbox"/> NBE
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Large Business Enterprise	Nevada Business Enterprise
Business Name:		Intermountain IPA, LLC			
(Include d.b.a., if applicable)					
Business Address:		6355 S. Buffalo Drive, Third Floor		Las Vegas, NV 89113	
Business Telephone:		702-318-2400		Email: https://intermountainnv.org/contact-us/	
Business Fax:					
Local Business Address		6355 S. Buffalo Drive, Third Floor		Las Vegas, NV 89113	
Local Business Telephone:		702-318-2400		Email: https://intermountainnv.org/contact-us/	
Local Business Fax:					

All non-publicly traded corporate business entities must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

"Business entities" include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Corporate entities shall list all Corporate Officers and Board of Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use transactions, extends to the applicant and the landowner(s).

Full Name	Title	% Owned <small>(Not required for Publicly Traded Corporations)</small>
Paul Krakovitz,MD	President, Secretary	None (officer only)
Justin Bollenback	Vice President, Chief Financial Officer	None (officer only)
Cara Camiolo, MD	Chief Medical Officer	None (officer only)

1. Are any individual members, partners, owners or principals, involved in the business entity, a Clark County, University Medical Center, Department of Aviation, or Clark County Water Reclamation District full-time employee(s), or appointed/elected official(s)?

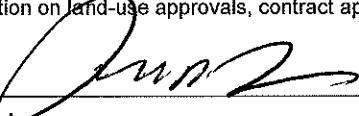
Yes No (If yes, please note that County employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)

2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, children, parent, in-laws or brothers/sisters, half-brothers/half-sister, grandchildren, grandparents, in-laws related to a Clark County, University Medical Center, Department of Aviation, or Clark County Water Reclamation District full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please disclose on the attached Disclosure of Relationship form.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

Signature



Title

VP, Contracting + MSO

Print Name

John D. Lach

Date

4/4/23

DISCLOSURE OF RELATIONSHIP

List any disclosures below:

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF COUNTY* EMPLOYEE(S)	RELATIONSHIP TO COUNTY* EMPLOYEE	COUNTY DEPARTMENT

* County employee means Clark County, University Medical Center, Department of Aviation, or Clark County Water Reclamation District.

"Consanguinity" is a relationship by blood. "Affinity" is a relationship by marriage.

"To the second degree of consanguinity" applies to the candidate's first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Ratification of the Combined Services Agreement and Amendment with Molina Healthcare of Nevada, Inc.	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board ratify the Combined Services Agreement and Amendment to with Molina Healthcare of Nevada, Inc. for Managed Care Services; or take action as deemed appropriate. (For possible action)		

FISCAL IMPACT:

Fund Number: 5430.011
Fund Center: 3000850000
Description: Managed Care Services
Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance
Term: January 1, 2025 – December 31, 2026
Amount: Revenue based on volume
Out Clause: 90 days without cause

Fund Name: UMC Operating Fund
Funded Pgm/Grant: N/A

BACKGROUND:

This request is to enter into a Combined Services Agreement with Molina Healthcare of Nevada, Inc. (“Molina”), which will supersede the previous Provider Services Agreement entered into in 2021 with Molina. Through this Agreement, UMC will realize increased reimbursement rates. The term of this Agreement is through December 31, 2026, with the option for three subsequent yearly renewals. The Amendment to the agreement introduces a Value-Based Payment Program, which offers providers the opportunity to earn incentives by enhancing the quality of care.

Ratification of the Agreement and Amendment was necessary as the parties' final negotiations were reached after the previous target date.

UMC's Managed Care Director has reviewed and recommends ratification of this Agreement and Amendment, which have also been approved as to form by UMC's Office of General Counsel.

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

This Agreement and Amendment were reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for ratification by the Governing Board.

Cleared for Agenda
January 28, 2026

Agenda Item #

10

MOLINA HEALTHCARE OF NEVADA, INC. COMBINED SERVICES AGREEMENT

SIGNATURE PAGE

In consideration of the promises and representations stated herein, the Parties agree as set forth in this Agreement. The Authorized Representative acknowledges, warrants, and represents that the Authorized Representative has the authority and authorization to act on behalf of its Party. The Authorized Representative further acknowledges and represents that he/she received and reviewed this Agreement in its entirety.

The Authorized Representative of Provider acknowledges the Provider Manual was available for review prior to entering into this Agreement and agrees that Provider will comply with the provisions set forth under the Provider Manual section and other applicable provisions related to the Provider Manual in the Agreement.

The Authorized Representative for each Party executes this Agreement with the intent to bind the Parties in accordance with this Agreement.

Provider Signature and Information.

University Medical Center of Southern Nevada ("Provider") – Matching the applicable tax form (i.e. W-9, Line 1):	
Authorized Representative's Signature: 	Authorized Representative's Name – Printed: Mason Van Houweling
Authorized Representative's Title: CEO	Authorized Representative's Signature Date: 12/12/2025
Telephone Number: (702) 383-2000	Fax Number – Official Correspondence:
Mailing Address – Official Correspondence: 1800 W. Charleston Blvd., Las Vegas, Nevada, 89102	Payment Address – If different than Mailing Address:
IRS 1099 Address – If different than Mailing Address:	Email Address – Official Correspondence:
Tax ID Number – As listed on applicable tax form:	NPI – That corresponds to the Tax ID Number: 88-60000436

Health Plan Signature and Information.

Molina Healthcare of Nevada, Inc., a Nevada Corporation ("Health Plan")	
Authorized Representative's Signature: 	Authorized Representative's Name – Printed: Sara Cooper
Authorized Representative's Title: VP, Network Management	Authorized Representative's Countersignature Date: 12/15/25
Mailing Address – Official Correspondence: 8329 W Sunset Rd #100 Las Vegas, NV 89113	Email Address – Official Correspondence:
Effective Date of the Agreement ("Effective Date"): 1/1/25	

COMBINED SERVICES AGREEMENT

Provider and Health Plan enter into this Agreement as of January 1, 2025 (the "Effective Date"). The Provider and Health Plan each are referred to as a "Party" and collectively as the "Parties."

RECITALS

- A. WHEREAS, Health Plan is a corporation licensed and approved by required governmental agencies to operate a health care service plan, including without limitation, to issue benefit agreements covering the provision of health care and related services and supplies in accordance with the law;
- B. WHEREAS, Provider is a licensed Clark County owned and operated acute care hospital established pursuant to Chapter 450 of the Nevada Revised Statutes and accredited by Det Norske Veritas (DNV) and, certified for participation under Medicare and Medicaid, Title XVIII and XIX of the Social Security Act that desires to provide hospital services to Participants under the terms of this Agreement;
- C. WHEREAS, the Parties intend by entering into this Agreement they will make health care and related services and supplies available to eligible recipients enrolled in various Products (referenced in Attachment A) covered under this Agreement; and
- D. WHEREAS, Parties previously entered into a Provider Services Agreement effective from January 1, 2022, through December 31, 2024.

NOW, THEREFORE, in consideration of the promises and representations stated, the Parties agree as follows:

ARTICLE ONE – DEFINITIONS

- 1.1 Capitalized words or phrases in this Agreement have the meaning set forth below unless Health Plan is required to follow a different definition pursuant to a Law or a Government Program Requirement.
 - a. **Advance Directive** means a Member's written instruction, recognized under Law, relating to the provision of health care when the Member is not competent to make a health care decision as determined under Law.
 - b. **Affiliate** means an entity owned or controlled by Health Plan or Molina Healthcare, Inc.
 - c. **Agreement** means this Combined Services Agreement between Provider and Health Plan and all attachments, exhibits, addenda, amendments, and incorporated documents or materials.
 - d. **Appeals and Grievance Programs** mean the policies and procedures established by Health Plan to timely identify, process, and resolve Member and Provider appeals, grievances, complaints, disputes, or inquiries.
 - e. **Centers for Medicare and Medicaid Services ("CMS")** means the agency responsible for Medicare and certain parts of Medicaid, CHIP, Medicare-Medicaid Program, and the Health Insurance Marketplace.
 - f. **Claim** means a bill for Covered Services provided by Provider.
 - g. **Clean Claim** means a Claim for Covered Services submitted on an appropriate industry standard form, which has no defect, impropriety, lack of required substantiating documentation necessary to adjudicate the Claim, or particular circumstance requiring special treatment that prevents timely adjudication of the Claim.
 - h. **Covered Services** mean those health care and related services and supplies, including Emergency Services, provided to a Member that are Medically Necessary and are benefits of the Member's Product.
 - i. **Cultural Competency Plan** means a plan that ensures Members receive Covered Services in a manner that takes into account, but is not limited to, developmental disabilities, physical disabilities, differential abilities, cultural and ethnic backgrounds, and limited English proficiency.
 - j. **Date of Service** means the date on which Provider provides Covered Services or, for inpatient services, the date the Member is discharged.
 - k. **Downstream Entity** means any party that enters into a written arrangement, acceptable to CMS, with persons or entities involved with the Medicare Advantage, Medicaid, CHIP, or MMP Products below the level of the arrangement between Health Plan (or applicant) and Provider. These written arrangements continue down to the level of the ultimate provider for health and administrative services.
 - l. **Emergency Services** mean Medically Necessary health care services that are provided to a Member by a provider of health care after the sudden onset of a medical condition that manifests itself by symptoms of such sufficient severity that a prudent person would believe that the absence of immediate medical attention could result in: (i) serious jeopardy to the health of an insured; (ii) serious jeopardy to the health of an unborn child; (iii) serious impairment of a bodily function; or (iv) serious dysfunction of any bodily organ or part.
 - m. **Encounter Data** means the information that is captured in a Clean Claim and the additional information required

for compliance with Laws and Government Program Requirements.

- n. **Government Contract** means the contract between Health Plan and a governmental agency for a Product.
- o. **Government Program Requirements** mean the requirements of governmental agencies for a Product, which includes, but are not limited to, the requirements set forth in the Government Contract.

- p. **Health Insurance Marketplace** means those health insurance products/programs required by Title I of the Patient Protection and Affordable Care Act of 2010 (Pub. L. 111-148), as amended by the Health Care and Education Reconciliation Act of 2010 (Pub. L. 111-152), referred to collectively as the Affordable Care Act, including all implementing statutes and regulations.
- q. **Health Plan** means Molina Healthcare of Nevada, Inc., a Nevada Corporation.
- r. **Law** means, without limitation, federal, state/commonwealth, tribal, or local statutes, codes, orders, ordinances, and regulations applicable to this Agreement.
- s. **Medicaid** means the joint federal-state or federal-commonwealth program provided for under Title XIX of the Social Security Act, as amended.
- t. **Medically Necessary or Medical Necessity** means health care services or products that a prudent physician would provide to a patient to prevent, diagnose or treat an illness, injury or disease, or any symptoms thereof, that are necessary and: (i) provided in accordance with generally accepted standards of medical practice; (ii) clinically appropriate with regard to type, frequency, extent, location and duration; (iii) not primarily provided for the convenience of the patient, physician or other provider of health care; (iv) required to improve a specific health condition of an insured or to preserve the existing state of health of the insured; and (v) the most clinically appropriate level of health care that may be safely provided to the insured.
- u. **Medicare Advantage** ("MA") means a program in which private health plans provide health care and related services and supplies through a Government Contract with CMS, which is authorized under Title XVIII of the Social Security Act, as amended (otherwise known as "Medicare"). Medicare Advantage also includes Medicare Advantage Special Needs Plans ("MA-SNP").
- v. **Medicare-Medicaid Program** ("MMP") means a program in which private health plans provide health care and related services and supplies to beneficiaries eligible for both Medicaid and Medicare through a Government Contract with CMS and the state/commonwealth.
- w. **Member** means a person enrolled in a Product and who is eligible to receive Covered Services.
- x. **Molina Fee Schedule** means the Health Plan's fee schedule, inclusive of all reimbursement rates Health Plan is required to reimburse Provider within this Agreement.
- y. **Molina Marketplace** means the products offered and sold by Health Plan under the requirements of the Health Insurance Marketplace.
- z. **Overpayment** means a payment Provider receives, which after applicable reconciliation, Provider is not entitled to receive or retain pursuant to Laws, Government Program Requirements, or this Agreement.
- aa. **Participating Provider** means an individual or entity that is contracted with Health Plan to provide health care and related services and supplies to Members and, as applicable, is credentialed by Health Plan or Health Plan's designee.
- bb. **Products** mean the health insurance programs, identified on Attachment A, Products, in which Provider agrees to participate and which will include any successors to the health insurance programs.
- cc. **Provider** means the entity or person identified on the Signature Page of this Agreement and includes the entities as listed on Attachment H, Provider Identification Sheet, and, as applicable, the persons performing Covered Services on behalf of the entity or person identified on the Signature Page of this Agreement. Provider will ensure all persons and entities performing Covered Services comply with the applicable terms of the Agreement. Each person or entity will be considered an "Individual Provider."
- dd. **Provider Manual** means Health Plan's provider manuals, policies, procedures, documents, educational materials, and, as applicable, Supplemental Materials, setting forth Health Plan's requirements and rules that Provider is required to follow.
- ee. **Quality Improvement Program** ("QI Program") means the policies and procedures, interventions, and systems, developed by Health Plan for monitoring, assessing, and improving the accessibility, quality, and continuity of care provided to Members.
- ff. **Responsible Entity** means an entity, including, but not limited to, a capitated independent practice association or any entities that are capitated by Health Plan, which are financially responsible for certain Covered Services.
- gg. **State Children's Health Insurance Program** ("SCHIP" or "CHIP") means the program established pursuant to Title XXI of the Social Security Act, as amended.

- hh. **Subcontractor** means an individual or organization, including Downstream Entity, with which Provider contracts for the provision of Covered Services or administrative functions related to the performance of this Agreement. For the avoidance of doubt, a Subcontractor does not include Individual Providers.
- ii. **Utilization Review and Management Program** (“UM Program”) means the policies, procedures, and systems developed by Health Plan for evaluating and monitoring the Medical Necessity, appropriateness, efficacy, or efficiency of core health care benefits and services, procedures or settings and ambulatory review, prospective review, concurrent review, second opinions, care management, discharge planning, or retrospective reviews, including, but not limited to, under-utilization and over-utilization.

ARTICLE TWO – PROVIDER OBLIGATIONS

2.1 Provider Standards.

- a. **Standard of Care.** Provider agrees to provide Covered Services within the scope of Provider’s business. Provider will ensure all services and interactions with Members are at a level of care and competence that equals or exceeds generally accepted and professionally recognized standards of practice, rules, and standards of professional conduct, and Laws and Government Program Requirements.
- b. **Facilities, Equipment, and Personnel.** Provider’s facilities, equipment, personnel, technology (hardware and software), and administrative services will be at a level and quality necessary to perform Provider’s duties under this Agreement and to comply with Laws and Government Program Requirements. Provider will further ensure that its personnel comply with the applicable terms of this Agreement.
- c. **Prior Authorization.** For a Covered Service that requires a prior authorization, Provider is required to obtain prior authorization from Health Plan for such Covered Service. Provider will not have to obtain prior authorizations before providing Emergency Services.
- d. **Use of Participating Providers.** Except in the case of Emergency Services or when Provider obtains prior authorization, Provider will only utilize Participating Providers to provide Covered Services. Provider will notify Health Plan so that Health Plan can determine the appropriate provider to perform the services if a Participating Provider is not available.
- e. **Prescriptions.** When prescribing medications that a Member gets through a pharmacy, Provider will follow Health Plan’s Drug Formulary/Prescription Drug List, and prior authorization and prescription policies. Provider acknowledges the authority of pharmacies to substitute generics or low-cost alternative prescriptions for the prescribed medications.
- f. **Provider-Member Communication.** Health Plan encourages open Provider-Member communication regarding Medical Necessity, appropriate treatment, and care. Provider is free to communicate all treatment options to Members regardless of limitations on Covered Services.
- g. **Member Eligibility Verification.** Provider will verify a Member’s eligibility before providing a Covered Service unless the situation involves the provision of an Emergency Service and will confirm eligibility in a manner that is consistent with Law and Government Program Requirements on redeterminations of eligibility.
- h. **Availability and Hours of Service.** Provider will ensure Emergency Services and Covered Services related to inpatient hospitalizations are available twenty-four (24) hours a day, seven (7) days a week. Provider will make necessary and appropriate arrangements to ensure the availability of non-emergent Covered Services during Provider’s normal business hours unless otherwise required by Laws and Government Program Requirements.
- i. **Hospital Admission.** Provider will immediately notify Health Plan of a Member hospital admission, including any inpatient admission, and when a Member is seen in the emergency department.
- j. **Privileges.** Provider agrees to use its best efforts to arrange privileges or other appropriate access for Participating Providers, including hospitalist providers, who are qualified medical or osteopathic physicians and Health Plan’s case management staff, provided the individuals meet the credentialing requirements and privileges standards established by Provider.
- k. **Access.** Provider agrees to use its best efforts to arrange privileges or other appropriate access to Provider’s inpatient/outpatient facilities for Participating Providers, including hospitalist providers, who are qualified medical or osteopathic physicians and Health Plan’s case management staff, provided the individuals meet the credentialing requirements and privileges standards established by Provider.
- l. **Medical and Allied Health Care Professionals.**

- i. Provider will ensure that medical and allied health care professionals provide health care and related services in accordance with applicable Laws. Provider will ensure that medical and allied health care professionals providing health care services within its facilities are, as applicable, licensed, certified, credentialed, re-credentialed, and privileged within the scope of the individual's specialty. Additionally, Provider will require notice from a medical or allied health care professional when, as applicable: (i) a required license is limited, suspended, or revoked or a disciplinary proceeding is commenced against the individual by a governmental or accrediting agency; (ii) there is a lapse in required insurance coverage; or (iii) the individual is excluded/precluded or terminated from participation in a state/commonwealth or federal health care program.
- ii. If Provider identifies a deficiency in the delivery of health care services by a medical or allied health care professional, Provider will take appropriate corrective action. Corrective action may include the termination, suspension, reduction, or modification of privileges. Provider will notify Health Plan within five (5) business days should any disciplinary or other action of any kind be implemented against a medical or allied health care professional that results in the termination, suspension, reduction, or modification of privileges if permitted by Law.

2.2 **Rights of Members.** Provider will observe, protect, and promote the rights of Members.

2.3 **Use of Name.** Neither Provider nor Health Plan will use the other's name, including, but not limited to, trademarks, service marks, domain names, or logos ("Marks") without the prior written approval of the other Party. This Agreement does not grant either Party a license or sublicense to the other Party's Marks.

2.4 **Non-Discrimination.** Provider will not differentiate or discriminate against individuals based on their status as protected veterans or because of race, color, religion, national origin, ancestry, age, sex, marital status, sexual orientation, physical, sensory or mental handicap, disability, socioeconomic status, or participation in publicly financed programs of health care services or any other basis prohibited by Law. Provider will provide Covered Services in the same location, in the same manner, in accordance with the same standards, and within the same time or availability, regardless of payer.

2.5 **Recordkeeping.**

- a. **Maintaining Records.** Provider will maintain complete and correct books and records relating to services provided under this Agreement for tax, accounting, and operation purposes. Provider will maintain medical and billing records ("Records") for each Member to whom Provider provides health care and related services and supplies. The Member's Records will contain all information required by Laws, generally accepted and prevailing professional practices, applicable Government Program Requirements, and Health Plan's policies and procedures. Provider will retain such Records for as long as required by Laws and Government Program Requirements. This section will survive any termination.
- b. **Confidentiality of Member Record.** Provider will comply with all Laws, including, but not limited to, the Health Insurance Portability and Accountability Act of 1996 ("HIPAA") and the Health Information Technology for Economic and Clinical Health ("HITECH") Act, Health Plan's policies and procedures, and Government Program Requirements regarding privacy and confidentiality. Provider will not disclose or use a Member's name, address, social security number, identity, other personal information, treatment modality, or Record without obtaining appropriate authorization. This section does not affect or limit Provider's obligation to make available the Record, Encounter Data, and information concerning a Member's care to Health Plan, a governmental agency, or another provider of health care. This section will survive any termination.
- c. **Delivery of Member Information.** Provider will promptly deliver to Health Plan, upon request or as may be required by Laws, Health Plan's policies and procedures, Government Program Requirements, or third-party payers, any information, statistical data, Encounter Data, or Record pertaining to a Member to the extent permitted by Law. Provider is responsible for the costs associated with producing the above items. Provider will further give direct access to the items as requested by Health Plan or as required by a governmental agency. This section will survive any termination.
- d. **Member Access to Member Record.** Provider will give each Member access to the Member's Record and other applicable information in accordance with Laws, Government Program Requirements, and Health Plan's policies and procedures. This section will survive any termination.

2.6 Program Participation.

- a. **Participation in Appeals and Grievance Programs.** Provider will participate in and comply with Health Plan's Appeals and Grievance Programs. Provider's failure to exhaust Health Plan's Appeals and Grievance Program will bar Provider from obtaining other remedies available under this Agreement.
- b. **Participation in Quality Improvement Program.** Provider will participate in and comply with Health Plan's QI Program. Provider will cooperate in conducting peer reviews and audits of care and services provided by Provider.
- c. **Participation in Utilization Review and Management Program.** Provider will participate in and comply with Health Plan's UM Program. Provider will cooperate with Health Plan in audits to identify, confirm, and assess utilization levels of Covered Services.
- d. **Participation in Credentialing.** Provider will participate in and comply with Health Plan's credentialing and re-credentialing program. Provider must be credentialed by Health Plan or Health Plan's designee before providing Covered Services and must remain credentialed throughout the term of the Agreement to continue to provide Covered Services. Provider will promptly notify Health Plan of any change in the information submitted or relied upon by Provider to achieve or maintain its credentialed status.
- e. **Health Education/Training.** Provider will participate in and comply with Health Plan's provider education and training program, which includes the Cultural Competency Plan and such standards, policies, and procedures as may be necessary for Health Plan to comply with Laws and Government Program Requirements.

2.7 Provider Manual. Provider will comply with the Provider Manual which is incorporated by reference into this Agreement as may be unilaterally updated by Health Plan. Provider acknowledges the Provider Manual is available to Provider at Health Plan's website. A physical copy of the Provider Manual is available upon request.

2.8 Supplemental Materials. Health Plan may issue bulletins or other written materials in order to supplement the Provider Manual or to give additional instruction, guidance, or information ("Supplemental Materials"). Health Plan may issue Supplemental Materials in an electronic format, which includes, but is not limited to, posting on Health Plan's web-portal; physical copies are available upon request. Supplemental Materials become binding upon Provider as of the effective date indicated on the Supplemental Materials or, if applicable, the effective date will be determined in accordance with this Agreement.

2.9 Health Plan's Electronic Processes and Initiatives. Provider will participate in and comply with Health Plan's electronic processes and initiatives, including, but not limited to, electronic submission of prior authorization, access to electronic medical records, electronic claims filing, electronic data interchange ("EDI"), electronic remittance advice, electronic fund transfers, and registration and use of Health Plan's web-portal.

2.10 Information Reporting and Changes. Provider will deliver to Health Plan a complete and accurate list of its business/practice/facility locations and, as applicable, a list of each person and entity performing Covered Services, together with the specific information required for administration of this Agreement. The information includes, but is not limited to, the information required by Health Plan to produce provider directories and any subsequent changes to that information. Provider will use best efforts deliver any changes as to who are the persons and entities covered under this Agreement within thirty (30) days. Each person or entity will only be part of this Agreement after Provider has received written approval from Health Plan, which includes, but is not limited to, confirmation that credentialing is complete, if required. Notwithstanding the above, if a Law or Government Program Requirement requires the delivery of information described in this section in another manner or different timeframe, Provider will notify Health Plan in accordance with the Law or Government Program Requirement. Health Plan also reserves the right to request such information at any time.

2.11 Standing.

- a. **Requirements.** Provider represents it has the appropriate approvals, including, but not limited to, applicable licenses, certifications, registrations, and permits to provide Covered Services in accordance with Laws and Government Program Requirements. Provider will deliver evidence of any approvals to Health Plan upon request. Provider will maintain such approvals in good standing, free of disciplinary action, and in unrestricted status. Provider will promptly notify Health Plan of changes in its status, including, but not limited to, disciplinary action taken or proposed by any agency responsible for oversight of Provider.
- b. **Unrestricted Status.** Provider represents to its best knowledge, information, and belief, neither it, nor any of its employees, temporary employees, volunteers, consultants, members of its board of directors, officers, or contractors or any persons or entities with an ownership or control interest in Provider as defined and set forth in

42 CFR 455.101 and 455.104 (collectively, "Personnel") have been excluded from participation in the Medicare Program, any state, commonwealth, or the District of Columbia's Medicaid Program, or any other federal health care program (collectively "Federal Health Care Program"). Provider agrees that it must check the Department of Health and Human Services Office of Inspector General List of Excluded Individuals and Entities, the System for Award Management, any other list maintained by a state, commonwealth, or federal government, and every state, commonwealth, and the District of Columbia's Medicaid exclusion lists (including criminal background and registry checks) to determine whether Provider or any of its Personnel have been excluded from participation in any Federal Health Care Program. These databases must be checked for any new Personnel and thereafter not less than monthly. Provider will notify Health Plan immediately in writing if Provider determines that Provider or any of its Personnel are suspended or excluded from any Federal Health Care Program. Provider agrees that it is subject to 2 CFR Part 376 and will require its Personnel to agree that they are subject to 2 CFR Part 376. If a governmental agency imposes a penalty, sanction, or other monetary adjustment or withhold due to Provider's non-compliance with this provision or any payments were made to Provider while under non-compliance with this provision, Health Plan will issue a letter requesting payment of the amount imposed.

- c. **Legal Actions.** Provider will give prompt written notice to Health Plan of: (i) a legal claim asserted by a Member and information about its resolution; (ii) a criminal investigation or charge, information, or indictment filed and information about its resolution; and (iii) a legal claim that may jeopardize financial soundness and information about its resolution. This section will survive any termination.
- d. **Insurance.** **Provider is owned and operated by Clark County pursuant to the provisions of Chapter 450 of the Nevada Revised Statutes. Clark County is a political subdivision of the State of Nevada. As such, Clark County and Provider are protected by the limited waiver of sovereign immunity contained in Chapter 41 of the Nevada Revised Statutes. Provider is self-insured as allowed by Chapter 41 of the Nevada Revised Statutes. Upon request, Provider will provide Health Plan with a Certificate of Coverage prepared by its Risk Management Department certifying such self-coverage.**
- 2.12 **Non-Solicitation of Members.** Provider will not solicit or encourage Members to select another health plan. Nothing in this provision is intended to limit the information available to Members related to Medical Necessity, appropriate treatment, or alternative care.
- 2.13 **Laws and Government Program Requirements.**
 - a. **Compliance with Laws and Government Program Requirements.** Provider will comply with the Laws that are applicable to this Agreement. Provider acknowledges Health Plan has entered into Government Contracts and Provider agrees it will comply with the applicable Government Program Requirements for each Product. Upon written request from Provider, Health Plan will give Provider a copy of each Government Contract under which Provider is participating, redacted to remove financial and other private and trade secret information.
 - b. **Fraud and Abuse Reporting.** Provider will comply with Laws and Government Program Requirements relating to fraud, waste, and abuse. Provider will establish and maintain policies and procedures for identifying and investigating fraud, waste, and abuse. In the event Provider discovers an occurrence of fraud, waste, or abuse, Provider will promptly notify Health Plan. Provider will participate in and comply with investigations conducted by Health Plan or by a governmental agency. This section will survive any termination.
 - c. **Advance Directive.** Provider will comply with Laws and Government Program Requirements related to Advance Directives.
 - d. **Ownership Disclosure Information.** If applicable, Provider must disclose to Health Plan or, if applicable, Health Plan's designee, the name and address of each person, entity, or business with an ownership or control interest in the disclosing entity before the Effective Date and throughout the term of this Agreement. Provider or disclosing entity must also disclose to Health Plan or, if applicable, Health Plan's designee whether any person, entity, or business with an ownership or control interest in the disclosing entity are related to another as spouse, parent, child, or sibling before the Effective Date and throughout the term of this Agreement. Furthermore, there must be disclosure of the name of any other disclosing entity in which a person with an ownership or controlling interest in the Provider or disclosing entity also has an ownership or control interest.

- 2.14 **Reciprocity Agreements.** Provider will cooperate with Affiliates and agrees to ensure reciprocity of health care and related services and supplies to Affiliates' enrollees. For Affiliates' enrollees, Provider will be compensated for Clean Claims that are determined to be payable at the rate set forth in this Agreement unless otherwise required by a Law or Government Program Requirement. Provider will follow the hold harmless provisions of this Agreement for Affiliates' enrollees.
- 2.15 **Abuse, Neglect, and Exploitation.** Provider will comply with the Laws and Government Program Requirements relating to the reporting of abuse, neglect, and exploitation.
- 2.16 **Transfer of Members.** Provider will not unilaterally assign or transfer Members to another Participating Provider or non-Participating Provider without the prior written approval of Health Plan.
- 2.17 **Condition Change.** Provider will promptly notify Health Plan's Care Management Team upon becoming aware of a significant change in a Member's health or functional status or death.

ARTICLE THREE – HEALTH PLAN'S OBLIGATIONS

- 3.1 **Health Plan Compliance.** Health Plan will comply with all Laws and Government Program Requirements that are applicable to this Agreement.
- 3.2 **Member Eligibility Determination.** Health Plan will maintain data on Member eligibility and enrollment. Health Plan will promptly verify Member eligibility at the request of Provider.
- 3.3 **Prior Authorization Review.** Health Plan will respond with a determination on a prior authorization request in accordance with the time frames required by Laws and Government Program Requirements after receiving all necessary information from Provider.
- 3.4 **Medical Necessity Determination.** Health Plan's determination regarding Medical Necessity, including, but not limited to, determinations of level of care and length of stay, will govern.
- 3.5 **Member Services.** Health Plan will provide services to Members, including, but not limited to, assisting Members in selecting a primary care physician, processing Member complaints and grievances, informing Members of Health Plan's policies and procedures, providing Members with membership cards, providing Members with information about Health Plan, and providing Members with access to Health Plan's Provider Directory.
- 3.6 **Provider Services.** Health Plan will make available a Provider Services Department that, among other Health Plan duties, is available to assist Provider with questions about this Agreement.
- 3.7 **Corrective Action.** Health Plan and governmental agencies routinely monitor the level, manner, and quality of Covered Services provided as well as Provider's compliance with this Agreement. If a deficiency is identified, Health Plan or an agency, in its sole discretion, may choose to issue a corrective action plan to address the deficiency. Provider is required to accept and implement such corrective action plan. Provider is not entitled to a corrective action plan prior to any termination.
- 3.8 **Reassignment of Members.** Health Plan reserves the right to reassign, limit, or deny the assignment or selection of Members to Provider if Health Plan determines that Provider poses a threat to Members' health and safety or during a termination notice period in accordance with Laws and Government Program Requirements. Provider will ensure copies of the Member's medical records are delivered to the new provider within ten (10) business days of receipt of the Health Plan's or the Member's request to transfer the records. Subject to the foregoing, if Provider requests reassignment of a Member, Health Plan will consider reassignment in accordance with Laws and Government Program Requirements or, if there are no applicable Laws or Government Program Requirements, upon good cause shown by Provider.
- 3.9 **Quality Bonus Payment Program.** Health Plan may offer Provider the opportunity to participate in Health Plan's Quality Bonus Payment Program ("QBPP"). The QBPP will promote quality of care if offered. Provider must register with Health Plan's web portal and remain in compliance with this Agreement to be eligible for any QBPP. Payments under the QBPP will be based on the terms of the QBPP as set forth in the Provider Manual, in a Supplemental Material, or in an amendment to this Agreement. QBPP payments are not guaranteed payments and are paid separately from the compensation due pursuant to the terms of this Agreement.

ARTICLE FOUR – CLAIMS PAYMENT

- 4.1 **Claims.** Provider will promptly submit to Health Plan Claims for Covered Services in a standard form that is acceptable to Health Plan. Provider is not eligible for payment on Claims submitted after one hundred and eighty (180) days from the Date of Service, unless Health Plan is required to follow a different timeframe pursuant to a Law or Government Program Requirement. When Health Plan is the secondary payer, Provider is not eligible for payment

for Claims submitted after three hundred and sixty-five (365) days from the Date of Service, unless Health Plan is required to follow a different timeframe pursuant to a Law or Government Program Requirement. Provider will include all medical records pertaining to the Claim if requested by Health Plan and as may be required by Health Plan's policies and procedures.

- 4.2 **Compensation.** Health Plan will pay Provider for Clean Claims for Covered Services, that are determined to be payable, in accordance with Laws, Government Program Requirements, and this Agreement. Health Plan will make payment within sixty (60) days, unless otherwise required by Laws or Government Program Requirements. Provider agrees to accept such payments, Member cost-sharing, coordination of benefits, and amounts due from third-parties as payment in full for Covered Services. Provider's failure to comply with the terms of this Agreement may result in non-payment to Provider.
- 4.3 **Member Cost-Sharing.** Provider is responsible for the collection of co-payments, co-insurances, and deductibles, if any, from Members. Provider agrees to bill Members and collect such cost-sharing amounts from Members.
- 4.4 **Member Hold Harmless.** Provider agrees in no event, including, but not limited to, non-payment, insolvency, or breach of this Agreement by Health Plan, will Provider bill, charge, collect a deposit from, seek remuneration or reimbursement from, or have any recourse against a Member or person acting on a Member's behalf for Covered Services provided pursuant to this Agreement. This does not prohibit Provider from collecting co-payments, co-insurances, or deductibles as specifically provided in the Member's evidence of coverage or fees for non-Covered Services in accordance with Laws and Government Program Requirements. For the purposes of this section non-Covered Services do not include services that have been determined to be not Medically Necessary by Health Plan. This section will survive any termination, regardless of the reason for the termination, including insolvency of Health Plan.
- 4.5 **Coordination of Benefits.** Health Plan is a secondary payer where another entity is the primary payer. Provider will inquire of each Member to learn if the Member has health insurance or health benefits other than from Health Plan or is entitled to payment from: (i) another insurer or plan of any type; or (ii) a third party under any other form of compensation, including, but not limited to, personal injury settlements. Provider will file and make reasonable efforts to collect such potential entitlements and Provider will promptly notify Health Plan of such potential entitlement. Provider will be compensated in an amount equal to the allowable Clean Claim less the amount due from other health insurances or health benefits, insurers or plans, or third-parties, not to exceed the amount specified in the Compensation Schedule of this Agreement.
- 4.6 **Offset** In the event of an Overpayment, Health Plan will issue an Overpayment letter requesting repayment of the funds.. Recovery of overpayments may be accomplished by offsets against future payments. Molina will provide written or electronic notice to Provider before using an offset as a means to recover an overpayment, and will not implement the offset if, within 45 days after the date of the notice, Provider refunds the overpayment or initiates an appeal. As applicable to the Product, Provider will comply with the Laws and Government Program Requirements regarding the identification and return of Overpayments. Provider will notify Health Plan and applicable governmental agencies of any Overpayments identified by Provider. Notwithstanding any other provision of this Agreement, the recoupment rights for an Overpayment may be exercised to the time period permitted by Law. Such rights will not be subject to any requirement of prior or other approval from a court or other governmental agency that may now or hereafter have jurisdiction over Health Plan or Provider unless otherwise required for compliance with a Law or Government Program Requirement. This section will survive any termination.
- 4.7 **Claim Review.** Claims will be reviewed and paid in accordance with Health Plan's policies and procedures which are based on Health Plan's experience and industry standard billing and payment rules, including, but not limited to, the Uniform Billing ("UB") manual and editor, Current Procedural Terminology ("CPT") and Healthcare Common Procedure Coding System ("HCPCS"), federal and state/commonwealth billing and payment rules, National Correct Coding Initiatives ("NCCI") Edits, and Federal Drug Administration ("FDA") definitions and determinations of designated implantable devices and implantable orthopedic devices. Furthermore, Provider acknowledges Health Plan's right to conduct Medical Necessity reviews and apply clinical practice standards to determine appropriate payment. Payment may exclude certain items not billed in accordance with Health Plan's policies and procedures or that do not meet Medical Necessity criteria. This section will survive any termination.
- 4.8 **Claim Auditing.** Provider acknowledges Health Plan's right to conduct post-payment billing audits. Provider will cooperate with Health Plan's audits of claims and payments upon written notice during regular business hours provide requested claims information, all supporting medical records, Provider's charging policies, and other related data. Health Plan will use established industry claims adjudication, and clinical practices, federal and state/commonwealth guidelines,

and Health Plan's policies and data to determine the appropriateness of the billing, coding, and payment. This section will survive any termination.

4.9 **Financially Responsible Entity Payments.** If Provider provides Covered Services that are the responsibility of a Responsible Entity, Provider will look solely to the Responsible Entity for payment for the Covered Services.

4.10 **Timely Submission of Encounter Data.** Provider understands Health Plan may have certain contractual reporting obligations that require timely submission of Encounter Data. If a Clean Claim does not contain the necessary Encounter Data, Provider will submit Encounter Data to Health Plan. This section will survive any termination.

ARTICLE FIVE – TERM AND TERMINATION

5.1 **Term.** This Agreement will commence on the Effective Date, and shall remain in effect until December 31, 2026. Thereafter, the term may renew for three (3) successive one (1) year increments upon mutual written agreement, unless terminated by either Party in accordance with this Agreement.

5.2 **Termination without Cause.** This Agreement, an individual Product, or an Individual Provider under this Agreement, may be terminated without cause at any time by either Party by giving at least ninety (90) days prior written notice to the other Party.

5.3 **Termination with Cause.** In the event of a breach of a material provision of this Agreement, the Party claiming the breach will give the other Party written notice of termination setting forth the facts underlying its claim that the other Party breached this Agreement. The Party receiving the notice of termination will have thirty (30) days from the date of receipt of such notice to remedy or cure the claimed breach to the satisfaction of the other Party. During this thirty (30) day period, the Parties agree to meet as reasonably necessary and to confer to resolve the claimed breach. If the Party receiving the notice of termination has not remedied or cured the breach within such thirty (30) day period, the Party who delivered the notice of termination has the right to immediately terminate this Agreement, or an individual Product or an Individual Provider under this Agreement, upon expiration of the thirty (30) day period. Notwithstanding the forgoing, either Party may immediately terminate this Agreement, an individual Product, or an Individual Provider under this Agreement, without providing the other Party the opportunity to cure a material breach should the terminating Party reasonably believe the material breach of this Agreement to be non-curable.

5.4 **Immediate Termination.** Notwithstanding any other provision of this Agreement, this Agreement, an individual Product, or an Individual Provider under this Agreement, may immediately be terminated upon written notice to the other Party in the event any of the following occurs:

- Provider's license or any other approval needed to provide Covered Services is limited, suspended, or revoked, a disciplinary proceeding is commenced against Provider by a governmental or accrediting agency, or an indictment is issued against Provider;
- Provider fails to maintain adequate levels of insurance;
- Provider has not or is unable to comply with Health Plan's credentialing requirements, including, but not limited to, having or maintaining credentialing status;
- Either Party becomes insolvent or files a petition to declare bankruptcy or for reorganization under the bankruptcy laws of the United States, or a trustee in bankruptcy or receiver for Provider or Health Plan is appointed by appropriate authority;
- If Provider is capitated or participating in another risk-sharing compensation methodology and Health Plan determines Provider is financially incapable of bearing capitation or other applicable risk-sharing compensation methodology;
- Health Plan reasonably determines that Provider's facility, equipment, or Personnel are insufficient to provide Covered Services;
- Either Party is excluded/precluded from participation in a state, commonwealth, or federal health care program;
- Provider is terminated as a provider by a state, commonwealth, or federal health care program;
- Provider engages in fraud, waste, or abuse or permits fraud, waste, or abuse by another in connection with the Party's obligations under this Agreement;
- Health Plan reasonably determines that Covered Services are not being properly provided or arranged for by Provider and such failure poses a threat to Members' health and safety;
- Provider violates any Law;

- 1. Provider fails to satisfy the terms of a corrective action plan; or
- m. Termination is required by a governmental agency.

5.5 **Notice to Members.** In the event of any termination, Health Plan will give reasonable notice to Members who are currently receiving care and the Parties will ensure the continuity of care in accordance with and to the extent required by Laws and Government Program Requirements.

5.6 **Transfer Upon Termination.** In the event of any termination, Health Plan may transfer Members to another provider.

ARTICLE SIX – GENERAL PROVISIONS

6.1 **Indemnification.** Each Party will indemnify and hold harmless the other Party and its officers, directors, shareholders, employees, agents, and representatives from any and all liabilities, losses, damages, claims, and expenses of any kind, including costs and attorneys' fees, which result from a breach of the duties and obligations of the indemnifying Party or its officers, directors, shareholders, employees, agents, and representatives under this Agreement. Each Party agrees to give the other Party prompt written notice of any claim made against the other Party. This section will survive the termination of this Agreement. The Party seeking indemnification under this Section must notify the other Party in writing within thirty (30) days of being served with any Claim or within thirty (30) days of being notified of any Claim to which the Party seeking indemnification contends such indemnification applies. Failure to notify the other Party shall not be deemed a waiver of the right to seek indemnification, unless the actions of the other Party have been prejudiced by the failure to provide notice within the required time period

The Party from whom indemnification is sought shall provide the defense with respect to Claims to which this Section applies and in doing so shall have the right to control the defense, including but not limited to, selection of counsel and settlement with respect to such Claims; provided, however, no settlement of a claim that involves a remedy other than the payment of money by the indemnifying Party shall be entered into without the prior written consent of the indemnified Party. The Party seeking indemnification will make all relevant records available to the indemnifying Party and reasonably cooperate in defending against any Claim. Either Party may assume responsibility for the direction of its own defense at any time, including the right to settle or compromise any claim, action, suit, or proceeding against it without the consent of the other Party, provided that settling without the consent of the Party from whom indemnification is sought shall be deemed a waiver of the right to indemnification. This Section shall survive the termination of this Agreement.

- a. **Indemnification by Provider.** To the extent expressly authorized by Nevada law, Provider agrees to indemnify and hold Health Plan harmless from and against any and all liability, losses, damages, claims or cause of actions, and expenses connected therewith (including reasonable attorney's fees and court costs), caused or asserted to have been caused, directly or indirectly, by or as a result of (a) Provider's failure to perform its obligations under the terms of this Agreement, or (b) the negligent and/or intentional actions of officers, employees, servants, agents, representatives, or any person directly engaged or retained by Provider to discharge its obligations under this agreement. However, Provider explicitly retains all defenses to such indemnification that may exist under Nevada law.
- b. **Indemnification by Health Plan.** Health Plan agrees to indemnify Provider from all liability, loss, damage, claim or expense of any kind, whatsoever, including costs and attorneys' fees which result from negligent or reckless acts or omissions by Health Plan, its agents or employees, director or officers regarding the duties and obligations of Health Plan under this Agreement. However, Health Plan explicitly retains all defenses to such indemnification that may exist under Nevada law.

6.1 **Relationship of the Parties.** Nothing contained in this Agreement is intended to create, nor will it be construed to create, any relationship between the Parties other than that of independent parties contracting with each other solely for effectuating this Agreement. This Agreement is not intended to create a relationship of agency, representation, joint venture, or employment between the Parties. Nothing herein contained will prevent the Parties from entering into similar arrangements with other parties. Each Party will maintain separate and independent management and will be responsible for its own operations. Nothing contained in this Agreement is intended to create, nor will it be construed to create, any right in any third party to enforce this Agreement.

6.2 **Governing Law.** The laws of the State of Nevada and Clark County will govern this Agreement to the extent such laws are not preempted by federal laws.

6.3 **Entire Agreement.** This Agreement, including attachments, addenda, amendments, Provider Manual, Supplemental Materials, and incorporated documents or materials, contains the entire agreement between the Parties relating to the rights granted and obligations imposed by this Agreement. Any prior agreements, promises, negotiations, or

representations, either oral or written, between the Parties and relating to the subject matter of this Agreement, are of no force or effect.

- 6.4 **Severability.** If a term, provision, covenant, or condition of this Agreement is held by a court of competent jurisdiction or any governmental agency with oversight authority for this Agreement to be invalid, void, or unenforceable, the remaining provisions will remain in full force and effect and will in no way be affected, impaired, or invalidated because of such decision.
- 6.5 **Headings and Construction.** The headings in this Agreement are for reference purposes only and are not considered a part of this Agreement in construing or interpreting its provisions. It is the Parties' desire that if a provision of this Agreement is determined to be ambiguous, then the rule of construction that such provision is construed against its drafter will not apply to the interpretation of the ambiguous provision. The following rules of construction apply to this Agreement: (i) the word "day" means calendar day unless otherwise specified; (ii) the term "business day" means Monday through Friday, except federal holidays; (iii) all words used in this Agreement will be construed to be of such gender or number as circumstances require; (iv) references to specific statutes, regulations, rules or forms, such as CMS-1500, include subsequent amendments or successors to them; and (v) references to any government department or agency include any successor departments or agencies.
- 6.6 **Non-exclusivity.** This Agreement will not be construed to be an exclusive Agreement between the Parties. Nor will it be deemed to be an Agreement requiring Health Plan to refer Members to Provider.
- 6.7 **Amendments.**
 - a. **Regulatory Amendments.** Health Plan may immediately amend this Agreement to maintain consistency or compliance with applicable policy, directive, Law, or Government Program Requirement at any time and without Provider's consent. Such regulatory amendment will be binding upon Provider.
 - b. **Non-Regulatory Amendments.** Notwithstanding the Regulatory Amendments section, Health Plan may otherwise amend this Agreement upon forty-five (45) days prior written notice to Provider. If Provider does not deliver a written disapproval to such amendment within the forty-five (45) day period, the amendment will be deemed accepted by and binding upon Provider. If Health Plan receives a written disapproval within the forty-five

(45) day period, the Parties agree to meet and confer in good faith to determine if a revised amendment can be accepted by and binding upon the Parties.

6.8 **Delegation or Subcontract.** Provider will submit to Health Plan a list identifying Provider's Subcontractors with a description of the services each Subcontractor provides. Provider will promptly submit updates to the list to Health Plan. Provider will ensure each Subcontractor complies with the applicable terms of this Agreement. Provider's contract with a Subcontractor will be in writing and will bind the Subcontractor to the applicable terms required for compliance with this Agreement. Health Plan has the right to request Provider limit the use of a Subcontractor that does not meet the applicable terms of the Agreement and Provider will take reasonable action to comply with the request.

6.9 **Assignment.** Except as expressly provided otherwise in this Agreement, neither Party shall, without the prior written consent of the other Party assign, delegate, subcontract or transfer, in whole or in part, any of its rights, duties, or obligations under this Agreement without the prior written consent of other Party. Notwithstanding the foregoing, either Party shall give written notice to other Party if entity is succeeded.

6.10 **Arbitration.**

- a. **Arbitration Requirements.** Any dispute, claim, or controversy arising out of or relating to this Agreement or the breach, termination, enforcement, interpretation, or validity thereof, including the determination of the scope or applicability of this agreement to arbitrate (hereafter "Dispute"), shall be determined by arbitration, subject to the terms of this section. The arbitration shall take place in, Clark County Nevada before one (1) arbitrator. The arbitrator will be an attorney with at least fifteen (15) years of experience, including at least five (5) years of experience in health care. In the event an arbitrator is not available with the listed requirements; an arbitrator must be a licensed attorney with five (5) years' experience. The arbitration shall be administered by JAMS pursuant to its Comprehensive Arbitration Rules and Procedures. Judgment on the award may be entered in any court having jurisdiction. This section shall not preclude the Parties from seeking provisional remedies in aid of arbitration from a court of appropriate jurisdiction. Matters that primarily involve Provider's professional competence or conduct (i.e., malpractice, professional negligence, or wrongful death) are not eligible for arbitration.
- b. **Meet and Confer.** Prior to the initiation of arbitration, the Parties shall attempt to resolve any Dispute arising out of or relating to this Agreement via a good faith "Meet and Confer." To initiate a Meet and Confer, a Party shall deliver to the other Party a written notice of the Dispute that includes a demand to Meet and Confer. The notice shall include: (i) a statement of the Party's position and a summary of arguments supporting that position; and (ii) the name and contact information of the executive who will participate in the Meet and Confer. The Meet and Confer shall be held within forty-five (45) days of the delivery of the notice, at a mutually acceptable time and place, between appropriate representatives of the Parties, including a person authorized to settle the Dispute (the "First Meeting"). The Parties may agree to further discussions after the First Meeting. At no time prior to the First Meeting shall either Party initiate an arbitration or litigation related to this Agreement, except to pursue a provisional remedy that is authorized by law or by JAMS Rules or by agreement of the Parties. This limitation is inapplicable to a Party if the other party refuses to comply with the requirements of this subsection.
- c. **Rules for Arbitration.** The arbitrator will have no authority to give a remedy or award damages that would not be available to such prevailing Party in a court of law, nor will the arbitrator have the authority to award punitive, exemplary, or treble damages. The arbitrator will deliver a written reasoned decision within thirty (30) days of the close of arbitration, unless an alternate agreement is made during the arbitration. The Parties adopt and agree to implement the JAMS Optional Arbitration Appeal Procedure that is in place at the time of the arbitration with respect to any final award in an arbitration arising out of or related to this Agreement.

The Parties agree to accept any decision by the arbitrator, which is grounded in applicable law, as a final determination of the matter in dispute. The award may be vacated, modified or corrected pursuant to the Federal Arbitration Act, 9 USC §§ 9-11. Grounds for vacating an award include: (i) where the award was procured by corruption, fraud, or undue means; (ii) where the arbitrators were guilty of misconduct or exceeded their powers; (iii) evident material miscalculation; (iv) evident material mistake in the description of any person, thing, or property referred to in the award; and (v) imperfections in a matter of form not affecting the merits.

Each Party shall bear its own costs and expenses of arbitration, including its own attorneys' fees, and shall bear an equal share of the arbitrator and administrative fees of arbitration.

Arbitration must be initiated within one (1) year of the earlier of the date the Dispute arose, was discovered, or should have been discovered with reasonable diligence; otherwise the Dispute will be deemed waived and the complaining Party shall be barred from initiating arbitration or other proceedings. The Parties expressly agree that the deadline to file arbitration shall not be subject to waiver, tolling, alteration, or modification of any kind or for any reason other than fraud.

6.11 **Notice.**

- a. **Delivery.** All notices required or permitted by this Agreement, except for Supplemental Materials, will be in writing and delivered by one of the following: (i) in person; (ii) by U.S. Postal Service (“USPS”) registered, certified, or express mail with postage prepaid; (iii) by overnight courier that guarantees next day delivery; (iv) Notice is deemed given: (i) on the date of personal delivery; (ii) on the second day after the postmark date for USPS registered, certified, or express mail with postage prepaid; (iii) or on the date of delivery shown by overnight courier.
- b. **Addresses.** The mailing address, email address, and facsimile number set forth under the Signature Page will be the Party’s information for delivery of notice. Each Party may change its information through written notice in compliance with this section without amending this Agreement. Notice will be sent to the attention of the Authorized Representative.

6.12 **Waiver.** A failure or delay of a Party to exercise or enforce any provision of this Agreement will not be deemed a waiver of any right of that Party. Any waiver must be specific, in writing, and executed by the Parties.

6.13 **Execution in Counterparts and Duplicates.** This Agreement may be executed in counterparts, each of which will be deemed an original, but all of which together will constitute one and the same instrument. The Parties agree facsimile signatures, pdf signatures, photocopied signatures, electronic signatures, or signatures scanned and sent via email will have the same effect as original signatures.

6.14 **Force Majeure.** Neither Party will be liable or deemed to be in default for any delay or failure to perform any duty under this Agreement resulting directly or indirectly, from acts of God, civil or military authority, acts of a public enemy, war, accident, fire, explosion, earthquake, flood, strikes by either Party’s employees, or any other similar cause beyond the reasonable control of such Party if it is determined that: (i) the Party used the efforts a reasonable person would during the force majeure event to perform its duties under this Agreement; and (ii) the Party’s inability to perform its duties during the force majeure event is not due to its failure to take measures to protect itself against the force majeure event.

6.15 **Confidentiality.** Any information disclosed by either Party in fulfillment of its duties under this Agreement, including, but not limited to, health care information, compensation rates, and the terms of the Agreement, will be kept confidential. Information provided to Provider, including, but not limited to, Member lists, QI Programs, certification/credentialing criteria, compensation rates, and any other administrative protocols or procedures of Health Plan, is the proprietary property of Health Plan and will be kept confidential. Provider will not disclose or release information to a third party without the written consent of Health Plan. However, each Party may share information with its subsidiaries and affiliates and its respective Personnel and designees as necessary to fulfill the terms of this Agreement. Nothing in the Agreement will preclude either Party from disclosing information as required for compliance with a Law or Government Program Requirement or as required to comply with a governmental authority request provided that the information is only disclosed in a manner and to the extent required for compliance and in accordance with applicable Law. Provider will either return confidential information or destroy confidential information and provide confirmation of the destruction to Health Plan upon request if the Agreement terminates. This section will survive any termination. Notwithstanding the foregoing, Health Plan acknowledges that Provider is a public county-owned hospital which is subject to the provisions of the Nevada Public Records Act, Nevada Revised Statutes Chapter 239, as may be amended from time to time, and as such records are public documents available for copying and inspection by the public. If Provider receives a demand for the disclosure of any information related to the Agreement which Health Plan has claimed to be confidential and proprietary, Provider will immediately notify Health Plan of such demand and Health Plan shall immediately notify Provider of its intention to seek injunctive relief in a Nevada court for protective order. Health Plan shall indemnify, defend and hold harmless Provider from any claims or actions, including all associated costs and attorney’s fees, regarding or related to any demand for the disclosure of Health Plan’s documents in Provider’s custody and control in which Health Plan claims to be confidential and proprietary.

6.16 **Adjustments.** If a governmental agency imposes a penalty, sanction, or other monetary adjustment or withhold due to Provider’s non-compliance with this Agreement, Health Plan will be able to collect the amount imposed on or withheld from Health Plan. Health Plan will issue a letter requesting payment of the amount imposed or withheld. This section will survive any termination.

6.17 **Expenses.** Unless otherwise specifically stated in the Agreement, all costs and expenses incurred in connection with this Agreement will be paid by the Party incurring the cost or expense.

6.18 **Offshore Resources.** Neither Provider nor its Subcontractors will perform any work related to the administration of the Agreement outside the United States of America without the prior written consent of Health Plan.

ATTACHMENT A
Products

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT B

Compensation Schedule

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT B-1
Chard Description Master Limit Protection

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT C
State of Nevada Required Provisions
State Laws

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT D
Medicaid and CHIP
Laws and Government Program Requirements

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT E
Medicare Advantage
Laws and Government Program Requirements

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT F
Medicare-Medicaid Program
Laws and Government Program Requirements

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT G
Molina Marketplace
Laws and Government Program Requirements

[The information in this attachment is confidential and proprietary in nature.]

ATTACHMENT H
Provider Identification Sheet
Laws and Government Program Requirements

[The information in this attachment is confidential and proprietary in nature.]

MOLINA HEALTHCARE OF NEVADA INC.
VALUE-BASED PAYMENT PROGRAMS AMENDMENT

University Medical Center of Southern Nevada (“Provider”) and Molina Healthcare of Nevada, Inc. (“Health Plan”) enter into this Value-Based Payment Programs Amendment (“Amendment”) on the Effective Date specified below. The Provider and Health Plan are referred to as a “Party” or collectively referred as the “Parties.”

RECITALS

- A. Whereas, the Parties entered into a Combined Services Agreement, effective January 1, 2025, as amended (“Agreement”);
- B. Whereas, the Parties desire to amend Attachment A of the Agreement so that Provider may participate in Health Plan’s Value-Based Payment Programs as listed in ‘Medicaid and CHIP’, Section 1.1, which gives Provider the opportunity to earn incentives through improving the overall quality care provided and outcomes.

Now, therefore, the Parties agree to amend the Agreement as stated herein.

1.1 Value-Based Payment Programs.

Attachment A – Primary Care Provider Pay-For-Quality, is added to the Agreement.

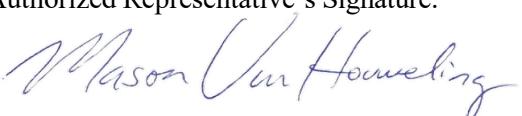
- 1.2 **Effective Date.** This Amendment becomes effective on January 1, 2026.
- 1.3 **Value-Based Payment Programs Allocation.** To meet any government reporting requirements, Health Plan will allocate the incentive payments computed under the Value-Based Payment Programs to the calendar year quarters/MLR reporting periods they relate to, based on reasonable accounting principles.
- 1.4 **Value-Based Payment Programs Changes.** This Amendment may be changed on notice from Health Plan for changes in Law, regulations, regulatory guidance, or Government Program Requirements.
- 1.5 **Full Force and Effect.** The terms of the Agreement apply to this Amendment, except as otherwise defined herein. All prior agreements and amendments solely between the Parties establishing a quality incentive or providing for a care coordination payment are deemed terminated and no longer in effect as of the Effective Date.
- 1.6 **Counterparts.** This Amendment may be executed in one or more counterparts, each of which together will be deemed an original, but all of which together will constitute the same instrument.

Signature Authorization Page Follows

In consideration of the promises and representations stated, the Parties agree as set forth in this Amendment. The Authorized Representative acknowledges, warrants, and represents that the Authorized Representative has the authority and authorization to act on behalf of their Party. The Authorized Representative further acknowledges and represents that they received and reviewed this Amendment in its entirety.

The Authorized Representative for each Party executes this Amendment with the intent to bind the Parties in accordance with this Amendment.

Provider Signature and Information.

Provider's Legal Name ("Provider") – as listed on applicable tax form (i.e., W-9): University Medical Center of Southern Nevada	
Authorized Representative's Signature: 	Authorized Representative's Name – Printed: Mason Van Houweling
Authorized Representative's Title: Chief Executive Officer	Authorized Representative's Signature Date: 12/22/25
Tax ID Number – As listed on corresponding tax form:	
Value-Based Payment Programs Notice – Email Address:	

Health Plan Signature and Information.

Molina Healthcare of Nevada Inc. ("Health Plan")	
Authorized Representative's Signature: 	Authorized Representative's Name – Printed: Sara Cooper
Authorized Representative's Title: VP, Network Management	Authorized Representative's Countersignature Date: 12/23/25

ATTACHMENT A

Medicaid Primary Care Provider Pay-For-Quality

This attachment describes Health Plan's Primary Care Provider Pay-For-Quality ("PCP P4Q") and its requirements. This PCP P4Q Program is applicable to the Medicaid Product only and is being implemented in accordance with the provision titled "Quality Bonus Payment Program," "Quality Improvement Program" or equivalent section thereof in your Agreement.

ARTICLE ONE

1.1 PCP P4Q Program Overview.

- a. The objective of this PCP P4Q is to reward Eligible Providers for their efforts in providing high-quality care to PCP P4Q Program Members to support optimal care coordination, treatment planning, improved quality outcomes and referrals to specialists or other resources. It is also designed to assist in identifying Members who could potentially benefit from case management or other programs. Our PCP P4Q Program Members benefit from this PCP P4Q Program by receiving more regular and proactive assessments to ensure proper preventive care and care management.
- b. The Quality Measures are consistent with the Performance Period NCQA, HEDIS® and Medicaid and other national quality performance standards, technical specifications, and requirements.

ARTICLE TWO

2.1 Definitions.

- a. **Administrative Data** means healthcare data captured in industry standard, structured formats such as claims data, inclusive of Current Procedural Terminology ("CPT") II, Healthcare Common Procedure Coding System ("HCPCS"), Uniform Bill Revenue Codes ("UBREV") and Social Determinant of Health ("SDOH") Z codes, Encounter Data, or relevant clinical documents shared in Clinical Document Architecture ("CDA"), Continuity of Care Document ("CCD"), or Consolidated Clinical Data Architecture ("CCDA") format, as applicable.
- b. **Applicable Member** means a PCP P4Q Program Member that meets the inclusion criteria for one or more Quality Measure during the Performance Period.
- c. **Bonus** means a bonus payment an Eligible Provider may be eligible to receive if the PCP P4Q Program requirements are met. A bonus will be paid for each Quality Measure that the Eligible Provider qualifies for and completes during the Performance Period.
- d. **Eligible Provider** means the assigned or attributed primary care provider ("PCP"), or specialist serving as a PCP, for a PCP P4Q Program Member, who has an active Agreement with Health Plan. PCP's who are in practice together using the same tax identification number with an active Agreement with Health Plan are considered a PCP group and Eligible Providers.
- e. **Encounter Data** means the information that is captured in a Clean Claim and the additional information needed for compliance with Laws and Government Program Requirements.
- f. **Government Contracts** means those contracts between Health Plan and State and federal agencies for the arrangement of health care services.
- g. **Government Programs** mean various government sponsored health products in which Health Plan participates.
- h. **Government Program Requirements** mean the requirements of governmental authorities for a Government Program, which include, but are not limited to, the requirements set forth in the Government Contracts.
- i. **PCP P4Q & SDS Program Member** means a Medicaid Member enrolled with the Health Plan, who is attributed by Health Plan to an Eligible Provider, either by assignment or selection, during the Performance Period.

- j. **Performance Period** means the period of time when a Provider is evaluated against this program, typically a twelve (12) calendar month length of time. The specific Performance Period for the PCP P4Q Program is indicated in Section 7.1.a.
- k. **State** means the state/commonwealth of Nevada.
- l. **Supplemental Data** means electronic supplemental files such as lab flat files, claims flat files, etc., as agreed to by Health Plan, that Eligible Provider may also timely submit in addition to Administrative Data.

ARTICLE THREE

3.1 General Guidelines to be an Eligible Provider. In addition to the definition of Eligible Provider, the Eligible Provider must meet the following requirements to be considered an Eligible Provider:

- a. PCP must be the assigned Eligible Provider for the PCP P4Q Program Members during the Performance Period.
- b. Eligible Provider and Health Plan will meet at least quarterly to review performance and collaborate on actions to improve documentation, and close quality gaps.

ARTICLE FOUR

4.1 Health Plan Responsibilities.

- a. PCP P4Q Program Member assignment to or removal from Eligible Provider's attribution in this PCP P4Q Program is done at the sole discretion of the Health Plan.
- b. Each month, Health Plan will supply the Eligible Provider with a list of its PCP P4Q Program Members and the Applicable Members for each Quality Measure. Additionally, Health Plan will supply the Eligible Provider with a monthly quality scorecard report.
- c. The Quality Measures described in Table 1 in this attachment will be used for evaluating Eligible Provider's quality performance during the Performance Period. Eligible Provider's performance on the identified benchmarks or targets, as demonstrated and verified by Administrative Data, Supplemental Data and such other reporting as may be specified in this attachment, shall result in payment of the Bonus amounts specified for successful completion of the metric(s) for each Quality Measure in this attachment.
- e. Future Laws or Government Program requirements may require changes to the PCP P4Q Program. Health Plan agrees to provide notice of the change to Eligible Provider in accordance with the Value-Based Payment Programs Notices section below as soon as practicable.

ARTICLE FIVE

5.1 Eligible Provider Responsibilities and Payment.

- a. Eligible Providers may be eligible to earn a Bonus for each Quality Measure if:
 - i. Eligible Provider achieves the NCQA Medicaid HMO percentile or Health Plan supplied benchmark for the Quality Measure, as specified in Table 1 and
 - ii. all other PCP P4Q Program requirements are met.
- b. Eligible Provider will be paid for each Applicable Member who has completed the Quality Measure for the highest percentile achieved for all Applicable Members and will not be paid for all percentiles. A Bonus is only paid for Applicable Members who have completed the Quality Measure during the Performance Period.
- c. Each Quality Measure is evaluated independently.
- d. Eligible Provider must submit Administrative Data and Supplemental Data no later than one (1) month following the completion of the Performance Period, in order to be included in the Performance Period PCP P4Q Program and its calculations. Health Plan may, at its sole discretion, decide to include or exclude Administrative Data and/or Supplemental Data in this PCP P4Q Program and its calculations.
- e. Health Plan may request additional documentation such as medical records if unable to verify information for Applicable Members using timely submitted Administrative Data and/or Supplemental Data.

- f. Each Quality Measure and Supplemental Data activity is evaluated independently.
- g. **Data Sharing.**
 - i. Eligible Provider shall deliver all relevant clinical documents electronically in a format stated in the Provider Manual or otherwise agreed to by Health Plan. This includes but is not limited to: Direct Remote EMR access, Supplemental Data, medical records, or other data sharing methods for clinical quality information, as agreed to by Health Plan.
 - ii. Eligible Provider will participate in Health Plan's program to communicate clinical information using the format stated in the Provider Manual or otherwise agreed to by Health Plan.
 - iii. Eligible Provider's mechanism for exchanging health information will comply with the Health Insurance Portability and Accountability Act ("HIPAA") and will be approved by the Office of the National Coordination of Health Information Technology ("ONC").
- h. The Parties recognize that Bonuses in Table 1, may be subject to adjustments due to retroactive changes in PCP P4Q Program Members' enrollment with Health Plan and assignment to Eligible Provider.
- i. Earned Bonuses are paid to the Eligible Provider that is on record as the assigned provider for the PCP P4Q Program Member as of the completion of the Performance Period.
- j. Earned Bonus payments will be made based on the current Tax ID information on file for the Eligible Provider.
- k. Health Plan will use reasonable efforts to distribute the final earned Bonus to Eligible Providers within seven (7) months following the completion of the Performance Period.
- l. Eligible Provider shall only earn a Bonus for the provision of appropriate and Medically Necessary Covered Services.

ARTICLE SIX

6.1 Additional Conditions.

Additional conditions for Eligible Provider to receive a Bonus under this PCP P4Q Program are:

- a. Health Plan will have sole discretion in determining whether the PCP P4Q Program requirements are satisfied, and any earned Bonus will be made solely at Health Plan's discretion. There is no right to appeal any decision made in connection with this PCP P4Q Program. Health Plan reserves the right to modify the PCP P4Q Program to comply with regulatory and Government Program Requirements and if the PCP P4Q Program is revised, Health Plan will send a notice to Eligible Provider by email or other means of notice permitted under the Agreement and in accordance with the Value-Based Payment Programs Notices section herein.
- b. Eligible Provider's Agreement or amendment incorporating this PCP P4Q Program with Health Plan must be signed and countersigned by both Parties, have a prospective effective date for the Performance Period, and remain active as of the completion of the Performance Period and at the time any earned Bonus is distributed.
- c. Any Bonus earned through this PCP P4Q Program will be in addition to the compensation arrangement set forth in Eligible Provider's Agreement. In the event Health Plan determines that Eligible Provider has received an Overpayment, Health Plan may offset any Bonus that may have otherwise been paid to Eligible Provider against the Overpayment, pursuant to the Offset provision or equivalent section(s) thereof, in the Agreement.
- d. **Value-Based Payment Programs Notices.** Except as otherwise required by Law, Health Plan will notify Eligible Provider of any updates to this PCP P4Q Program via a notice consistent with this section and in accordance with the Agreement. Notwithstanding the foregoing, the Parties may elect to provide any required or permitted notice by email, personal delivery, registered mail, certified mail, express mail, overnight or next-day delivery by an express delivery service carrier (e.g., FedEx, UPS, etc.). Notice by email is deemed given on the date of transmission of the email. Notice by registered mail, certified mail, express mail, or an express delivery service carrier is deemed given on the date of delivery.
- e. **No Inducement to Reduce or Limit Medically Necessary Services.** No incentives or payment of any kind will be made directly or indirectly to Eligible Provider as an inducement to reduce or limit Medically Necessary health care services or supplies furnished to a PCP P4Q Program Member.

- f. **No Further Incentive Compensation.** Except as provided in this PCP P4Q Program, Eligible Provider may not seek additional reimbursement from a federal or State government-sponsored health program for the quality incentives covered in this attachment. No compensation is available under this PCP P4Q for services that are not Medically Necessary or appropriate for a PCP P4Q Program Member.
- g. **Records.** In addition to any audit or inspection rights contained elsewhere in the Agreement, Health Plan upon prior notice, may request, and Provider shall timely make available, any Administrative Data, Supplemental Data, Encounter Data, books, contracts, computer or other electronic systems, including medical records and documentation, or such other information as may be necessary to comply with applicable Law or to respond to a request from a Government Agency to substantiate the validity of any incentive payment under this attachment.

ARTICLE SEVEN

7.1 Term.

- a. The PCP P4Q Program will commence on January 1, 2026, and continue through December 31, 2026, (“PCP P4Q Program Initial Performance Period”).
- b. At the expiration of the PCP P4Q Program Initial Performance Period, the PCP P4Q Program may renew upon mutual written agreement for successive one year Performance Periods unless terminated by either Party in accordance with the provisions in this attachment. If required by Health Plan, to participate in the PCP P4Q Program for a subsequent Performance Period, the Parties must execute a new amendment providing updated quality metrics and related financial awards prior to the commencement of each subsequent Performance Period.

7.2. Termination.

- a. This PCP P4Q Program may be terminated without cause by either Party if the terminating Party gives the other Party written notice of its intent to terminate at least ninety (90) days before the expiration of the PCP P4Q Program Initial Performance Period or a subsequent Performance Period, which will be effective at the end of the PCP P4Q Program Initial Performance Period or the subsequent Performance Period, as applicable.
- b. This PCP P4Q Program can be terminated pursuant to the terms stated herein without terminating the underlying Agreement. This PCP P4Q Program will terminate concurrently with the underlying Agreement should the Agreement terminate for any reason specified therein.

7.3 Effect of Termination.

Except as otherwise required by Law, no PCP P4Q Program Bonus will be due or owing when the PCP P4Q Program is terminated during the Performance Period.

7.4 Entire Attachment.

This PCP P4Q Program attachment, including exhibits, appendices, addenda, amendments, Supplemental Materials, and incorporated documents or materials, contains the entire agreement between the Parties relating to the rights granted and obligations imposed by this PCP P4Q Program. Any prior incentive agreements, promises, negotiations, or representations, either oral or written, between the Parties and relating to the subject matter of this PCP P4Q Program, are of no force or effect.

Tables 1 Quality Measures, Benchmarks, and Bonuses

Table 1 set forth the Quality Measures and corresponding Bonuses that may be awarded for achieving the specified benchmarks or meeting the Year-over-Year (YoY) improvement thresholds during the Performance Period.

An Eligible Provider shall be eligible to receive a Bonus for each Quality Measure completed for Applicable Member who completed the Quality Measure in Table 1 by either (i) achieving the specified benchmark or (ii) demonstrating Year-over-Year improvement.

For purposes of determining Year-over-Year improvement, performance shall be calculated based on the Eligible Provider’s results from the prior Performance Period compared to the corresponding results in the current Performance Period.

If an Eligible Provider meets both the specified Performance Target and the Year-over-Year improvement threshold for a given Quality Measure, the Bonus corresponding to the higher applicable benchmark or improvement tier shall apply.

The Bonuses for Quality, as described in Table 1, represent per-member-per-year (PMPY) amounts that an Eligible Provider may be awarded upon achieving and completing the specified benchmark(s) or demonstrating the required Year-over-Year improvement for the Eligible Provider's Applicable Members. Only one Bonus will be awarded per completed Quality Measure, which shall correspond to the highest benchmark or improvement tier achieved and completed by the Eligible Provider.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

**Table 1: Quality Measures, Benchmarks,
and Bonuses**

[The information in this attachment is confidential and proprietary in nature.]

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board (“GB”) in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting ‘Other’, provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the “Doing Business As” (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed: 84						
Corporate/Business Entity Name: Molina Healthcare of Nevada, Inc.						
(Include d.b.a., if applicable) n/a						
Street Address:		8329 W Sunset Road Suite 100		Website: www.molinahealthcare.com		
City, State and Zip Code:		Las Vegas, NV 89117		POC Name: Sara Irizarry Email: sara.irizarry@molinahealthcare.com		
Telephone No:		725-246-2099		Fax No:		
Nevada Local Street Address: (If different from above)				Website:		
City, State and Zip Code:				Local Fax No:		
Local Telephone No:				Local POC Name: Email:		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
Molina Healthcare, Inc., a Delaware corporation (NYSE:MOH)	Sole shareholder	100%
(No individuals hold any stock of Molina Healthcare of Nevada, Inc.)		

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No MHNV is not a publicly-traded corporation, but it is wholly owned by Molina Healthcare, Inc., a publicly-traded corporation. Therefore, we do not believe the section below logically applies.

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Sara Irizarry

Signature

Sara Irizarry

Print Name

VP, Network Management

Title

3/20/23

Date

DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Amendment Two to the Provider Group Services Agreement with Optum Health Networks, Inc. f/k/a Life Print Health, Inc.	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #

FISCAL IMPACT:

Fund Number: 5430.111
Fund Center: 3000850000
Description: Managed Care Services
Bid/RFP/CBE: NRS 332.115(1)(f) –
Term for incentive payments: 11/1/2
Amount: Revenue based on volume
Out Clause: 90 days w/o cause

Fund Name: UMC Operating Fund
Funded Pgm/Grant: N/A

BACKGROUND:

On November 1, 2022, UMC entered into a Provider Group Services Agreement for Specialty Care Services (“Agreement”) with Optum Health Networks (“Optum”), for UMC to provide services to Optum members. Amendment One to the Agreement, effective August 1, 2025, extended the term for a two-year period and increased Medicare Payment rates.

This request is to approve the Second Amendment to the Agreement, which adds a Quality Incentive Program for those services provided to Optum members from Nov 1-Dec 31.

UMC's Director of Managed Care has reviewed and recommends approval of this Amendment, which has also been approved as to form by UMC's Office of General Counsel.

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

This Amendment was reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for approval by the Governing Board.

Cleared for Agenda
January 28, 2026

Agenda Item

Amendment Two to the Provider Group Services Agreement

This Amendment ("Amendment Two") is to the **Provider Group Services Agreement**, effective as of **November 1, 2022** (the "Agreement"), between **Optum Health Networks, Inc. fka Lifeprint Health, Inc.** (collectively, "Optum") and **University Medical Center of Southern Nevada** (the "Provider").

This Amendment Two is effective on **November 1, 2025** (the "Amendment Two Effective Date"). The parties agree to modify the Agreement as follows:

The capitalized terms used in this Amendment Two, but not otherwise defined, will have the meanings ascribed to them in the Agreement.

1. Section 9 is added to Exhibit H – Quality Incentive Program as follows:

9. New Member Form

Description of Program: Provider Group will be eligible to receive an incentive for the completion of a OptumCare Physician Member specific form, made available to the Provider Group via the Optum Pro Portal. The New Member Form is designed to identify new OptumCare Physician Members with emerging and/or chronic conditions, provide preventative care services education, and promote wellness for improved OptumCare Physician Member outcomes. OptumCare understands the completion of the New Member Form requires additional time and effort. Provider Group will be eligible to receive a payment for each completed New Member Form submitted. This incentive is applicable to dates of service November 1 – December 31, 2025, only.

Measurement and Reporting: To qualify for the incentive: (1) New Member Form must be reviewed and completed by the Provider and submitted within 60 days of OptumCare Physician Member visit.

Incentive Calculation: [REDACTED]

Incentive Payment: Each New Member Form payment is conditioned on the Provider completing and submitting the form to OptumCare within 60 days of OptumCare Physician Member's visit with dates of service between November 1 – December 31, 2025.

All other provisions of the Agreement will remain in full force and effect. In the event of a conflict between the terms of the Agreement and this Amendment Two, the Amendment Two will control.

Optum Health Networks, Inc. fka Lifeprint Health, Inc. on behalf of itself, and its other affiliates, as signed by its authorized representative

University Medical Center of Southern Nevada, as signed by its authorized representative

Signature: _____

Signature: _____

Print Name: _____

Print Name and Title: _____

Mason Van Houweling,
Chief Executive Officer

Title: _____

Date: _____

Date: _____

TIN: _____

886000436

Agreement Number: 01593337.0

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board ("GB") in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting 'Other', provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the "Doing Business As" (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed: 2,154						
Corporate/Business Entity Name: Optum Health Networks, Inc. (f/k/a LifePrint Health, Inc.)						
(Include d.b.a., if applicable) OptumCare						
Street Address: 2716 N. Tenaya Way				Website: www.optum.com		
City, State and Zip Code: Las Vegas, NV 89128				POC Name: Simone Cook, VP, Network and Contracting Email: simone.cook1@optum.com		
Telephone No: (702) 242-7713				Fax No: (855)-275-4390		
Nevada Local Street Address: (If different from above)				Website:		
City, State and Zip Code:				Local Fax No:		
Local Telephone No:				Local POC Name: Email:		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
Collaborative Care Holdings, LLC		100%
OptumHealth Holdings, LLC		100%
Optum, Inc.		100%
United Healthcare Services, Inc.		100%
UnitedHealth Group Incorporated		Publicly Traded

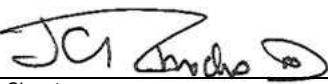
This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.


Signature
President & CEO
Title

John C. Rhodes, MD
Print Name
April 23, 2025
Date
1
REVISED 7/25/2014

DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT
N/A			

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Ratification of the Multispecialty Group Participation Agreement and Provider Incentive Program Amendment with P3 Health Partners-Nevada, LLC	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board ratify the Multispecialty Group Participation Agreement and Provider Incentive Program Amendment with P3 Health Partners-Nevada, LLC for Managed Care Services; or take action as deemed appropriate. (For possible action)		

FISCAL IMPACT:

Fund Number: 5430.011
Fund Center: 3000850000
Description: Managed Care Services
Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance
Multispecialty Agreement Term:
9/1/2025 to 8/31/2027
Incentive Amendment Term:
1/1/2025 to 12/31/2025
Amount: Revenue based on volume
Out Clause: 180 days without cause

Fund Name: UMC Operating Fund
Funded Pgm/Grant: N/A

BACKGROUND:

Since 2018, UMC has had an agreement with P3 Health Partners-Nevada, LLC (“P3”) to provide its members healthcare access to the UMC Hospital and its associated Urgent Care facilities. This request is for ratification of a new Multispecialty Group Participation Agreement (“Agreement”) with P3 for a two-year term. The Agreement may be terminated without cause by either party, upon one hundred eighty days’ notice.

The secondary request is for ratification of the P3 2025 Provider Incentive Program Amendment to the Provider Agreement (“Amendment”), entered into between UMC and P3. Through this Amendment, UMC is able to participate in certain incentive compensation for 2025 based on value-based care outcomes.

The Agreement and Amendment needed immediate execution to ensure that UMC received Medicare Advantage Incentives retroactively effective for the CY 2025, and to ensure the new Agreement rates were loaded into the P3 system prior to expiration of the then-current participation agreement on December 31, 2025.

Cleared for Agenda
January 28, 2026

Agenda Item #

12

UMC's Managed Care Director has reviewed and recommends ratification of this Agreement and Amendment, which have also been approved as to form by UMC's Office of General Counsel.

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

This Agreement and Amendment were reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for ratification by the Governing Board.

P3 2025 PROVIDER INCENTIVE PROGRAM AMENDMENT TO THE PROVIDER AGREEMENT

THIS P3 2025 PROVIDER INCENTIVE PROGRAM AMENDMENT (this “Amendment”) is made and entered into effective January 1, 2025, regardless of the execution date hereof (the “Effective Date”) by and between P3 Health Partners-Nevada, LLC (“Company”), and University Medical Center of Southern Nevada (“Group”).

WHEREAS, the parties entered into that certain Provider Agreement effective August 28, 2018, as amended (“the Agreement”), which sets forth the terms and conditions under which Group may provide services to certain patients attributed to Company and for whom Group serves as their primary care provider; and

WHEREAS, the Agreement and the associated relationship between the parties may have involved certain incentive compensation, CDQIP, surplus, deficit, surplus distribution or shared savings models; and

WHEREAS, by executing this Amendment, the parties agree to amend the Agreement to better align incentive compensation under the Agreement with their mutually desired value-based care outcomes.

NOW THEREFORE, in consideration of the following, the parties agree to amend the Agreement as follows:

1. Any existing Clinical Documentation Quality & Integrity Program (“CDQIP”), whether incorporated into the Agreement or not, is hereby deleted and no longer in effect as of the Effective Date.
2. Any deficits or surpluses for the Performance Year, on the books of the Company, are hereby deleted in their entirety as of the Effective Date.
3. Any references to surplus or shared savings in the Agreement are hereby deleted.
4. The parties hereby agree to replace any and all CDQIP programs with the P3 2025 CDQIP, effective January 1, 2025, copy of which has been provided with this Amendment (“P3 2025 CDQIP”).
5. The parties agree that the P3 2025 CDQIP shall remain in effect until such time as the Company provides notice to Group of an updated incentive program.
6. For the avoidance of doubt, the P3 2025 CDQIP shall be retroactively applied to the Effective Date; provided that, Group satisfies the electronic health record and data feed incentive on a mutually acceptable timeline during the Performance Year.

7. CDQIP payments will constitute administrative expenses for purposes of calculating any surplus or shared savings payments that Group may be eligible for related to the Performance Year that said payments were made. Such CDQIP payments shall be added in as an expense and accounted for in the shared savings calculation for said Performance Year.

8. Except as so amended herein, all other provisions of the Agreement shall remain in full force and effect. Any conflict between the Agreement and this Amendment shall be resolved in favor of this Amendment.

**[SIGNATURE PAGE FOLLOWS. THIS AMENDMENT MAY BE EXECUTED
IN COUNTERPARTS AND SENT VIA PDF]**

IN WITNESS WHEREOF, the parties have executed this Amendment to be effective on the Effective Date.

P3 HEALTH PARTNERS- NEVADA, LLC

Signed by:
By: Nate Coiner
4042P4P1019P4B7...

Print

Name: Nate Coiner

Print

Title: VP Network

12/23/2025

UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA

By: Mason

Print

Name Mason VanHouweling

Print

Title: Chief Executive Officer

Federal

Tax ID: 886000436

P3 CLINICAL DOCUMENTATION QUALITY & INTEGRITY PROGRAM

[The information in this attachment is confidential and proprietary in nature.]

P3 MULTISPECIALTY GROUP PARTICIPATION AGREEMENT

COVER SHEET

Company	P3 Health Partners-Nevada, LLC
Participant/Group	University Medical Center of Southern Nevada
Schedules / Exhibits	<input type="checkbox"/> SCHEDULE 1- SERVICES AND COMPENSATION SCHEDULE <input type="checkbox"/> EXHIBIT A- PARTICIPATION AND PARTICIPATING PROVIDER ORGANIZATIONAL STANDARDS <input type="checkbox"/> EXHIBIT B- MEDICARE ADVANTAGE PROVIDER OBLIGATIONS <input type="checkbox"/> EXHIBIT C- Intentionally Left Blank <input type="checkbox"/> EXHIBIT D- OTHER FEDERAL LAWS <input type="checkbox"/> SCHEDULE 2- INCENTIVE-BASED PAYMENT REQUIREMENTS <input type="checkbox"/> EXHIBIT E- PARTICIPATION LISTING & NPI NUMBERS <input type="checkbox"/> EXHIBIT F- PRODUCT PARTICIPATION LIST
Effective Date (to be completed by Company)	9/01/2025

P3 MULTISPECIALTY GROUP PARTICIPATION AGREEMENT

THIS P3 MULTISPECIALTY GROUP PARTICIPATION AGREEMENT (the "Agreement") is made and entered by and between P3 Health Partners-Nevada, LLC ("Company") and University Medical Center of Southern Nevada, a publicly owned and operated hospital created by virtue of Chapter 450 of the Nevada Revised Statutes, which employs primary care physician licensed to practice medicine in the State of Nevada (hereinafter "Participant" or "Group"), and, if a physician group practice, by and on behalf of each physician or provider of the physician group practice (collectively, "Participating Practitioners"). References to Participant throughout the Agreement shall also include each Participating Practitioner, as applicable. Company and Participant may be referred to individually as "Party" or, collectively, as "Parties."

PURPOSE

Company organizes and supports the deliberate organization of patient care activities and information sharing among Participating Providers of the Company to facilitate with the aim of achieving better care for individuals, improving health of populations and CMS and Health Plan metrics as applicable ("Care Management") in the State of Nevada.

In furtherance of such Care Management goals, Company has developed and will continue to develop innovative approaches to delivery and payment of medical services through the negotiation of contracts with certain Payors (as defined below). Specific terms and conditions of participation in Care Management Programs are set forth in the schedules and exhibits to this Agreement, including incentive programs, as applicable, as set forth on attached schedules and exhibits.

Participant wishes to participate in the Network of Participating Providers provided by Company to Payors with which Company contracts for the provision of covered health care services.

NOW, THEREFORE, for and in consideration of the mutual promises and covenants herein contained, and for the mutual reliance of the Parties, it is agreed by and between the Parties hereto as follows:

Section 1 Definitions

1.1 Affiliate: With respect to a Party, any entity that directly or indirectly controls, is controlled by or is under common control with such Party.

1.2 Benefit Plan: a certificate of coverage, summary plan description, or other document or agreement between a Member and a Payor, whether delivered in paper, electronic or other format, under which a Payor is obligated to provide Covered Services to a Member, subject to any procedures, conditions, limitations, exclusions and other rights and obligations governing the arrangement, including, but not limited to, the obligation of the Payor to pay or reimburse for all or a portion of the cost of such Covered Services.

1.3 Capitation: a payment system in which Company pays Group a specific amount in advance to provide Covered Services. Group is paid on a per Member per month ("PMPM") basis for all Members assigned to Group and its Participating Practitioners, and Group assumes all risk for delivering Covered Services. Capitation shall be described in more detail in the SCHEDULE I, SERVICES AND COMPENSATION SCHEDULE.

1.4 Care Management Program: includes Care Management Payor FFS Programs and Care Management Payor Risk Programs, and other alternative and incentive payment arrangements related to Covered Services.

1.5 Clean Claim: a request for payment for Covered Services on a CMS 1500 (or successor standard) form, or electronic equivalent of such form, submitted by Participant or Participant's designee to a Payor. Such claim should not contain defect, impropriety, lack of any required substantiating documentation, or particular circumstance

requiring special treatment that prevents timely payment and can be processed without need for obtaining additional information in accordance; whether submitted via electronic transactions using permitted standard code sets (e.g., CPT-4, CPT II, ICD-10, HCPCS, or their successors) as required by the applicable federal or State law or otherwise, all the data elements of the UB-04 or CMS-1500 (or successor standard) forms.

1.6 CMS: Centers for Medicare & Medicaid Services, an administrative agency of the United States Government, responsible for administering the federal Medicare and Medicaid programs.

1.7 Contracting Payor: any Payor that (i) has entered into an agreement with Company pursuant to which Company agrees to organize, arrange or provide Covered Services to Members; and (ii) Company has included the terms of such agreement, including but not limited to, applicable rate schedule(s) or other compensation methods, in a summary set forth on Schedule 1 and as such Payor and the corresponding Benefit Plans, each of which may be amended from time-to-time by Company or Health Plan in its sole and absolute discretion.

1.8 Copayment, Coinsurance, or Deductible (Cost Share): the portion of the cost of Covered Services the Member is obligated to pay directly to the Provider under Member's Evidence of Coverage and for which the Provider is responsible to collect directly from Member.

1.9 Covered Services: those Medically Necessary health care services and benefits a Member is eligible to receive under a Contracting Payor's Benefit Plan.

1.10 Covering Provider: a Participating Provider designated to provide Covered Services to Members when a Participating Provider is unavailable. Covering Provider should be part of the current approved Company.

1.11 Credentialing Standards: participation and membership eligibility standards included among Policies of Company (including, but not limited to, requirements concerning qualifications, licensure, professional liability insurance and maintenance of patient records) as further described in Section 2.11 below.

1.12 Emergency Medical Condition: a medical condition manifesting itself by acute symptoms of sufficient severity (including severe pain) such that a prudent layperson, with an average knowledge of health and medicine, could reasonably expect the absence of immediate medical attention to result in serious jeopardy to the health of the Member, or in the case of a pregnant woman, the health of her unborn child; serious impairment to bodily functions; or serious dysfunction of any bodily organ or part.

1.13 Emergency Services: Covered Services furnished by a qualified provider and necessary to evaluate or stabilize an Emergency Medical Condition.

1.14 Encounter Data: the data elements to be forwarded by Participant to Company for those Provider Services rendered to each Member by Participating Practitioner. The CMS 1500 is the required format for billing submission and shall include the following data elements: Member's full name and address, Member's identification number, Member's date of birth, Member's sex, Member's Contracting Payor affiliation, diagnostic code(s) and description (ICD-10/CPT Code), date of service, place of service, procedures, services or supplies furnished, Participating Practitioner's name, address and telephone number, and Participating Practitioner's charges.

1.15 Government Programs: Plans operated and/or administered by Company pursuant to a Government Sponsor.

1.16 Health Plan or Plan: the health benefits plan which a Payor makes available to Members, and which describes the costs, procedures, benefits, conditions, limitations, exclusions, and other obligations, binding the Members. Contracted Health Plan(s) will be communicated by Company to Participant and updated from time to time as applicable.

1.17 HIPAA: the Health Insurance Portability and Accountability Act of 1996, as amended by the Health Information Technology for Economic and Clinical Health Act of 2009, and any implementing regulations, as may be amended from time-to-time.

1.18 Laws: all applicable federal, State, and local laws, rules and regulations promulgated thereunder from time to time.

1.19 Medically Necessary or Medical Necessity: Covered Services that a health care provider, exercising prudent clinical judgment, would provide to a patient as set forth in the Member's Benefit Plan.

1.20 Medicare Advantage: Medicare health plan coverage offered by commercial Payors to provide Part A and Part B benefits to Members.

1.21 Member: an individual eligible and enrolled to receive coverage from a Payor for Covered Services.

1.22 Participating Physician: a duly licensed physician who is a Participating Provider or a physician acting on-call for a Participating Provider.

1.23 Participating Practitioner: any physician, hospital-based physician, mental health and/or substance abuse professional (which shall include psychiatrists, psychologists, social workers, psychiatric nurses, counselors, family or other therapists or other mental health/substance abuse professionals), or other individual or entity involved in the delivery of health care or ancillary services who or which has entered into and continues to have a current contract with Company to provide Covered Services to Members. To the extent that Participant is a group practice or is not an individual physician or other health care provider ("Group"), all individuals employed or contracted by Group must be credentialed pursuant to Policies and may not provide Covered Services to Members until such individuals have been fully credentialed and approved by Company or its designee.

1.24 Participating Provider: Participant, a Participating Practitioner, hospital, skilled nursing facility or other institutional or non-institutional health care provider or supplier of medical goods or services (including but not limited to home medical equipment, diagnostic services provider, and home health care provider) who is under contract with, or otherwise engaged by, Company to provide Covered Services to Members.

1.25 Payor: person or entity responsible for payment of Covered Services including, without limitation, a health plan, health maintenance organization, preferred provider organization, insurance company or carrier, employer, employer welfare benefit plan, multiple employer welfare arrangements, a state or federal governmental agency, including CMS, or other third-party payor.

1.26 Payor Contract: an agreement between a Payor and Company pursuant to which Company agrees to organize, arrange and/or provide Covered Services to Members, which Covered Services may include access to one or more of Company's provider network or vendor arrangements, except those excluded by a Benefit Plan.

1.27 PCP (Primary Care Provider): a Participating Physician or Advanced Practice provider approved by Company credentialing committee or through approved sub-delegation to provide Primary Care Provider services. PCPs may include, as determined by Company; internal medicine, pediatricians, family practitioners, general practitioners, and OB/GYNs.

1.28 Performance Metrics: evidence-based clinical performance metrics, quality benchmarks, practice guidelines and protocols and utilization control mechanisms defined by Company or Contracting Payors to implement value-based incentive programs.

1.29 Policies: any agreements, policies, rules, regulations, and/or procedures adopted by Contracting Payors and/or the Company relating to the administration and operations of Contracting Payors or the Company, including but not limited to, policies relating to Company programs, administration of participation agreements with

Participating Providers, Company participation requirements, care coordination requirements, medical review, referral policies, payment policies, risk-sharing arrangements and/or Payor Contracts. Such Policies shall be available via Company's internet web site; and/or a password-protected website portals for Participating Practitioners by letter, newsletter, electronic mail or other media and shall also include bulletins and other written material issued and distributed by Company or a Contracting Payor.

1.30 Provider Manual: the provider manual and any billing manuals, adopted by Company or any Health Plan which include, with limitation, requirements relating to utilization management, quality management, grievances and appeals, credentialing, claims payment and Product or Payor specific requirements, as may be amended from time to time by Company or Plan, including all Policies.

1.31 Provider Services: those professional medical services customarily performed by a Participating Practitioner in his or her designated area of practice.

1.32 Provider Agreement: an agreement entered into by Company directly with a Participating Provider or indirectly with an entity representing such Participating Provider, pursuant to which a Participating Provider agrees to provide certain Covered Services to Members and to abide by the compensation arrangements, prior authorization, utilization and care management policies and procedures established by Company.

1.32 Primary Care Provider ("PCP"): a Participating Group Provider whose area of practice and training is family practice, general medicine, internal medicine, geriatric medicine or pediatrics, or who is otherwise designated as a Primary Care Provider by Company, and who has agreed to provide primary care services and to coordinate and manage all Covered Services for Members who have selected or been assigned to such Participating Group Provider, if the applicable Plan provides for a Primary Care Provider.

1.33 Service Area: Clark County in the State of Nevada.

1.34 Specialist: a Participating Physician or Midlevel Provider who is professionally qualified to practice a designated specialty.

1.35 State: the state of Nevada.

1.36 Regulatory Requirements: all applicable Laws requirements of contracts and standards and requirements of any accrediting or certifying organizations.

1.37 Utilization Review or Utilization Management: the process to review and determine whether a proposed treatment, site of service and length of stay determination, if required, are consistent with generally recognized medical standards and procedures and applicable Company Policies, and includes evaluation of the Medical Necessity, appropriateness, and cost efficiency of the use of health care services under the provisions of the applicable Benefit Plan.

Section 2 Obligations and Representations of Participant

2.1 Provision of Services. Participant, through Participating Practitioners as applicable, shall provide to Members those Covered Services that are Provider Services within the Service Area. Participant shall abide by the terms and conditions of Payor Contracts that do not materially vary from the terms of this Agreement. Participant warrants that Participant is not subject to any contractual obligations that would restrict Participant from participating in any reimbursement or payment arrangement entered into by Company on behalf of Participant.

2.2 Non-Discrimination and Equitable Treatment of Members. Participant and Participating Practitioners agree: (a) not to differentiate or discriminate in the provision of Covered Services to Members because of race, color, creed, national origin, ancestry, religion, sex, marital status, sexual orientation, age (except as provided by Law),

health status, or physical or mental handicap; such as End Stage Renal Disease, Claims experience, medical history, evidence of insurability (including conditions arising out of acts of domestic violence), disability, genetic information or source of payment, and (b) to render Covered Services to Members in the same manner, in accordance with the same standards, and within the same time availability as offered to non-Benefit Plan patients consistent with existing medical/ethical/legal requirements for providing continuity of care to any patient. In addition, Participant and Participating Practitioners shall take into account a Member's literacy and culture when addressing Members and their concerns.

2.3 Hours and Accessibility of Care.

2.3.1 Generally. Participant and Participating Practitioners agree to abide by the terms of the attached Participant Access Standards Exhibit, which is incorporated here by reference.

2.3.2 Hours. Participating Practitioners shall devote such time as is necessary to the performance of Participant's obligations under this Agreement, including maintaining reasonable office hours in the Service Area. Participating Practitioners acting as a PCP will provide or arrange for the provision of services during normal business hours and provide or arrange for the provision of advice and assistance in emergency situations twenty-four (24) hour-per- day, seven (7) day-per-week, three-hundred-sixty-five (365) day per year basis, either personally or by covering arrangements with another Participating Practitioner who agrees to comply with the Policies, accepts compensation in accordance with this Agreement, agrees to comply with the terms of this Agreement, and is approved by Company. Each Participant shall maintain Participating Practitioner accessibility as requested by Company, either personally or by covering arrangements with another Participating Practitioner who agrees to comply with the Policies, accepts compensation in accordance with this Agreement, agrees to comply with the terms of this Agreement, and is approved by Company. If for any reason Participant reasonably believes it does not have the capability or capacity to meet the needs of Members, Participant shall notify Company immediately and in accordance with Section 7.5.

2.3.3 Participant Capacity. If Company determines at any time that Members' access to Participating Practitioners is unacceptable, Company and Participant may meet within thirty (30) calendar days to discuss..

2.3.4 Closed Panel. Participant and Participating Practitioners agree that a broad selection of physicians is important to Members and that Members expect physicians listed in Company's directories to be available to them. Participant and Participating Practitioners shall not close their panel to any Members. An exception to a closed panel may be made only with a written consent from Company. Company may, at its discretion, not assign new Members to Participant, effectively closing Participant and Participating Practitioners' panel, if either Participant or its Participating Practitioners do not maintain quality metrics or access standards.

2.4 Standards of Care. Participant shall exercise independent medical judgment in providing Covered Services to Members and Company shall not interfere with such independent medical judgment. All medical services performed by Participant hereunder shall be performed in a manner consistent with the proper practice of medicine, and such services shall be performed in accordance with the rules of ethics and conduct by the American Medical Association, the American Osteopathic Association and such other bodies, formal or informal, government or otherwise, from which Participants seek advice and guidance or by which they are subject to licensing and control.

2.5 Clinical Protocols and Care Management Activities. Participant hereby acknowledges that Company is continually engaged in developing processes for the identification, adoption, implementation and enforcement of evidence-based medical practice or clinical guidelines, disease management programs and other medical management and Utilization Review programs, and quality and cost improvement programs, activities and initiatives ("Network Care Management Initiatives"). Company will administer the Network Care Management Initiatives. Participant agrees to participate in initiatives, efforts and requirements related to the design, development, implementation and

operation of the Network Care Management Initiatives and abide by all of the terms and conditions of such Network Care Management Initiatives as set forth in the Policies, as Company may amend them from time to time. Company is continually engaged in the development of performance improvement processes for Participating Providers to assist with such compliance., and if necessary, Participant will participate in such processes. Participant understands and acknowledges that compliance with Network Care Management Initiatives will be monitored, and that the failure to comply could result in corrective action. Persistent non-compliance with the Company Care Management Initiatives will be considered in connection with re-credentialing of Participant to be a Participating Provider and may be a sufficient basis for termination of Participant's participation in Company and termination of this Agreement. Participant further agrees to abide by all final decisions of Company regarding quality improvement activities.

2.6 Utilization Review Program. Company utilizes systems of Utilization Review to promote adherence to accepted medical treatment standards and to encourage Participating Providers to minimize unnecessary medical costs consistent with sound medical judgment and in accordance with applicable law. Participant shall participate, as requested, and abide by the Utilization Review program guidelines of Company. (Participant shall provide Company Electronic Health or Electronic Medical Records ("EHR" or "EMR") access as applicable. In addition, Participant and Participating Provider agrees to grant access to Company during normal business hours, appropriate clinical records and information regarding Covered Services to Members. Access includes inspection of such records and information as required by Company or Contracting Payor to implement its Utilization Review program, perform administrative obligations and to verify Claims submitted by Participant. Access to records shall be provided in full compliance with all applicable Law.

2.7 Referrals. To the extent required by the terms of the applicable Benefit Plan, Participant shall refer or admit Members to Participating Practitioners for Covered Services and shall furnish such Participating Practitioners with complete information on treatment procedures and diagnostic tests performed in a culturally competent manner prior to such referral or admission. In addition, to the extent possible, Participant shall refer Members with out of network benefits, if any, to Participating Practitioners.

2.8 Meaningful Use and Electronic Prescribing. If applicable, except as otherwise set forth in the Policies, Participant shall use electronic medical records and electronic prescribing systems for Members in a manner compliant with Meaningful Use criteria and applicable Policies, to assist the Company with coordinating the electronic exchange of medical records and Claims information to facilitate Care Management of Members.

2.9 Medical Records; Confidentiality. Participant and Participating Practitioners shall prepare and maintain complete and accurate medical, financial and administrative records for each Member receiving Provider Services in compliance with Law. Participant shall maintain the confidentiality of information in such records and release such records only with the written consent of the Member or as otherwise authorized by law. As reasonably requested, and as permitted by applicable law, Participant shall permit Company, a Contracting Payor, and any external quality review organization mutually approved by the Company and Participant, to inspect and copy medical records maintained by Participant pertaining to Members. Participant shall furnish such information as may be required by Company and/or Contracting Payor to facilitate the information and record exchanges necessary for cost containment, quality assurance, peer review and audit programs or as otherwise required for the operation of Contracting Payor and/or Company. Participant shall make, if requested, one (1) copy of such records available at no cost. Additional copies requested are subject to usual and customary charges to Company, during normal business hours, as may be imposed on Company by a Contracting Payor, CMS< federal or State regulatory agency or accreditation organization.

2.10 Licensure and Certification. Participant agrees and shall require all Participating Practitioners to agree to procure and maintain for the term of this Agreement all license(s) and/or certification(s) as is required by applicable Law and Policies, including a board certification in their designated Specialty as applicable. Participant shall provide those Provider Services that Participant is licensed or certified to provide only through qualified personnel and shall assume responsibility for supervising and compensating such personnel and for requiring that such personnel adhere to the terms and conditions of this Agreement. Participant represents and warrants that all employees and others providing services hereunder on Participant's behalf are properly licensed or certified to provide such services. Participant shall furnish to Company such evidence of licensure or certification as Company may reasonably request. Participant shall notify Company immediately of any changes in licensure or certification status of Participant or any Participating Practitioner. If Participant or any Participating Practitioner violates any of the provisions of applicable Law or commits any act or engages in conduct for which any applicable Participant licenses or certifications are revoked or suspended, or otherwise is restricted by any state licensing or certification agency by which it is licensed or certified, Company may immediately terminate this Agreement.

2.11 Credentialing Standards. Participant shall comply with the Credentialing Standards established by Company., and such additional standards and procedures as Company may, , reasonably deem appropriate

2.12

2.13 Clinical Privileges. Participant warrants that Participant, and its Participating Practitioners have and shall maintain clinical privileges at a Participating Provider facility(ies) within the Service Area.

2.14 Compliance with Federal, State and Local Rules and Regulations; Medicare Participation Standards. Participant and its Participating Practitioners agree to comply with all applicable Laws. Participant and its Participating Practitioners shall meet the standards for participation and all applicable requirements for providers of health care services under the Medicare and Medicaid Programs, including Medicare Advantage as set forth in the MA Exhibit, as applicable. Participant and its Participating Practitioners understand that CMS requires compliance with the provisions of this Section as a condition for participation in Medicare and Medicaid plans. Neither Participant nor its Participating Practitioners shall unlawfully discriminate against any of their employees or applicants for employment or against any Members on the basis of race, color, creed, national origin, ancestry, religion, sex, marital status, age (except as provided by Law), or physical or mental handicap. Participant and its Participating Practitioners shall ensure that the evaluation, and treatment of their employees and applicants for employment and of Members are free of such discrimination. In addition to any other requirement of this Agreement, Participant and its Participating Practitioners shall comply with Title VI of the Civil Rights act of 1964, as amended (42 U.S.C. Section 2000d et. seq.), Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. Section 794) and the regulations thereunder, Title IX of the Education Amendments of 1972, as amended (20 U.S.C. Section 1681 et. seq.), the Age Discrimination Act of 1975, as amended (42 U.S.C. Section 6101 et. seq.), Section 654, of the Omnibus Budget Reconciliation Act of 1981, as amended (41 U.S.C. Section 9849), the Americans with Disabilities Act (P.L. 101-365) and all implementing regulations, guidelines and standards as now or may be lawfully adopted under the statutes.

2.15 Notices and Reporting of Compliance Matters. If Participant reasonably believes a change to Participant may disrupt or threaten patient care, Participant agrees to promptly notify Company. To the extent neither prohibited by Law nor violative of applicable privilege, Participant and Participating Practitioners agree to provide prompt notice to Company, and shall provide all information reasonably requested by Company regarding (a) any litigation or administrative action brought against Participant and Participating Practitioners or any of its employees or affiliated providers that is related to the provision of health care services and could have a material impact on the Provider Services provided to Members; (b) reporting of self-referrals, loss of licensure or accreditation, and claims by governmental agencies or individual regarding fraud, abuse, self-referral, false claims, or kickbacks; and (c) any material change in services provided by Participant and Participating Practitioners or licensure status related to such services. Company and Participant agree to be mutually committed to promoting Member safety and quality. Therefore, Participant will report the occurrence of and waive all charges related to those conditions specified under Section 5001(c) of the Deficit Reduction Act, Section 2702 of the Affordable Care Act and any related or similar Law.

Participant agrees to use best efforts to provide Company with prior notice of, and in any event will provide notice as soon as reasonably practicable notice of, any actions taken by or against Participant and Participating Practitioners described in this Section.

2.16 Specific Representations Concerning Eligibility.

2.16.1 Excluded or Debarred Individuals. Participant further represents and warrants that: (a) there are no past or pending investigations, legal actions or matters subject to arbitration involving Participant or any of its Participating Practitioners or employees or to the best of its knowledge, contractors, governing body members (as defined in Chapter 21 of the Medicare Managed Care Manual), members, or any major shareholders (i.e., holders of five percent (5%) or more of outstanding shares) on matters relating to payments from government entities, both federal and State, for health care and or prescription drug services; (b) to the best of its knowledge, neither Participant nor any of its Participating Practitioners, employees, contractors, governing body members or any major shareholders have been criminally convicted or had a civil judgment entered against them for fraudulent activities, nor are they sanctioned under any Federal health care programs as defined in 42 U.S.C. § 1320a-7b(f) (the “Federal health care programs”); (c) to the best of its knowledge, neither Participant nor any of its Participating Practitioners, employees, contractors, governing body members or any major shareholders are on the “preclusion list” as such term is defined in 42 CFR § 422.2 or appear on the Office of Inspector General (“OIG”) Excluded List or on the list of debarred contractors as published in the System for Award Management by the General Services Administration (“GSA”) and Participant agrees that it will review the OIG’s and GSA’s exclusion lists prior to the hiring of any new employees, contractors, or governing body members and periodically thereafter. Participant agrees it is obligated to notify Company immediately of any change in circumstances that would require Participant to answer affirmatively to any of the statements in this Section. Any breach of this Section shall give Company the right to terminate this Agreement immediately for cause.

2.16.2 Quality Assurance. Participant also represents that Participant and Participating Practitioners have established an ongoing quality assurance/assessment program, which includes, but is not limited to, credentialing of employees and subcontractors. Participant shall supply to Company the relevant documentation, including, but not limited to, internal quality assurance/assessment protocols, State licenses and certifications, federal agency certifications and/or registrations upon request. Participant agrees not to use any person to perform any services for Contracting Payors if such person is physically located outside of one of the fifty United States or one of the United States Territories (“Offshore Entity”) unless Participant requests Company to contact the applicable Contracting Payor. In that event, Contracting Payor, in its sole discretion and judgment, shall determine and inform Participant in writing whether the Offshore Entity may be utilized. Participant further agrees that Company has the right to audit any Offshore Entity prior to the provision of Covered Services under Benefit Plans.

2.17 Records. To the extent required by Law, Participant shall make available, upon written request from Company, the Secretary of U.S. Department of Health and Human Services (“HHS”), the Comptroller General of the United States, or any other duly authorized agent or representative, this Agreement and Participant’s books, documents and records. Participant shall preserve and make available such books, documents and records for a period that is the longer of ten (10) years after the end of the term of this Agreement or the length of time required by state or federal law. If Participant is requested to disclose books, documents or records pursuant to this Section for any purpose, Participant shall notify Company of the nature and scope of such request, and Participant shall make available, upon written request of Company, all such books, documents or records. If Participant carries out any of the duties of the contract through a subcontract, with a value or cost of Ten Thousand Dollars (\$10,000) or more over a twelve (12) month period, with a related organization, such subcontract shall contain a clause to the effect that until the expiration of ten (10) years after the furnishing of such Provider Services pursuant to such subcontract, the related organization shall make available, upon written request by the Secretary, or upon request by the Comptroller General, or any of their duly authorized representatives, the subcontract and books, documents and records of such organization that are necessary to verify the nature and extent of such costs.

2.18 Insurance.

2.18.1 Intentionally omitted.

2.18.2 Intentionally omitted.

2.18.3 Self-Insurance. Participant is owned and operated by Clark County pursuant to the provisions of Chapter 450 of the Nevada Revised Statutes. Clark County is a political subdivision of the State of Nevada. As such, Clark County and Participant are protected by the limited waiver of sovereign immunity contained in Chapter 41 of the Nevada Revised Statutes. Participant is self-insured, as allowed by Chapter 41 of the Nevada Revised Statutes. Upon request, Participant will provide Company with a Certificate of Coverage prepared by its Risk Management Department certifying such self-coverage.

2.18.4 Certificate of Insurance. On or before the Effective Date, Participant shall provide Company with certificates of insurance or other written evidence of the insurance policies required by this Section in a form satisfactory to Company, on each annual renewal of such insurance policies during the Insurance Period, and as requested by Company on behalf of Participant. Participant shall provide Company with no less than thirty (30) calendar days' prior written notice of cancellation, or any material change in such professional malpractice liability insurance coverage.

2.18.5 Replacement Insurance. In the event Participant fails to procure, maintain or pay for any insurance policy required under this Section, Company shall have the right, but not the obligation, to procure, maintain or pay for such insurance policy. In such event, Participant shall reimburse Company for the cost thereof not more than ten (10) calendar days after Company's written request to Participant.

2.19 HIPAA. The Parties agree to comply with HIPAA. The Parties agree to enter into any further agreements as necessary to facilitate compliance with HIPAA. The Parties agree to be bound by the terms of the Business Associate Agreement set forth in the BAA Exhibit, as applicable.

2.20 Use of Name/Display of Logo.

2.20.1 Participant and Participating Practitioners consent, with prior approval, to the use of Participant and Participating Practitioners' names and other appropriate material consistent with the production of provider directories,

marketing literature, bids, proposals, license or State contract applications, and in other materials of Company in all formats, including, but not limited to, electronic media. Participant and Participating Practitioners may use Company's names, logos, trademarks or service marks in marketing materials or otherwise, upon receipt of Company's prior written consent, which shall not be unreasonably withheld.

2.20.2 Participant agrees and shall require Participating Practitioners to agree to: (i) allow Company to place Company signage and/or brochures, excluding any applications, in Participant's and Participating Practitioners' offices; (ii) mail an announcement of Participant's and Participating Practitioners' new affiliation with Company to their patients.

2.21 Participating Practitioners. If Participant is a Group, Participant shall provide to Company a complete list of Participating Practitioners, which shall include names, office addresses, office hours, telephone and facsimile numbers, and areas of practice or specialty ("Participating Practitioner List"). Notwithstanding any contrary interpretation of this Agreement or of any contracts between Participant and Participating Practitioners, Participant acknowledges and agrees that all provisions of this Agreement applicable to Participant shall apply with equal force to Participating Practitioners, unless clearly applicable only to Participant. Participant agrees all Participating Practitioners and any other subcontractor of Participant for services under this Agreement shall have a written agreement that requires any subcontractor to adhere to all applicable Laws.

2.22 Notification to Company. Participant agrees that Participant will notify Company in writing as soon as reasonably practicable, but no later than within fourteen (14) calendar days, of any of the following:

2.22.1 Malpractice Judgment. The final disposition of any professional malpractice lawsuit against Participant and the terms of such judgment or settlement, except as prohibited by law or agreement;

2.22.2 Licensure and Certification. Any granting of or any suspension, revocation, reduction, restriction, limitation, termination, denial or voluntary relinquishing (under threat of investigation or termination) of a Drug Enforcement Administration ("DEA") number, State controlled substance certificate, professional license, permit, certification, medical staff membership or clinical privilege (other than suspensions relating to medical record compliance), or exclusion from or investigation (excluding audits) resulting from participation in a Federal health care program occurring on or after the date of this Agreement;

2.22.3 Criminal Indictment, Arrest or Conviction. Any indictment, arrest or conviction for a felony or for any criminal charge related to Participant's services;

2.22.4 Other Relevant Judgment or Settlement. Any judgment or settlement involving Participant that might materially impair Participant's ability to perform the duties required by this Agreement;

2.22.5 Changes of Participant Information. Any change in Participant's business address, business telephone number, office hours, tax identification number, malpractice insurance carrier or coverage, State license number, or DEA registration number; or

2.22.6 Changes of Participating Practitioner Information. Any change in the information provided to Company in the Participating Practitioner List.

2.23 Taxes and Contribution. Participant shall be responsible for withholding and paying, as may be required by law, all federal, state, and local taxes and contributions with respect to, assessed against, or measured by such Participant's earnings hereunder, or salaries or other contributions or benefits paid or made available to any persons retained, employed or used by such Participant, and any and all other taxes and contributions applicable to its services for which such Participant may be responsible under any Laws, and such Participant shall make all returns and/or reports required in connection with any and all such Laws, taxes, contributions, and benefits.

2.24 Program Participation Requirements. To the extent Company is participating in such program(s) or initiative(s), Participant shall comply with the requirements set forth on the CMMI Exhibit, REACH Exhibit, MA Exhibit, and/or State Health Plan Requirements Exhibit, as applicable.

2.24.1 Intentionally Left Blank

2.25 Interference with Contractual Relations. Participant and Participating Practitioners shall not engage in activities that will cause Company to lose existing or potential Members, including but not limited to: (a) advising Company customers, including Contracting Payors and Participating Providers, or other entities currently under contract with Company to cancel, or not renew said contracts; (b) impeding or otherwise interfering with negotiations that Company is conducting for the provision of health benefits or Benefit Plans; or (c) using or disclosing to any third-party membership lists acquired during the term of this Agreement for the purpose of soliciting individuals who were or are Members or otherwise to compete with Company. Notwithstanding the foregoing, Company shall not prohibit, or otherwise restrict Participating Practitioners from advising or advocating on behalf of a Member who is his or her patient, for the following: (i) the Member's health status, medical care, or treatment options, including any alternative treatment that may be self-administered; (ii) any information the Member needs in order to decide among all relevant treatment options; (iii) the risks, benefits, and consequences of treatment or non-treatment; and (iv) the Member's right to participate in decisions regarding his or her health care, including the right to refuse treatment, and to express preferences about future treatment decisions. This section shall continue to be in effect for a period of one (1) year after the expiration or termination of this Agreement.

Section 3 Obligations and Representations of Company

3.1 Establish and Maintain Provider Company. Company agrees to use good faith efforts to establish and maintain a Company of Participating Providers and to market such Company to various Payors.

3.1.1 Support and Infrastructure. Company agrees to use good faith efforts to establish and maintain appropriate Company programs, Policies and infrastructure necessary to perform its obligations under this Agreement, including the Credentialing Standards. As such, Company shall, if applicable, provide and/or arrange for the human, financial and technological resources as necessary to (i) develop and implement Company programs and Policies for the purposes of enabling Participating Providers to deliver high quality, efficiently delivered health care; (ii) enable financial risk-sharing among the Participating Providers; and (iii) successfully arrange for, solicit, negotiate, administer and evaluate performance under Payor Contracts, subject to the terms of this Agreement.

3.2 Steerage. Participation in the Company does not guarantee Members will access Participant's services.

3.3 Access to Company Care Management Information System. Company will provide Participant with access to Company's Care Management information system, as applicable, to facilitate Participant's participation in and compliance with Company Care Management Initiatives.

3.4 Performance Reports. Company will provide Participant with periodic reports concerning Participant's individual and aggregate compliance with Performance Metrics.

3.5 Notification to Participant.

3.5.1 Payor Contracts. Company shall provide Participant reasonable prior notification in writing or electronically (including through posting of such notification on Company's website) of the effective date of each Payor Contract that is entered into by Company, as applicable. Each Payor Contract shall be negotiated in accordance with the parameters set forth under the Policies, including those adopted by the Board based on the recommendation of the Company. Each new Payor Contract may constitute an amendment to

Schedule 1. Company shall notify Participant in writing or electronically in accordance with Section 3.8.2(i) below if any Payor Contract is terminated.

3.5.2 Other Notifications. Company agrees that it will notify Participant in writing or electronically within ten (10) calendar days of any of the following:

(i) Change in Payor Contract. Any material change, modification, limitation or termination of any Payor Contract that affects Participant's provision of, or reimbursement for, Provider Services or other compensation pursuant to this Agreement; and

(ii) Changes of Company Information. Any change in Company's business address, or material change in the nature or extent of its business or services.

3.6 Compliance with Laws. Company shall perform its obligations under this Agreement in compliance with all applicable Laws, rules and regulations. Company has and shall maintain in good standing all necessary permits and licenses required to operate its business and perform its obligations under this Agreement.

3.7 Limitation on Control. Company acknowledges that Participant is solely responsible for the professional decisions, judgments, treatments, diagnoses and services delivered to Members. Company shall neither have nor exercise any control or direction over Participant's professional medical judgment or the methods by which Participant performs professional medical services; provided, however, that Participant shall be subject to and shall at all times comply with the Company Policies.

3.8 Company's Insurance. Company at its sole cost and expense agrees to procure and maintain such policies of general and/or professional liability and other insurance (or maintain a self-insurance program) as shall be necessary to insure Company and its employees against any claim or claims for damages arising by reason of personal injuries or death occasioned directly or indirectly in connection with the performance of any service by Company under this Agreement and the administration of Benefit Plans.

3.9 Identification of Members. Wherever practicable, pursuant to standard practice or required by law, Company will require Contracting Payors to provide Members with an identification card, which indicates access to the Company.

3.10 Company Support Requirements. To the extent Company is participating in such program(s) or initiative(s), Company shall provide services in accordance with the CMMI Exhibit, REACH Exhibit, MA Exhibit, and/or State Health Plan Requirements Exhibit, as applicable.

3.11 Company shall not discriminate against any person on the basis of age, color, disability, gender, handicapping condition (including AIDS or AIDS related conditions), national origin, race, religion, sexual orientation, gender identity or expression or any other class protected by law or regulation.

Section 4 Payment and Billing

4.1 Rates; Compensation Methodologies. In accordance with the applicable Payor Contract, Company or Contracting Payor shall pay or arrange to pay Participant for Provider Services furnished by Participant to Members pursuant to the rate schedule(s) attached hereto as Schedule 1, which may be amended, revised, supplemented or replaced by Company upon mutual agreement between Company and Participant in writing. Payment shall be subject to the contract between the Company or Contracting Payor's, and Participant. If there is any conflict between this Agreement and Policies resulting from code review and budget targets being exceeded, and the adjustment, payment or nonpayment of withhold on an individual or other basis and the timing thereof, risk-sharing arrangements with hospitals and/or Contracting Payors, and stop-loss insurance arrangements, this Agreement will control.

4.2 Care Management Payments. Payments made by a Payor under a Care Management Payor FFS Program or Care Management Payor Risk Program as participating provider incentives will be distributed to the applicable Participating Providers in accordance with methodologies approved by Company's board of directors, if necessary (the "Board"), including Payor contract-specific distribution methodologies set forth in Schedule 1.

Such methodologies may provide for Company's retention of a portion of such payments to cover overhead and administrative expenses.

4.3 Billing Procedure. Participant shall submit all Claims and/or Encounter Data, as applicable, for Provider Services rendered to Members on a CMS 1500 Claim form electronically or in such other format acceptable to Company or Contracting Payor and in accordance with Section [1.124.11](#), and instructions provided by Company or Contracting Payor. Such Claims and/or Encounter Data shall be complete and accurate and conform to all standards and requirements set forth in applicable Laws, rules and regulations, and Contracting Payor and/or CMS instructions, as applicable. For Claims Participant submits electronically, Participant shall not submit a Claim to Company in paper form unless Company requests paper submissions or fails to pay or otherwise respond to electronic Claims submission in accordance with the time frames required under this Agreement or applicable Law. Claims and/or Encounter Data shall include identifying patient information and itemized records of services and charges in customary billing form and shall include all other information, including medical records, as required by Company, necessary to characterize the content and purpose of each encounter with a Member to a Contracting Payor. The services shall be described with sufficient particularity as to enable Company to determine whether or not the services are Provider Services. Participant further agrees that it and Participating Practitioners will timely submit Claims and clinical data by available electronic means within one hundred eighty (180) calendar days of the date of service or within the time specified by applicable Law. Participant agrees that Company, or the applicable Contracting Payor, will not be obligated to make payments for billings received more than one hundred eighty (180) calendar days (or such other period required by applicable Law) from (a) the date of service or (b) the date of receipt of the primary Payor's explanation of benefits when Company is the secondary Payor. Company may waive this requirement if Participant provides notice to Company, along with appropriate evidence, of other extraordinary circumstances outside the control of Participant that resulted in the delayed submission. Participant agrees, upon request of Company or a Contracting Payor, to provide written certification of the truthfulness, completeness and accuracy of Participant's Claims, Encounter Data, referrals, authorization requests, bill coding, tracers, adjustments and denials. There shall be no restrictions on Company's use of Encounter Data. Furthermore, upon written request, Company is obligated to return such Encounter Data to Participant or Participating Providers within a reasonable and routine time frame..

Acceptance of Payment. Except as otherwise provided herein, Participant shall accept payment made by Company or Contracting Payor in accordance with this Agreement as complete and full discharge of the liability of Company, the Contracting Payor and Members for the rendering of Provider Services. All final payment determinations for Provider Services, including but not limited to decisions concerning Medical Necessity, compliance with Policies, and submission of appropriate coding information, shall be made by Company and Contracting Payors, subject to their respective appeals processes, as applicable. In addition, unless Participant notifies Company of its payment disputes within one hundred and eighty days (180) calendar days, or such other period as required by applicable Law, of receipt of payment from Company, such payment will be considered full and final payment for the related Claims. Subject to applicable Law, Company: (i) upon written notification no less than thirty (30) days from an internal update to internal payment systems in response to additions, deletions, and changes to CMS may do so without obtaining any consent from Participant, Participating Practitioners, or any other party. Company will provide, at the written request of Participant, a copy of the fee schedule in effect at the time of such request; (ii) shall not be responsible for communicating such routine changes of this nature, and will update any applicable payment schedules on a prospective basis within ninety(90) calendar days from the date of publication and (iii) shall have no obligation to retroactively adjust Claims with dates of service prior to said change.

4.4 Overpayments and Adjustments

4.5.1 Discovered by Participant or Participating Provider: In the event Participant or Participating Provider discovers any overpayments made by Company or Health Plans or Payor, Participant or the applicable Participating Provider shall meet to discuss the means and method of said refund of overpayments with the Company, Health Plan, or Payor within thirty (30) calendar days of discovery.

4.5.2 Discovered by Company: In the event Company, Health Plan, or Payor discovers an overpayment made to Participant or Participating Provider, Company or Payor Designee shall inform Participant or Participating Provider in writing and they shall have thirty (30) calendar days to meet and discuss the means and method of said overpayment.

4.5.3

Adjustments: Company, Health Plan, or Payor may make retroactive adjustments to payments for a period not to exceed twelve (12) months from the original date of payment or such period as may be required by applicable law. Provider may contest the amount of payment, denial, or nonpayment of a claim within thirty (30) calendar days of notification by Company, Health Plan or Payor. Company, Health Plan, or Payor will review Participant or Participating Provider requests, as well as Provider record, to determine whether claim was paid correctly. If it is determined a claim was incorrectly paid, resulting in an underpayment, Company, Health Plan, or Payor will agree to prompt payment within (90) calendar days, any additional amounts owed to Participating Provider. Failure of Participant and Participating Provider to object to claim determination within thirty (30) calendar days of payment, constitutes Participant or Participating Provider's acceptance of claim determination and no further action will take place. The above is subject to change based on changes to applicable Laws, regulation, or guidance that require the Company, Health Plan, or Payor to meet different regulatory requirements. Notwithstanding the foregoing, Company may but shall not be required to pay a claim for any amount due to the Provider that is less than or equal to one dollar (\$1.00). Additionally, Provider may but shall not be required to remit an overpayment for any amount that may be to the Company that is less than or equal to one dollar (\$1.00).

4.5.4 Third-Party Payors.

(i) Company, pursuant to Payor Contracts, may not be the primary Payor in various circumstances, including the following: (a) where Contracting Payor engages Company for Care Management, but maintains contracts with Participants providing for direct payment of Claims for Covered Services; (b) under the coordination of benefits provision of a Member's Benefit Plan with a Contracting Payor; (c) when a Contracting Payor may be secondary to Member's rights under the Workers' Compensation Law or the Medicare Program; or (d) due to an injury or illness caused by a third-party.

(ii) When Company or a Contracting Payor determines that it is not the primary Payor for some or all of the services provided and notifies Participant accordingly, or in the event Participant determines that Member has other coverage, Participant agrees to bill such other Payor. Payment for such services under this Agreement may be reduced by the amount of Participant's reimbursement from the other Payor or third-party as appropriate.

4.5.5 Eligibility Determinations. Company shall have the right to recover payments made to Participant if the payments are for services provided to an individual who is later determined to have been ineligible based upon information that is not available to Company at the time the service is rendered, or authorization is provided within three hundred sixty-five days from date of payment.

4.6 Encounter Data. If requested by Company, for Members for whom participate under this Agreement, Participant shall submit to Company electronically all Encounter Data, including medical records, necessary to characterize the content and purpose of Covered Services rendered by Participant to a Member. Encounter Data shall be in accordance with HEDIS guidelines. Additionally, Participant shall promptly provide Company with all corrections to the revisions of such Encounter Data. If such Encounter Data is not submitted within the timeframe provided herein, the Company, with 30 days prior written notice, may reduce or suspend incentive payments of Participant's until Participant is in compliance. Participant agrees, upon request of Company or a Contracting Payor, to provide written certification of the truthfulness, completeness and accuracy of Participant's Encounter Data.

4.7 No Billing of Members.

(i) In no event, including but not limited to nonpayment by Company, Participating Provider, or the applicable Contracting Payor, the insolvency of Company, Participating Provider, or a Contracting Payor, or breach of this Agreement, shall any Member be liable for any sums owed to Participant by Company, Participating Provider, or a Contracting Payor, and Participant shall not bill, charge, collect a deposit or other sum or seek compensation, remuneration or reimbursement from, or maintain any action or have any recourse against, or make any surcharge upon, a Member or person acting on a Member's behalf. Whenever a surcharge has occurred, Participant shall refund the surcharge to the Member within fifteen (15) calendar days of discovering, or being notified of, the surcharge. If Company or a Contracting Payor receives notice of any surcharge upon a Member, it shall be empowered to take appropriate action to remedy the situation.. Participant acknowledges and agrees that certain Members of Medicare Advantage Programs are held harmless from payment of fees that are the legal obligation of the Medicare Advantage Program. Said Members are also held harmless from payment for Covered Services provided by providers that do not participate with Company or a Medicare Advantage Program.

(ii) Notwithstanding the foregoing, this provision shall not prohibit Participant from billing or charging Members in the following circumstances: (a) applicable copayments, coinsurance and/or deductibles, if any, not collected at the time that Covered Services are rendered; and (b) for services that are not Covered Services only if: (i) the Member's Benefit Plan provides and/or Company confirms that the specific services are not covered; (ii) the Member was advised in writing prior to the services being rendered that the specific services may not be Covered Services; and (iii) the Member agreed in writing to pay for such services after being so advised. Participant acknowledges that Company's denial or adjustment of payment to Participant based on Company's performance of Utilization Management is not a denial of Covered Services under this Agreement or under the terms of a Benefit Plan, except if Company confirms otherwise under this Section. Participant may bill or charge individuals who were not Members at the time that services were rendered.

4.8 Group's Payment to Participating Group Providers. Group shall be financially responsible for payment to all Participating Group Providers who render Covered Services to Members. Group shall require all Participating Group Providers who render such services to look solely to Group for payment. In addition, Group shall be financially responsible for payment to any other physicians who render Covered Services to Members when Group has been compensated on a capitated basis, if any, for such services. Group shall pay on a timely basis all Participating Group Providers and other physicians who render Covered Services for which Group is financially responsible hereunder.

4.9 Survival of Obligations. The obligations set forth in this Section shall survive the termination of this Agreement regardless of the cause giving rise to such termination and shall be construed for the benefit of Members. These provisions shall supersede any oral or written agreement to the contrary now existing or hereafter entered into between Participant and any Member or any persons acting on behalf of either of them.

Section 5.0
Quality

Group acknowledges that the delivery of quality is a key factor in health care services. Company has identified certain incentive categories that assist it in measuring and supporting quality outcomes. Group also agrees that Company, and/or a Government Sponsor may withhold incentive compensation from time to time based upon certain quality metrics provided Company/Government Sponsor has provided notice to Group of such quality metrics. If applicable, Company will pay Group in accordance with Schedule 1 of this Agreement any adjustment to the withhold to be determined on an annual basis. In such an event, Company shall provide twelve (12) months advance written notice with respect to any change in the incentive categories and the measuring of quality outcomes.

Section 6.0 Compliance with Policies

6.1 Policies. Group and Participating Group Providers agree to cooperate with any Company quality activities (including quality measures and patient satisfaction) or review of Company or a Plan conducted by the National Committee for Quality Assurance (NCQA) or a federal or State agency with authority over Company and/or the Plan, as applicable. Group and Participating Group Providers agree to accept and comply with Company's Provider Manual including all Policies of which Group knows or reasonably should have known. Group and Participating Group Providers will utilize the electronic real time HIPAA compliant transactions, including but not limited to, eligibility, precertification and claim status inquiry transactions to the extent such electronic real time features are utilized by Company. Company may modify Policies upon mutual agreement by both parties in writing. Company will provide notice by letter, newsletter, electronic mail or other media, of Material Changes. Failure by Group to object in writing to any Material Change within forty-five

(45) days following receipt thereof constitutes Group's acceptance of such Material Change. In the event that Group reasonably believes that a Material Change is likely to have a material adverse financial impact upon Group's practice, Group agrees to notify Company in writing, specifying the specific bases demonstrating a likely material adverse financial impact, and the Parties will negotiate in good faith an appropriate amendment, if any, to this Agreement. Notwithstanding the foregoing, Company may modify the Policies to comply with applicable Law, with advanced notification as can be reasonably expected, but without the consent of Group, and the Policies shall be deemed to be automatically amended to conform with all Laws promulgated at any time having authority over this Agreement. Group and Participating Group Providers agree that noncompliance with any requirements of this Section 6.1 or any Policies will relieve Company or Government Sponsors and Members from any financial liability for the applicable portion of the Group Services. Group and Participating Group Provider are hereby delegated the responsibility for delivering the standardized notices, currently known as the Important Message from Medicare (IM) and the Detailed Notice of Discharge (DND), to Medicare Advantage Members in accordance with the procedures outlined in 42 C.F.R. Section 422.620 and as outlined in the Provider Manual. In the event that Group or Participating Group Provider does not deliver standardized notices in a timely manner, Group shall not bill Medicare Advantage Members (and for non-Capitated services Group shall not be paid by Company) for services provided after the time that services would no longer be Covered Services had the applicable notices been timely delivered.

6.2 Credentialing. Company shall maintain standards, policies and procedures for credentialing and recredentialing for health care professionals that provide Covered Services to Members under the Plans as set forth in the Provider Manual. Such credentialing shall be maintained in accordance with the requirements of State and federal Law and the standards of accreditation organizations. Group will comply with the credentialing and recredentialing requirements identified in the Provider Manual. This Agreement is contingent on Group and each Participating Provider successfully completing Company's credentialing process, as applicable. Group and Participating Group Providers agree to maintain updated CAQH profiles for each of its Participating Group Providers including but not limited to ensuring files are attested and up to date at time of credentialing and anytime thereafter. Group and Participating Group Providers agree upon request by Company or related entity to furnish credentialing information or documentation and furnish no later than 30 business days upon time of request.

6.3 Intentionally Left Blank

6.4 Utilization Management. Company utilizes systems of utilization review/quality improvement/peer review to promote adherence to accepted medical treatment standards and to encourage Participating Group Providers to minimize unnecessary medical costs consistent with sound medical judgment and in accordance with applicable law. To further this end, Participating Group Providers agree

P3 Multispecialty Group Participation Agreement - Nevada

University Medical Center of Southern Nevada

Effective ~~4/30/2025~~ 9/1/2025

- (a) To participate, as requested, and to abide by Company's utilization review, patient management, quality improvement programs, and all other related programs (as modified from time to time) and decisions with respect to all Members.
- (b) To comply with Company's pre-certification and utilization management requirements for all elective admissions and other Covered Services.
- (c) To regularly interact and cooperate with Company's nurse care managers.
- (d) To utilize in-network Participating Group Providers when appropriate.
- (e) To abide by all Company's credentialing criteria and procedures, including site visits and medical chart reviews, and to submit to these processes biannually, annually, or otherwise, when applicable.
- (f) To obtain advance authorization from Company prior to any non-Emergency Service admission, and in cases where a Member requires an Emergency Service hospital admission or post-stabilization Care Services, to notify Company, both in accordance with Company's Policies then in effect.

Except when a Member requires Emergency Services, Group and Participating Group Providers agree to comply with any applicable precertification and/or referral requirements under the Member's Plan prior to the provision of Provider Services. Group and Participating Group Providers agree to notify Company of all admissions of Members, and of all services for which Company requires notice, upon admission or prior to the provision of such services. For those Members who require services under a Specialty Program, Group and Participating Group Providers agree to work with Company in transferring the Member's care to a Specialty Program Provider.

6.5 Notices and Reporting of Compliance Matters. If Group reasonably believes a change to Group may disrupt or threaten patient care, Group agrees to notify Company. To the extent neither prohibited by Law nor violative of applicable privilege, Group and Participating Group Providers agree to provide notice to Company, and shall provide all information reasonably requested by Company regarding (a) any litigation or administrative action brought against Group and Participating Group Providers or any of its employees or affiliated providers which is related to the provision of health care services and could have a material impact on the Provider Services provided to Members; (b) reporting of self-referrals, loss of licensure or accreditation, and claims by governmental agencies or individual regarding fraud, abuse, self-referral, false claims, or kickbacks; and (c) any material change in services provided by Group and Participating Group Providers or licensure status related to such services. Group agrees to notify Company on a quarterly basis regarding any change in Group's demographic information or Participating Providers. Company and Group agree to be mutually committed to promoting Member safety and quality. Therefore, Group will report the occurrence of and waive all charges related to those conditions specified under Section 5001(c) of the Deficit Reduction Act, Section 2702 of the Affordable Care Act and any related or similar Law. Group agrees to use best efforts to provide Company with prior notice of, and in any event will provide notice as soon as reasonably practicable notice of, any actions taken by or against Group or Participating Group Providers described in this Section

6.4. Intentionally Left Blank

6.6 Proprietary Information. Each Party is prohibited from, and shall prohibit its Affiliates and Participating Group Providers from, disclosing to a third party the substance of this Agreement, or any information of a confidential nature, including but not limited to financial information, acquired from the other Party (or Affiliate or Participating Group Provider thereof) during the course of this Agreement, except to agents of such Party as necessary for such Party's performance under this Agreement, or as required by a Payor Contract or applicable Regulatory Requirements. Group and Participating Group Provider acknowledges and agrees that all information relating to Company's programs and Policies is proprietary information and neither shall disclose such information to any person or entity without Company's express written consent.

Notwithstanding the foregoing, Company acknowledges that Participant is a public county-owned hospital which is subject to the provisions of the Nevada Public Records Act, Nevada Revised Statutes Chapter 239, as may be amended from time to time, and as such its records are public documents available to copying and inspection by the public. If Participant receives a demand for the disclosure of any information related to this Agreement which Company has claimed to be confidential and proprietary, Participant will immediately notify Company of such

demand and Company shall immediately notify Participant of its intention to seek injunctive relief in a Nevada court for protective order. Company shall indemnify, defend and hold harmless Participant from any claims or actions, including all associated costs and attorney's fees, regarding or related to any demand for the disclosure of Company documents in Participant's custody and control in which Company claims to be confidential and proprietary.

6.7 Compliance with HIPAA.

6.6.1 HIPAA Obligations of Provider. Group acknowledges and agrees that with respect to the services provided by Participating Group Provider pursuant to this Agreement, Group and Participating

Group Provider may be considered a Covered Entity, as defined by 45 C.F.R. Section 160.103 ("Covered Entity"). As a Covered Entity, Group and Participating Group Provider(s) agree to comply with all applicable provisions of the HIPAA and the HIPAA Rules and HITECH and the HITECH Standards. Group and Participating Group Provider further acknowledges and agrees that if Company receives protected health information, as defined in 45 C.F.R. Section 164.501, ("PHI") as a business associate, as defined in 45 C.F.R. Section 160.103, ("Business Associate"), Group and Participating Group Provider(s) may also be considered the subcontractor of a Business Associate. As the subcontractor of a Business Associate, Group and Participating Group Provider(s) agree to comply with the same privacy and security obligations that apply to Business Associates. With respect to Electronic Protected Health Information Group shall:

- (a) Implement administrative, physical, and technical safeguards that reasonably and appropriately protect the confidentiality, integrity, and availability of the Electronic PHI that Provider creates, receives, maintains, or transmits on behalf of Company, as required by the Security Standards;
- (b) Ensure that any agent, including a subcontractor, to whom Group and Participating Group Provider(s) provides such information, agrees to implement reasonable and appropriate safeguards to protect PHI; and
- (c) Report to Company any Security Incident of which it becomes aware.

6.6.2 Notwithstanding the foregoing, in Company's sole discretion and in accordance with its directions, Provider Group shall conduct, or pay the costs of conducting, an investigation of any incident required to be reported under this Section 6.6 shall provide, and/or pay the costs of providing, the required notices as set forth in this Section 6.6

6.7 HIPAA Obligations of Company. Company acknowledges and agrees that with respect to the services provided by Company pursuant to this Agreement, Company may be considered a business associate of both Group and Plans. With respect to PHI received by Company from Group or Plans, Company agrees to comply with all applicable provisions of HIPAA.

Section 7
Term and Termination

7.1 Eligibility to Participate in Company. Participant may be eligible to participate in the Company after satisfying the Credentialing Standards established by the Company.

7.2 Term. This Agreement shall be effective for an initial term of two (2) years from the Effective Date ("Initial Term"), and thereafter shall renew upon mutual written agreement for two (2) additional one (1) year terms (each, a "Renewal Term"), unless either Party provides one hundred eighty (180) calendar days advance written notice prior to the end of the Initial or any Renewal Term, or as otherwise in

accordance with this Agreement.

7.3 Termination without Cause. This Agreement may be terminated without cause by either party, when written notice given to other party at least one hundred eighty days (180) days.

7.4 Termination for Cause or Material Breach. This Agreement may be terminated at any time by either Party upon at least thirty (30) calendar days prior written notice of such termination to the other Party upon material default or substantial breach by such Party of one or more of its obligations hereunder, unless such material default or substantial breach is cured within thirty (30) calendar days of the notice of termination; provided, however, if such material default or substantial breach is incapable of being cured within such thirty (30) calendar day period, any termination pursuant to this Section 5.4 will be ineffective for the period reasonably necessary to cure such breach if the breaching Party has taken all steps reasonably capable of being performed within such thirty (30) calendar day period. Furthermore, Company may terminate the status of any Participating Practitioner for default or breach of said Participating Practitioner's obligations hereunder upon at least thirty (30) calendar days' written notice to said Participating Practitioner, unless such default or breach is cured within the notice period. Notwithstanding the foregoing, the effective date of such termination may be extended pursuant to Section 5.7 herein.

7.5 Termination by Company. Company may terminate this Agreement or, where applicable, the right of any Participating Practitioner to participate in Company, at Company's discretion, due to any of the following events:

7.5.1 Upon the expiration of thirty (30) calendar days after Company's receipt of Participant's notification indicating Participating Practitioner's voluntary retirement from the active practice of medicine;

7.5.2 Immediately upon the suspension or revocation of a Participating Practitioner's DEA certification or other right to prescribe and dispense controlled substances;

7.5.3 Immediately upon the suspension, withdrawal, expiration, revocation or non-renewal of any Federal, state or local license, certificate or other legal credential authorizing Participant and/or a Participating Practitioner's to practice his or her profession;

7.5.4 Immediately in the event of the exclusion, debarment or suspension of Participant and/or any Participating Practitioner from participation in any governmental sponsored program, including, but not limited to, the Medicare or the Medicaid program in any state;

7.5.5 Immediately in the event of any material breach or default by Participant of this Agreement, the terms and conditions of any Payor Contract or the Policies, following notice to Participant of such breach or default, if Participant does not cure such breach or default within thirty (30 calendar days of receipt of notice;

7.5.6 Immediately upon any false statement or material omission of a Participating Practitioner in the participation application and/or confidential information forms and all other requested information, as determined by Company in its sole discretion;

7.5.7 Immediately upon a determination by Company that Participant or Participating Practitioner's continued participation in provider network could result in harm to patients;

7.5.8 Immediately upon a Participating Practitioner's indictment, arrest or conviction of a felony or for any criminal charge related to or in any way impairing Provider's or Participating Practitioner's practice of medicine;

7.5.9 Immediately upon any adverse action with respect to a Participating Practitioner's hospital staff privileges, if applicable, occurrence on OIG or Preclusion listings;

7.5.10 Immediately upon the loss or material limitation of Participant's or Participating Practitioner's insurance under Section 2.18 of this Agreement;

7.5.11 Immediately upon the dissolution of Company;

7.5.12 Immediately upon a change of control or ownership of Participant to an entity not acceptable to Company; or

7.5.13 Immediately upon a final determination by the Board that Participant has failed to comply with requirements of Company as contemplated by the Policies.

7.6 Effect of Termination on Care Management Payments. Participant understands and agrees that upon termination of this Agreement (the "Termination Date"), Participant is no longer eligible to receive any Care Management Payments, including without limitation, shared savings, bonus payments or any PMPM payments pursuant to a Payor Agreement, with the limited exception that Participant shall receive only such PMPM payments owed to Participant through the end of the month in which the Termination Date occurred.

7.7 Obligations Following Termination. Except as otherwise provided in this Agreement, including any schedule and/or exhibit, the provisions of this Agreement shall be of no further force or effect following termination of this Agreement, provided that Company, Participant and Participating Practitioners will cooperate as provided in this Section 7.7. This Section 7.7 shall survive the termination of this Agreement, regardless of the cause of termination.

7.8 Continuity of Care. In the event of termination of this Agreement, Company and Participant shall use their best efforts to arrange for an orderly transition of patient care, consistent with standards of high-quality medical care, for Members who have been or are at the time under the care of Participant, to the care of another Participating Provider. If the event of such termination, Participant will identify in writing to Company all Members receiving treatment. Company will notify affected Members of the termination according to applicable Federal and State continuity of care Laws. Upon request of Company, Participant will continue to provide Covered Services to a Member receiving Covered Services from Participant on the effective termination date of this Agreement for the continuing care period required by applicable Law, unless Company makes provision for the assumption of such Covered Services by another Participant.

7.9 Upon Insolvency or Cessation of Operations. If this Agreement terminates as a result of insolvency or cessation of operations of Company, and as to Members of Contracting Payors that become insolvent or cease operations, then in addition to other obligations set forth in this Section, Participant and Participating Practitioners shall continue to provide Provider Services to all Members for the period for which premium has been paid and as required by applicable law.

7.10 Obligation to Cooperate. Upon notice of expiration or termination of this Agreement and/or an exhibit or schedule hereto, Participant and Participating Practitioners shall cooperate with Company and comply with Policies in the transfer of Members to other providers.

7.11 Obligation to Notify Members. Upon notice of termination of this Agreement and/or an exhibit or schedule hereto, Company shall provide reasonable advance notice of the impending termination to Members currently under the treatment of Participant and Participating Practitioners, or in the event of immediate termination, as soon as practicable after termination.

7.12 Obligations During Dispute Resolution Proceedings. In the event of any dispute between the Parties in which a Party has provided notice of termination under Section 5.4 and the dispute is required to be resolved or is submitted for resolution under Section 7 below, the termination of this Agreement shall be stayed, and the Parties shall continue to perform under the terms of this Agreement until the final resolution of the dispute.

Section 8
Liability of Parties

8.1 Indemnification.

8.1.2 Intentionally omitted.

8.1.2 Indemnification by Company. Company shall indemnify, defend and hold harmless Participant from and against any and all claims, causes of action, liabilities, losses, damages, penalties, assessments, judgments, awards or costs, including reasonable attorneys' fees and costs, arising out of, resulting from, or relating to: (i) Company's failure to comply with the terms of this Agreement or (ii) the negligent acts or omissions of Company or any employee or agent of Company in the performance of Company's obligations under this Agreement. The Parties recognize that, during the term of this Agreement and for a period thereafter, certain risk management issues, legal issues, claims or actions may arise that involve or could potentially involve the Parties and their respective employees and agents.

8.1.3 Cooperation. The Parties further recognize the importance of cooperating with each other in good faith when such issues, claims or actions arise, to the extent such cooperation does not violate any applicable Laws, cause the breach of any duties created by any policies of insurance or programs of self-insurance, or otherwise compromise the confidentiality of communications or information regarding the issues, claims or actions. As such, the Parties hereby agree to cooperate in good faith, using their best efforts, to address such risk management and claims handling issues in a manner that strongly encourages full cooperation between the Parties. The Parties further agree that if a controversy, dispute, claim, action or lawsuit (each, an "Action") arises with a third-party wherein both the Parties are included as defendants, each Party shall promptly disclose to the other Party in writing the existence and continuing status of the Action and any negotiations relating thereto. Each Party shall make every reasonable attempt to include the other Party in any settlement offer or negotiations. In the event the other Party is not included in the settlement, the settling Party shall immediately disclose to the other Party in writing the acceptance of any settlement and terms relating thereto.

8.1.4 This Section 8.1 shall survive the termination of this Agreement for any reason, including insolvency.

8.2 Limitation of Liability. Either Party's liability, if any, for damages to the other Party for any cause whatsoever arising out of or related to this Agreement, and regardless of the form of the action, shall be limited to the damaged Party's actual damages. Neither Party shall be liable for any indirect, incidental, punitive, exemplary, special or consequential damages of any kind whatsoever sustained as a result of a breach of this Agreement or any action, inaction, alleged tortious conduct, or delay by the other Party.

8.3 Disclaimer. Company makes no warranty or representation that compliance by Participant with this Agreement will be adequate or satisfactory for Participant's own purposes. Participant is solely responsible for all decisions made by Participant regarding compliance with applicable Laws and Payor Contracts, including without limitation all coding and billing decisions made by Participant.

Section 9
Miscellaneous

9.1 Entire Agreement. This Agreement is the entire understanding and agreement of the Parties regarding its subject matter, and supersedes any prior oral or written agreements, representations, understandings or discussions between the Parties. No other understanding between the Parties shall be binding on them unless set forth in writing, signed and attached to this Agreement.

9.2 Exhibits. The attached exhibits, together with all attachments to and other documents incorporated by reference in the exhibits, form an integral part of this Agreement and are incorporated into this Agreement wherever reference is made to them to the same extent as if they were set out in full at the point at which such reference is made.

9.3 Amendment. No changes, amendments or alterations to this Agreement shall be effective unless signed by both Parties, except as expressly provided herein. Notwithstanding the foregoing, Company may propose to amend this Agreement upon forty-five (45) calendar day prior written notice, by letter, newsletter, electronic mail or other media (an "Amendment"). Failure by Participant to object in writing to any such Amendment within such forty-five (45) day period constitutes Participant's acceptance of such Amendment. In the event that Participant reasonably believes that an Amendment is likely to have a material adverse impact upon Participant, Participant agrees to notify Company in writing, specifying the specific bases demonstrating a likely material adverse impact, and the Parties will negotiate in good faith an appropriate revised Amendment, if any, to this Agreement. Notwithstanding the foregoing, Company may amend, with no less than 30 day notice, this Agreement to comply with applicable Law, or any order or directive of any applicable governmental agency, including but not limited to CMS, without the consent of Participant, and this Agreement shall be amended to conform with all Laws promulgated at any time by any state or federal regulatory agency or authority having supervisory authority over this Agreement. Unless such Law or governmental agency directs otherwise, the signature of Participant will not be required in order for the Amendment to take effect. Participant and Participating Practitioners agree that noncompliance with any requirements of this Section will relieve Company or Contracting Payors and Members from any financial liability for the applicable portion of the Provider Services.

9.4 Governing Law. This Agreement and the rights and obligations of the Parties hereunder shall be construed, interpreted, and enforced in accordance with, and governed by, the Laws of the State where the contract is executed and services are rendered.

9.5 Notice. All notices or communications required or permitted under this Agreement shall be given in writing and delivered personally or sent by United States registered or certified mail with postage prepaid and return receipt requested or by overnight delivery service (e.g., Federal Express, DHL). Notice shall be deemed given when sent, if sent as specified in this Section, or otherwise deemed given when received. In each case, notice shall be delivered or sent to:

If to Company:

P3 Health Partners-Nevada
Attn: Market President
2370 Corporate Circle, Suite 300
Henderson, NV 89074

Copy to:

P3 Health Partners
Attn: Chief Managed Care Officer
2370 Corporate Cir., Suite 300
Henderson, NV 89074

If to Participant:

University Medical Center of Southern Nevada
Attn: Legal Department and CC: Managed Care
1800 W. Charleston Blvd.
Las Vegas, NV 89102

or to such other address, and to the attention of such other person or officer as any Party may designate in a written notice that satisfies the requirements of this Section.

9.6 Partial Invalidity. In the event any provision of this Agreement is found to be legally invalid or unenforceable for any reason, the remaining provisions of this Agreement shall remain in full force and effect provided the fundamental rights and obligations remain reasonably unaffected.

9.7 Successors; Assignment. This Agreement relates solely to the provision of Provider Services by Participant and Participating Practitioners and does not apply to any other organization which succeeds to Participant assets, by

merger, acquisition or otherwise, or is an Affiliate of Participant unless such Affiliate or other organization is credentialed by Company. Neither Party may assign its rights or its duties and obligations under this Agreement without the prior written consent of the other Party, which consent may not be unreasonably withheld; provided, however, that Company may assign its rights or its duties and obligations in whole or in part to an Affiliate, successor in interest or other third-party designee.

9.8 Limitation on Control. Company shall neither have nor exercise any control or direction over Participant's professional medical judgment or the methods by which Participant performs professional medical services; provided, however, that Participant shall be subject to and shall at all times comply with the Policies.

9.9 Independent Contractors. Participant shall at all times be an independent contractor with respect to Company in the performance of Participant's obligations under this Agreement. Nothing in this Agreement shall be construed to create an employer/employee, joint venture, partnership, lease or landlord/tenant relationship between Company and Participant. Neither Participant nor any Participating Practitioner shall hold himself or herself out as an officer, agent or employee of Company, and shall not incur any contractual or financial obligation on behalf of Company without Company's prior written consent.

9.10 Member Grievance Dispute Resolution. Participant and Participating Practitioners agree to (a) cooperate with and participate in Company's applicable appeal, grievance and external review procedures (including, but not limited to, Medicaid appeals and expedited appeals procedures), (b) provide Company with the information necessary to resolve same, and (c) abide by decisions of the applicable appeals, grievance and review committees. Company will make available to Participant and Participating Practitioners information concerning the Member appeal, grievance and external review procedures at the time of entering into this Agreement.

9.11 Alternative Dispute Resolution. Company shall provide a mechanism whereby Participant may raise issues, concerns, controversies or claims regarding the obligations of the Parties under this Agreement. Any dispute that is not resolved through the reconciliation process or by informal meeting(s) of the Parties will be submitted in writing to the other Party within thirty (30) calendar days of any Party declaring in writing that the informal attempts at resolution have failed demanding good faith negotiation in a formal meeting between representatives of the Parties who have the requisite authority to resolve the dispute fully and finally. Participant shall exhaust this mechanism prior to instituting any arbitration or other permitted legal proceeding. The Parties agree that any dispute that may arise between the Parties shall not disrupt or interfere with the provision of services to Members. Discussions and negotiations held pursuant to this Section 7.11 shall be treated as inadmissible compromise and settlement negotiations for purposes of applicable rules of evidence.

9.12 Arbitration. The Parties shall in good faith attempt to resolve any controversy, dispute or disagreement arising out of or related to this Agreement, or breach thereof, by negotiation. If such controversy, dispute or disagreement is not resolved, then, at the request of either Party at any time, the controversy, dispute or disagreement shall be submitted to mediation under the American Arbitration Association ("AAA") Alternative Dispute Resolution Service Rules of Procedure for Mediation. If any dispute is not resolved by mediation within thirty (30) calendar days after selection of the mediator, the dispute shall, upon the request of either Party, be submitted to binding arbitration in accordance with the AAA Dispute Resolution Service Rules of Procedure for Arbitration. Mediation or arbitration, as the case may be, shall be held in Clark County, Nevada. Judgment on any award rendered by the arbitrator may be entered in any court having proper jurisdiction. The same person may serve both as the mediator and the arbitrator if the Parties so agree. This Section shall constitute the sole remedy of the Parties with respect to all claims or controversies concerning this Agreement or arising in any way out of the performance of this Agreement.

9.13 Joint Operating Committee. Once membership reaches 50 members or at Company's discretion a formal JOC cadence will be established. Company and Participant will each designate key management staff to serve on a Joint Operating Committee ("JOC"). The JOC will meet quarterly to discuss matters pertinent to the business relationship between the Parties and may meet more frequently as requested by either Party. Such discussions may include: (i) a request by either Party; (ii) a review of data on Participant's clinical performance under the Agreement;

(i) Participant's performance in cooperating with the Provider Manual1, (iv) any significant impact to the Company of unsatisfactory performance by Participant and (v) any significant impact to Participant of unsatisfactory performance by Company. The JOC may review any recommendations for process improvements that the Company or Participant would like implemented, but that are not required by CMS regulations, Law, or accreditation organizations.

9.14 Third-Party Beneficiaries. Except as otherwise provided in this Agreement to the contrary, this Agreement is entered into for the sole benefit of Company and Participant. Nothing contained herein or in the Parties' course of dealings shall be construed as conferring any third-party beneficiary status on any person or entity not a Party to this Agreement.

9.15 Suits or Other Actions. Each Party shall give prompt written notice to the other whenever he/she/it becomes aware of any written complaint from a Member or other person or becomes aware that a Member or other person has filed a claim or given written notice of intent to commence any suit or other action against either Party in connection with this Agreement or any professional services provided pursuant to this Agreement.

9.16 Confidential Information.

9.16.1 During the term of this Agreement, Participant may have access to and become acquainted with Trade Secrets and Confidential Information of Company. "Trade Secrets" includes information and data relating to Payor Contracts and accounts, clients (patients, patient groups, patient/beneficiary lists, as applicable), billing practices and procedures, business techniques and methods, strategic and marketing plans, operations and related data. "Confidential Information" includes Trade Secrets and any information related to the past, current or proposed operations, business or strategic plans, financial statements or reports, technology or services of Company or any Affiliate that Company discloses or otherwise makes available in any manner to Participant, or to which Participant may gain access pursuant to this Agreement, or which Participant knows or has reason to know is confidential information of Company or any Affiliate; whether such information is disclosed orally, visually or in writing, and whether or not bearing any legend or marking indicating that such information or data is confidential. By way of example, but not limitation, Confidential Information includes any and all know-how, processes, manuals, confidential reports, procedures and methods of Company, and any information, records and proceedings of Company committees and other bodies charged with the evaluation and improvement of the quality of care. Confidential Information also includes proprietary or confidential information of any third-party that may be in Company's or any Affiliate's possession.

(a) Confidential Information shall be and remain the sole property of Company, and shall, as applicable, be proprietary information protected under the Uniform Trade Secrets Act. Participant shall not use any Confidential Information for any purpose not expressly permitted by this Agreement or disclose any Confidential Information to any person or entity, without the prior written consent of Company. Participant shall protect the Confidential Information from unauthorized use, access, or disclosure in the same manner as Participant protects his, her, or its own confidential or proprietary information of a similar nature and with no less than reasonable care. All documents that Participant prepares, or Confidential Information that might be given to Participant pursuant to this Agreement, are the exclusive property of Company, and, without the prior written consent of Company, shall not be removed from Company's premises.

(b) Participant shall return to Company all Confidential Information and all copies thereof in Participant's possession or control and permanently erase all electronic copies of such Confidential Information, promptly upon the written request of Company, or the termination or expiration of this Agreement. Participant shall not copy, duplicate or reproduce any Confidential Information without the prior written consent of Company.

(c) Notwithstanding the above, nothing in this Agreement shall be interpreted to interfere with the Participant-patient relationship. Participant shall provide information regarding treatment

options in a culturally competent manner to patients, including those with limited English proficiency or reading skills, diverse cultural and ethnic backgrounds, and/or physical or mental disabilities.

(d) This Section shall survive the expiration or termination of this Agreement.

9.17 Force Majeure. If either Party shall be delayed or interrupted in the performance or completion of its obligations hereunder by any act, neglect or default of the other Party, or by an embargo, war, act of terror, riot, incendiary, fire, flood, earthquake, pandemic, epidemic or other calamity, act of God or of the public enemy, governmental act (including, but not restricted to, any government priority, preference, requisition, allocation, interference, restraint or seizure, or the necessity of complying with any governmental order, directive, ruling or request) then the time of completion specified herein shall be extended for a period equivalent to the time lost as a result thereof. This Section 7.19 shall not apply to either Party's obligations to pay any amounts owing to the other Party, nor to any strike or labor dispute involving such Party or the other Party.

9.18 Conflict. Participant acknowledges and agrees that the rates set forth by Company supersede any previously agreed upon rate in any Benefit Plan contract of Participant or any of its Participating Providers.

9.19 Headings. The headings in this Agreement are intended solely for convenience of reference and shall be given no effect in the construction or interpretation of this Agreement.

9.20 Counterparts; Signatures. This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original, but all of which together shall constitute one and the same instrument. Facsimile and electronic signatures shall be deemed to be original signatures for all purposes of this Agreement.

9.21 Waiver. The waiver by either Party of a breach or violation of any provision of this Agreement shall not operate as or be construed to be a waiver of any subsequent breach thereof. To be effective, all waivers must be in writing and signed by an authorized officer of the Party to be charged. Participant waives any claims or cause of action for fraud in the inducement or execution related hereto.

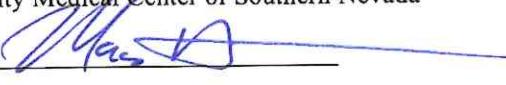
9.22 Severability. Any determination that any provision of this Agreement or any application thereof is invalid, illegal or unenforceable in any respect in any instance shall not affect the validity, legality and enforceability of such provision in any other instance, or the validity, legality or enforceability of any other provision of this Agreement. Neither Party shall assert or claim that this Agreement or any provision hereof is void or voidable if such Party performs under this Agreement without prompt and timely written objection.

9.23 Authorization. Each individual signing this Agreement warrants that such execution has been duly authorized by the Party for which he/she is signing. The execution and performance of this Agreement by each Party has been duly authorized by all necessary corporate or governance action, and this Agreement constitutes the valid and enforceable obligation of each Party in accordance with its terms.

[Remainder of page intentionally left blank. Signature page follows.]

IN WITNESS WHEREOF, the undersigned Parties have executed this Agreement by their duly authorized officers, intending to be legally bound hereby.

University Medical Center of Southern Nevada

By: 

Printed Name: Mason VanHouweling

Title: Chief Executive Officer

Date: 12-27-25

REMITTANCE ADDRESS:

MAIN TELEPHONE NUMBER: _____

CHIEF EXECUTIVE OFFICER: _____

BUSINESS OFFICE MANAGER: _____

FEDERAL TAX I.D. NUMBER: _____

NPI NUMBER: _____

P3 Health Partners-Nevada, LLC

By: 

Printed Name: Nate Coiner

Title: VP Network

Date: 12/23/2025

Effective Date:

9/1/2025

SCHEDULE 1
SERVICES AND COMPENSATION SCHEDULE

[The information in this attachment is confidential and proprietary in nature.]

EXHIBIT A
PARTICIPATING GROUP PROVIDER ORGANIZATIONAL STANDARDS

[The information in this attachment is confidential and proprietary in nature.]

EXHIBIT B

MEDICARE ADVANTAGE PROVIDER OBLIGATIONS

[The information in this attachment is confidential and proprietary in nature.]

EXHIBIT C

Intentionally left blank

EXHIBIT D
OTHER FEDERAL LAWS

[The information in this attachment is confidential and proprietary in nature.]

SCHEDULE 2
INCENTIVE-BASED PAYMENT REQUIREMENTS

[The information in this attachment is confidential and proprietary in nature.]

EXHIBIT E
PARTICIPANT LISTING & NPI NUMBERS

[The information in this attachment is confidential and proprietary in nature.]

EXHIBIT F
PRODUCT PARTICIPATION LIST

[The information in this attachment is confidential and proprietary in nature.]

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board (“GB”) in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting ‘Other’, provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the “Doing Business As” (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input checked="" type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed:						
Corporate/Business Entity Name: P3 Health Partners-Nevada, LLC						
(Include d.b.a., if applicable)						
Street Address:		2370 Corporate Circle, Suite 300		Website: www.p3hp.org		
City, State and Zip Code:		Henderson, Nevada 89074		POC Name: Kassi Belz Email: kbelz@p3hp.org		
Telephone No:		702-766-3719		Fax No:		
Nevada Local Street Address: (If different from above)				Website:		
City, State and Zip Code:				Local Fax No:		
Local Telephone No:				Local POC Name: Email:		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
Aric Coffman, M.D.	Chief Executive Officer	Publicly traded
Leif Pedersen	Chief Financial Officer	Publicly traded
Amir Bacchus, M.D.	Chief Medical Officer	Publicly traded

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

Signed by:

 Todd Smith

Signature 880609D31C1427...

Todd M. Smith

Todd Smith

Print Name

8/25/2025

Date

Chief Legal Officer

Title

DISCLOSURE OF RELATIONSHIP

List any disclosures below: Not applicable
 (Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Ratification of Amendment Two and Amendment Three to the Hospital Participation Agreement with Prominence HealthFirst	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board ratify Amendment Two and Amendment Three to the Hospital Participation Agreement with Prominence HealthFirst for Managed Care Services; or take action as deemed appropriate. <i>(For possible action)</i>		

FISCAL IMPACT:

Fund Number: 5430.011
Fund Center: 3000850000
Description: Managed Care Services
Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance
Term: January 1, 2026 – December 31, 2028
Amount: Revenue based on volume
Out Clause: 90 days w/o cause

Fund Name: UMC Operating Fund
Funded Pgm/Grant: N/A

BACKGROUND:

In January 2023, the Governing Board approved the Hospital Participation Agreement (“Agreement”) between Prominence HealthFirst (“Prominence”) and UMC to provide Prominence members access to UMC for medically necessary healthcare services. On March 26, 2025, the Agreement was amended to update the Professional and Urgent Care billing codes and to increase the payment rates.

Amendment Two updates and increases the facility, professional and Urgent Care reimbursement rates and extends the term of the Agreement through December 31, 2028.

Amendment Three adds the Nevada Medicaid Addendum to the Agreement, for UMC to provide covered services to beneficiaries enrolled in Prominence’s Nevada Managed Medicaid and Children’s Health Insurance Program (CHIP) products. It also adds additional facility and professional rates to the Agreement, effective January 1, 2026.

The Amendments had to be signed prior to January 1, 2026, to ensure continued services to Prominence members as the Agreement was due to terminate on December 31, 2025.

UMC’s Managed Care Director has reviewed and recommends ratification of these Amendments which have also been approved as to form by UMC’s Office of General Counsel.

Cleared for Agenda
January 28, 2026

Agenda Item #

13

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

These Agreements were reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for ratification by the Governing Board.

**AMENDMENT TWO
TO THE PROMINENCE HEALTHFIRST
HOSPITAL PARTICIPATION AGREEMENT**

THIS AMENDMENT ("Amendment") is made to be effective on **January 1, 2026**, between **Prominence HealthFirst ("Prominence")** and **University Medical Center of Southern Nevada ("Hospital")** and hereby amends the Hospital Participation Agreement ("Agreement") effective January 1, 2023. Prominence and Hospital may be individually referred to herein as a "**Party**" and collectively as the "**Parties**."

RECITALS

Whereas, the Parties entered into the Agreement effective January 1, 2023; and

Whereas, Hospital issued a notice to Prominence dated September 12, 2025, terminating the Agreement effective December 1, 2025 (the "Termination Notice"); and

Whereas, the Parties now mutually desire to void the Termination Notice.

NOW, THEREFORE, in consideration of mutual covenants and agreements set forth herein, the Parties do hereby agree to amend the Agreement as follows:

AMENDMENT

1. The Termination Notice is hereby void. The Agreement shall continue in full force and effect through December 31, 2028.
2. Exhibit A Prominence Commercial Plan Hospital Fee Schedule titled UMC is deleted in its entirety and replaced with the attached Exhibit A Prominence Commercial Plan Hospital Fee Schedule titled UMC.
3. Exhibit B Prominence Commercial Physician/Provider Rates Fee Schedule titled UMC_Physicians is deleted in its entirety and replaced with Exhibit B Prominence Commercial Physician/Provider Rates Fee Schedule titled UMC_Physicians.
4. Section 6.6 of the Agreement shall be deleted in its entirety and replaced in its entirety with the following language:

6.6 Hospital shall, provided the Customer's medical record is closed, submit all claim forms and required supporting documentation for services rendered to the Customer within ninety (90) days of the date of service or the date of discharge, or as otherwise required by applicable law. Failure by Hospital to submit claims within the timeframe specified by Prominence shall constitute a waiver of payment for such claims, unless Hospital demonstrates good cause for the delay as determined by Prominence in its sole discretion. Prominence agrees to review and respond in good faith to any claims submitted by Hospital in accordance with this Agreement.

All other terms and conditions of the Agreement remain in full force effect.

[Signatures appear on the following page.]

IN WITNESS WHEREOF, the Parties have caused this Amendment to be executed by its duly authorized representatives.

Prominence HealthFirst

Signed: Kamal Jemmoua

Print Name: Kamal Jemmoua

Title: Chief Executive Officer

Date: 12/17/2025

University Medical Center of Southern Nevada

Signed: Mason Van Houweling

Print Name: Mason Van Houweling

Title: Chief Executive Officer

Date: 12-18-25

Tax ID Number: **86-6000436**

EXHIBIT A
Prominence Commercial Plan
Payment Rules

[The information in this attachment is confidential and proprietary in nature.]

EXHIBIT B
Prominence Commercial Plan
Physician/Provider Rates

[The information in this attachment is confidential and proprietary in nature.]

**AMENDMENT THREE
TO THE PROMINENCE HEALTHFIRST
HOSPITAL PARTICIPATION AGREEMENT**

THIS AMENDMENT ("Amendment") is made to be effective on **January 1, 2026**, between **Prominence HealthFirst ("Prominence")** and **University Medical Center of Southern Nevada ("Hospital")** and hereby amends the Hospital Participation Agreement ("Agreement") effective January 1, 2023. Prominence and Hospital may be individually referred to herein as a "**Party**" and collectively as the "**Parties**."

NOW, THEREFORE, in consideration of mutual covenants and agreements set forth herein, the Parties do hereby agree to amend the Agreement as follows:

1. Nevada Medicaid Addendum is hereby added to the Agreement effective January 1, 2026. Subject to the Health Plan's product addition provisions set forth in the Hospital Participation Agreement, Medical Center shall provide covered services to beneficiaries enrolled in Health Plan's Nevada Managed Medicaid and Children's Health Insurance Program ("CHIP") Product. This Product is established under Health Plan's Medicaid contract with CareSource Nevada Co. or its affiliates (the "CareSource Nevada Medicaid Plan").
2. Nevada Compensation Schedule Hospital/Facility Exhibit A- Hospital/Facility Rates is hereby added to the Agreement effective January 1, 2026.
3. Nevada Medicaid Compensation Schedule Individual Participating Physician or Participating Physician Group Exhibit A- Physician or Physician Group Rates is hereby added to the Agreement effective January 1, 2026.

All other terms and conditions of the Agreement remain in full force effect.

IN WITNESS WHEREOF, the Parties have caused this Amendment to be executed by its duly authorized representatives.

Prominence HealthFirst

Signed: 

Print Name: Kamal Jemmoua

Title: Chief Executive Officer

Date: 12/18/2025

University Medical Center of Southern Nevada

Signed: 

Print Name: Mason Van Houweling

Title: Chief Executive Officer

Date: 12/18/2025

Tax ID Number: **86-6000436**

NEVADA MEDICAID ADDENDUM

This Nevada Medicaid Addendum applies to Covered Services rendered by Hospital/Facility (“Hospital”) to Members enrolled in any Nevada managed Medicaid and Children’s Health Insurance Program (“CHIP”) Health Benefit Plan administered by CareSource Nevada Co. or its affiliates (“**CareSource’s Nevada Medicaid Plan**”). This Addendum will become effective as of the effective date of any Medicaid and CHIP contract between CareSource and the Nevada Department of Health and Human Services, Division of Health Care Financing and Policy (the “**Nevada Medicaid Contract**”) to the extent CareSource is awarded a Nevada Medicaid Contract. Capitalized terms shall have the meanings defined in this Addendum, the Agreement, or the Nevada Medicaid Contract. In the event of a conflict between the terms of the Agreement and the terms of this Addendum, the terms of this Addendum shall control. To the extent required, this Addendum shall act as an amendment to the Agreement’s list of network products to which the Agreement applies to include CareSource’s Nevada Medicaid Plan.

ARTICLE I - GENERAL TERMS

1.1 Governing Law and Venue. For any dispute arising out of or related to the Agreement with respect to Health Benefit Plans covered by this Addendum, the validity, enforceability, and interpretation of the Agreement shall be governed by the laws of Nevada; and Clark County, Nevada shall be the sole, proper venue of any arbitration, proceeding, or special proceeding between the Parties.

1.2 Term and Termination. In addition to the Parties’ termination rights as set forth in the Agreement, this Addendum will immediately terminate if the State terminates CareSource’s Nevada Medicaid Contract or if CareSource otherwise discontinues offering CareSource Nevada Medicaid Plans.

ARTICLE II - PAYMENT RATES

2.1 Payment Rates. For Covered Services rendered by Hospital to Members enrolled in CareSource’s Nevada Medicaid Plan, CareSource will reimburse Hospital at the rates set forth in the attached compensation schedule(s).

ARTICLE III - REGULATORY LANGUAGE

3.1 Member Held Harmless. In addition to the Member hold harmless provisions contained in the Agreement, Hospital agrees as follows:

3.1.1 In no event, including but not limited to nonpayment by CareSource, insolvency of CareSource, or breach of this Agreement, shall Hospital bill, charge, collect a deposit from, seek compensation, remuneration or reimbursement from, or have any recourse against a Member or a Member’s representative for Health Services provided pursuant to this Agreement.

3.1.2 This Agreement does not prohibit Hospital from collecting coinsurance, deductibles, or copayments, as specifically provided under the Nevada Medicaid Contract, or fees for uncovered services delivered on a fee-for-service basis to Members to the extent permitted under this Agreement and applicable Law.

3.1.3 This Agreement does not prohibit Hospital and a Member from agreeing to continue Health Services solely at the expense of the Member, as long as Hospital has clearly informed the Member that CareSource may not cover or continue to cover a specific Health Service and discloses the costs of the Health Services.

3.1.4 Except as provided herein, this Agreement does not prohibit Hospital from pursuing any available legal remedy.

This paragraph 3.1 shall be construed in favor of the Member; shall survive the termination of the Agreement regardless of the reason for the termination, including, without limitation, the insolvency of CareSource or any applicable intermediary; and shall supersede any oral or written contrary agreement between Hospital and a Member or the representative of the Member.

3.2 Continuity of Care. In the event of CareSource’s insolvency, the insolvency of any applicable intermediary, or any other cessation of operations, Hospital must continue to deliver Covered Services

to a Member without billing the Member for any amount other than coinsurance, deductibles, or copayments, as specifically provided in the Nevada Medicaid Contract, until the earlier of:

3.2.1 The date of the cancellation of the Member's coverage under the Health Benefit Plan, including, without limitation, any extension of coverage provided pursuant to the terms of the Health Benefit Plan or applicable Law; or

3.2.2 The date on which this Agreement otherwise would have terminated if CareSource had remained in operation, including, without limitation, any extension of coverage provided pursuant to the terms of the Health Benefit Plan or applicable Law.

This paragraph 3.2 shall be construed in favor of the Member; shall survive the termination of the Agreement regardless of the reason for the termination, including, without limitation, the insolvency of CareSource or any applicable intermediary; and shall supersede any oral or written contrary agreement between Hospital and a Member or the representative of the Member.

3.3 Notice of Insolvency. CareSource shall provide written notice to Hospital as soon as practicable if a court determines CareSource or any applicable intermediary to be insolvent or any other cessation of operations of CareSource or any applicable intermediary.

3.4 Access to Records. Hospital shall make health records available to appropriate state and federal authorities involved in assessing the quality of care or investigating the grievances or complaints of Members, and to comply with the applicable state and federal laws related to the confidentiality of medical and health records and the Member's right to see, obtain copies of or amend their medical and health records.

3.5 Non-Assignment. Neither Hospital nor PPO may assign or delegate the rights and responsibilities under this Medicaid Addendum without the prior written consent of the other party.

3.6 Notice of Change. PPO shall provide notice to Hospital of any material changes to the provisions of this Medicaid Addendum or any documents incorporated by reference into it. Such notice shall be provided within 30 days of such material change. A material change is one that results in or could reasonably result in the completion of, fulfillment of or execution of this Medicaid Addendum.

3.7 Quality Assurance Programs. Hospital shall cooperate with all CareSource quality assurance programs.

3.8 Access to Medical Records. Hospital shall allow CareSource access to the medical records of CareSource Members. Hospital shall comply with HIPAA, including, but not limited to, its requirements concerning access to medical records for purposes of quality reviews conducted by the Secretary of the United States, Department of Health and Human Services (the Secretary), the State, or agents thereof. Medical Records must be available to health care practitioners at each encounter.

3.9 CareSource Nevada Medicaid Plan Policies and Procedures. Hospital shall comply with all CareSource Nevada Medicaid Plan's policies and procedures, including, but not limited to, those applicable to claim submission and authorizations. Such policies and procedures shall be available on CareSource Nevada Medicaid Plan's website.

**NEVADA COMPENSATION SCHEDULE
HOSPITAL/FACILITY
EXHIBIT A – HOSPITAL/FACILITY RATES**

[The information in this attachment is confidential and proprietary in nature.]

NEVADA MEDICAID COMPENSATION SCHEDULE
INDIVIDUAL PARTICIPATING PHYSICIAN OR PARTICIPATING PHYSICIAN GROUP
EXHIBIT A – PHYSICIAN OR PHYSICIAN GROUP RATES

[The information in this attachment is confidential and proprietary in nature.]

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board (“GB”) in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting ‘Other’, provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the “Doing Business As” (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply) N/A						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed: 18						
Corporate/Business Entity Name: Prominence HealthFirst						
(Include d.b.a., if applicable) Prominence Health Plan						
Street Address:		8311 W. Sunset Road Suite 105		Website: prominencehealthplan.com		
City, State and Zip Code:		Las Vegas, NV 89113		POC Name: Philip Ramirez Email: philip.ramirez@uhsinc.com		
Telephone No:		775-770-9348		Fax No: N/A		
Nevada Local Street Address: (If different from above)		N/A		Website:		
City, State and Zip Code:				Local Fax No:		
Local Telephone No:				Local POC Name:		
				Email:		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
Prominence Holdings, LLC	Entity	100%

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)

2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.


Signature

Philip Ramirez

Print Name

Chief Compliance Officer
Title

1/5/2023
Date

DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT
N/A	N/A	N/A	N/A

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Ratification of Amendment No. 1 to the Memorandum of Understanding with SCAN Health Plan Nevada, Inc.	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board ratify Amendment One to the Memorandum of Understanding with SCAN Health Plan Nevada for Managed Care Services; or take action as deemed appropriate. <i>(For possible action)</i>		

FISCAL IMPACT:

Fund Number: 5430.011
Fund Center: 3000850000
Description: Managed Care Services
Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance
Term: January 1, 2026, through December 31, 2026
Amount: Revenue based on volume
Out Clause: 60-days without cause

Fund Name: UMC Operating Fund
Funded Pgm/Grant: N/A

BACKGROUND:

On January 1, 2025, UMC entered into a Memorandum of Understanding (“MOU”) with SCAN Health Plan Nevada, Inc. (“SCAN”) enabling UMC to provide covered services to SCAN members.

This Amendment No. 1 (“Amendment”) to the MOU extends the term through December 31, 2026, and updates the compensation exhibit. Following the term, the MOU may be renewed for subsequent annual periods upon mutual written agreement.

This is a request for ratification as the amendment needed to be executed immediately to ensure SCAN members remained in network with UMC after December 31, 2025, the MOU expiration date.

UMC’s Managed Care Director has reviewed and recommends ratification of this Amendment, which has also been approved as to form by UMC’s Office of General Counsel.

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

This Amendment was reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for ratification by the Governing Board.

Cleared for Agenda
January 28, 2026

Agenda Item #

14

**AMENDMENT No. 1 TO THE AGREEMENT BETWEEN
UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
AND SCAN HEALTH PLAN NEVADA, INC.**

This AMENDMENT No. 1 (“Amendment”) is entered into and made effective the first day of January, 2026, by and between SCAN Health Plan Nevada, Inc., a Nevada nonprofit corporation (“SCAN”) and University Medical Center of Southern Nevada, a county owned and operated hospital created by virtue of Chapter 450 of the Nevada Revised Statutes doing business as University Medical Center (UMC) (“Provider”).

RECITALS

WHEREAS, SCAN and Provider have entered into a Memorandum of Understanding and Term Sheet, dated January 1, 2025 (the “Agreement”);

WHEREAS, SCAN and Provider have agreed on preliminary terms as set forth in the Agreement and are working in good faith to enter into a definitive agreement; and

WHEREAS, the parties desire to amend the Agreement, and the Agreement requires that all amendments be in writing.

NOW, THEREFORE, in consideration of the mutual covenants and promises herein contained, the parties hereto agree as follows:

AMENDMENT

1. **Defined terms**. The defined terms used in this Amendment, unless otherwise indicated herein, shall have the same meaning assigned to such terms in the Agreement.
2. **Term**. The term of the Agreement shall commence on January 1, 2026, and end on December 31, 2026, and may renew for subsequent one-year terms upon mutual written agreement, unless terminated by any of the parties upon 60 days’ prior written notice.
3. **Exhibit B, Compensation**. Exhibit B of the Agreement shall be deleted in its entirety and replaced with a new Exhibit B as attached hereto and incorporated herein by this reference.
4. Except as amended hereby, the Agreement shall remain unchanged and in full force and effect. If any provision of the Agreement is inconsistent with the terms of this Amendment, the language in this Amendment shall control.

Signature page follows

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be executed by their duly authorized representatives as of the day and year first above written.

SCAN Health Plan Nevada, Inc.,
a Nevada nonprofit corporation

Signed  Karen Schulte
Name Karen Schulte
Title President
Date 12/22/2025

University Medical Center of Southern Nevada,
a Nevada nonprofit corporation

Signed Mason VanHouweling
Name Mason VanHouweling
Title Chief Executive Officer
Date 12/17/2025

EXHIBIT B
COMPENSATION

[The information in this attachment is confidential and proprietary in nature.]

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board ("GB") in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting "Other", provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the "Doing Business As" (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input checked="" type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed: approximately 20						
Corporate/Business Entity Name: SCAN Health Plan Nevada, Inc.						
(Include d.b.a., if applicable)						
Street Address:		3800 Kilroy Airport Way, Suite 100		Website: www.scanhealthplan.com		
City, State and Zip Code:		Long Beach CA 90806		POC Name: Josh Martin Email: j.martin@scanhealthplan.com		
Telephone No:		(800) 559-3500		Fax No:		
Nevada Local Street Address: (If different from above)				Website:		
City, State and Zip Code:				Local Fax No:		
Local Telephone No:				Local POC Name: Email:		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
n/a		

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No UNKNOWN

(If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)

2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No UNKNOWN

(If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

Karen Schulte

Karen Schulte (Nov 22, 2024 14:17 PST)

Signature

President

Print Name

Karen Schulte

11/22/2024

Title

Date

DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT
N/A			

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Ratification of Amendment Six to the Participating Facility Agreement with SelectHealth, Inc. and SelectHealth Benefit Assurance, Inc.	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board ratify the Amendment Six to Participating Facility Agreement with SelectHealth, Inc. and SelectHealth Benefit Assurance, Inc. for Managed Care Services; or take action as deemed appropriate. <i>(For possible action)</i>		

FISCAL IMPACT:

Fund Number: 5440.011
Fund Center: 3000850000
Description: Managed Care Services
Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance
Term: Through May 1, 2027
Amount: Revenue based on volume
Out Clause: 60 days w/o cause

Fund Name: UMC Operating Fund
Funded Pgm/Grant: N/A

BACKGROUND:

On May 27, 2020, the Governing Board approved the Participating Facility Agreement with SelectHealth, Inc. and SelectHealth Benefit Assurance, Inc. (“SelectHealth”) for UMC to provide SelectHealth members covered services at the hospital and its associated Urgent Care facilities (the “Agreement”). Amendment One, effective October 8, 2020, added the Qualified Health Plan Addendum. Amendment Two, effective May 1, 2021, added SelectHealth Med (HMO/POS) Network to the existing Agreement. Amendment Three, effective May 1, 2023, updated the compensation schedule for Select Health Med (HMO/POS). Amendment Four, effective July 1, 2023, requested to update the revenue codes in the Compensation Schedule. Amendment Five, effective May 27, 2020, extended the term through May 1, 2027, and updated codes in the compensation schedule.

This Amendment Six deletes and replaces the Compensation Schedule in the Agreement, which increases the reimbursement rates specified in the Compensation Schedule. All other terms in the Agreement are unchanged. Ratification of this amendment was necessary due to the retroactive nature of the change, as SelectHealth needed to load its systems as soon as possible to ensure the timely payment of claims.

UMC’s Managed Care Director has reviewed and recommends ratification of this Amendment, which has also been approved as to form by UMC’s Office of General Counsel.

Cleared for Agenda
January 28, 2026

Agenda Item #

15

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

This Amendment was reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for ratification by the Governing Board.

AMENDMENT SIX TO THE PARTICIPATING FACILITY AGREEMENT

This Amendment Six to the Participating Facility Agreement ("Amendment Six") is made and entered into by and between SelectHealth, Inc. and SelectHealth Benefit Assurance Company, Inc. ("Select Health"), (collectively referred to as "Plan") and University Medical Center of Southern Nevada ("Hospital"). The effective date of Amendment Five is November 1, 2025 ("Effective Date").

WHEREAS, Plan and Hospital (each a "Party" and collectively, the "Parties") entered into a Participating Facility Agreement effective the 27th day of May, 2020, as amended by that certain amendment one to Participating Facility Agreement effective October 8, 2020 (the "Amendment One"), and by that amendment two to Participating Facility Agreement effective May 1, 2021 (the "Amendment Two"); and by that amendment three to Participating Facility Agreement effective May 1, 2023 (the "Amendment Three"), and by that amendment four to Participating Facility Agreement effective July 1, 2023 (the "Amendment Four"), and by that amendment five to Participating Facility Agreement effective May 1, 2025 (the "Amendment Five"), (collectively, the "Agreement"); and

WHEREAS, Section XII.3 of the Agreement allows Plan and Hospital to amend the Agreement by executing an amendment in writing; and

WHEREAS, the Parties desire to further update the revenue codes and compensation schedules in Exhibit A as attached hereto.

NOW THEREFORE, the Parties agree that the Agreement shall be amended as follows:

1. Exhibit A will be deleted in its entirety and replaced with Exhibit A attached and incorporated herein by reference.

Except as expressly stated herein, the Agreement remains in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment Five to be effective as of the date indicated above.

SelectHealth, Inc. and

SelectHealth Benefit Assurance Company, Inc.

University Medical Center of Southern

Nevada:

By: Todd Trettin
Signed by:
41C0D41ECABA447...

Print Name: Todd Trettin

Title: VP & CFO

Date: 12/16/2025

By: Mason Van Houweling

Print Name: Mason Van Houweling

Title: Chief Executive Officer

Date: 12-17-25

EXHIBIT A
Select Health Value Network
Select Health Med Network
Compensation Schedule

[The information in this attachment is confidential and proprietary in nature.]

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board (“GB”) in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting ‘Other’, provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the “Doing Business As” (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input checked="" type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed:						
Corporate/Business Entity Name: SelectHealth, Inc.						
(Include d.b.a., if applicable)						
Street Address:		5381 Green Street		Website: www.selecthealth.org		
City, State and Zip Code:		Murray, UT 84123		POC Name: Rachelle Lopez Email: Rachelle.lopez@selecthealth.org		
Telephone No:		800-538-5038		Fax No: NA		
Nevada Local Street Address:		6795 Agilysis Way, Ste 110		Website: www.selecthealth.org		
(If different from above)						
City, State and Zip Code:		Las Vegas, NV 89113		Local Fax No: NA		
Local Telephone No:		800-538-5038		Local POC Name: Rachelle Lopez Email: Rachelle.lopez@selecthealth.org		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
Robert Hitchcock	President and CEO	
Bryan Nielsen	Secretary	
Todd Trettin	Treasurer, Chief Financial Officer	
Jon Griffith	Chief Operations Officer	
Heather O'Toole	Chief Medical Officer	
Robert Allen	Director/Trustee	
Michael Fordyce	Director/Trustee	
Elizabeth Owens	Director/Trustee	
Maria Summers	Director/Trustee	
Andrea Poole Wolcott	Director/Trustee	
Michael Anglin	Director/Trustee	
Deneece Glenn Huftalin	Director/Trustee	
Katherine Sanderson	Director/Trustee	
Cyndi Rodgers Tetro	Director/Trustee	
Josh England	Director/Trustee	
David Sanford	Director/Trustee	
James Valin	Director/Trustee	
Kevin Potts	Director/Trustee	
Joseph Walker	Director/Trustee	

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Meme Callnin

Director/Trustee

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.



Signed by:
B.N.

Signature

Bryan Nielsen

Print Name

General Counsel

05/12/2025

Title

Date

DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT
N/A			

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Ratification of the Ancillary Provider Participation Agreement and Facility Participation Agreement with United Healthcare Insurance Company	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board ratify the Ancillary Provider Participation Agreement and the Facility Participation Agreement with UnitedHealthcare Insurance Company for Managed Care Services; or take action as deemed appropriate. (For possible action)		

FISCAL IMPACT:

Fund Number: 5430.011

Fund Name: UMC Operating Fund

Fund Center: 3000850000

Funded Pgm/Grant: N/A

Description: Managed Care Services

Bid/RFP/CBE: NRS 332.115(1)(f) – Insurance

Term:

November 1, 2025 – October 31, 2028 (Commercial Products);

November 1, 2025 – October 31, 2026 (Medicare Advantage Products)

Amount: Revenue based on volume

Out Clause: 180 days without cause, effective at the end of the initial or renewal term

BACKGROUND:

This request is for ratification of the Ancillary Provider Participation Agreement and the Facility Participation Agreement with UnitedHealthcare Insurance Company and its affiliates (the “Agreements”) for healthcare services to UnitedHealthcare members at UMC locations.

Both Agreements are effective from November 1, 2025, through October 31, 2028, for commercial products. Medicare Advantage products covered under the Agreements will have an initial term of one year, ending on October 31, 2026. Ratification was necessary as the Agreements were retroactively effective as of November 1, 2025, and immediate execution ensured they were loaded in UHC’s internal systems.

UMC’s Managed Care Director has reviewed and recommends ratification of these Agreements, which have also been approved as to form by UMC’s Office of General Counsel.

A Clark County business license is not required as UMC is the provider of hospital services to this insurance fund.

Cleared for Agenda
January 28, 2026

Agenda Item #

16

These Agreements were reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026, meeting and recommended for ratification by the Governing Board.

Facility Participation Agreement

This Agreement is entered into by and between UnitedHealthcare Insurance Company, contracting on behalf of itself, PacifiCare of Nevada, Inc. and the other entities that are United's Affiliates (collectively referred to as "United") and University Medical Center Of Southern Nevada ("Facility").

This Agreement is effective on November 1, 2025 (the "Effective Date").

In the event this Agreement has not been executed timely in relation to the Effective Date, no interest or penalty otherwise required under applicable law will be due on any claim which was initially processed timely and accurately, but which requires reprocessing as a result of the untimely execution.

Through contracts with physicians and other providers of health care services, United maintains one or more networks of providers that are available to Customers. Facility is a provider of health care services.

United wishes to arrange to make Facility's services available to Customers. Facility wishes to provide those services, under the terms and conditions set forth in this Agreement.

The parties therefore enter into this Agreement.

Article I **Definitions**

The following capitalized terms in this Agreement have the meanings set forth below:

- 1.1 Benefit Plan** means a certificate of coverage, summary plan description, or other document or agreement, whether delivered in paper or electronic format, under which a Payer is obligated to provide coverage of Covered Services for a Customer.
- 1.2 Covered Service** is a health care service or product for which a Customer is entitled to receive coverage from a Payer, pursuant to the terms of the Customer's Benefit Plan with that Payer.
- 1.3 Customary Charge** is the fee for health care services charged by Facility that does not exceed the fee Facility would ordinarily charge another person regardless of whether the person is a Customer.
- 1.4 Customer** is a person eligible and enrolled to receive coverage from a Payer for Covered Services.
- 1.5 Facility Records** are Facility's medical, financial and administrative records related to Covered Services rendered by Facility under this Agreement, including claims records.
- 1.6 Payment Policies** are the guidelines adopted by United for calculating payment of claims to providers of health care services. The Payment Policies operate in conjunction with the specific reimbursement rates and terms set forth in this Agreement. The Payment Policies may change from time to time as described in section 5.1 of this Agreement.
- 1.7 Payer** is an entity obligated to a Customer to provide reimbursement for Covered Services under the Customer's Benefit Plan and authorized by United to access Facility's services under this Agreement.
- 1.8 Protocols** are the programs and administrative procedures adopted by United or a Payer to be followed by Facility in providing services and doing business with United and Payers under this Agreement. Protocols may include, among other things, credentialing and recredentialing processes, utilization management and care management processes, quality improvement, peer

review, Customer grievance, or concurrent review. Protocols may change from time to time as described in section 4.4 of this Agreement.

1.9 Subcontractor is an individual or entity contracted or otherwise engaged by a party to this Agreement.

1.10 United Affiliates are those entities controlling, controlled by, or under common control with UnitedHealthcare Insurance Company.

Article II **Representations and Warranties**

2.1 Representations and warranties of Facility. Facility, by virtue of its execution and delivery of this Agreement, represents and warrants as follows:

- i) Facility is a duly organized and validly existing legal entity in good standing under the laws of its jurisdiction of organization.
- ii) Facility has all requisite corporate power and authority to conduct its business as presently conducted, and to execute, deliver and perform its obligations under this Agreement. The execution, delivery and performance of this Agreement by Facility have been duly and validly authorized by all action necessary under its organizational documents and applicable corporate law. This Agreement has been duly and validly executed and delivered by Facility and (assuming the due authorization, execution and delivery of this Agreement by United) constitutes a valid and binding obligation of Facility, enforceable against Facility in accordance with its terms, except as enforceability may be limited by the availability of equitable remedies or defenses and by applicable bankruptcy, insolvency, reorganization, moratorium or similar laws affecting the enforcement of creditors' rights generally.
- iii) The execution, delivery and performance of this Agreement by Facility do not and will not violate or conflict with (a) the organizational documents of Facility, (b) any material agreement or instrument to which Facility is a party or by which Facility or any material part of its property is bound, or (c) applicable law.
- iv) Facility has obtained and holds all registrations, permits, licenses, and other approvals and consents, and has made all filings, that it is required to obtain from or make with all governmental entities under applicable law in order to conduct its business as presently conducted and to enter into and perform its obligations under this Agreement.
- v) Facility has been given an opportunity to review the Protocols and Payment Policies. See the Additional Manuals Appendix for additional information regarding the Protocols and Payment Policies applicable to Customers enrolled in certain Benefit Plans.
- vi) Each submission of a claim by Facility pursuant to this Agreement will be deemed to constitute the representation and warranty by Facility to United that (a) the representations and warranties of Facility set forth in this section 2.1 and elsewhere in this Agreement are true and correct as of the date the claim is submitted, (b) Facility has complied with the requirements of this Agreement with respect to the Covered Services involved and the submission of the claim, (c) the charge amount set forth on the claim is the Customary Charge and (d) the claim is a valid claim.

2.2 Representations and warranties of United. United, by virtue of its execution and delivery of this Agreement, represents and warrants as follows:

- i) United is a duly organized and validly existing legal entity in good standing under the laws of its jurisdiction of organization.
- ii) United has all requisite corporate power and authority to conduct its business as presently conducted, and to execute, deliver and perform its obligations under this Agreement. The execution, delivery and performance of this Agreement by United have been duly and validly authorized by all action necessary under its organizational documents and applicable corporate law. This Agreement has been duly and validly executed and delivered by United and (assuming the due authorization, execution and delivery of this Agreement by Facility) constitutes a valid and binding obligation of United, enforceable against United in accordance with its terms, except as enforceability may be limited by the availability of equitable remedies or defenses and by applicable bankruptcy, insolvency, reorganization, moratorium or similar laws affecting the enforcement of creditors' rights generally.
- iii) The execution, delivery and performance of this Agreement by United do not and will not violate or conflict with (a) the organizational documents of United, (b) any material agreement or instrument to which United is a party or by which United or any material part of its property is bound, or (c) applicable law.
- iv) United has obtained and holds all registrations, permits, licenses, and other approvals and consents, and has made all filings, that it is required to obtain from or make with all governmental entities under applicable law in order to conduct its business as presently conducted and to enter into and perform its obligations under this Agreement.

Article III **Applicability of this Agreement**

3.1 Facility's services.

- i) This Agreement applies to Covered Services provided at Facility's service locations set forth in Appendix 1. If a service location is not listed in Appendix 1, this section 3.1 and this Agreement should nevertheless be understood as applying to Facility's actual service locations that existed when this Agreement was executed, rather than to a billing address, post office box, or any other address set forth in Appendix 1.

In the event Facility intends to begin providing services at other service locations or under other Taxpayer Identification Number(s), Facility will provide 60 days' advance notice to United. Those additional service locations or Taxpayer Identification Numbers will become subject to this Agreement only upon the written agreement of the parties. This subsection 3.1(i) applies to cases when Facility adds the location itself (such as through new construction or through conversion of a free-standing location to provider-based), and when Facility acquires, merges with or otherwise becomes affiliated with an existing provider that was not already under contract with United or a United Affiliate to participate in a network of health care providers.
- ii) Facility will provide 60 days' advance notice to United in the event Facility intends to acquire or be acquired by, merge with, or otherwise become affiliated with another provider of health care services that is already under contract with United or a United Affiliate to participate in a network of health care providers. If one of these events occurs, this Agreement and the other agreement will each remain in effect and will continue to apply as they did prior to the acquisition, merger or affiliation, unless otherwise agreed to in writing by all parties to such agreements.

Similarly, Facility will provide 60 days' advance notice to United if Facility intends to buy assets of, or lease space from, a facility under contract directly with United or a United Affiliate to participate in a network of health care providers. If that occurs, and Facility provides services at that location, but does not assume the United contract held by the prior operator, Covered Services rendered at that location will be subject to the same rates and other key terms (including term and termination) as applied under the prior operator's contract.

iii) Facility will provide 60 days' advance notice to United in the event Facility intends to transfer all or some of its assets to another entity, with the result that all or some of the Covered Services subject to this Agreement will be rendered by the other entity rather than by Facility. In addition, Facility will request that United approve the assignment of this Agreement as it relates to those Covered Services, and if approved by United, Facility will ensure the other entity agrees to assume this Agreement. This subsection 3.1(iii) does not limit United's right under section 9.4 of this Agreement to elect whether to approve the assignment of this Agreement. This subsection 3.1(iii) applies to arrangements under which another provider intends to lease space from Facility, or intends to enter into a subcontract with Facility to perform services, after the Effective Date of this Agreement, so that Covered Services that were subject to this Agreement as of the Effective Date of this Agreement are rendered and billed instead by the other provider rather than by Facility after the lease or subcontract takes place.

3.2 Payers and Benefit Plans. United may allow Payers to access Facility's services under this Agreement for certain Benefit Plans, as described in Appendix 2. United may modify Appendix 2 without amendment to exclude Benefit Plans in Appendix 2 by providing 30 days prior written or electronic notice to Facility.

In addition to changes allowed above, United may make additional changes to Appendix 2 as described in section 3 of that appendix.

Section 8.3 of this Agreement will apply to Covered Services provided to Customers covered by Benefit Plans that are added to the list in Appendix 2 of Benefit Plans excluded from this Agreement as described above.

3.3 Patients who are not Customers. This Agreement does not apply to services rendered to patients who are not Customers at the time the services were rendered. Section 6.6 of this Agreement addresses circumstances in which claims for services rendered to those patients are inadvertently paid.

3.4 Health care. This Agreement and Benefit Plans do not dictate the health care provided by Facility, or govern Facility's determination of what care to provide patients, even if those patients are Customers. The decision regarding what care is to be provided remains with Facility and with Customers and their physicians, and not with United or any Payer.

3.5 Communication with Customers. Nothing in this Agreement is intended to limit Facility's right or ability to communicate fully with a Customer and the Customer's physician regarding the Customer's health condition and treatment options. Facility is free to discuss all treatment options without regard to whether or not a given option is a Covered Service. Facility is free to discuss with a Customer any financial incentives Facility may have under this Agreement, including describing at a general level the payment methodologies contained in this Agreement. Facility may also assist a Customer in estimating the cost of a given Covered Service.

Article IV **Duties of Facility**

4.1 Provide Covered Services. Facility will provide Covered Services to Customers. Facility must be in compliance with section 2.1(iv) of this Agreement and, to the extent Facility is subject to credentialing by United, Facility must be credentialed by United or its delegate prior to furnishing any Covered Services to Customers under this Agreement.

4.2 Nondiscrimination. Facility will not discriminate against any patient, with regard to quality or accessibility of services, on the basis that the patient is a Customer.

4.3 Accessibility. Facility will be open 24 hours a day, seven days a week.

4.4 Protocols.

i) Facility will cooperate with and be bound by United's and Payers' Protocols. The Protocols include but are not limited to all of the following:

- a) For non-emergency Covered Services, Facility will assist Customers to maximize their benefits by referring or directing Customers only to other providers that participate in United's network, except as otherwise authorized by United through United's process for approving out-of-network services at in-network benefit levels.
- b) Facility will make reasonable commercial efforts to ensure that all Facility-based providers participate in United's network as long as this Agreement is in effect.

In the event that a Facility-based provider is not a participating provider with United, Facility's Chief Financial Officer or equivalent senior level officer ("Facility Representative") will assist United in its efforts to negotiate an agreement with that group.

United will negotiate with Facility-based providers in good faith. United has no responsibility for the credentialing of any employed or sub-contracted Facility-based provider.

- c) As further described in the Protocols, Facility will provide notification and participate in utilization management programs regarding certain Covered Services, accept and return telephone calls from United staff, and respond to United requests for clinical information as required by United or Payer.

ii) **Availability of Protocols.** The Protocols will be made available to Facility online or upon request. Some or all Protocols also may be disseminated in the form of an administrative manual or guide or in other communications. Currently, the Protocols may be found at www.UHCprovider.com or as indicated in the Additional Manuals Appendix, if applicable. United will notify Facility of any changes in the location of the Protocols.

iii) **Changes to Protocols.** United may change the Protocols from time to time. United will use reasonable commercial efforts to inform Facility at least 30 days in advance of any material changes to the Protocols. United may implement changes in the Protocols without Facility's consent if the change is applicable to all or substantially all facilities of the same type offering similar services in United's network, and are located in the same state as Facility. Otherwise, changes to the Protocols proposed by United to be applicable to Facility are subject to the requirements regarding amendments in section 9.2 of this Agreement.

In the event that Facility believes that a change in the Protocols would result in increased costs for the Facility, Facility may, no later than 90 days after the effective date of the change, provide written notice to United of that belief. The notice must explain and quantify the projected financial impact to Facility of the change in the Protocols. In the event Facility sends such a notice, Facility and United will consult together about the issue. Both parties will work together in good faith to address and resolve the issues in a mutually satisfactory manner. If the issue is not resolved to Facility's satisfaction, Facility may initiate dispute resolution pursuant to Article VII of this Agreement. In the event the issue is arbitrated, the arbitration's scope will be limited to quantifying the financial impact to Facility of the change in the Protocols, and the arbitrator may award no more than the amount necessary to cover Facility's increased costs in light of that change. The change may be implemented while the dispute resolution process is proceeding, and the arbitrator cannot order that the changes not take place or be reversed. The arbitrator may also consider the impact of other changes made by United in its Protocols that have reduced Facility's costs and may balance any such reduction against the impact of the increased costs at issue.

4.5 Employees and Subcontractors. Facility will ensure that its employees, affiliates and any individuals or entities subcontracted by Facility to render services in connection with this Agreement adhere to the requirements of this Agreement. The use of employees, affiliates or Subcontractors to render services in connection with this Agreement will not limit Facility's obligations and accountability under this Agreement with regard to those services. Facility affiliates are those entities that control, are controlled by or are under common control with Facility.

4.6 Licensure. Facility will maintain, without material restriction, such licensure, registration, and permits as are necessary to enable Facility to lawfully perform under this Agreement.

4.7 Liability insurance. Facility will procure and maintain liability insurance. Except to the extent coverage is a state mandated placement, Facility's coverage must be placed with insurance carriers that have an A.M. Best Rating of A-VII or better, and that are authorized or approved to write coverage in the state in which the Covered Services are provided. Facility's liability insurance must be, at a minimum, of the types and in the amounts set forth below. Facility's medical malpractice insurance must be either occurrence or claims made with an extended period reporting option of at least three years. Prior to the Effective Date of this Agreement and within 10 days of each policy renewal thereafter, Facility will submit to United in writing evidence of insurance coverage.

<u>TYPE OF INSURANCE</u>	<u>MINIMUM LIMITS</u>
Medical malpractice and/or professional liability insurance	\$5,000,000.00 per occurrence/claim and aggregate
Commercial general and/or umbrella liability insurance	\$5,000,000.00 per occurrence/claim and aggregate

In lieu of purchasing the insurance coverage required in this section, Facility may self-insure any of the required insurance. Provider may elect to self-insure, in whole or in part, in the amounts and types of insurance required herein subject to the following requirements, Provider will maintain a separate reserve or trust for its self-insured programs which shall comply with all applicable laws and regulations and, if requested, provide to UnitedHealth Group a copy of the most recent evaluation of its self-insured funds prepared by an independent actuary to assure that funds are available at all times to pay claims in the amounts required above.

4.8 Notice by Facility. Facility will give notice to United within 10 days after any event that causes Facility to be out of compliance with section 4.6 or 4.7 of this Agreement. Facility will give notice to United at least 30 days prior to any change in Facility's name, ownership, control, NPI, or Taxpayer Identification Number.

4.9 Customer consent to release of Facility Record information. Facility will obtain any Customer consent required in order to authorize Facility to provide access to requested Facility Records as contemplated in section 4.10 of this Agreement, including copies of the Facility's medical records relating to the care provided to Customer.

4.10 Maintenance of and access to records.

i) **Maintenance.** Facility will maintain Facility Records for at least 10 years following the end of the calendar year during which the Covered Services are provided, unless a alternate retention period is required by applicable law.

ii) **Access to Agencies.** Facility will provide access to Facility Records to agencies of the government, in accordance with applicable law, to the extent access is necessary to comply with the requirements of such agencies as applicable to Facility, United or Payers.

iii) **Access to United.** Facility will provide United or its designees access to Facility Records for purposes of United's health care operations and other administrative obligations, including without limitation, utilization management, quality assurance and improvement, claims payment, and review or audit of Facility's compliance with the provisions of this Agreement and appropriate billing practices.

Facility will provide access to Facility Records by providing United electronic medical records ("EMR") access and electronic file transfer. When the requested Facility Records are not available through EMR access and electronic file transfer, Facility will submit those Facility Records through other means reasonably acceptable to United, such as facsimile, compact disc, or mail, that is suitable to the purpose for which United requested the Facility Records.

Facility Records provided by EMR access will be available to United on a 24 hour/7 day a week basis. Facility Records provided by electronic file transfer will be available to United within 24 hours of United's request for those Facility Records or a shorter time as may be required for urgent requests for Facility Records. Facility Records provided by other means will be available in the time frame specified in the request for the Facility Records; provided, however, Facility will have up to 30 days to provide the Facility Records for requests not related to urgent requests. Urgent requests are those requests for Facility Records to address allegations of fraud or abuse, matters related to the health and safety of a Customer, or related to an expedited appeal or grievance.

Facility may meet the requirements of this section 4.10 directly or through a subcontractor.

iv) **Audits.** Pursuant to paragraph (iii) above, United may request Facility Records from Facility for purposes of performing an audit of Facility's compliance with this Agreement, Facility's billing practices, or United's health care operations, including without limitation claims payments. In addition, United may perform audits at Facility's locations upon 14 days' prior notice. Facility will cooperate with United on a timely

basis in connection with any such audit including, among other things, in the scheduling of and participation in an interview to review audit findings, within 30 days after United's request.

- v) When Facility has provided records through EMR access or file transfer, United will not request duplicative paper records from Facility.
- vi) Upon invoice from Facility, United will pay for copies of Facility Records requested by United in cases where United requests the Facility Records more than once and the Facility Records are requested for some purpose other than claims processing, coverage determinations, other routine health benefits administration, or claim accuracy. Payment for paper copies will be made at a rate of \$0.25 cents per page, not to exceed a total of \$25.00 per record, plus postage. Payment for electronic copies on portable media will be made at a rate of \$25.00, plus postage. Payment will be made at the rates set forth in this section unless a different rate is required under applicable law.

4.11 Access to data. Facility represents that in conducting its operations, it collects and reviews certain quality data relating to care rendered by Facility that is reported in a manner which has been validated by a third party as having a clear, evidence-based link to quality or safety (e.g., AHRQ standards) or which has been created by employer coalitions as proxies for quality (e.g., Leapfrog standards).

United recognizes that Facility has the sole discretion to select the metrics which it will track from time to time and that Facility's primary goal in so tracking is to advance the quality of patient care. If the information that Facility chooses to report on is available in the public domain in a format that includes all data elements required by United, United will obtain quality information directly from the source to which Facility reported. If the Facility does not report metrics in the public domain, on a quarterly basis, Facility will share these metrics with United as tracked against a database of all discharged, commercial patients (including patients who are not United customers). United may publish this data to entities to which United renders services or seeks to render services, and to Customers. Notwithstanding the foregoing, Facility agrees that it will participate in The Leapfrog Group's annual patient safety survey if Facility is among the hospitals Leapfrog seeks to survey.

4.12 Compliance with law. Facility will comply with applicable regulatory requirements, including but not limited to those relating to confidentiality of Customer medical information.

4.13 Electronic connectivity. When made available by United, Facility will do business with United electronically, including EMR access and connectivity, and HL7 admission discharge and transfer (ADT). Facility will use the UnitedHealthcare LINK (LINK) service tool, found at www.UHCprovider.com, and/or other electronic connectivity as available, to check eligibility status, claims status, and submit requests for claims adjustment for products supported by United's online resources and other electronic connectivity. Facility will use LINK or other tools for additional functionalities (for example, notification of admission, prior authorization and any other available transaction or viewing) after United informs Facility that these functionalities have become available for the applicable Customer.

4.14 Implementation of quality improvement and patient safety programs. Facility will implement quality programs applicable to Facility that are recommended by nationally recognized third parties (such as The Leapfrog Group and CMS), as designated by United from time-to-time, such as The Leapfrog Group's programs related to Computer Physician Order Entry (CPOE), Evidence-based Hospital Referral (EHR), ICU Physician Staffing (IPS), and the 27

other patient safety practices arrived at by national consensus (National Quality Forum Safe Practices), as may be updated from time to time in the Protocols.

4.15 Never events. In the event a "never event" occurs in connection with Facility rendering services to a Customer, Facility will take the then current steps recommended by the Leapfrog Group. At present, these steps are set forth in the Leapfrog Group's "Position Statement on Never Events" (<http://www.leapfroggroup.org>) and are as follows:

- i) Apologize to the patient and/or family affected by the never event.
- ii) Report the event to United and to at least one of the following agencies: The Joint Commission, as part of its Sentinel Events policy; state reporting program for medical errors; or a Patient Safety Organization (e.g. Maryland Patient Safety Center).
- iii) Perform a root cause analysis, consistent with instructions from the chosen reporting agency.
- iv) Waive all costs directly related to the event. In order to waive such costs, Facility will not submit a claim for such costs to United or Payer (except as required by an applicable Payment Policy) and will not seek or accept payment for such costs from the Customer or anyone acting on behalf of the Customer.
- v) Interview patients and/or families who are willing and able, to gather evidence for the root cause analysis.
- vi) Inform the patient and/or his/her family of the action(s) that Facility will take to prevent future recurrences of similar events based on the findings from the root cause analysis.
- vii) Have a protocol in place to provide support for caregivers involved in never events, and make that protocol known to all caregivers and affiliated clinicians.
- viii) Perform an annual review to ensure compliance with each element of Leapfrog's Never Events Policy for each never event that occurred.
- ix) Make a copy of this policy available to patients upon request.

For purposes of this section 4.15, a "never event" is an event included in the list of "serious reportable events" published by the National Quality Forum (NQF), as the list may be updated from time to time by the NQF and adopted by Leapfrog.

Article V **Duties of United and Payers**

5.1 Payment of claims. As described in further detail in Article VI of this Agreement, Payers will pay Facility for rendering Covered Services to Customers. United will make its Payment Policies available to Facility online and upon request. United may change its Payment Policies from time to time. If United makes a change to a Payment Policy, United will provide Facility with written or electronic notice of the change, except when a change is generally consistent with the approach followed by CMS or other recognized industry authority or that merely incorporates updated information published by CMS or other recognized industry authority. If United changes a Payment Policy, and Facility believes that the change in the Payment Policy would inappropriately result in reduced reimbursement for Facility, Facility may provide written notice to United of that belief within 90 days after the effective date of that change; the notice must explain the basis for Facility's belief and quantify the projected financial impact to Facility of the change in the Payment Policy.

If Facility sends notice, Facility and United will consult together about the issue. Both parties will work together in good faith to address the issue and resolve in a mutually satisfactory manner. If the issue raised under the previous paragraph is not resolved to Facility's satisfaction, Facility may initiate dispute resolution pursuant to Article VII of this Agreement. In the event the issue is arbitrated, the arbitration's scope will be limited to determining whether the change would inappropriately result in reduced reimbursement for Facility and, if so, quantifying the financial impact to Facility of the change in the Payment Policy; the arbitrator may award no more than the amount necessary to cover Facility's reduced reimbursement for the then-current term of this Agreement. The arbitrator may also consider the impact of other changes made by United in its Payment Policies that have increased Facility's reimbursement, and may balance any such increases against the impact of the reimbursement reduction at issue. The change in Payment Policy may be implemented regardless of the pendency of any dispute resolution process under this paragraph, and the arbitrator cannot order that the change not take place or be reversed. This paragraph does not apply to a change that merely incorporates updated information published by CMS or other recognized industry authority into a Payment Policy that is already based on that authority.

In the event of a direct conflict between a Payment Policy and any of the payment appendices to this Agreement, the payment appendix will prevail.

- 5.2 Liability insurance.** United will procure and maintain professional and general liability insurance and other insurance, as United reasonably determines may be necessary, to protect United and United's employees against claims, liabilities, damages or judgments that arise out of services provided by United or United's employees under this Agreement.
- 5.3 Licensure.** United will maintain, without material restriction, such licensure, registration, and permits as are necessary to enable United to lawfully perform this Agreement.
- 5.4 Notice by United.** United will give written notice to Facility within 10 days after any event that causes United to be out of compliance with section 5.2 or 5.3 of this Agreement, or of any change in United's name, ownership, control, or Taxpayer Identification Number. This section does not apply to changes of ownership or control that result in United being owned or controlled by an entity with which it was already affiliated prior to the change.
- 5.5 Compliance with law.** United will comply with applicable regulatory requirements, including but not limited to those relating to confidentiality of Customer medical information and those relating to prompt payment of claims, to the extent those requirements are applicable.
- 5.6 Electronic connectivity.** As described in section 4.13 of this Agreement, United will do business with Facility electronically. United will communicate enhancements in its electronic connectivity functionality as they become available.
- 5.7 Employees and Subcontractors.** United will assure that its employees, affiliates and any individuals or entities subcontracted by United to render services in connection with this Agreement adhere to the requirements of this Agreement. The use of employees, affiliates or Subcontractors to render services in connection with this Agreement will not limit United's obligations and accountability under this Agreement with regard to those services.

Article VI **Submission, Processing, and Payment of Claims**

- 6.1 Form and content of claims.** Facility must submit claims for Covered Services as described in the Protocols, using current, correct and applicable coding.

6.2 Electronic filing of claims. Within six months after the Effective Date of this Agreement, Facility will use electronic submission for all of its claims under this Agreement that United is able to accept electronically.

6.3 Time to file claims. Unless a longer timeframe is required under applicable law, all information necessary to process a claim must be received by United no more than 120 days from the date Covered Services are rendered. If Payer is not the primary payer on a claim, and Facility is pursuing payment from the primary payer, the period in which Facility must submit the claim will begin on the date Facility receives the claim response from the primary payer.

6.4 Payment of claims for Covered Services. Payer will pay claims for Covered Services according to the amount specified in the applicable Payment Appendix(ices) to this Agreement and in accordance with Payment Policies.

Claims for Covered Services subject to coordination of benefits will be paid in accordance with the Customer's Benefit Plan and applicable law.

The obligation for payment under this Agreement is solely that of Payer and not that of United unless United is the Payer.

6.5 Denial of claims for not following Protocols, for not filing timely, for Services not Covered under the Customer's Benefit Plan, or for lack of medical necessity.

A) This section 6.5(A) does not initially apply to the following Benefit Plans ("Excluded Benefit Plans"):

(1) Benefit Plans listed in the Additional Manuals Appendix to this Agreement, if such Appendix is included in this Agreement.

Excluded Benefit Plans are subject to section 6.5(B) below. If in the future United modifies the utilization management program applicable to the Excluded Benefit Plans, so as to make that program consistent with the utilization management program that applies to the other Benefit Plans subject to this Agreement, United may cause this entire section 6.5(A) to apply to those Excluded Benefit Plans by giving 90 days written notice to Facility.

i) **Non-compliance with Protocol.** Compliance with Protocols and timely claim filing are conditions precedent to payment under this Agreement. United will, deny payment in whole or in part if Facility does not comply with a Protocol or does not file a timely claim as required under the Agreement.

In the event payment is denied under this subsection 6.5(A)(i) for Facility's failure to comply with a Protocol regarding notification or regarding lack of coverage approval on file, Facility may request reconsideration of the denial, and the denial under this subsection 6.5(A)(i) will be reversed if Facility can show:

- the denial was incorrect because Facility complied with the Protocol; or
- Facility's services were medically necessary (as "medically necessary" is defined in subsection 6.5(A)(vii)); or
- at the time the Protocols required notification or prior authorization, Facility did not know and was unable to reasonably determine that the patient was a Customer, Facility took reasonable steps to learn that the patient was a Customer, and Facility promptly submitted a claim after learning the patient was a Customer.

The grounds stated in clause (b) above are also a basis for reconsideration of a denial under subsection (iii), (iv) or (v) of this section 6.5(A).

The grounds stated in clause (c) above are also a basis for reconsideration of a denial for lack of timely claim filing under section 6.3 of this Agreement.

A claim denied under this subsection 6.5(A)(i) is also subject to denial for other reasons permitted under the Agreement; reversal of a denial under this subsection 6.5(A)(i) does not preclude United from upholding a denial for one of these other reasons.

- ii) **Non-Covered Services.** Services not covered under the applicable Benefit Plan are not subject to the rates or discounts of this Agreement. Facility may seek and collect payment from a Customer for such services (provided that Facility obtained the Customer's written consent), except as provided below in subsections 6.5(A)(iv), (v) and (vi).

If an inpatient service is not a Covered Service because a discharge order has been written by a physician treating the Customer but the Customer has elected to remain an inpatient, Facility may seek and collect payment from the Customer for those non-Covered Services, but only if, (a) prior to receiving the service, the Customer had knowledge of the discharge order and the lack of coverage for additional inpatient service and specifically agreed in writing to be responsible for payment of those charges; or (b) Facility maintains a written record of the Customer's refusal to agree in writing to be responsible for those charges.

- iii) **Denials for lack of medical necessity through the prior authorization process.** If a service would otherwise be a Covered Service, but is not a Covered Service under the applicable Benefit Plan because it is determined through the prior authorization process to not meet the Benefit Plan's requirement of medical necessity, as defined in the Benefit Plan or applicable law (or not meet a similar concept in the Benefit Plan, such as not being consistent with nationally recognized scientific evidence as available, or not being consistent with prevailing medical standards and clinical guidelines), Facility may seek or collect payment from the Customer but only if, prior to receiving the service, the Customer had knowledge of the determination of non-coverage and specifically agreed in writing to be responsible for payment of those charges.

- iv) **Clinical review of inpatient bed days.** If a determination is made after a Customer becomes an inpatient that services are not medically necessary (including cases in which some days are determined to be medically necessary and additional days in the same admission are determined to not be medically necessary), the claim with regard to services that are not medically necessary (including room, board, and other services for a given day) may be denied and Facility must not seek or collect payment from the Customer. Payment will be made in accordance with the applicable payment appendix for the part of the admission that is determined to be medically necessary, and Facility may collect from the Customer the applicable copayment, deductible or coinsurance for that part of the admission. A claim may also be denied in whole or in part under this subsection 6.5(A)(iv) in cases in which services cannot be determined to be medically necessary due to omission of information or failure to respond timely to United's request for information; Facility may request reconsideration of such a denial on grounds of medical necessity.

United will not reduce payment under this subsection 6.5(A)(iv) when the contract rate for the claim is not impacted by the length of stay, because the contract rate is determined

by an MS-DRG or similar methodology and is not subject to an inpatient outlier provision.

v) **Level of care determinations.** United may determine that the level of care provided for a given service was not medically necessary, because the service could appropriately have been rendered at a lower level of care (for instance, observation or ambulatory surgery rather than inpatient). If Facility submits a claim for the level of care deemed not medically necessary, United may deny the claim, and Facility will not seek or collect payment from the Customer. A claim may also be denied in whole or in part under this subsection 6.5(A)(v) in cases in which services cannot be determined to be medically necessary due to omission of information or failure to respond timely to United's request for information; Facility may request reconsideration of such a denial on grounds of medical necessity.

vi) **Delay in service.** If United determines that Facility did not execute a physician's written order (for instance, an admission order) in a timely manner and that, as a result, the Customer's inpatient stay was lengthened, United may deny the claims with regard to the bed day(s) at the end of the stay that would not have been needed were it not for the delay in service (including room, board and other services for the given day), and process the claim based on the contract rate that would apply without that day(s); Facility will not seek or collect payment from Customer in excess of the coinsurance, copayment or deductible associated with the claim as processed.

United will not reduce payment under this subsection 6.5(A)(vi) when the contract rate for a claim is not impacted by the length of stay, because the contract rate is determined by an MS-DRG or similar methodology and is not subject to an inpatient outlier provision.

vii) **Definition.** As used in subsection 6.5(A)(iii), "medical necessity" or "medically necessary" will be defined in accordance with the applicable Benefit Plan and applicable law or regulatory requirements.

As used in subsections 6.5(A)(i), (iv) and (v), "medical necessity" or "medically necessary" is defined as follows:

Medically Necessary - health care services provided for the purpose of preventing, evaluating, diagnosing or treating a sickness, injury, substance use disorder, condition, disease or its symptoms, that are all of the following as determined by United or its designee, within its sole discretion.

- In accordance with *Generally Accepted Standards of Medical Practice*.
- Clinically appropriate, in terms of type, frequency, extent, site and duration, and considered effective for the customer's sickness, injury, substance use disorder, disease or its symptoms.
- Not mainly for the Customer's convenience or that of the Customer's physician or other health care provider.
- Not more costly than an alternative drug, service(s) or supply that is at least as likely to produce equivalent therapeutic or diagnostic results as to the diagnosis or treatment of the Customer's sickness, injury, disease or symptoms.

Generally Accepted Standards of Medical Practice are standards that are based on credible scientific evidence published in peer-reviewed medical literature generally

recognized by the relevant medical community, relying primarily on controlled clinical trials, or, if not available, observational studies from more than one institution that suggest a causal relationship between the service or treatment and health outcomes.

If no credible scientific evidence is available, then standards that are based on physician specialty society recommendations or professional standards of care may be considered. United reserves the right to consult expert opinion in determining whether health care services are Medically Necessary. The decision to apply physician specialty society recommendations, the choice of expert and the determination of when to use any such expert opinion, shall be within United's sole discretion.

B) This section 6.5(B) only applies to Excluded Benefit Plans.

Compliance with Protocols and timely claim filing are conditions precedent to payment under this Agreement. Payment will be denied in whole or in part if Facility does not comply with a Protocol or does not file a timely claim as required under this Agreement. Payment may also be denied for services provided that are determined by United to be medically unnecessary, and Facility may not bill the Customer for such services unless the Customer has, with knowledge of United's determination of a lack of medical necessity, agreed in writing to be responsible for payment of those charges.

In the event that payment of a claim is denied for lack of notification or for untimely filing, the denial will be reversed if Facility appeals within 12 months after the date of denial and can show all of the following:

- i) that, at the time the Protocols required notification or at the time the claim was due, Facility did not know and was unable to reasonably determine that the patient was a Customer,
- ii) that Facility took reasonable steps to learn that the patient was a Customer, and
- iii) that Facility promptly provided notification, or filed the claim, after learning that the patient was a Customer.

This Agreement does not apply to services not covered under the applicable Benefit Plan. Facility may seek and collect payment from a Customer for such services, provided that the Facility first obtains the Customer's written consent.

6.6 Retroactive correction of information regarding whether patient is a Customer. Prior to rendering services, Facility will ask the patient to present his or her Customer identification card. In addition, Facility may contact United to obtain the most current information available to United on the patient's status as a Customer.

However, such information provided by United is subject to change retroactively, under any of the following circumstances:

- i) if United has not yet received information that an individual is no longer a Customer;
- ii) if the individual's Benefit Plan is terminated retroactively for any reason including, but not limited to, non-payment of premium;
- iii) as a result of the Customer's final decision regarding continuation of coverage pursuant to state and federal laws; or
- iv) if eligibility information United receives is later proven to be false.

If Facility provides health care services to an individual, and it is determined that the individual was not a Customer at the time the health care services were provided, those services are not

payable under this Agreement and any payments made with regard to those services may be recovered as overpayments under the process described in section 6.10 of this Agreement. Facility may then directly bill the individual, or other responsible party, for those services.

6.7 Payment under this Agreement is payment in full. Payment as provided under section 6.4 of this Agreement, together with any co-payment, deductible or coinsurance for which the Customer is responsible under the Benefit Plan, is payment in full for a Covered Service. Facility will not seek to recover, and will not accept, any payment from Customer, United, Payer or anyone acting on their behalf, in excess of payment in full as provided in this section 6.7, regardless of whether that amount is less than Facility's billed charge or Customary Charge.

6.8 Customer hold harmless. Facility will not bill or collect payment from the Customer, or seek to impose a lien, for the difference between the amount paid under this Agreement and Facility's billed charge or Customary Charge, or for any amounts denied or not paid under this Agreement due to:

- i) Facility's failure to comply with the Protocols,
- ii) Facility's failure to file a timely claim,
- iii) Payer's Payment Policies,
- iv) inaccurate or incorrect claim processing,
- v) insolvency or other failure by Payer to maintain its obligation to fund claims payments, if Payer is United, or is an entity required by applicable law to assure that its Customers not be billed in these circumstances, or
- vi) a denial based on lack of medical necessity or based on consistency with nationally recognized scientific evidence as available, and prevailing medical standards and clinical guidelines, except as provided in section 6.5 of this Agreement.

This obligation to refrain from billing Customers applies even in those cases in which Facility believes that United or Payer has made an incorrect determination. In such cases, Facility may pursue remedies under this Agreement against United or Payer, as applicable, but must still hold the Customer harmless.

Facility may seek payment directly from the Payer or from Customers upon 15 days prior notice to United, after Facility seeks and receives confirmation from United that the Payer is in default (other than a default covered by the above clause (v) of this section 6.8). For purposes of this paragraph, a default is a systematic failure by a Payer to fund claims payments related to Customers covered through that Payer. A default does not occur in the case of a dispute as to whether certain claims should be paid or the amounts that should be paid for certain claims.

This section 6.8 and section 6.7 will survive the termination of this Agreement, with regard to Covered Services rendered prior to when the termination takes effect.

6.9 Consequences for failure to adhere to Customer protection requirements. If Facility collects payment from, brings a collection action against, or asserts a lien against a Customer for Covered Services rendered (other than for the applicable co-payment, deductible or coinsurance), contrary to section 6.7 or 6.8 of this Agreement, Facility will be in breach of this Agreement. This section 6.9 will apply regardless of whether the Customer or anyone purporting to act on the Customer's behalf has executed a waiver or other document of any kind purporting to allow Facility to collect such payment from the Customer.

6.10 Correction of claims payments. If Facility does not seek correction of a given claim payment or denial by giving notice to United within 12 months after the claim was initially processed, it will have waived any right to subsequently seek such correction under this section 6.10, or through dispute resolution under Article VII of this Agreement or in any other forum.

Facility will repay overpayments within 30 days of written or electronic notice of the overpayment. Facility will promptly report any credit balance that it maintains with regard to any claim overpayment under this Agreement, and will return the overpayment to United within 30 days after posting it as a credit balance.

Recovery of overpayments may be accomplished by offsets against future payments. United will provide written or electronic notice to Facility before using an offset as a means to recover an overpayment, and will not implement the offset if, within 45 days after the date of the notice, Facility refunds the overpayment or initiates an appeal.

Article VII **Dispute Resolution**

The parties will work together in good faith to resolve any and all disputes between them (“Disputes”) including but not limited to existence, validity, scope or termination of this Agreement or any term thereof, with the exception of any question regarding the arbitrability of the Dispute, and the availability of class arbitration or consolidated arbitration, which is expressly waived below. Disputes also include any dispute in which Facility is acting as the assignee of one or more Customer. In such cases, Facility agrees that the provisions of this Article VII will apply, including without limitation the requirement for arbitration.

If the Dispute pertains to a matter which is generally administered by certain United procedures, such as a credentialing or quality improvement plan, the policies and procedures set forth in that plan must be fully exhausted by Facility before Facility may invoke any right to arbitration under this Article VII. For Disputes regarding payment of claims, a party must have timely initiated, and completed, the claim reconsideration and appeal process as set forth in the Administrative Guide in order to initiate the Dispute process.

If the parties are unable to resolve any such Dispute within 60 days following the date one party sent written notice of the Dispute to the other party, and if either party wishes to pursue the Dispute, it may do so only by submitting the Dispute to binding arbitration conducted by the American Arbitration Association (“AAA”) in accordance with the AAA Healthcare Payor Provider Arbitration Rules, as they may be amended from time to time (see <http://www.adr.org>), except that, in any case involving a Dispute in which a party seeks an award of \$1,000,000 or greater or seeks termination of this Agreement, a panel of three arbitrators will be used; a single arbitrator cannot award \$1,000,000 or more or order that this Agreement is terminated. The arbitrator(s) will be selected from the AAA National Healthcare Roster (as described in the AAA Healthcare Payor Provider Arbitration Rules) or the AAA’s National Roster of Arbitrators (as described the AAA Commercial Arbitration Rules and Mediation Procedures). Unless otherwise agreed to in writing by the parties, if the party wishing to pursue the Dispute does not initiate the arbitration within one year after the date on which written notice of the Dispute was given, or, for Disputes subject to the procedures or processes described in the previous paragraph, within one year after the completion of the applicable procedure or process, it will have waived its right to pursue the Dispute in any forum.

Any arbitration proceeding under this Agreement will be conducted in Clark County, Nevada. The arbitrator(s) may construe or interpret but must not vary or ignore the terms of this Agreement and will be bound by controlling law. The arbitrator(s) have no authority to award punitive, exemplary, indirect or special damages, except in connection with a statutory claim that explicitly provides for that relief.

Except as may be required by law, neither a party (including without limitation, the parties' representatives, consultants and counsel of record in the arbitration), nor an arbitrator may disclose the existence, content, or results of any arbitration hereunder, or any Confidential Arbitration Information without the prior written consent of all parties. "Confidential Arbitration Information" means any written submissions in an arbitration by either party, discovery exchanged, evidence submitted, transcriptions or other records of hearings in the matter and any orders and awards issued, and any reference to whether either party won, lost, prevailed, or did not prevail against the other party in any arbitration proceeding, as well as any settlement agreement related to an arbitration. However, judgment on the award may be entered under seal in any court having jurisdiction thereof, by either party.

The parties expressly intend that any arbitration be conducted on an individual basis, so that no third parties may be consolidated or joined or allowed to proceed with class arbitration. The parties agree that any arbitration ruling allowing class arbitration, or requiring consolidated arbitration involving any third party(ies), would require immediate judicial review. Notwithstanding anything in this Agreement to the contrary, this paragraph may not be severed from Article VII of the Agreement under any circumstances, including but not limited to unlawfulness, invalidity or unenforceability.

The decision of the arbitrator(s) on the points in dispute will be binding. The parties acknowledge that because this Agreement affects interstate commerce the Federal Arbitration Act applies.

In the event any court determines that this arbitration procedure is not binding or otherwise allows litigation involving a Dispute to proceed, the parties hereby waive any and all right to trial by jury in, or with respect to, the litigation. The litigation would instead proceed with the judge as the finder of fact.

This Article VII will survive any termination of this Agreement.

In the event a party wishes to terminate this Agreement based on an assertion of uncured material breach, and the other party disputes whether grounds for the termination exist, the matter will be resolved through arbitration under this Article VII. While the arbitration remains pending, the termination for breach will not take effect.

Article VIII **Term and Termination**

8.1 Term. This Agreement shall take effect on November 1, 2025. Commercial products will have an initial term of three years ending, on October 31, 2028, at 11:59 pm. Medicare Advantage products covered under this Agreement shall take effect on November 1, 2025, and have an initial term of one year, ending on October 31, 2026, at 11:59pm.

8.2 Termination. This Agreement may be terminated under any of the following circumstances:

- i) by mutual written agreement of the parties;
- ii) by either party, upon at least 180 days' prior written notice, effective at the end of the initial term or effective at the end of any renewal term;
- iii) by either party, upon 60 days' prior written notice, in the event of a material breach of this Agreement by the other party, which notice will include a specific description of the alleged breach; however, the termination will not take effect if the breach is cured within 60 days' after notice of the termination, or if the termination is deferred under Article VII of this Agreement;
- iv) by either party, upon 10 days' prior written notice, in the event the other party loses licensure or other governmental authorization necessary to perform this Agreement, or fails to have insurance as required under section 4.7 or section 5.2 of this Agreement;

- v) by United, upon 10 days' prior written notice, in the event Facility loses accreditation; or
- vi) by United, immediately upon written notice, in the event:
 - a) Facility loses approval for participation under United's credentialing plan, or
 - b) Facility does not successfully complete the United's re-credentialing process as required by the credentialing plan.

8.3 Ongoing Services to certain Customers after termination takes effect.

- i) In the event a Customer is receiving any of the Covered Services listed below, as of the date the termination of this Agreement takes effect, Facility will continue to render those Covered Services to that Customer, and this Agreement will continue to apply to those Covered Services, after the termination takes effect, for the length of time indicated below:

Inpatient Covered Services	30 days or until discharge, whichever comes first
Pregnancy, Third Trimester – Low Risk	Through postpartum follow up visit
Pregnancy, First, Second or Third Trimester – Moderate Risk and High Risk	Through postpartum follow up visit
Non-Surgical Cancer Treatment	30 days or a complete cycle of radiation or chemotherapy, whichever is greater
End Stage Kidney Disease and Dialysis	30 days
Symptomatic AIDS undergoing active treatment	30 days
Ongoing services to Medicare Advantage Customers	As described below
Circumstances where Payer is required by applicable law to provide transition coverage of services rendered by Facility after Facility leaves the provider network accessed by Payer.	As applicable

- ii) **Medicare Advantage Customers.** This section 8.3(ii) only applies if Facility participates in networks for Medicare Advantage Benefit Plans under this Agreement.
 - a) Ninety days prior to the effective date of the termination or expiration of this Agreement, United may remove Facility from any provider directory, online or in print, unless the parties agree otherwise.
 - b) To protect existing Medicare Advantage Customers who are patients of Facility from the disruption caused by the termination or expiration of this Agreement during the course of the Customer's Benefit Plan year, Facility will continue to provide Covered Services, and the terms of this Agreement will continue to apply, to Medicare Advantage Customers who have an existing relationship with Facility on the date the termination or expiration would be effective under the notice through the end of the calendar year. If the effective date of the termination or expiration would otherwise

occur during the month of December, Facility will continue to provide Covered Services, and the terms of this Agreement will continue to apply, to such Medicare Advantage Customers through the end of the following calendar year. However, payment to Facility for such continued care, as described in this paragraph, will be the greater of the contract rate in place at the time the termination or expiration of the Agreement would have been effective, or 101% of CMS.

Section 8.3(b) does not apply if United has terminated this Agreement due to:

- 1) an uncured material breach,
- 2) Facility losing licensure or other governmental authorization necessary to perform this Agreement, or
- 3) Facility failing to have insurance as required under section 4.7 of this Agreement.

Article IX **Miscellaneous Provisions**

9.1 Entire Agreement. In order for this Agreement to be binding, it must be executed by all parties through written or electronic signature. This Agreement is the entire agreement between the parties with regard to its subject matter, and supersedes any prior written or unwritten agreements between the parties or their affiliates with regard to the same subject matter.

9.2 Amendment. In order for an amendment to this Agreement to be binding, it must be executed by all parties through written or electronic signature, except as otherwise provided in this section 9.2.

Additionally, United may amend this Agreement upon written notice to Facility in order to comply with applicable regulatory requirements but only if that amendment is imposed on a similar basis to all or substantially all of the facilities in United's network that would be similarly impacted by the regulation in question. United will provide at least 30 days' notice of any such regulatory amendment, unless a shorter notice period is necessary in order to comply with regulatory requirements.

9.3 Nonwaiver. The waiver by either party of any breach of any provision of this Agreement will not operate as a waiver of any subsequent breach of the same or any other provision.

9.4 Assignment. This Agreement may not be assigned by either party without the written consent of the other party, except that this Agreement may be assigned by United to any United Affiliate.

Additionally, if United transfers to a third party all of its business described in a given line item in Appendix 2, section 1, or other line of business, United may assign this Agreement, only as it relates to that transferred business, to that third party. Such an assignment will not impact the relationship of the parties under this Agreement with regard to the remainder of United's business.

9.5 Relationship of the parties. The sole relationship between the parties to this Agreement is that of independent contractors. This Agreement does not create a joint venture, partnership, agency, employment or other relationship between the parties.

9.6 No third-party beneficiaries. United and Facility are the only entities with rights and remedies under this Agreement. Any claims, collection actions or disputes may not be assigned, transferred or sold by either party without the written consent of the other party.

9.7 Calendar days. Unless this Agreement specifically provides otherwise, all references in this Agreement to a period of days refers to calendar days.

9.8 Notice procedures. Any notice required to be given under this Agreement must be in writing, except in cases in which this Agreement specifically permits electronic notice, or as otherwise permitted or required in the Protocols. Acceptable forms of written notice include, first class mail, certified mail, or overnight delivery by a national, recognized delivery service. All notices of termination of this Agreement by either party must be sent by certified mail, return receipt requested, addressed to the appropriate party at the address set forth on the signature portion of this Agreement. Each party will provide the other with proper addresses, electronic mail addresses. All notices will be deemed received upon receipt by the party to which notice is given or on the 5th business day following mailing, whichever occurs first.

9.9 Confidentiality. Neither party may disclose to a Customer, other health care provider, or other third party any of the following information (except as required by an agency of the government court order, other third party, or applicable laws or regulations):

- i) any proprietary business information, not available to the general public, obtained by the party from the other party;
- ii) the specific reimbursement amounts provided for under this Agreement, except for purposes of administration of benefits, including informing Customers, Benefit Plan sponsors and/or referring providers about the cost of a particular Covered Service or set of Covered Services; or
- iii) any customer list of the other party regardless of how such customer list was generated.

This section 9.9 does not preclude the disclosure of information by United to a third party as part of the process by which the third party is evaluating administration of benefits or considering whether to purchase services from United.

At least 48 hours before either party issues a press release, advertisement, or other media statement about the business relationship between the parties, that party will give the other party a copy of the material the party intends to issue.

9.10 Governing law. This Agreement will be governed by and construed in accordance with the laws of the state in which Facility renders Covered Services, and any other applicable law.

9.11 Regulatory appendices. One or more regulatory appendices may be attached to this Agreement, setting forth additional provisions included in this Agreement in order to satisfy regulatory requirements under applicable law. These regulatory appendices, and any attachments to them, are expressly incorporated into this Agreement and are binding on the parties to this Agreement. In the event of any inconsistent or contrary language between a regulatory appendix and any other part of this Agreement, including but not limited to appendices, amendments and exhibits, the regulatory appendix will control, to the extent it is applicable.

9.12 Severability. Except as otherwise set forth in this Agreement, any provision of this Agreement that is unlawful, invalid or unenforceable in any situation in any jurisdiction will not affect the validity or enforceability of the remaining provisions of this Agreement or the lawfulness, validity or enforceability of the offending provision in any other situation or jurisdiction.

9.13 Survival. Notwithstanding the termination of this Agreement, this Agreement will continue to apply to Covered Services rendered while this Agreement was in effect. Additionally, section 9.9 of this Agreement, (except for the last paragraph) will survive the termination of this Agreement.

9.14 Fines; Penalties. Facility will be responsible for any and all fines or penalties that may be assessed against United by any government agency that arise from Facility's failure to execute, deliver or perform its obligations under this Agreement.

9.15 Counterpart Execution. This Agreement may be executed in counterparts and sent via .pdf or facsimile each of which shall be deemed an original but all of which when taken together shall constitute but one and the same instrument.

THIS AGREEMENT CONTAINS A BINDING ARBITRATION PROVISION THAT MAY BE ENFORCED BY THE PARTIES.

University Medical Center Of Southern Nevada, as signed by its authorized representative:	<i>Address to be used for giving notice to Facility under this Agreement:</i>
Signature: 	Street: 1800 W CHARLESTON BLVD
Print Name: Mason Van Houweling	City: LAS VEGAS
Title: CEO	State: NV Zip Code: 89102
Date: 12/18/2025	E-mail:
UnitedHealthcare Insurance Company, on behalf of itself, PacifiCare of Nevada, Inc. and the other entities that are United Affiliates, as signed by its authorized representative:	
Signature: 	
Print Name: Jean McFarlane	
Title: Vice President, Network Contracting	
Date: 12/17/2025	
<i>Address to be used for giving notice to United under this Agreement:</i> UnitedHealthcare Attn: Network Market VP MN103 6022 Blue Circle Drive Minnetonka, MN 55343	

For office use only:

Contract Number: 83640051

Month, day and year in which Agreement is first effective:

Appendix 1
Facility Location and Service Listings
University Medical Center of Southern Nevada

[The information in this attachment is confidential and proprietary in nature.]

Appendix 2
Benefit Plan Descriptions

[The information in this attachment is confidential and proprietary in nature.]

Additional Manuals Appendix

[The information in this attachment is confidential and proprietary in nature.]

MEDICARE ADVANTAGE REGULATORY REQUIREMENTS APPENDIX

[The information in this attachment is confidential and proprietary in nature.]

Nevada Regulatory Requirements Appendix

[The information in this attachment is confidential and proprietary in nature.]

Per Diem

All Payer Appendix

[The information in this attachment is confidential and proprietary in nature.]

Payment Appendix Medicare Advantage

MS-DRG with APC

APPLICABILITY

[The information in this attachment is confidential and proprietary in nature.]

Ancillary Provider Participation Agreement

This Agreement is entered into by and between UnitedHealthcare Insurance Company, contracting on behalf of itself and the other entities that are United's Affiliates (collectively referred to as "United") and University Medical Center of Southern Nevada ("Ancillary Provider") for the purposes of making Ancillary Provider's services available to Members through one or more networks of providers maintained by United.

This Agreement is effective on November 1, 2025 (the "Effective Date").

Article I **Definitions**

The following capitalized terms in this Agreement have the meanings set forth below:

1.1 Benefit Plans.

- **Benefit Plan:** A certificate of coverage, summary plan description, or other document or agreement, whether delivered in paper or electronic format, under which a Payer is obligated to provide coverage of Covered Services for a Member.
- **Medicare Advantage Benefit Plans:** Benefit Plans sponsored, issued or administered by a Medicare Advantage organization as part of:
 - i) the Medicare Advantage program under Title XVIII, Part C of the Social Security Act, or
 - ii) the Medicare Advantage program together with the Prescription Drug program under Title XVIII, Part C and Part D, respectively, of the Social Security Act,as those program names may change from time to time.
- **Non-Governmental Benefit Plans:** Benefit Plans other than Medicare Advantage Benefit Plans or State Government Program Benefit Plans.
- **Participating Benefit Plans:** Those Medicare Advantage Benefit Plans, Non-Governmental Benefit Plans, and State Government Program Benefit Plans in which Ancillary Provider participates as described in the Network Participation Appendix.
- **State Government Program Benefit Plans:** Medicaid Benefit Plans, CHIP Benefit Plans, Medicaid Long Term Care Benefit Plans, Benefit Plans for the Uninsured, and Other Governmental Benefit Plan, as each may be described in the Network Participation Appendix.

1.2 Provider.

- **Customary Charge:** The fee for health care services charged by Ancillary Provider that does not exceed the fee Ancillary Provider would ordinarily charge another person regardless of whether the person is a Member.
- **Ancillary Provider Records:** Ancillary Provider's medical, financial and administrative records related to Covered Services rendered by Ancillary Provider under this Agreement, including claims records.

1.3 Payer and Member.

- **Alternate Payer:** An entity, other than a Payer, that has an agreement, directly or indirectly, with a Payer (as defined in this Agreement) that authorizes that entity to access Ancillary Provider's services under this Agreement. Alternate Payers may include, but are not limited to, insurance carriers, workers compensation insurance carriers, risk management entities, claims management entities, and third-party administrators. Any references to "Payer" in this Agreement include Alternate Payers, unless otherwise expressly provided for herein or in the applicable Supplement or other Protocol.
- **Covered Service:** A health care service or product for which a Member is entitled to receive coverage from a Payer, pursuant to the terms of the Member's Benefit Plan with that Payer.
- **Member:** A person eligible and enrolled to receive coverage from a Payer for Covered Services.
- **Payer:** An entity obligated to a Member to provide reimbursement for Covered Services under the Member's Benefit Plan, and authorized by United to access Ancillary Provider's services under this Agreement.

1.4 General.

- **Expansion:** Any of the following situations: (a) providing health care services or products at a service location that is not an Included Service Location, (b) providing health care services or products under a Taxpayer Identification Number that is not an Included TIN, (c) any acquisition of or affiliation with another ancillary provider or group of healthcare providers, regardless of the form or structure of such transaction, or (d) offering services as a New Provider Type.
- **Divestiture:** Any of the following situations: (a) any divestiture of an Included Service Location or entity with an Included TIN, or (b) Ancillary Provider's cessation of the provision of health care services or products at an Included Service Location or under an Included TIN (whether via dissolution or otherwise).
- **Included Service Location:** Those locations included on the Service Locations Appendix or added in accordance with the Ancillary Provider Service Location provisions of this Agreement.
- **Included TIN:** Those Taxpayer Identification Numbers included on the Service Locations Appendix or added in accordance with the Ancillary Provider Service Location provisions of this Agreement.
- **New Provider Type:** Any type of health care provider other than urgent care center.
- **Out of Scope Location:** Any location outside Clark.
- **Protocols:** The programs and administrative procedures established by United or a Payer to be followed by Ancillary Provider in providing services and doing business with United and Payers under this Agreement. Protocols may include credentialing and recredentialing processes, utilization management and care management processes, quality improvement, peer review, Member grievance, concurrent review, or administrative manuals or guides. The Protocols are available online at www.UHCprovider.com or a successor location. The Administrative Guide Supplements Appendix contains additional information regarding the Protocols applicable to Members enrolled in certain Benefit Plans.

- **Proposed Change:** Ancillary Provider's proposed change(s) to Included Service Locations and/or Included TINs in connection with an Expansion or Divestiture, including whether Ancillary Provider desires the impacted service location(s) or Taxpayer Identification Number(s) to be added to, deleted from, or changed on the Service Locations Appendix.
- **Reimbursement Policies:** The guidelines adopted by United for calculating payment of claims to providers of health care services. The Reimbursement Policies operate in conjunction with the specific reimbursement rates and terms set forth in this Agreement.
- **Subcontractor:** An individual or entity contracted or otherwise engaged by a party to this Agreement.
- **United's Affiliates:** Those entities controlling, controlled by, or under common control with UnitedHealthcare Insurance Company.

Article II
Scope of Agreement

2.1 Ancillary Provider Service Locations.

- i) **Service Area.** This Agreement applies only to Covered Services provided at Included Service Locations under Included TINs. Included Service Locations and Included TINs as of the Effective Date are set forth in the Service Locations Appendix to this Agreement. This Agreement will not apply to Out of Scope Locations.
- ii) **Changes to the Service Locations Appendix.** Ancillary Provider will provide United with written notice, in accordance with the notice provisions of this Agreement, at least 60 days prior to the proposed effective date of any Expansion or Divestiture. Ancillary Provider's notice will include, at a minimum: (a) the proposed effective date of any Expansion or Divestiture; (b) the impacted service locations and Taxpayer Identifications Numbers; and (c) the Proposed Change. United will notify Ancillary Provider within 60 days after receiving such notice if United agrees to the Proposed Change and, if applicable, the effective date of the Proposed Change.
- iii) **Expansion.** Notwithstanding an Expansion, then, unless and until United agrees in writing otherwise:
 - a) This Agreement will remain in effect with respect to each Included Service Location and Included TIN prior to the Expansion.
 - b) This Agreement will not apply to health care services or products provided by an acquired ancillary provider or group of healthcare providers, by or at a New Provider Type, at any service location that is not an Included Service Location, or through any Taxpayer Identification Number that is not an Included TIN.
 - c) Any network participation agreement between United and any third party involved in the Expansion will remain in effect and will continue to apply as it did before the Expansion unless otherwise agreed to in writing by all parties to such agreements.
- iv) **Divestiture.** Notwithstanding a Divestiture, unless and until United agrees in writing otherwise:

- a) This Agreement will remain in effect with respect to each Included Service Location prior to the Divestiture. The Parties agree that the intent of this provision is to continue to apply Ancillary Provider's existing rates and agreement terms to each Included Service Location, irrespective of any Divestiture.
- b) This Agreement will not apply to health care services or products provided at any service location that is not an Included Service Location.
- c) Any network participation agreement between United and any third party involved in the Divestiture will remain in effect and continue to apply as it did before the Divestiture unless otherwise agreed to in writing by all parties to such agreement.
- v) **Payment Rates.** Notwithstanding anything in this section, if an Expansion or Divestiture involves another provider of health care services subject to another network participation agreement with United, the payment rates under this Agreement and the other agreement will be, as decided by United, either this Agreement's payment rates and the other agreement payment rates.

2.2 Network Participation. United may allow Payers to access Ancillary Provider's services under this Agreement for certain Benefit Plan types, as described in the Network Participation Appendix.

- i) United reserves the right at any time to designate Ancillary Provider as participating in (a) one or more Benefit Plan types and/or (b) certain specific Benefit Plans within a given Benefit Plan type. United will provide Ancillary Provider with 30 days' prior notice of the new Benefit Plan types and/or specific Benefit Plans within a given Benefit Plan type, along with the payment terms, regulatory requirements, and new Protocols (if any) applicable to the new Benefit Plans.
 - a) If the payment terms for such Benefit Plans are not different from the payment terms for Benefit Plans in which Ancillary Provider already is participating within the associated Benefit Plan type, then Ancillary Provider will accept such new Benefit Plans and payment terms and will comply with any related regulatory requirements.
 - b) If the payment terms for such Benefit Plans are different from the payment terms for Benefit Plans in which Ancillary Provider already is participating within the associated Benefit Plan type and Ancillary Provider does not object to the implementation of such new Benefit Plans and payment terms within the 30 days' notice period, Ancillary Provider will be deemed to have accepted the new Benefit Plans and new payment terms. In the event Ancillary Provider objects to the new Benefit Plans and new payment terms within the 30 days' notice period, the parties will confer in good faith to reach agreement. If such agreement cannot be reached, such new Benefit Plans, payment terms and any related regulatory requirements not previously applicable will not apply to this Agreement.
- ii) United reserves the right at any time to exclude Ancillary Provider from participation:(a) in one or more Benefit Plan types and/or (b) in certain specific Benefit Plans within a given Benefit Plan type. United will provide Ancillary Provider with 30 days' prior notice of the excluded Benefit Plan types and/or specific Benefit Plans within a given Benefit Plan type. The section of this Agreement discussing ongoing services will apply to Covered Services

provided to Members covered by Benefit Plans from which Ancillary Provider is excluded from participating as described in this paragraph.

- iii) United may have Capitation arrangements in place with one or more Capitated Organizations. If Ancillary Provider is the Capitated Organization, United will have a separate agreement with Ancillary Provider for the Capitation arrangement. The applicable Benefit Plan types under the Capitation arrangement will be set forth in that agreement. When United has a Capitation arrangement in place with Capitated Organizations, whether that is with Ancillary Provider or another entity, the provisions in the attached Capitation Arrangements and Financial Responsibility Appendix will apply. For purposes of this subsection, the terms "Capitation" and "Capitated Organization" are defined in the Capitation Arrangements and Financial Responsibility Appendix.

2.3 Health care. This Agreement and Benefit Plans do not dictate the health care provided by Ancillary Provider or govern Ancillary Provider's determination of what care to provide patients, even if those patients are Members. The decision regarding what care is to be provided remains with Members and their physicians, and not with United or any Payer.

2.4 Communication with Members. Nothing in this Agreement is intended to limit Ancillary Provider's right or ability to communicate fully with a Member and the Member's physician regarding the Member's health condition and treatment options. Ancillary Provider is free to discuss all treatment options without regard to whether a given option is a Covered Service. Ancillary Provider is free to discuss with a Member Ancillary Provider's financial arrangements under this Agreement. Ancillary Provider may also assist a Member in estimating the cost of a given Covered Service.

2.5 Employees and Subcontractors. Each party will ensure that its employees, affiliates, and any Subcontractors engaged to render services in connection with this Agreement adhere to the requirements of this Agreement. A party's use of such employees, affiliates and Subcontractors will not limit its obligations and accountability under this Agreement.

2.6 Licensure. Each party will maintain, without material restriction, such licensure, registration, and permits as are necessary to enable that party to lawfully perform this Agreement.

2.7 Liability insurance.

- i) **United insurance.** United will procure and maintain professional and general liability insurance and other insurance, as United reasonably determines may be necessary to protect United and United's employees against claims, liabilities, damages, or judgments that arise out of services provided by United or United's employees under this Agreement.
- ii) **Ancillary Provider Liability insurance.** Ancillary Provider will procure and maintain liability insurance. Except to the extent coverage is a state mandated placement, Ancillary Provider's coverage must be placed with insurance carriers that have an A.M. Best Rating of A-VII or better, and that are authorized or approved to write coverage in the state in which the Covered Services are provided. Ancillary Provider's liability insurance must be, at a minimum, of the types and in the amounts set forth below. Ancillary Provider's medical malpractice insurance must be either occurrence or claims made with an extended period reporting option of at least three years. Prior to the Effective Date of this Agreement and upon written request by United, Ancillary Provider will submit to United in writing evidence of insurance coverage.

- Medical malpractice and/or professional liability: \$1,000,000 per occurrence/claim and \$3,000,000 aggregate
- Commercial General/Umbrella: \$1,000,000 per occurrence/claim and \$2,000,000 aggregate
- Automobile: \$5,000,000, combined single limit

In lieu of purchasing the insurance coverage required in this section, Ancillary Provider may self-insure any of the required insurance. Ancillary Provider may elect to self-insure, in whole or in part, in the amounts and types of insurance required herein subject to the following requirements: Provider will maintain a separate reserve or trust for its self-insured programs which shall comply with all applicable laws and regulations and, if requested, provide to UnitedHealth Group a copy of the most recent evaluation of its self-insured funds prepared by an independent actuary to assure that funds are available at all times to pay claims in the amounts required above..

2.8 Notice of certain events. Either party will give notice to the other party within 10 days after any event that causes the noticing party to be out of compliance with the licensure and insurance provisions of this Agreement. Ancillary Provider will give notice to United at least 30 days prior to any change in Ancillary Provider's name, ownership, control, National Provider Identifier (NPI), or Taxpayer Identification Number.

2.9 Compliance with law. Each party will comply with applicable statutes, regulations and other regulatory requirements, including but not limited to those relating to confidentiality of Member medical information. Additionally, United will comply with applicable prompt payment of claims requirements.

2.10 Electronic connectivity. When made available by United, Ancillary Provider will do business with United electronically. Ancillary Provider will use the UnitedHealthcare LINK (LINK) service tool (or its successor tool), found at www.UHCprovider.com (or its successor site), Point of Care Assist (or its successor tool) and/or other electronic connectivity as available, to check eligibility status, claims status, and submit requests for claims adjustment for products supported by United's online resources and other electronic connectivity. Ancillary Provider will use LINK or other tools for additional functionalities (for example, notification of admission, prior authorization and any other available transaction or viewing) after United Informs Ancillary Provider that these functionalities have become available for the applicable Member.

In addition to the accessibility of medical records requirements set forth elsewhere in this Agreement, upon United's request, Ancillary Provider will work with United to develop a plan to provide United with real-time data interoperability for Members' medical records in Ancillary Provider's EHR, in accordance with applicable Protocols.

2.11 Protocols.

- i) **Compliance with Protocols.** Ancillary Provider will comply with all Protocols. Ancillary Provider acknowledges that it has had the opportunity to review the Protocols as of the Effective Date. United will ensure that Payer's Protocols are generally consistent with United's and are available to Ancillary Provider.
- ii) **New or Revised Protocols.** From time to time, United may establish new or revised Protocols. United will provide Ancillary Provider with notice at least 30 days in advance of a

new or revised Protocol. United may implement a new or revised Protocol without Ancillary Provider's consent if the new or revised Protocol applies to substantially all participating providers of the same type offering similar services as Ancillary Provider located in Ancillary Provider's state.

iii) Certain Protocols Concerning Referral to and Use of Participating Providers.

- a) **Non-Emergency Services.** For non-emergency Covered Services, Ancillary Provider will assist Members to maximize their benefits by referring or directing Members only to other providers that participate in United's network, except as otherwise authorized by United through United's process for approving out-of-network services at in-network benefit levels.
- b) **PCP Notification.** If the Member's Benefit Plan requires the Member to receive certain Covered Services from or upon referral by a primary care physician, Medical Group Professionals must adhere to the following additional protocols:
 - 1) Notify Member's primary care physician of referrals to other participating or non-participating providers.
 - 2) Render Covered Services pursuant to the terms and limitations of the referral notification issued by or on behalf of the Member's primary care physician.
 - 3) Notify the Member's primary care physician of all admissions.
- c) **Cooperation With Requests for Clinical Information.** Medical Group will provide notification for certain Covered Services, accept and return telephone calls from United staff, and respond to United requests for clinical information, as required by United or Payer as described in the Protocols.

2.12 Nondiscrimination. Parties will not discriminate against any patient because of their status as a Member, regarding (i) quality of care or (ii) accessibility of services. Additionally, Parties will not discriminate against any Member based on the following: (i) race; (ii) ethnicity; (iii) national origin; (iv) religion; (v) sex or gender; (vi) age; (vii) mental or physical disability; (viii) mental health or medical condition; (ix) sexual orientation; (x) gender identity; (xi) medical history; (xii) genetic information; (xiii) type of health insurance; (xiv) claims experience; or (xv) type of payment. Ancillary Provider will maintain policies and procedures to demonstrate Ancillary Provider does not discriminate in the delivery of Covered Services.

2.13 Accessibility. At a minimum, Ancillary Provider will be open during normal business hours, Monday through Friday.

2.14 Maintenance of and access to records.

- i) **Maintenance.** Ancillary Provider will maintain Ancillary Provider Records for at least 10 years following the end of the calendar year in which the Covered Services were provided unless an alternative retention period is required by applicable law.
- ii) **Access to Agencies.** Ancillary Provider will provide access to Ancillary Provider Records to agencies of the government, in accordance with applicable law, to the extent access is necessary to comply with the requirements of such agencies as applicable to Ancillary Provider, United or Payers.

iii) **Access to United.** Ancillary Provider will provide United or its designees access to Ancillary Provider Records for purposes of United's health care operations and other administrative obligations, including without limitation, utilization management, quality assurance and improvement, claims payment, and review or audit of Ancillary Provider's compliance with the provisions of this Agreement and appropriate billing practices.

Ancillary Provider will provide access to Ancillary Provider Records by providing United electronic medical records ("EMR") access and electronic file transfer. When the requested Ancillary Provider Records are not available through EMR access and electronic file transfer, Ancillary Provider will submit those Ancillary Provider Records through other means reasonably acceptable to United, such as facsimile, compact disc, or mail, that is suitable to the purpose for which United requested the Ancillary Provider Records.

Ancillary Provider Records provided by EMR access will be available to United on a 24 hour/7 day a week basis. Ancillary Provider Records provided by electronic file transfer will be available to United within 24 hours of United's request for those Ancillary Provider Records or a shorter time as may be required for urgent requests for Ancillary Provider Records. Ancillary Provider Records provided by other means will be available in the time frame specified in the request for the Ancillary Provider Records; provided, however, Ancillary Provider will have up to 30 days to provide the Ancillary Provider Records for requests not related to urgent requests. Urgent requests are those requests for Ancillary Provider Records to address allegations of fraud or abuse, matters related to the health and safety of a Member or related to an expedited appeal or grievance.

Ancillary Provider may meet the requirements of this section directly or through a Subcontractor.

iv) **Audits.** Pursuant to paragraph (iii) above, United may request Ancillary Provider Records from Ancillary Provider for purposes of performing an audit of Ancillary Provider's compliance with this Agreement, Ancillary Provider billing practices, or United's health care operations, including without limitation claims payments. In addition, United may perform audits at Ancillary Provider's locations upon 14 days' prior notice. Ancillary Provider will cooperate with United on a timely basis in connection with any such audit including, among other things, in the scheduling of and participation in an interview to review audit findings, within 30 days after United's request.

v) **Duplicative requests.** When Ancillary Provider has provided records through EMR access or electronic file transfer, United will not request duplicative paper records from Ancillary Provider.

vi) **Cost of records.** Upon invoice from Facility, United will pay for copies of Facility Records requested by United in cases where United requests the Facility Records more than once and the Facility Records are requested for some purpose other than claims processing, coverage determinations, other routine health benefits administration, or claim accuracy. Payment for paper copies will be made at a rate of \$0.25 cents per page, not to exceed a total of \$25.00 per record, plus postage. Payment for electronic copies on portable media will be made at a rate of \$25.00, plus postage. Payment will be made at the rates set forth in this section unless a different rate is required under applicable law.

2.15 Quality improvement and patient safety programs. Ancillary Provider will implement programs recommended by nationally recognized independent third parties related to quality

improvement and patient. Ancillary Provider may also implement its own quality improvement and patient safety programs. If Ancillary Provider implements its own programs, Ancillary Provider will provide a summary of those programs to United upon request.

Article III **Covered Services and Claims**

3.1 Provide Covered Services. Ancillary Provider will provide Covered Services to Members. To extent Ancillary Provider is subject to credentialing by United, Ancillary Provider must be credentialed by United or its delegate prior to furnishing any Covered Services to Members under this Agreement.

3.2 Claims Submission.

i) **Form and content of claims.**

Each submission of a claim by Ancillary Provider pursuant to this Agreement is a representation and warranty by Ancillary Provider to United that Ancillary Provider has complied with the requirements of this Agreement with respect to the Covered Services involved and the submission of the claim, the charge amount set forth on the claim is the Customary Charge, and the claim is a valid claim. Ancillary Provider must submit claims for Covered Services as described in the Protocols, using current, correct and applicable coding.

ii) **Electronic filing of claims.** Ancillary Provider will submit claims electronically to the extent United can accept claims and attachments electronically.

iii) **Time to file claims.** Unless a longer timeframe is required under applicable law, Ancillary Provider will submit claims, inclusive of all information necessary to process a claim, within 120 days from the date of service for Covered Services. If Payer is the secondary payer for a claim and Ancillary Provider is pursuing payment from the primary payer, Ancillary Provider will submit claims within 120 days of the date Ancillary Provider receives the claim response from the primary payer. For purposes of this section, the date of service for an inpatient admission is the date of discharge.

3.3 Claims Payment; Reimbursement Policies.

i) **Claims Payment.** Payer will pay claims for Covered Services in accordance with the applicable Payment Appendix(ices) to this Agreement, Reimbursement Policies, and the applicable Benefit Plan. United does not prioritize fully insured claims over self-funded claims in its claims adjudication or payment process. Claims for Covered Services subject to coordination of benefits will be paid in accordance with the Member's Benefit Plan and applicable law.

ii) **Reimbursement Policies.** United will make its Reimbursement Policies available to Ancillary Provider online and upon request. Ancillary Provider acknowledges it has had the opportunity to review the Reimbursement Policies in effect as of the Effective Date.

iii) **New or Revised Reimbursement Policies.** From time to time, United may establish new or revised Reimbursement Policies. United will provide Ancillary Provider with notice at least 30 days in advance of the new or revised Reimbursement Policy.

iv) **Over and under payments.** If Ancillary Provider does not seek correction of a given claim payment or denial by giving notice to United within 12 months after the claim was initially

processed, it will have waived any right to subsequently seek such correction under this section, or through dispute resolution under Article IV of this Agreement or in any other forum.

In seeking correction of a given claim payment or denial under this section, Ancillary Provider must provide United with a written or electronic request. Such written or electronic request must contain all information and documentation that United reasonably needs to complete review of the request and render a decision thereon. Such information and documentation may include, without limitation, one or more of the following: (i) an explanation of Ancillary Provider's basis for seeking correction; (ii) member identification number; (iii) date of service; (iv) United's claim number; (v) CPT or billing code and claim level detail; (vi) date and content of United's payment or denial decision; (vii) date and outcomes of all reconsiderations and appeals (as applicable); and (viii) specific basis for Ancillary Provider's dispute of United's reconsideration or appeal decision(s). Ancillary Provider's failure to provide a timely written or electronic request consistent with the requirements of this section will constitute a waiver of Ancillary Provider's right to seek further review of the claim payment or denial under this, or through dispute resolution pursuant to the dispute resolution provisions of this Agreement or in any other forum.

Ancillary Provider will repay overpayments within 30 days of notice of the overpayment. Ancillary Provider will promptly report any credit balance that it maintains with regard to any claim overpayment under this Agreement and will return the overpayment to United within 30 days after posting it as a credit balance.

Recovery of overpayments may be accomplished by offsets against future payments. United will provide written or electronic notice to Facility before using an offset as a means to recover an overpayment, and will not implement the offset if, within 45 days after the date of the notice, Facility refunds the overpayment or initiates an appeal.

- v) **Correction of Member eligibility.** Except in the case of emergency services, Ancillary Provider will check Member's eligibility prior to rendering services. A Member's eligibility is subject to change retroactively if:
 - a) United receives a change in eligibility from a Payer;
 - b) Member's coverage under a Benefit Plan is terminated for any reason including, but not limited to, non-payment of premium;
 - c) Member does not elect continuation of coverage pursuant to state and federal laws (e.g., COBRA continuation coverage); or
 - d) United determines a Member was not eligible because false information was provided with respect to eligibility.

This Agreement does not apply to services rendered to patients who are not Members at the time the services were rendered. If Member was not eligible on the date of service, any payments made with regard to those services may be recovered as overpayments as described in this section. Ancillary Provider may directly bill the individual, or other responsible party, for those services. United will make reasonable commercial efforts to cause Payers to process eligibility changes within 120 days.

3.4 Denial of claims.

- i) **Payment and Denial of Claims.** Coverage for the service under the Member's Benefit Plan (including Medical Necessity), timely claim filing, and Ancillary Provider's compliance with Protocols are conditions precedent to payment under this Agreement. Accordingly, at its discretion, United will deny payment in whole or in part for the following reasons:
 - a) **Failure to File Timely Claims.** Ancillary Provider fails to file a timely claim in accordance with this Agreement.
 - b) **Protocol Noncompliance.** Ancillary Provider fails to comply with a Protocol (including, without limitation, a Protocol regarding notification or prior authorization).
 - c) **Services Not Medically Necessary or Otherwise Not Covered Under the Member's Benefit Plan.** United determines prospectively, concurrently, or retrospectively that the service is not or was not Medically Necessary or that the Member's Benefit Plan otherwise excludes coverage for the service.
 - d) **Failure to Provide Information.** United cannot determine whether a service is Medically Necessary because Ancillary Provider omitted information or failed to respond timely to United's request for information ("Failure to Provide Information Denial").
 - e) **Other Permitted Reasons.** Any other reason permitted under this Agreement.
- ii) **Limitations on Member Billing for Certain Denials.**
 - a) **Services not Covered under the Applicable Benefit Plan.** Services not covered under the applicable Benefit Plan are not subject to the rates or discounts of this Agreement. Ancillary Provider may seek and collect payment from a Member for such services, but only if Ancillary Provider obtained the Member's written consent. The preceding sentence does not apply to Prior Authorization Denials.
 - b) **Prior Authorization Denials.** If United determines through the prior authorization process that a service is not Medically Necessary ("Prior Authorization Denial"), Ancillary Provider may seek or collect payment from the Member only if, prior to receiving the service, the Member had knowledge of the determination of non-coverage and specifically agreed in writing to be responsible for payment of those charges.
 - c) **Failure to Provide Information Denials.** If United denies payment based on a Failure to Provide Information Denial, Ancillary Provider will not seek or collect payment from the Member for the services for which United denied payment.
 - d) **Other Member Billing Protections Not Affected.** This section supplements the other Member billing requirements and restrictions set forth in this Agreement.
- iii) **Review of Certain Denials.**
 - a) **Protocol Noncompliance Denials (Notification or Prior Authorization).** This section does not apply to the following Benefit Plans: UnitedHealthcare Community Plan Medicaid, CHIP and Uninsured; UnitedHealthcare West; NHP; Oxford; River Valley; and MDIPA.

Ancillary Provider may appeal a denial for Ancillary Provider's failure to comply with a Protocol regarding notification or prior authorization. The denial will be reversed only if Ancillary Provider:

- 1) Submits the appeal within the applicable timeframes set forth in the regulatory appendix(ices) attached to this Agreement and in the applicable Administrative Guide Supplement(s); and
- 2) Shows one or more of the following:
 - A) The denial was incorrect because Ancillary Provider complied with the Protocol, or
 - B) At the time the Protocol required notification or prior authorization, Ancillary Provider did not know and was unable to reasonably determine that the patient was a Member, but Ancillary Provider took reasonable steps to learn that the patient was a Member and promptly submitted a claim after learning the patient was a Member.

A denial that is upheld on appeal is not be eligible for additional review by United. Reversal of a denial under this subsection does not preclude United from upholding the denial for another permitted reason under this Agreement.

- b) **Failure to File Timely Claims.** Ancillary Provider may request reconsideration of a denial for Ancillary Provider's failure to file a timely claim in accordance with this Agreement. The denial will be reversed only if Ancillary Provider:
 - 1) Submits the reconsideration request within the applicable timeframes set forth in the regulatory appendix (ices) attached to this Agreement and in the applicable Administrative Guide Supplement(s);
 - 2) Shows one or more of the following:
 - A) The denial was incorrect because Ancillary Provider filed a timely claim, or
 - B) Ancillary Provider did not know and was unable to reasonably determine at the time by which a claim filing was required that the patient was a Member, but Ancillary Provider took reasonable steps to learn that the patient was a Member and promptly filed the claim after learning the patient was a Member.

Reversal of a denial under this subsection does not preclude United from upholding the denial for another permitted reason under this Agreement.

- iv) **Medical Necessity.** For purposes of prior authorization, Medically Necessary or Medical Necessity will be defined in accordance with the applicable Benefit Plan and applicable law or regulatory requirements.

3.5 Payment in full. Payment provided pursuant to this Agreement, together with any Member cost-sharing under the Benefit Plan, is payment in full for a Covered Service. Nothing in this Agreement prevents Ancillary Provider from collecting any Member co-payment, deductible, or coinsurance at the time the Covered Service is provided. Ancillary Provider will use reasonable commercial efforts to determine or estimate the amount of Member liability before collection. Ancillary Provider will submit a claim for its services regardless of whether Ancillary Provider has collected from the Member as permitted under this section. If Ancillary Provider learns it has collected an amount in excess of the Member's liability, Ancillary Provider will promptly remit to Member the overpayment within 20 days from the date that Ancillary Provider first learned of the Member overpayment.

3.6 Member hold harmless; payer default.

i) Member hold harmless.

- a) **Requirement to hold harmless.** Ancillary Provider will not bill or collect payment from the Member, or seek to impose a lien, for the difference between the amount paid under this Agreement and Ancillary Provider's Customary Charge, or for any amounts denied or not paid under this Agreement due to:
 - 1) Ancillary Provider's failure to comply with the Protocols,
 - 2) Ancillary Provider's failure to file a timely claim,
 - 3) Application of Reimbursement Policies,
 - 4) Inaccurate or incorrect claim processing,
 - 5) Insolvency or other failure by Payer to maintain its obligation to fund claims payments if Payer is an entity required by applicable law to assure that its Members not be billed in these circumstances, or
 - 6) A denial based on lack of medical necessity or based on consistency with nationally recognized scientific evidence as available, and prevailing medical standards and clinical guidelines, except as provided in the denial of claims provisions of this Agreement.

If Ancillary Provider believes one or more claim is paid incorrectly, Ancillary Provider may pursue remedies under this Agreement, but must still hold the Member harmless.

- b) **Failure to hold harmless.** Failure to comply with the Member protection provisions of this section is a breach of this Agreement. Except as otherwise provided in this Agreement, this section applies regardless of whether the Member or anyone purporting to act on the Member's behalf has executed a waiver or other document of any kind purporting to allow Ancillary Provider to collect payment from the Member.

In the event of such a breach, Payer may deduct the amount wrongfully collected from Members from any amounts otherwise due Ancillary Provider. Payer may also deduct an amount equal to any costs or expenses incurred by the Member, United or Payer in defending the Member and otherwise enforcing this section. United will give Ancillary Provider 30 days' notice prior to any deduction under this section and will provide Ancillary Provider documentation to substantiate the deduction.

Any amounts deducted by Payer in accordance with this provision will be used to reimburse the Member and to satisfy any costs incurred. The remedy contained in this paragraph does not preclude United from invoking any other remedy for breach that may be available under this Agreement.

ii) Payer default.

- a) **United's evaluation of Payers.** United will make reasonable commercial efforts to evaluate a Payer's financial ability to meet its claims payment obligations and to terminate or bring into compliance a Payer that has defaulted. A default is a systematic failure by a Payer to fund claims payments for Covered Services under Benefit Plans

sponsored by the Payer. A default is not a dispute as to whether certain claims should be paid or the payment amount for certain claims.

b) **Payer Default; non-application of agreement.** This Agreement does not apply to services rendered to Members covered by a Benefit Plan sponsored by a Payer in default, other than a default described immediately above. After confirming with United a Payer is in default, Ancillary Provider may seek payment directly from the Payer or from Members.

This section will survive the termination of this Agreement, regarding Covered Services rendered prior to when the termination takes effect.

Article IV **Dispute Resolution**

4.1 Resolution of Disputes; Scope and Applicability. Every dispute or disagreement between the parties (each a “Dispute”) is subject to the provisions of this Article IV, except Disputes concerning arbitrability or Disputes concerning the availability of class or consolidated arbitration, the right to which the parties expressly waive below. Examples of the types of disputes and disagreements that constitute Disputes include: those in any way relating to, arising out of or in connection with, or involving the performance, enforcement, breach, existence, validity, scope, interpretation, or termination of this Agreement or any term thereof or any right or obligation thereunder; and those in which Ancillary Provider is acting as the assignee of one or more Member(s).

4.2 Compliance with United Policies and Procedures. A party may not invoke the provisions of this Article IV unless and until it has timely and successfully complied with and exhausted all United policies and procedures applicable to the subject(s) of the Dispute. Examples of such United policies and procedures include: claim reconsideration and appeal processes; claims underpayments and denial correction processes (e.g., Claims Payment and Reimbursement Policies Section of this Agreement); grievance and complaints processes; processes governing medical/utilization management determinations, reviews, and appeals; medical and drug policies and guidelines; reconsideration rights under a provision of this Agreement (e.g., Denial of Claims Section of this Agreement); review and appeal processes mandated by law; and credentialing or quality improvement plans. United policies and procedures may be set forth in this Agreement, applicable administrative guide supplements, Reimbursement Policies, Protocols, medical and drug policies and guidelines, and Benefit Plans. United policies and procedures may change from time to time and may be issued and maintained in electronic and internet-based media or formats.

4.3 Informal Dispute Resolution; Notice Requirements. The parties will initially attempt to resolve a Dispute through the good-faith negotiation process described in this section. Disputes over the validity of a purported termination for uncured material breach will not be subject to this section and instead will be governed by and resolved through the arbitration process set forth below.

i) **Written Notice of Dispute.** The party invoking this section for a Dispute must send written notice of the Dispute to the other party. Such written notice must: (i) state that the noticing party is invoking this Agreement’s dispute-resolution process; and (ii) explain the circumstances giving rise to and underlying the Dispute (including, to the extent applicable, the information and documentation required under the corrections of claim underpayments and denials provisions) and the basis for the noticing party’s position regarding the Dispute.

- ii) **Timely Provision of Written Notice of Dispute.** Any written notice of Dispute that is required to be provided under this section must be sent within the following time frames:
 - a) For a Dispute involving a matter that is subject to United policies or procedures, no later than the 60th day following the exhaustion of all such applicable United policies and procedures; and
 - b) For a Dispute involving matters not subject to United policies or procedures, no later than the 60th day following the noticing party's discovery of the action or omission that is the subject of the Dispute.

In the event one party fails to exhaust all applicable United policies and procedures for a Dispute, written notice of the Dispute by the other party is timely if sent no later than the 60th day following the final day by which exhaustion of all applicable United policies and procedures was required.

Nothing in this section shortens the period under applicable law or this Agreement during which United may pursue and complete recovery of an overpayment.

- iii) **Negotiation Period.** A party that receives a valid written notice of a Dispute will promptly contact the noticing party to arrange for discussions (which may be virtual or telephonic) during which the parties will make reasonable commercial efforts to negotiate and resolve the Dispute. If the parties fail to resolve the Dispute by the 90th day following the other party's receipt of written notice (or by such other date to which the parties may mutually agree), either party may initiate formal dispute resolution pursuant to the next section of this Agreement.

4.4 Arbitration. The sole and exclusive means for settling any Dispute not successfully resolved is binding arbitration conducted by the American Arbitration Association ("AAA") in accordance with the AAA Commercial Arbitration Rules, as they may be amended from time to time (see <http://www.adr.org>).

- i) **Timely Initiation of Arbitration.** Unless applicable law provides otherwise, a party submitting a Dispute to arbitration must initiate arbitration no later than 12 months following the date on which written notice of the Dispute was made pursuant to this Article. A party seeking resolution of a Dispute over the validity of a purported termination for uncured material breach must initiate arbitration no later than the 60th day following the initial termination notice, and unless the parties agree otherwise, the purported termination will be deferred through the conclusion of the arbitration.
- ii) **Arbitrator(s)/Panel Selection.** The arbitrator(s) will be selected from the AAA National Roster (as described in the AAA Commercial Arbitration Rules and Mediation Procedures). In an arbitration of a Dispute in which a party seeks an award of \$1,000,000 or greater or termination of this Agreement, a panel of three arbitrators will be used.
- iii) **Location.** Arbitration of a Dispute will be conducted in Clark County, Nevada.
- iv) **Authority of Arbitrator(s); Burden of Proof.** The arbitrator(s) will be bound by controlling law and may construe or interpret—but must not vary or ignore—the terms of this Agreement. The arbitrator(s) will have no authority to award punitive, exemplary, indirect, or special damages, except in connection with a statutory claim that explicitly provides for that relief. In any arbitration of a Dispute involving disagreement over one or more claim

underpayments or denials, the arbitrator(s) must construe or interpret the applicable United policies and procedures, unless otherwise required by law. Any prejudgment interest awarded by the arbitrator(s) shall not exceed 3 percent per year. The burden of proof in any arbitration shall be on the party asserting the claims or defenses in the arbitration.

- v) **Confidentiality.** Except as may be required by law, court order, other third party, or applicable regulations neither a party (including without limitation, the parties' agents, representatives, consultants and counsel), nor an arbitrator may disclose the existence, content, or results of any arbitration hereunder, or any Confidential Arbitration Information without the prior written consent of all parties. "Confidential Arbitration Information" means any written submissions in an arbitration by either party, discovery exchanged, evidence submitted, transcriptions or other records of hearings in the matter and any orders and awards issued, and any reference to whether either party won, lost, prevailed, or did not prevail against the other party in any arbitration proceeding, as well as any settlement agreement related to an arbitration. However, judgment on the award may be entered under seal in any court having jurisdiction thereof, by either party.
- vi) **Class Actions, Joinder, Consolidation.** The parties expressly intend that any arbitration be conducted on an individual basis, so that no third parties may be consolidated or joined or allowed to proceed with class arbitration. The parties agree that any ruling by a court allowing class action proceedings or requiring consolidated litigation involving any third party(ies) would be contrary to their intent and would require immediate judicial review of such ruling.
- vii) **Arbitration Decision.** The decision(s) and award(s) of the arbitrator(s) on the Dispute will be final and binding and will not be subject to further review in any forum (including judicial review).
- viii) **FAA.** The parties acknowledge that because this Agreement affects interstate commerce the Federal Arbitration Act applies in addition to any applicable state or federal law.
- ix) **Waiver of Jury Trial.** In the event a court determines that the arbitration procedure set forth in this section is not binding or otherwise allows litigation involving a Dispute to proceed, the parties hereby waive any right to trial by jury in, or with respect to, the litigation. The litigation would instead proceed with the judge as the finder of fact.

4.5 Waiver. Failure to timely comply with and exhaust the requirements and processes described in this Article will constitute a waiver of the party's right to review of the Dispute, through any judicial, administrative, or regulatory process, through United's internal processes, or in any other forum (including arbitration and litigation), except as otherwise required by law.

4.6 Survival. This Article will survive any termination of this Agreement.

Article V **Term and Termination**

5.1 Term. This Agreement shall take effect on November 1, 2025. Commercial products will have an initial term of three years, ending on October 31, 2028, at 11:59 pm. Medicare Advantage products covered under this Agreement shall take effect on November 1, 2025, and have an initial term of one year, ending on October 31, 2026, at 11:59pm

- i) The Term for Medicare Advantage Benefit Plans will end on October 31, 2026.

- ii) The Term for Non-Governmental Benefit Plans will end on October 31, 2028.

5.2 Termination. This Agreement or a Participating Benefit Plan set forth on Network Participation Appendix may be terminated under any of the following circumstances:

- i) By either party for Participating Benefit Plans that are:
 - a) Medicare Advantage Benefit Plans, upon at least 180 days' prior written notice;
 - b) Non-Governmental Benefit Plans, upon at least 180 days' prior written notice, to the other party to be effective upon the expiration of the Term.
- ii) by either party, upon 60 days' prior written notice, in the event of a material breach of this Agreement by the other party; the notice must include a specific description of the alleged material breach; however, the termination will not take effect if the breach is cured within 60 days after notice of the termination; moreover, termination may be deferred as further described in the dispute resolution provisions of this Agreement.
- iii) by either party, upon 10 days' prior written notice, in the event the other party loses licensure or other governmental authorization necessary to perform this Agreement, or fails to have insurance as required by this Agreement.
- iv) by United, upon 10 days' prior written notice, in the event Ancillary Provider loses accreditation.
- v) by United, immediately upon written notice, if:
 - a) Ancillary Provider loses approval for participation under United's credentialing plan, or
 - b) Ancillary Provider does not successfully complete United's re-credentialing process as required by the credentialing plan.

For the subparagraph on termination upon notice, each Participating Benefit Plan must be terminated separately in the timeframes listed. Termination of one Participating Benefit Plan will not result in termination of this Agreement or terminations of any other Participating Benefit Plan. This Agreement will automatically terminate on the date no Participating Benefit Plan remains in effect. United may update the Network Participation Appendix without amendment to accurately reflect the Participating Benefit Plans upon termination of any Participating Benefit Plan pursuant to this section.

5.3 Ongoing Services. This Section applies when a Member ceases to have network access to Ancillary Provider because of a termination of this Agreement or because of a change in relationship between United and Ancillary Provider, Payer and Ancillary Provider, Member and Ancillary Provider, or United and Member. If the Member is receiving any of the Covered Services listed below as of the effective date of the termination or change in relationship, then for the length of time reflected below Ancillary Provider will continue to render those Covered Services to that Member and this Agreement will continue to apply to those Covered Services.

- **Institutional Inpatient Covered Services:** The earlier of 90 days or discharge
- **Pregnancy:** The earlier of 90 days or through postpartum treatment

- **Terminally Ill per Social Security Act:** The earlier of 90 days or the completion of course of treatment
- **Serious and Complex Medical Conditions:** The earlier of 90 days or the completion of course of treatment for the condition
- **Any other conditions where a Payer is required to provide coverage for continued care by care provider after Member loses access to care provider due to a qualifying event under the federal Consolidated Appropriations Act, 2021 as may be subsequently amended, or applicable law or regulation:** As required by state regulatory appendix or applicable state or federal regulation or law
- **Ongoing Services to State Government Program Benefit Plan Members:** As required by the state regulatory appendix or United's contract with the state's Medicaid agency or state law

Article VI
Miscellaneous Provisions

- 6.1 Entire Agreement.** In order for this Agreement to be binding, it must be executed by all parties through written or electronic signature. This Agreement is the entire agreement between the parties with regard to its subject matter, and supersedes any prior written or unwritten agreements between the parties or their affiliates with regard to the same subject matter.
- 6.2 Amendment.** United may amend this Agreement or any of the appendices on 90 days' written or electronic notice by sending Ancillary Provider a copy of the amendment. Additionally, United may amend this Agreement upon written notice to Ancillary Provider in order to comply with applicable regulatory requirements, but only if that amendment is imposed on a similar basis to all or substantially all of the medical groups in United's network that would be similarly impacted by the regulation in question. United will provide at least 30 days' notice of any such regulatory amendment unless a shorter notice period is necessary in order to comply with regulatory requirements. Ancillary Provider's signature is not required to make the amendment effective. However, if the amendment is not required by law or regulation and would impose a material adverse impact on Ancillary Provider, then Ancillary Provider may terminate this Agreement on 60 days' written notice to United by sending a termination notice within 30 days after receipt of the amendment.
- 6.3 Nonwaiver.** The waiver by either party of any breach of any provision of this Agreement will not operate as a waiver of any subsequent breach of the same or any other provision.
- 6.4 Assignment.** This Agreement may not be assigned in whole or in part by either party without the written consent of the other party, except that this Agreement may be assigned by a party to an entity which is an affiliate of the party so long as the assignee is not a competitor of the other party. Any partial assignment will not impact the relationship of the parties with respect to the remainder of this Agreement.
- 6.5 Confidentiality.** Neither party may disclose, directly or indirectly, to a Member, other health care provider, or other third party any of the following information (except as required by an agency of the government, court order, other third party, or applicable laws or regulations):

- i) any proprietary business information, not available to the general public, obtained by the party or its representative from the other party or its representative;
- ii) the specific terms, including reimbursement amounts, of this Agreement, except for purposes of administration of benefits, including Informing Members, Benefit Plan sponsors and/or referring providers about the cost of a particular Covered Service or set of Covered Services; or
- iii) any customer list of the other party regardless of how such customer list was generated.

For the avoidance of doubt, nothing in this Agreement will constitute a gag clause prohibited by the Consolidated Appropriations Act, 2021, as it may be amended from time to time. In addition, this section does not preclude the disclosure of information by United to a third party as part of a process by which the third party is evaluating administration of benefits or considering whether to purchase services from United.

During the term of this Agreement, United grants to Ancillary Provider a limited, non-sublicensable, non-transferable, and non-exclusive license to use within the United States the UNITEDHEALTHCARE name and logo (the “Licensed Marks”) solely for the purposes of (i) using or displaying the Licensed Marks alongside names or logos of other insurance carriers with whom Ancillary Provider has a network participation agreement, or (ii) communicating verbally or in writing to Ancillary Provider’s prospective or existing patients that Ancillary Provider has an agreement with United to provide health care services to Members. Ancillary Provider will comply with all requirements made available by United regarding the use of United’s names, logos, trademarks, trade names, or other marks of United including those located in the Protocols. United may at any time withdraw its permission for Ancillary Provider to use any Licensed Marks, effective upon written notice to Ancillary Provider. All other uses of any names, logos, trademarks, trade names, or other marks of United require the advance written consent of United.

Ancillary Provider will not issue a press release or public disclosure related to this Agreement without the advanced written consent of United. Without limiting the generality of the foregoing, in the event either party issues a press release or other public disclosure about the business relationship between the parties, that party will ensure the content of such material does not (a) mischaracterize the nature of the relationship between the parties, (b) suggest any endorsement or promotion of the other party, or (c) disclose or describe information subject to the confidentiality obligations in this Agreement.

6.6 Notice procedures. Except as specified below, when notice is required under this Agreement, it will be provided in writing. Written notice may be delivered by any of the following methods: first class mail, certified mail; other methods as specified in a Protocol; or v) overnight delivery by a carrier service with proof of delivery. New or revised Reimbursement Policies and Protocols may be noticed online at www.uhcprovider.com or its successor, unless otherwise required by law. All notices of termination of all or part of this Agreement or Dispute by either party must be delivered by first class, certified mail; or overnight delivery and must be clearly marked as notice of termination or Dispute. A party may update its notice contact information by providing proper notice under this section. All notices will be deemed received upon receipt by the party to which notice is given or on the 5th business day following mailing, whichever occurs first.

As of the Effective Date of this Agreement, the notice contact information for each party is as follows:

UnitedHealthcare
Attn: Network Market VP MN103
6022 Blue Circle Drive
Minnetonka, MN 55343

Ancillary Provider: University Medical Center of Southern Nevada dba
UMC Quick Care
Attn: Legal Department
1800 W Charleston Blvd
Las Vegas, NV 89102

- 6.7 No third-party beneficiaries.** United and Ancillary Provider are the only entities with rights and remedies under this Agreement. Any claims, collection actions or disputes may not be assigned, transferred, or sold by either party without the written consent of the other party.
- 6.8 Relationship of the parties.** The sole relationship between the parties to this Agreement is that of independent contractors. This Agreement does not create a joint venture, partnership, agency, employment or other relationship between the parties.
- 6.9 Governing law.** This Agreement will be governed by and construed in accordance with the laws of the state in which Ancillary Provider renders Covered Services, and any other applicable law.
- 6.10 Regulatory appendices.** One or more regulatory appendices are attached to this Agreement, setting forth additional provisions included in this Agreement to satisfy regulatory requirements under applicable law. These regulatory appendices, and any attachments to them, are expressly incorporated into this Agreement and are binding on the parties to this Agreement. In the event of any inconsistent or contrary language between a regulatory appendix and any other part of this Agreement, including but not limited to appendices, amendments and exhibits, the regulatory appendix will control, to the extent it is applicable.
- 6.11 Severability.** Except as otherwise set forth in this Agreement, any provision of this Agreement that is unlawful, invalid, or unenforceable in any situation in any jurisdiction will not affect the validity or enforceability of the remaining provisions of this Agreement or the lawfulness, validity or enforceability of the offending provision in any other situation or jurisdiction.
- 6.12 Survival.** In addition to any other provisions relating to survival, this Agreement will continue to apply to Covered Services rendered while this Agreement was in effect and in relation to confidentiality.
- 6.13 Fines; Penalties.** United will be responsible for any fines or penalties that may be assessed against Ancillary Provider by any government agency that arise from the United's failure to execute, deliver or perform its obligations under this Agreement. Ancillary Provider will be responsible for any fines or penalties that may be assessed against United by any government agency that arise from Ancillary Provider's failure to execute, deliver or perform its obligations under this Agreement.

6.14 Counterpart Execution. This Agreement may be executed in counterparts and sent via .pdf or facsimile each of which shall be deemed an original but all of which when taken together shall constitute but one and the same instrument.

THIS AGREEMENT CONTAINS A BINDING ARBITRATION PROVISION THAT MAY BE ENFORCED BY THE PARTIES.

UnitedHealthcare Insurance Company, contracting on behalf of itself and the other entities that are United's Affiliates, as signed by its authorized representative:	University Medical Center of Southern Nevada, as signed by its authorized representative:
Signature:  <small>Jean McFarlane (12/17/2025 17:31:06 CST)</small>	Signature: 
Name: Jean McFarlane	Name: Mason Van Houweling
Title: Vice President, Network Contracting	Title: Chief Executive Officer
Date: 12/17/2025	Date: 12/18/2025
For office use only: 52326304	

Service Location Appendix
(As of the Effective Date of this Agreement)

[The information in this attachment is confidential and proprietary in nature.]

Capitation Arrangements and Financial Responsibility Appendix

[The information in this attachment is confidential and proprietary in nature.]

Network Participation Appendix

Benefit Plan Description

[The information in this attachment is confidential and proprietary in nature.]

Administrative Guide Supplements Appendix

[The information in this attachment is confidential and proprietary in nature.]

Payment Appendix – Medicare Advantage

[The information in this attachment is confidential and proprietary in nature.]

MEDICARE ADVANTAGE REGULATORY REQUIREMENTS APPENDIX

[The information in this attachment is confidential and proprietary in nature.]

Nevada Regulatory Requirements Appendix

[The information in this attachment is confidential and proprietary in nature.]

DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed:						
Corporate/Business Entity Name:		United HealthCare Services, Inc				
(Include d.b.a., if applicable)						
Street Address:		9900 Bren Road East		Website:		
City, State and Zip Code:		Minnetonka, MN 55343		POC Name:		
Telephone No:				Email:		
Nevada Local Street Address: (If different from above)		2716 N. Tenaya Way		Website:		
City, State and Zip Code:		Las Vegas, NV 89128		Local Fax No:		
Local Telephone No:				Local POC Name:		
				Email:		

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
UnitedHealth Group Incorporated	Delaware Corporation (publicly traded as UHN)	100%

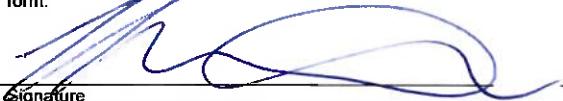
This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.



Print Name

HEATHER LANG

ASSISTANT SECRETARY

Date

5/31/24

DISCLOSURE OF RELATIONSHIP

List any disclosures below:
(Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT

* UMC employee means an employee of University Medical Center of Southern Nevada

"Consanguinity" is a relationship by blood. "Affinity" is a relationship by marriage.

"To the second degree of consanguinity" applies to the candidate's first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature _____

Print Name _____
Authorized Department Representative _____

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Award of Bid No. 2025-11, UMC Quick Care Build Out 2100 W Charleston Project, PWP# CL-2026-111, to Monument Construction.	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #

Recommendation:
That the Governing Board award the Bid No. 2025-11, UMC Quick Care Build Out 2100 W Charleston Project, PWP# CL-2026-111, to Monument Construction, the lowest responsive and responsible bidder, contingent upon submission of the required bonds and insurance; authorize the Chief Executive Officer to execute change orders within his delegation of authority; or take action as deemed appropriate. (For possible action)

FISCAL IMPACT:

Fund Number: 5420.000

Fund Name: UMC Operating Fund

Fund Center: 3000999901

Funded Pgm/Grant: N/A

Description: Award of Bid 2025-11 UMC Quick Care Build Out 2100 W Charleston

Bid/RFP/CBE: Formal bid pursuant to NRS 338.1385.

Term: No more than 180 days from the date provided in a Notice to Proceed from UMC to Vendor, subject to any alteration in days allowed for in subsequently executed change orders, if applicable.

Amount: \$4,724,700.00

Out Clause: UMC has the right to immediately terminate for convenience upon notice.

BACKGROUND:

On November 10, 2025, Bid No. 2025-11 was published in the Las Vegas Review-Journal and posted on the Nevada Government eMarketplace (NGEM) Portal, soliciting bid proposals for improvements to a building located at 2100 W Charleston Blvd., Las Vegas, NV 89102. The building is an approximately 14,239 square foot space that UMC intends to operate as a UMC Quick Care clinic location. The scope of this construction project includes, but is not limited to, the demolition and addition of walls and finishes, and upgrades to the HVAC rooftop units. The scope further includes mechanical, electrical, and plumbing alterations.

Cleared for Agenda
January 28, 2026

Agenda Item #

17

UMC received the following bids:

<u>Bids Received</u>	<u>Total Base Bid Amounts</u>
Monument Construction	\$ 4,711,700.00
SHF International LLC	\$ 4,756,305.00
Starke Contractors (Starke Enterprise LLC)	\$ 5,013,284.64
The Korte Company	\$ 5,329,442.00
JMB Construction, Inc.	\$ 5,569,810.00
DM Stanek Corporation	\$ 5,838,576.15
Builders United	\$ 5,947,770.00
Roche Constructors, Inc.	\$ 6,166,700.00

All of the above bids were received and unsealed on December 10, 2025. The apparent lowest base bid of \$4,711,700.00 was received from Monument Construction, a Nevada corporation, which correctly submitted all required documentation within the relevant deadlines.

Following the bid unsealing, UMC determined that one of Monument Construction's bid attachments contained an error due to UMC having previously issued addenda that modified a line item on the respective form. Accordingly, Monument Construction was allowed to correct the issue, which resulted in an increased base bid total of \$4,724,700. Therefore, after the correction, Monument Construction remained the lowest responsive and responsible bidder.

The term of the agreement is no more than 180 days from the date provided in a Notice to Proceed, subject to any alteration in days allowed for in subsequently executed change orders, if applicable, plus a 12-month workmanship warranty. UMC may terminate the Agreement for convenience prior to, or during, the performance of the work.

UMC's Director of Facilities Maintenance has reviewed the bid documents and recommends this award. The recommendation of award to Monument Construction is in accordance with NRS 338.1385(5), which requires a public body or its authorized representative to award a contract to the lowest responsive and responsible bidder.

The bid documents and notice of award have been approved as to form by UMC's Office of General Counsel.

Monument Construction currently holds a Clark County Business License.

This agreement was reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026 meeting and recommended for award by the Governing Board.



January 28, 2026

Monument Construction
ATTN: Jon Wayne Nielsen, President
7787 Eastgate Road, #110
Henderson, NV 89011

**RE: NOTICE OF AWARD
UMC BID NUMBER 2025-11, UMC Quick Care Build Out 2100 W Charleston Project
(PWP NO. CL-2026-111)**

Dear Mr. Nielsen,

Thank you for submitting all of the required documentation for the above-referenced Bid. All documentation appears to be in order, and this project is hereby awarded to Monument Construction in the amount of the base bid of \$4,724,700. This Notice of Award letter authorizes you to immediately execute the required contracts with your equipment and material supplier(s) and required subcontractor(s). No substitution of listed subcontractor(s) is permitted unless first submitted to University Medical Center of Southern Nevada ("UMC") in writing and in accordance with the contract documents. A copy of the contract document is enclosed for your records. In accordance with the contract documents, if you have not already done so, please provide the following within ten (10) business days of the date of this award: Certificate of Insurance for Builders Risk/Course of Construction; Labor and Material Payment Bond; Performance Bond and Guaranty Bond.

This is not the Notice to Proceed. UMC's Plant Operations Department will administer this contract and will contact you in the near future to schedule the project kickoff meeting. They will also coordinate with our Public Safety Office/Officers and Contracts Management teams to ensure you have all of the resources and support needed to complete this project. Further, they will ensure project activities do not unduly disrupt services to our patients, their loved ones, staff and the public.

Thank you for your continued interest in doing business with UMC.

Sincerely,

Mason Van Houweling
Chief Executive Officer

Enclosure(s): Contract Documents (Bid Document and Contractor's Bid Form)

Cc: Monty Bowen, Plant Operations
William Rawlinson, Plant Operations
Tamera Hone, Plant Operations

BID ATTACHMENT 1

BID NUMBER BID NO. 2025-11

BID TITLE UMC QUICK CARE BUILD OUT 2100 W CHARLESTON

Bidder Statement of Authority to Submit Bid

Bidder hereby offers and agrees to furnish the material(s) and service(s) in compliance with all terms, conditions, specifications, and amendments in the Invitation to Bid and any written exceptions in the offer. We understand that the items in this Invitation to Bid, including, but not limited to, all required certificates are fully incorporated herein as a material and necessary part of the contract.

The undersigned hereby states, under penalty of perjury, that all information provided is true, accurate, and complete, and states that he/she has the authority to submit this bid.

I certify, under penalty of perjury, that I have the legal authorization to bind the firm hereunder:



SIGNATURE OF AUTHORIZED REPRESENTATIVE

Jon Wayne Nielsen

NAME AND TITLE OF AUTHORIZED REPRESENTATIVE

702-530-2303

PHONE NUMBER OF AUTHORIZED REPRESENTATIVE

jwn@buildmonuments.com

EMAIL ADDRESS

Monument Construction

LEGAL NAME OF FIRM

7787 Eastgate Rd #110

ADDRESS OF FIRM

Henderson, NV 89011

CITY, STATE ZIP

12/5/2025

DATE

BUSINESS LICENSE / CONTRACTORS LICENSE INFORMATION:

<u>CURRENT STATE:</u> Nevada	<u>LICENSE NO.</u> NV20101633041	<u>ISSUE DATE:</u> 2010	<u>EXPIRATION DATE:</u> 8/31/2026
<u>CURRENT COUNTY:</u> Clark	<u>LICENSE NO.</u> 2024331409	<u>ISSUE DATE:</u> 2010	<u>EXPIRATION DATE:</u> 4/30/2026
<u>CURRENT CITY:</u> Henderson	<u>LICENSE NO.</u> 2024331409	<u>ISSUE DATE:</u> 2010	<u>EXPIRATION DATE:</u> 4/30/2026

BID ATTACHMENT 2
UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA

BID FORM

BID NO. 2025-11

UMC Quick Care Build Out 2100 W Charleston

PWP NUMBER: CL- 2026-111

Monument Construction

(NAME)

7787 Eastgate Rd #110, Henderson, NV 89011

(ADDRESS)

I, THE UNDERSIGNED BIDDER:

1. Agree, if awarded this Contract, I will complete all work for which a Contract may be awarded and to furnish any and all labor, equipment, materials, transportation, and other facilities required for the services as set forth in the Bidding and Contract Documents.
2. Have examined the Contract Documents and the site(s) for the proposed work and satisfied themselves as to the character, quality of work to be performed, materials to be furnished and as to the requirements of the specifications.
3. Have completed all information in the blanks provided and have submitted the following within this Bid:
 - a) **BID ATTACHMENT 5:** Have listed the name of each Subcontractor which will be paid an amount exceeding five percent (5%) of the Total Base Bid amount.
 - b) **BID ATTACHMENT 3:** Attached a bid security in the form of, at my option, a Cashier's Check, Certified Check, Money Order, or Bid Bond in favor of the OWNER in the amount of five percent (5%) of the Total Base Bid amount.
 - c) If claiming the preference eligibility, I have submitted a valid Certificate of Eligibility with this Bid.
4. I acknowledge that if I am one of the three apparent low bidders at the bid opening, and if I have listed Subcontractor(s) pursuant to NRS 338.141, I must submit **BID ATTACHMENT 4** within two (2) hours after completion of the bid opening pursuant to the Instructions to Bidders, forms must be submitted via email to fred.parandi@umcsn.com and I understand that OWNER shall not be responsible for lists received after the two-hour time limit, regardless of the reason. I understand that submission after the two-hour time limit is not allowed and will be returned to me and the bid will be deemed non-responsive. I acknowledge that for all projects, I will list:
 - a) My firm's name on the list If my firm will perform any work which is more than 1 percent (1%) of the BIDDER's total bid and which is not being performed by a subcontractor. The BIDDER shall also include on the list:
 - 1) A description of the labor or portion of the work that the BIDDER will perform: or
 - 2) A statement that the BIDDER will perform all work other than that being performed by a subcontractor listed.
 - b) The name of each first-tier subcontractor who will provide labor or a portion of the work on the public work to the BIDDER for which the first-tier subcontractor will be paid an amount exceeding \$250,000.
 - c) If I will employ a first tier subcontractor who will provide labor or a portion of the work on the public work to the BIDDER for which the first tier subcontractor will not be paid an amount exceeding \$250,000, the name of each first tier subcontractor who will provide labor or a portion of the work on the public work to the BIDDER for which the first tier subcontractor will be paid 1 percent (1%) of the BIDDER's total bid or \$50,000, whichever is greater.
5. I acknowledge that if I am one of the three apparent low BIDDER(s)at bid opening, and if I have submitted a valid Certificate of Eligibility as described in 3 (c) above, I must submit **BID ATTACHMENT 6**, Affidavit Pertaining to Preference Eligibility, within two-hours after completion of the bid opening pursuant to the General Conditions. The forms must be submitted via email to fred.parandi@umcsn.com. OWNER shall not be responsible for lists received after the two-hour time limit, regardless of the reason. I understand that submission of the Certificate after the two-hour time limit is not allowed and it will be returned to me, and the bid will be deemed non-responsive.

UMC Quick Care Build Out 2100 W Charleston

6. I acknowledge that if I am one of the three apparent low BIDDER(s) for the base bid at the bid opening, I must submit the **BID ATTACHMENT 7, Schedule of Values**, by 5:00 PM on the next business day.
7. I acknowledge that if notified that I am the low BIDDER, I must submit **BID ATTACHMENT 8, Prime Contractor Acknowledgment of UMC Procedures & Practices and the Representations and Certifications** form by 5:00 PM of the next business day.
8. I acknowledge that if notified that I am the low BIDDER, I must submit **EXHIBIT E** by 5:00 PM of the next business day.
9. I acknowledge that if I am one of the three apparent low BIDDER(s) for the base bid at the bid opening, I must submit the **BID ATTACHMENT 10 "Disclosure of Ownership/Principals"** form within 24-hours of request.
10. I acknowledge that my bid is based on the current State of Nevada prevailing wages, if applicable.
11. I acknowledge that I have not breached a public work contract for which the cost exceeds \$25,000,000, within the preceding year, for failing to comply with NRS 338.147 and the requirements of a contract in which I have submitted within 2 hours of the bid opening an Affidavit pertaining to preference eligibility.
12. I will provide the following submittals within ten (10) business days from receipt of Notice of Intent to Award:
 - a) Performance Bond, Labor and Material Payment Bond and a Guaranty Bond, for 100% of the Contract amount as required.
 - b) Certificates of insurance for Commercial General Liability in the amount of \$1,000,000, Automobile Liability in the amount of \$1,000,000, Pollution Liability, which includes Asbestos Liability or include an additional Asbestos Liability endorsement in the amount of \$1,000,000 including Asbestos Abatement Liability (proof of subcontractor certificate of insurance must be provided) and Workers' Compensation insurance issued by an insurer qualified to underwrite Workers' Compensation insurance in the State of Nevada, as required by law.
13. I acknowledge that if I do not provide the above submittals on or before the **tenth** business day after Notice of Intent to Award or do not keep the bonds or insurance policies in effect or allow them to lapse during the performance of the Contract; I will pay over to the OWNER the amount of **\$200.00** per day as liquidated damages.
14. I confirm this bid is genuine and is not a sham or collusive, or made in the interest of, or on behalf of any person not herein named, nor that the Bidder in any manner sought to secure for themselves an advantage over any bidders.
15. I further propose and agree that if my bid is accepted, I will commence to perform the work called for by the contract documents on the date specified in the Notice to Proceed and I will complete all work within the calendar days **specified in the General Conditions**.
16. I further propose and agree that I will accept as full compensation for the work to be performed the price written in the Bid Schedule below.
17. I have carefully checked the figures below and the OWNER will not be responsible for any error or omissions in the preparation or submission of this Bid.
18. I agree no verbal agreement or conversation with an officer, agent or employee of the OWNER, either before or after the execution of the contract, shall affect or modify any of the terms or obligations of this Bid.
19. I am responsible to ascertain the number of addenda issued, and I hereby acknowledge receipt of the following addenda:

Addendum No. 1 dated, 11.18.2025 Addendum No. _____ dated, _____
Addendum No. 2 dated, 12.03.2025 Addendum No. _____ dated, _____
Addendum No. _____ dated, _____ Addendum No. _____ dated, _____
Addendum No. _____ dated, _____ Addendum No. _____ dated, _____

20. I agree to perform all work described in the drawings, specifications, and other documents for the amounts quoted below:

ITEM NUMBER	ITEM DESCRIPTION	LUMP SUM
1.	GENERAL REQUIREMENTS/OVERHEAD AND PROFIT INCLUDING SUPERVISION; MOBILIZATION, INCLUDING BONDS, INSURANCES	\$ 126,054.50
2.	PERMITS AND FEES	\$ 38,000.00
3.	3 rd PARTY TESTING/QAA	\$ 8,000.00
4.	WOOD, PLASTICS, AND COMPOSITES	\$ 730,204.83
5.	THERMAL AND MOISTURE PROTECTION	\$ 72,864.09
6.	FINISHES	\$ 500,890.56
7.	SPECIALTIES	\$ 140,527.63
8.	MILLWORK	\$ 330,597.89
9.	EQUIPMENT	\$ 289,433.71
10.	PLUMBING	\$ 264,450.00
11.	HVAC	\$ 400,000.00
12.	ELECTRICAL	\$ 406,011.19
13.	COMMUNICATIONS	\$ 172,676.42
14.	FIRE SUPPRESSION	\$ 104,517.47
15.	ROOFING	\$ 60,000.00
16.	LEAD WALLS	\$ 75,000.00
17.	ELECTRONIC CARD READERS (HONEYWELL)	\$ 99,136.00
18.	ELECTRONIC SECURITY CAMERAS	\$ 80,000.00
19.	FIRE ALARM	\$ 106,335.71
20.	ALLOWANCE FOR OWNER SUPPLIED ITEMS INSTALLED	\$ 5,000.00
21.	CONSTRUCTION CONTINGENCY	\$ 715,000.00
22.		
	TOTAL BID AMOUNT	\$ 4,724,700.00

Quantities stated are to be used to evaluate proposals and will not alleviate the BIDDER from completing all work as required in the Contract Documents and Plans. Each BIDDER is held responsible for the examination and/or to have acquainted themselves with any conditions at the job site which would affect their work before submitting a bid. Failure to meet these criteria shall not relieve the BIDDER of the responsibility of completing the Bid without extra cost to the project OWNER. **Estimates of quantities of the various items of work and materials, as set forth in the Proposal Form, are approximates only and given solely to be used as a uniform basis for the comparison.**

ADDITIVE ALTERNATES

The OWNER may exercise the following items subject to the availability of funds. The additive alternate price quoted shall remain firm throughout the Contract term, as detailed in Instruction to Bidders.

Alternative	ITEM DESCRIPTION	TOTAL
1.		\$
2.		\$
3.		\$
4.		\$

Alternative	ITEM DESCRIPTION	TOTAL
5.		\$
6.		\$
7.		\$
	ADD ALTERNATES AMOUNT	\$
	GRAND TOTAL BID AMOUNT	\$ 4,724,700.00

21. BUSINESS ENTERPRISE INFORMATION:

The BIDDER submitting this Bid is a MBE WBE PBE SBE VET DVET ESB as defined in the Instructions to Bidders.

22. BUSINESS ETHNICITY INFORMATION:

The BIDDER submitting the Bid Ethnicity is Caucasian (CX) African American (AA) Hispanic American (HA) Asian Pacific American (AX) Native American (NA) Pacific Islander (PI)

Other as defined in the Instructions to Bidders.

23. BIDDERS' PREFERENCE Is the Bidder claiming Bidders' Preference?

Yes If yes, the Bidder acknowledges that he/she is required to follow the requirements set forth in the Affidavit (**Bid Attachment 6**).

No I do not have a Certificate of Eligibility to receive preference in bidding.

24. Monument ConstructionLEGAL NAME OF FIRM AS IT WOULD APPEAR IN CONTRACT7787 Eastgate Rd #110

ADDRESS OF FIRM

Henderson, NV 89011

CITY, STATE, ZIP CODE

(702) 530-2303

TELEPHONE NUMBER

702.947.2606

FAX NUMBER

NEVADA STATE CONTRACTORS' BOARD LICENSE INFORMATION:

I certify that the license(s) listed below will be the license(s) used to perform the majority of the work on this project.

LICENSE NUMBER: A-0080649, B-0075502LICENSE CLASS: A, BLICENSE LIMIT: Unlimited

ONE TIME LICENSE LIMIT INCREASE \$ _____ IF YES, DATE REQUESTED _____

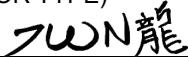
DUN & BRADSTREET NUMBER 01960820CLARK COUNTY BUSINESS LICENSE NO. 2024331409

STATE OF NEVADA BUSINESS LICENSE NO.

NV20101633041

Jon Wayne Nielsen

AUTHORIZED REPRESENTATIVE
(PRINT OR TYPE)



SIGNATURE OF AUTHORIZED
REPRESENTATIVE

jwn@buildmonuments.com

E-MAIL ADDRESS

12/10/2025

TODAY'S DATE

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board (“GB”) in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting ‘Other’, provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the “Doing Business As” (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

BID ATTACHMENT 10
DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed: 100						
Corporate/Business Entity Name: Monument Construction						
(Include d.b.a., if applicable)						
Street Address:	7787 Eastgate Rd #110		Website: https://buildmonuments.com/			
City, State and Zip Code:	Henderson, NV 89011		POC Name: Jon wayne Nielsen Email: Jwn@buildmonuments.com			
Telephone No:	(702) 530-2303		Fax No: 702.947.2606			
Nevada Local Street Address: (If different from above)			Website:			
City, State and Zip Code:			Local Fax No:			
Local Telephone No:			Local POC Name: Email:			

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
Jon Wayne Nielsen	President	100%

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

- Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
- Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

	Jon Wayne Nielsen
Signature	Print Name
President	11.18.25
Title	Date

BID ATTACHMENT 10 (page 2)
DISCLOSURE OF RELATIONSHIP

List any disclosures below:
 (Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT
N/A			

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
 Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Award of Bid No. 2025-07, UMC 7 Story Tower & Trauma Building Elevator Modernization Project, PWP# CL-2026-102, to Monument Construction	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation: That the Governing Board review and recommend for award by the Board of Hospital Trustees for University Medical Center of Southern Nevada, the Bid No. 2025-07, UMC 7 Story Tower & Trauma Building Elevator Modernization Project, PWP# CL-2026-102, to Monument Construction the lowest responsive and responsible bidder, contingent upon submission of the required bonds and insurance; authorize the Chief Executive Officer to execute change orders within his delegation of authority; or take action as deemed appropriate. (For possible action)		

FISCAL IMPACT:

Fund Number: 5420.000

Fund Name: UMC Operating Fund

Fund Center: 3000999901

Funded Pgm/Grant: N/A

Description: Award of Bid 2025-07 UMC 7 Story Tower & Trauma Building Elevator Modernization

Bid/RFP/CBE: Formal bid pursuant to NRS 338.1385.

Term: No more than 540 days from the date provided in a Notice to Proceed, subject to any alteration in days allowed for in subsequently executed change orders, if applicable.

Amount: \$5,649,883.00

Out Clause: UMC has the right to immediately terminate for convenience upon notice

BACKGROUND:

On October 27, 2025, Bid No. 2025-07 was published in the Las Vegas Review-Journal and posted on the Nevada Government eMarketplace (NGEM) Portal, soliciting bid proposals for the completion of an elevator modernization project to take place within the 7 Story Tower and Trauma Building of the main campus of UMC. As a part of the scope, the existing traction elevators are to be completely replaced and/or refurbished to meet current safety standards, improve efficiency, and enhance user experience.

Cleared for Agenda
January 28, 2026

Agenda Item #

18

UMC received bids as follows:

<u>Bids Received</u>	<u>Total Base Bid Amounts</u>
Monument Construction	\$ 5,072,200.00
Builders United, LLC	\$ 5,731,395.28
Taylor International Corp.	\$ 6,128,219.00
SHF International LLC	\$ 6,212,059.00
Cobblestone Construction	\$ 6,912,146.25
(Benchmark Contracting Inc.)	

All of the above bids were received on or before November 19, 2025 and were unsealed on November 19, 2025. The apparent lowest base bid of \$5,072,200.00 was received from Monument Construction, a Nevada corporation, which correctly submitted all required documentation within the relevant deadlines.

Following the bid unsealing, UMC sought additional information from both Monument and Monument's elevator subcontractor, to assess their's qualifications to undertake the work specified in the bid. Based on the information provided, UMC determined that Monument's elevator subcontractor did not possess the requisite qualifications. Therefore, UMC formally requested a substitution in accordance with NRS 338.141(5)(a).

Thereafter, Monument provided revised bid documents, substituting its elevator subcontractor. This change resulted in a change to Monument's base bid amount.

Below are the revised base bid totals:

<u>Bids Received</u>	<u>Total Base Bid Amounts</u>
Monument Construction	\$ 5,590,795.00
Builders United, LLC	\$ 5,731,395.28
Taylor International Corp.	\$ 6,128,219.00
SHF International LLC	\$ 6,212,059.00
Cobblestone Construction	\$ 6,912,146.25
(Benchmark Contracting Inc.)	

Accordingly, after the subcontractor substitution, Monument Construction remained the lowest responsive and responsible bidder.

In addition to the base bid amount, which covers the scope, UMC chose several additives, Additive Alternatives 1 through 3, to ensure that the elevators are serviced during the project. Such additives increase the total necessary expenditure and required authorization by \$59,088.00, to a grand total of \$5,649,883.00.

The term of the agreement is no more than 540 days from the date provided in a Notice to Proceed, subject to any alteration in days allowed for in subsequently executed change orders, if applicable, plus a 12-month workmanship warranty. UMC may terminate the Agreement for convenience prior to, or during, the performance of the work.

UMC's Director of Facilities Maintenance has reviewed the bid documents and recommends this award. The recommendation of award to Monument Construction is in accordance with NRS 338.1385(5), which requires a public body or its authorized representative to award a contract to the lowest responsive and responsible bidder.

The bid documents and notice of award have been approved as to form by UMC's Office of General Counsel.

Monument Construction currently holds a Clark County Business License.

This agreement was reviewed by the Governing Board Audit and Finance Committee at their January 21, 2026 meeting and recommended for award by the Board of Hospital Trustees.



January 28, 2026

Monument Construction
ATTN: Jon Wayne Nielsen, President
7787 Eastgate Road, #110
Henderson, NV 89011

RE: NOTICE OF AWARD
UMC BID NUMBER 2025-07, UMC 7 Story Tower & Trauma Building Elevator
Modernization Project (PWP NO. CL-2026-102)

Dear Mr. Nielsen,

Thank you for submitting all of the required documentation for the above-referenced Bid. All documentation appears to be in order, and this project is hereby awarded to Monument Construction in the amount of the base bid of \$5,590,795 plus \$59,088 for selected additives, for a total of \$5,649,883. This Notice of Award letter authorizes you to immediately execute the required contracts with your equipment and material supplier(s) and required subcontractor(s). No substitution of listed subcontractor(s) is permitted unless first submitted to University Medical Center of Southern Nevada ("UMC") in writing and in accordance with the contract documents. A copy of the contract document is enclosed for your records. In accordance with the contract documents, if you have not already done so, please provide the following within ten (10) business days of the date of this award: Certificate of Insurance for Builders Risk/Course of Construction; Labor and Material Payment Bond; Performance Bond and Guaranty Bond.

This is not the Notice to Proceed. UMC's Plant Operations Department will administer this contract and will contact you in the near future to schedule the project kickoff meeting. They will also coordinate with our Public Safety Office/Officers and Contracts Management teams to ensure you have all of the resources and support needed to complete this project. Further, they will ensure project activities do not unduly disrupt services to our patients, their loved ones, staff and the public.

Thank you for your continued interest in doing business with UMC.

Sincerely,

Mason Van Houweling
Chief Executive Officer

Enclosure(s): Contract Documents (Bid Document and Contractor's Bid Form)

Cc: Monty Bowen, Plant Operations
William Rawlinson, Plant Operations

BID ATTACHMENT 1

BID NUMBER 2025-07

BID TITLE UMC 7 Story Tower & Trauma Building Elevator Modernization

Bidder Statement of Authority to Submit Bid

Bidder hereby offers and agrees to furnish the material(s) and service(s) in compliance with all terms, conditions, specifications, and amendments in the Invitation to Bid and any written exceptions in the offer. We understand that the items in this Invitation to Bid, including, but not limited to, all required certificates are fully incorporated herein as a material and necessary part of the contract.

The undersigned hereby states, under penalty of perjury, that all information provided is true, accurate, and complete, and states that he/she has the authority to submit this bid.

I certify, under penalty of perjury, that I have the legal authorization to bind the firm hereunder:



SIGNATURE OF AUTHORIZED REPRESENTATIVE

Jon Wayne Nielsen - President

NAME AND TITLE OF AUTHORIZED REPRESENTATIVE

702.530.2303

PHONE NUMBER OF AUTHORIZED REPRESENTATIVE

Jwn@buildmonuments.com

EMAIL ADDRESS

Monument Construction

LEGAL NAME OF FIRM

7787 Eastgate Rd #110

ADDRESS OF FIRM

Henderson, NV, 89011

CITY, STATE ZIP

11.17.2025

DATE

BUSINESS LICENSE / CONTRACTORS LICENSE INFORMATION:

<u>CURRENT STATE:</u> NV	<u>LICENSE NO.</u> 20101633041	<u>ISSUE DATE:</u> 08.18.2025	<u>EXPIRATION DATE:</u> 08/31/2026
<u>CURRENT COUNTY:</u> Clark	<u>LICENSE NO.</u> 2024331409	<u>ISSUE DATE:</u> 02.01.2012	<u>EXPIRATION DATE:</u> 04.30.2026
<u>CURRENT CITY:</u> Henderson	<u>LICENSE NO.</u> 2024331409	<u>ISSUE DATE:</u> 02.01.2012	<u>EXPIRATION DATE:</u> 04.30.2026

BID ATTACHMENT 2
UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
BID FORM
BID NO. 2025-07
UMC 7 Story Tower & Trauma Building Elevator Modernization
PWP NUMBER: CL- 2026-102

Monument Construction

(NAME)

7787 Eastgate Rd #110, Henderson, NV 89011

(ADDRESS)

I, THE UNDERSIGNED BIDDER:

1. Agree, if awarded this Contract, I will complete all work for which a Contract may be awarded and to furnish any and all labor, equipment, materials, transportation, and other facilities required for the services as set forth in the Bidding and Contract Documents.
2. Have examined the Contract Documents and the site(s) for the proposed work and satisfied themselves as to the character, quality of work to be performed, materials to be furnished and as to the requirements of the specifications.
3. Have completed all information in the blanks provided and have submitted the following within this Bid:
 - a) **BID ATTACHMENT 5:** Have listed the name of each Subcontractor which will be paid an amount exceeding five percent (5%) of the Total Base Bid amount.
 - b) **BID ATTACHMENT 3:** Attached a bid security in the form of, at my option, a Cashier's Check, Certified Check, Money Order, or Bid Bond in favor of the OWNER in the amount of five percent (5%) of the Total Base Bid amount.
 - c) If claiming the preference eligibility, I have submitted a valid Certificate of Eligibility with this Bid.
4. I acknowledge that if I am one of the three apparent low bidders at the bid opening, and if I have listed Subcontractor(s) pursuant to NRS 338.141, I must submit **BID ATTACHMENT 4** within two (2) hours after completion of the bid opening pursuant to the Instructions to Bidders, forms must be submitted via email to fred.parandi@umcsn.com and I understand that OWNER shall not be responsible for lists received after the two-hour time limit, regardless of the reason. I understand that submission after the two-hour time limit is not allowed and will be returned to me and the bid will be deemed non-responsive. I acknowledge that for all projects, I will list:
 - a) My firm's name on the list If my firm will perform any work which is more than 1 percent (1%) of the BIDDER's total bid and which is not being performed by a subcontractor. The BIDDER shall also include on the list:
 - 1) A description of the labor or portion of the work that the BIDDER will perform: or
 - 2) A statement that the BIDDER will perform all work other than that being performed by a subcontractor listed.
 - b) The name of each first tier subcontractor who will provide labor or a portion of the work on the public work to the BIDDER for which the first tier subcontractor will be paid an amount exceeding \$250,000.
 - c) If I will employ a first tier subcontractor who will provide labor or a portion of the work on the public work to the BIDDER for which the first tier subcontractor will not be paid an amount exceeding \$250,000, the name of each first tier subcontractor who will provide labor or a portion of the work on the public work to the BIDDER for which the first tier subcontractor will be paid 1 percent (1%) of the BIDDER's total bid or \$50,000, whichever is greater.
5. I acknowledge that if I am one of the three apparent low BIDDER(s)at bid opening, and if I have submitted a valid Certificate of Eligibility as described in 3 (c) above, I must submit **BID ATTACHMENT 6**, Affidavit Pertaining to Preference Eligibility, within two-hours after completion of the bid opening pursuant to the General Conditions. The forms must be submitted via email to fred.parandi@umcsn.com. OWNER shall not be responsible for lists received after the two-hour time limit, regardless of the reason. I understand that submission of the Certificate after the two-hour time limit is not allowed and it will be returned to me and the bid will be deemed non-responsive.

UMC 7 Story Tower & Trauma Building Elevator Modernization

6. I acknowledge that if I am one of the three apparent low BIDDER(s) for the base bid at the bid opening, I must submit the **BID ATTACHMENT 7, Schedule of Values**, by 5:00 PM on the next business day.
7. I acknowledge that if notified that I am the low BIDDER, I must submit **BID ATTACHMENT 8, Prime Contractor Acknowledgment of UMC Procedures & Practices and the Representations and Certifications** form by 5:00 PM of the next business day.
8. I acknowledge that if notified that I am the low BIDDER, I must submit **EXHIBIT E** by 5:00 PM of the next business day.
9. I acknowledge that if I am one of the three apparent low BIDDER(s) for the base bid at the bid opening, I must submit the **BID ATTACHMENT 10 "Disclosure of Ownership/Principals"** form within 24-hours of request.
10. I acknowledge that my bid is based on the current State of Nevada prevailing wages, if applicable.
11. I acknowledge that I have not breached a public work contract for which the cost exceeds \$25,000,000, within the preceding year, for failing to comply with NRS 338.147 and the requirements of a contract in which I have submitted within 2 hours of the bid opening an Affidavit pertaining to preference eligibility.
12. I will provide the following submittals within ten (10) business days from receipt of Notice of Intent to Award:
 - a) Performance Bond, Labor and Material Payment Bond and a Guaranty Bond, for 100% of the Contract amount as required.
 - b) Certificates of insurance for Commercial General Liability in the amount of \$1,000,000, Automobile Liability in the amount of \$1,000,000, Pollution Liability, which includes Asbestos Liability or include an additional Asbestos Liability endorsement in the amount of \$1,000,000 including Asbestos Abatement Liability (proof of subcontractor certificate of insurance must be provided) and Workers' Compensation insurance issued by an insurer qualified to underwrite Workers' Compensation insurance in the State of Nevada, as required by law. **Note: The requirement is that general contractors have pollution liability and asbestos abatement liability coverage in the aforementioned amounts. UMC is not requiring subcontractors to have pollution and asbestos liability. However, the general contractor may require this of a subcontractor, at the general contractor's discretion, in order to protect the general contractor.**
13. I acknowledge that if I do not provide the above submittals on or before the **tenth** business day after Notice of Intent to Award or do not keep the bonds or insurance policies in effect or allow them to lapse during the performance of the Contract; I will pay over to the OWNER the amount of **\$200.00** per day as liquidated damages.
14. I confirm this bid is genuine and is not a sham or collusive, or made in the interest of, or on behalf of any person not herein named, nor that the Bidder in any manner sought to secure for themselves an advantage over any bidders.
15. I further propose and agree that if my bid is accepted, I will commence to perform the work called for by the contract documents on the date specified in the Notice to Proceed and I will complete all work within the calendar days **specified in the General Conditions**.
16. I further propose and agree that I will accept as full compensation for the work to be performed the price written in the Bid Schedule below.
17. I have carefully checked the figures below and the OWNER will not be responsible for any error or omissions in the preparation or submission of this Bid.
18. I agree no verbal agreement or conversation with an officer, agent or employee of the OWNER, either before or after the execution of the contract, shall affect or modify any of the terms or obligations of this Bid.
19. I am responsible to ascertain the number of addenda issued, and I hereby acknowledge receipt of the following addenda:

Addendum No. <u>1</u>	dated, <u>11.05.2025</u>	Addendum No. _____	dated, _____
Addendum No. <u>2</u>	dated, <u>11.14.2025</u>	Addendum No. _____	dated, _____
Addendum No. <u>3</u>	dated, <u>11.17.2025</u>	Addendum No. _____	dated, _____
Addendum No. _____	dated, _____	Addendum No. _____	dated, _____

UMC 7 Story Tower & Trauma Building Elevator Modernization

20. I agree to perform all work described in the drawings, specifications, and other documents for the amounts quoted below:

ITEM NUMBER	ITEM DESCRIPTION	LUMP SUM
1.	MODERNIZE PASSENGER ELEVATOR T1 INCLUDING *PERMIT FEES	\$ 468,060.00
2.	MODERNIZE PASSENGER ELEVATOR T2 INCLUDING *PERMIT FEES	\$ 468,060.00
3.	MODERNIZE PASSENGER ELEVATOR P2 INCLUDING *PERMIT FEES	\$ 468,060.00
4.	MODERNIZE PASSENGER ELEVATOR P3 INCLUDING *PERMIT FEES	\$ 468,060.00
5.	MODERNIZE SERVICE ELEVATOR S4 INCLUDING *PERMIT FEES	\$ 468,060.00
6.	MODERNIZE SERVICE ELEVATOR S5 INCLUDING *PERMIT FEES	\$ 468,060.00
7.	MODERNIZE SERVICE ELEVATOR S5A INCLUDING *PERMIT FEES	\$ 468,060.00
8.	CODE REQUIRED IMPROVEMENTS/ REVISIONS TO ELEVATOR EQUIPMENT ROOM PENTHOUSE OF 7 STORY TOWER	\$1,271,574.00
9.	OWNER CONTINGENCY	\$ 800,000.00
10.	HONEYWELL FIRE ALARM AND HVAC CONTROLS	\$ 242,801.00
	TOTAL BID AMOUNT	\$ 5,590,795.00

Quantities stated are to be used to evaluate proposals and will not alleviate the BIDDER from completing all work as required in the Contract Documents and Plans. Each BIDDER is held responsible for the examination and/ or to have acquainted themselves with any conditions at the job site which would affect their work before submitting a bid. Failure to meet these criteria shall not relieve the BIDDER of the responsibility of completing the Bid without extra cost to the project OWNER. **Estimates of quantities of the various items of work and materials, as set forth in the Proposal Form, are approximates only and given solely to be used as a uniform basis for the comparison.**

ADDITIVE ALTERNATES

The OWNER may exercise the following items subject to the availability of funds. The additive alternate price quoted shall remain firm throughout the Contract term, as detailed in Instruction to Bidders.

Alternative	ITEM DESCRIPTION	TOTAL
1.	INTERIM MAINTENANCE/PREVENTATIVE MAINTENANCE DURING PERIOD FROM NOTICE TO PROCEED UNTIL REFURBISHMENT HAS BEEN COMPLETED FOR T1 AND T2	\$ 18,588.00
2.	INTERIM MAINTENANCE/PREVENTATIVE MAINTENANCE DURING PERIOD FROM NOTICE TO PROCEED UNTIL REFURBISHMENT HAS BEEN COMPLETED FOR P2 AND P3	\$ 16,200.00
3.	INTERIM MAINTENANCE/PREVENTATIVE MAINTENANCE DURING PERIOD FROM NOTICE TO PROCEED UNTIL REFURBISHMENT HAS BEEN COMPLETED FOR S4, S5 AND S5A	\$ 24,300.00
4.	Initial 5-Year Maintenance Cost	\$212,856.00
5.	Year 6 Maintenance Cost	\$ 44,274.00
6.	Year 7 Maintenance Cost	\$ 46,487.00
7.		\$
	ADD ALTERNATES AMOUNT	\$ 362,705.00
	GRAND TOTAL BID AMOUNT	\$ 5,953,500.00

21. BUSINESS ENTERPRISE INFORMATION:

The BIDDER submitting this Bid is a MBE WBE PBE SBE VET DVET ESB as defined in the Instructions to Bidders.

22. BUSINESS ETHNICITY INFORMATION:

UMC 7 Story Tower & Trauma Building Elevator Modernization

The BIDDER submitting the Bid Ethnicity is Caucasian (CX) African American (AA) Hispanic American (HA) Asian Pacific American (AX) Native American (NA) Pacific Islander (PI)

Other as defined in the Instructions to Bidders.

23. **BIDDERS' PREFERENCE** Is the Bidder claiming Bidders' Preference?

Yes If yes, the Bidder acknowledges that he/she is required to follow the requirements set forth in the Affidavit (**Bid Attachment 6**).
 No I do not have a Certificate of Eligibility to receive preference in bidding.

24. Monument Construction

LEGAL NAME OF FIRM AS IT WOULD APPEAR IN CONTRACT

7787 Eastgate Rd #110

ADDRESS OF FIRM

Henderson, NV 89011

CITY, STATE, ZIP CODE

(702) 530-2303

TELEPHONE NUMBER

702.947.2606

FAX NUMBER

NEVADA STATE CONTRACTORS' BOARD LICENSE INFORMATION:

I certify that the license(s) listed below will be the license(s) used to perform the majority of the work on this project.

LICENSE NUMBER: A-0080649, B-0075502

LICENSE CLASS: A, B

LICENSE LIMIT: Unlimited

ONE TIME LICENSE LIMIT INCREASE \$ _____ IF YES, DATE REQUESTED _____

DUN & BRADSTREET NUMBER 01960820

CLARK COUNTY BUSINESS LICENSE NO. 2024331409

STATE OF NEVADA BUSINESS LICENSE NO.

NV20101633041

Jon Wayne Nielsen
 AUTHORIZED REPRESENTATIVE
 (PRINT OR TYPE)

JWN 

SIGNATURE OF AUTHORIZED
 REPRESENTATIVE

Jwn@buildmonuments.com
 E-MAIL ADDRESS

11.19.2025
 TODAY'S DATE

**INSTRUCTIONS FOR COMPLETING THE
DISCLOSURE OF OWNERSHIP/PRINCIPALS FORM**

Purpose of the Form

The purpose of the Disclosure of Ownership/Principals Form is to gather ownership information pertaining to the business entity for use by the University Medical Center of Southern Nevada Governing Board (“GB”) in determining whether members of the GB should exclude themselves from voting on agenda items where they have, or may be perceived as having a conflict of interest, and to determine compliance with Nevada Revised Statute 281A.430, contracts in which a public officer or employee has interest is prohibited.

General Instructions

Completion and submission of this Form is a condition of approval or renewal of a contract or lease and/or release of monetary funding between the disclosing entity and University Medical Center of Southern Nevada. Failure to submit the requested information may result in a refusal by the GB to enter into an agreement/contract and/or release monetary funding to such disclosing entity.

Detailed Instructions

All sections of the Disclosure of Ownership form must be completed. If not applicable, write in N/A.

Business Entity Type – Indicate if the entity is an Individual, Partnership, Limited Liability Company, Corporation, Trust, Non-profit Organization, or Other. When selecting ‘Other’, provide a description of the legal entity.

Non-Profit Organization (NPO) - Any non-profit corporation, group, association, or corporation duly filed and registered as required by state law.

Business Designation Group – Indicate if the entity is a Minority Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Small Business Enterprise (SBE), Physically-Challenged Business Enterprise (PBE), Veteran Owned Business (VET), Disabled Veteran Owned Business (DVET), or Emerging Small Business (ESB) . This is needed in order to provide utilization statistics to the Legislative Council Bureau, and will be used only for such purpose.

- **Minority Owned Business Enterprise (MBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more minority persons of Black American, Hispanic American, Asian-Pacific American or Native American ethnicity.
- **Women Owned Business Enterprise (WBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more women.
- **Physically-Challenged Business Enterprise (PBE):** An independent and continuing business for profit which performs a commercially useful function and is at least 51% owned and controlled by one or more disabled individuals pursuant to the federal Americans with Disabilities Act.
- **Small Business Enterprise (SBE):** An independent and continuing business for profit which performs a commercially useful function, is not owned and controlled by individuals designated as minority, women, or physically-challenged, and where gross annual sales does not exceed \$2,000,000.
- **Veteran Owned Business Enterprise (VET):** An independent and continuing Nevada business for profit which performs a commercially useful function and is at least 51 percent owned and controlled by one or more U.S. Veterans.
- **Disabled Veteran Owned Business Enterprise (DVET):** A Nevada business at least 51 percent owned/controlled by a disabled veteran.
- **Emerging Small Business (ESB):** Certified by the Nevada Governor's Office of Economic Development effective January, 2014. Approved into Nevada law during the 77th Legislative session as a result of AB294.

Business Name (include d.b.a., if applicable) – Enter the legal name of the business entity and enter the “Doing Business As” (d.b.a.) name, if applicable.

Corporate/Business Address, Business Telephone, Business Fax, and Email – Enter the street address, telephone and fax numbers, and email of the named business entity.

Nevada Local Business Address, Local Business Telephone, Local Business Fax, and Email – If business entity is out-of-state, but operates the business from a location in Nevada, enter the Nevada street address, telephone and fax numbers, point of contact and email of the local office. Please note that the local address must be an address from which the business is operating from that location. Please do not include a P.O. Box number, unless required by the U.S. Postal Service, or a business license hanging address.

Number of Clark County Nevada Residents employed by this firm. (Do not leave blank. If none or zero, put the number 0 in the space provided.)

List of Owners/Officers – Include the full name, title and percentage of ownership of each person who has ownership or financial interest in the business entity. If the business is a publicly-traded corporation or non-profit organization, list all Corporate Officers and Directors only.

For All Contracts – (Not required for publicly-traded corporations)

- 1) Indicate if any individual members, partners, owners or principals involved in the business entity are a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s). If yes, the following paragraph applies.

In accordance with NRS 281A.430.1, a public officer or employee shall not bid on or enter into a contract between a government agency and any private business in which he has a significant financial interest, except as provided for in subsections 2, 3, and 4.

- 2) Indicate if any individual members, partners, owners or principals involved in the business entity have a second degree of consanguinity or affinity relation to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s) (reference form on Page 2 for definition). If YES, complete the Disclosure of Relationship Form.

A professional service is defined as a business entity that offers business/financial consulting, legal, physician, architect, engineer or other professional services.

Signature and Print Name – Requires signature of an authorized representative and the date signed.

Disclosure of Relationship Form – If any individual members, partners, owners or principals of the business entity is presently a University Medical Center of Southern Nevada employee, public officer or official, or has a second degree of consanguinity or affinity relationship to a University Medical Center of Southern Nevada employee, public officer or official, this section must be completed in its entirety.

BID ATTACHMENT 10
DISCLOSURE OF OWNERSHIP/PRINCIPALS

Business Entity Type (Please select one)						
<input type="checkbox"/> Sole Proprietorship	<input type="checkbox"/> Partnership	<input type="checkbox"/> Limited Liability Company	<input checked="" type="checkbox"/> Corporation	<input type="checkbox"/> Trust	<input type="checkbox"/> Non-Profit Organization	<input type="checkbox"/> Other
Business Designation Group (Please select all that apply)						
<input type="checkbox"/> MBE	<input type="checkbox"/> WBE	<input type="checkbox"/> SBE	<input type="checkbox"/> PBE	<input type="checkbox"/> VET	<input type="checkbox"/> DVET	<input type="checkbox"/> ESB
Minority Business Enterprise	Women-Owned Business Enterprise	Small Business Enterprise	Physically Challenged Business Enterprise	Veteran Owned Business	Disabled Veteran Owned Business	Emerging Small Business
Number of Clark County Nevada Residents Employed: 100						
Corporate/Business Entity Name: Monument Construction						
(Include d.b.a., if applicable)						
Street Address:	7787 Eastgate Rd #110		Website: https://buildmonuments.com/			
City, State and Zip Code:	Henderson, NV 89011		POC Name: Jon wayne Nielsen Email: Jwn@buildmonuments.com			
Telephone No:	(702) 530-2303		Fax No: 702.947.2606			
Nevada Local Street Address: (If different from above)			Website:			
City, State and Zip Code:			Local Fax No:			
Local Telephone No:			Local POC Name: Email:			

All entities, with the exception of publicly-traded and non-profit organizations, must list the names of individuals holding more than five percent (5%) ownership or financial interest in the business entity appearing before the Board.

Publicly-traded entities and non-profit organizations shall list all Corporate Officers and Directors in lieu of disclosing the names of individuals with ownership or financial interest. The disclosure requirement, as applied to land-use applications, extends to the applicant and the landowner(s).

Entities include all business associations organized under or governed by Title 7 of the Nevada Revised Statutes, including but not limited to private corporations, close corporations, foreign corporations, limited liability companies, partnerships, limited partnerships, and professional corporations.

Full Name	Title	% Owned (Not required for Publicly Traded Corporations/Non-profit organizations)
Jon Wayne Nielsen	President	100%

This section is not required for publicly-traded corporations. Are you a publicly-traded corporation? Yes No

1. Are any individual members, partners, owners or principals, involved in the business entity, a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please note that University Medical Center of Southern Nevada employee(s), or appointed/elected official(s) may not perform any work on professional service contracts, or other contracts, which are not subject to competitive bid.)
2. Do any individual members, partners, owners or principals have a spouse, registered domestic partner, child, parent, in-law or brother/sister, half-brother/half-sister, grandchild, grandparent, related to a University Medical Center of Southern Nevada full-time employee(s), or appointed/elected official(s)?

Yes No (If yes, please complete the Disclosure of Relationship form on Page 2. If no, please print N/A on Page 2.)

I certify under penalty of perjury, that all of the information provided herein is current, complete, and accurate. I also understand that the University Medical Center of Southern Nevada Governing Board will not take action on land-use approvals, contract approvals, land sales, leases or exchanges without the completed disclosure form.

	Jon Wayne Nielsen
Signature	Print Name
President	11.18.25
Title	Date

BID ATTACHMENT 10 (page 2)
DISCLOSURE OF RELATIONSHIP

List any disclosures below:
 (Mark N/A, if not applicable.)

NAME OF BUSINESS OWNER/PRINCIPAL	NAME OF UMC* EMPLOYEE/OFFICIAL AND JOB TITLE	RELATIONSHIP TO UMC* EMPLOYEE/OFFICIAL	UMC* EMPLOYEE'S/OFFICIAL'S DEPARTMENT
N/A			

* UMC employee means an employee of University Medical Center of Southern Nevada

“Consanguinity” is a relationship by blood. “Affinity” is a relationship by marriage.

“To the second degree of consanguinity” applies to the candidate’s first and second degree of blood relatives as follows:

- Spouse – Registered Domestic Partners – Children – Parents – In-laws (first degree)
- Brothers/Sisters – Half-Brothers/Half-Sisters – Grandchildren – Grandparents – In-laws (second degree)

For UMC Use Only:

If any Disclosure of Relationship is noted above, please complete the following:

Yes No Is the UMC employee(s) noted above involved in the contracting/selection process for this particular agenda item?

Yes No Is the UMC employee(s) noted above involved in any way with the business in performance of the contract?

Notes/Comments:

Signature

Print Name
 Authorized Department Representative

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Education – Infectious Diseases	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board receive an educational update from Dr. Shadaba Asad, UMC Medical Director of Infectious Diseases, regarding infectious diseases in the valley; and direct staff accordingly. <i>(For possible action)</i>		

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will receive a presentation from Dr. Asad regarding updates on infectious diseases in Southern Nevada.

Cleared for Agenda
January 28, 2026

Agenda Item #

19

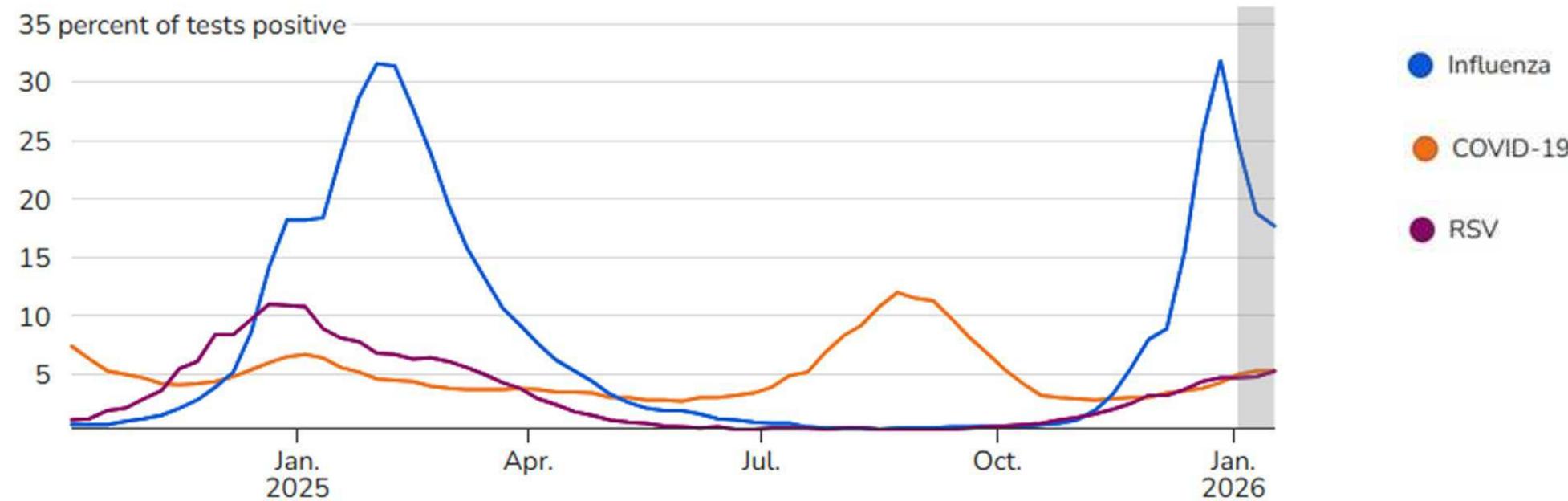
RESPIRATORY VIRAL INFECTIONS 2025-2026

CURRENT SITUATION.

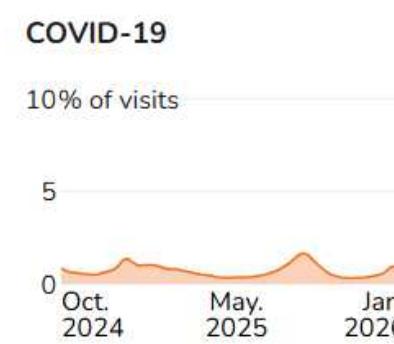
PREVENTION.

Shadaba Asad, MD, FIDSA.
Medical Director, Infectious Diseases,
University Medical Center of Southern Nevada.
Associate Professor of Clinical Medicine,
Kerk Kerkorian School of Medicine at the University of Nevada, Las Vegas.

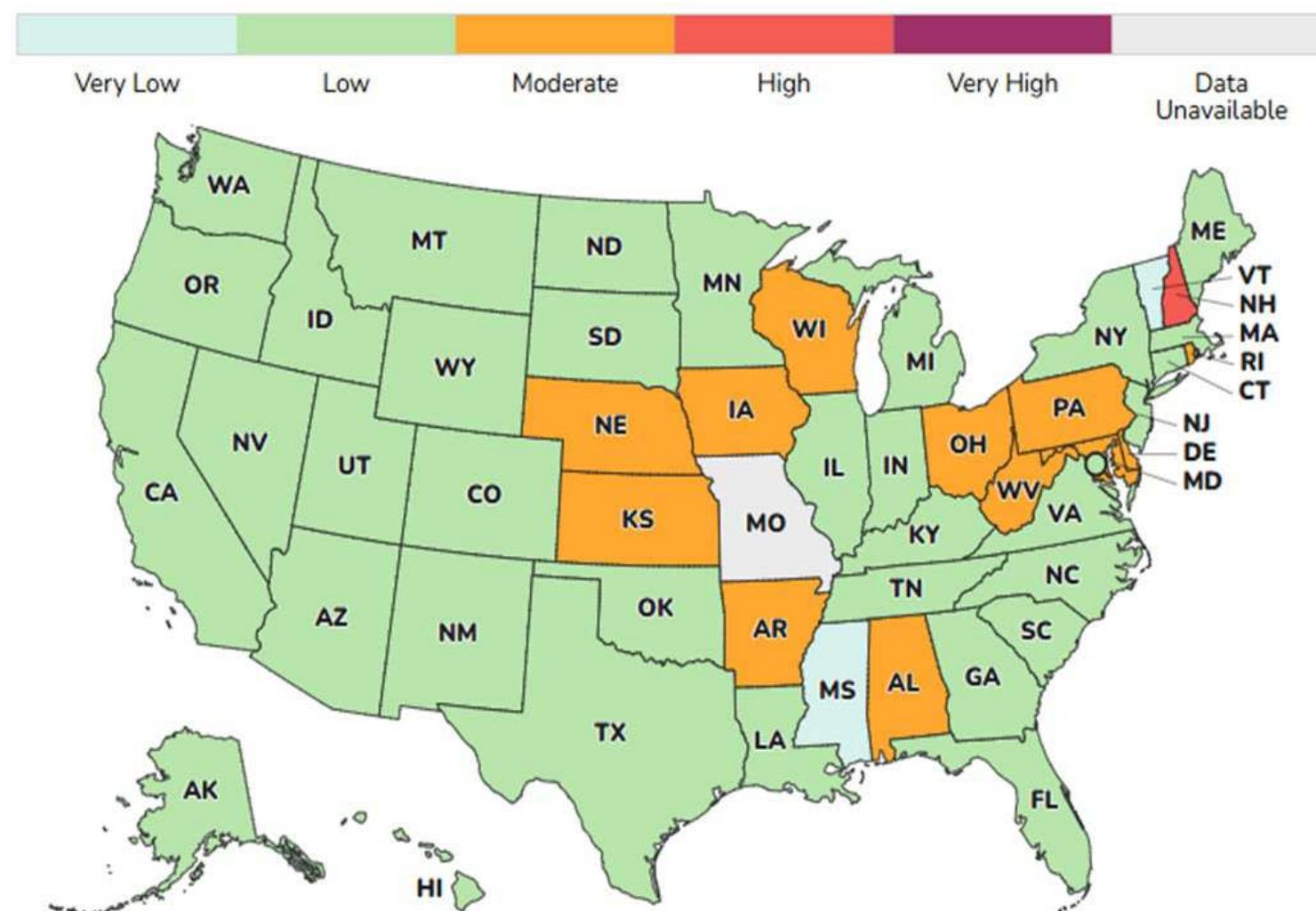
Current Activity of Acute Respiratory Illness in the US.



Emergency department visits in the United States

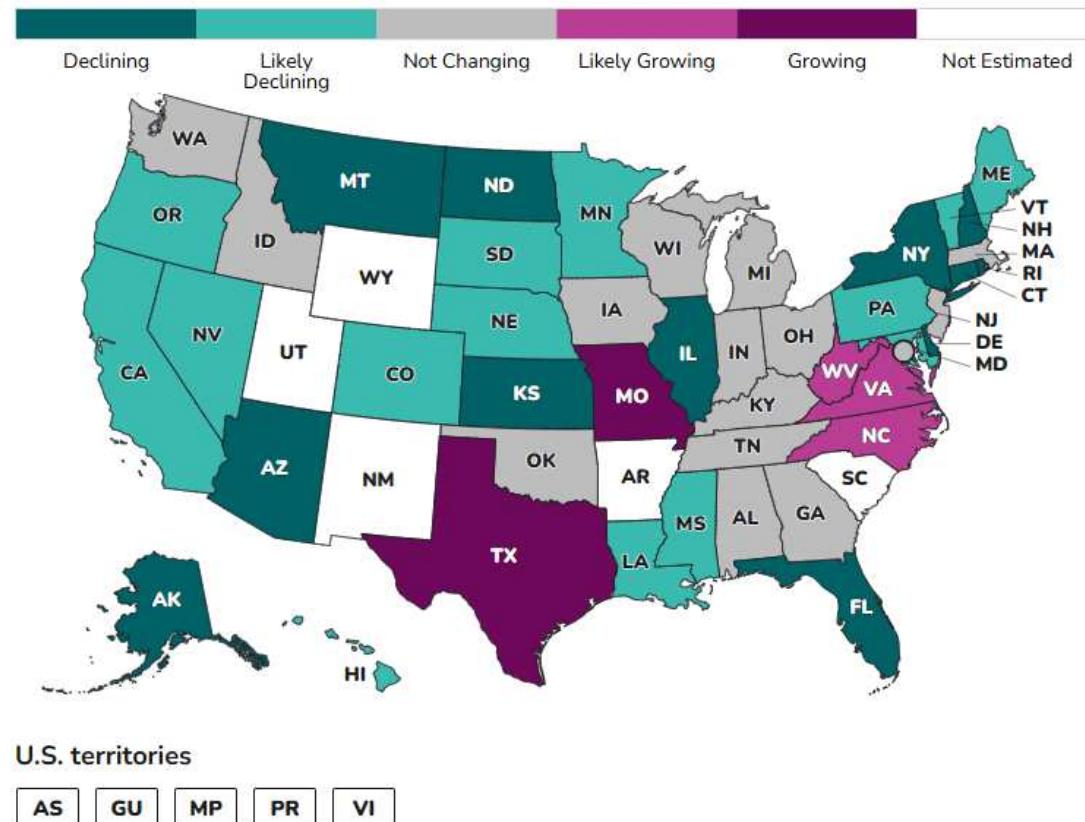


Activity of Acute Respiratory Illness in the US.

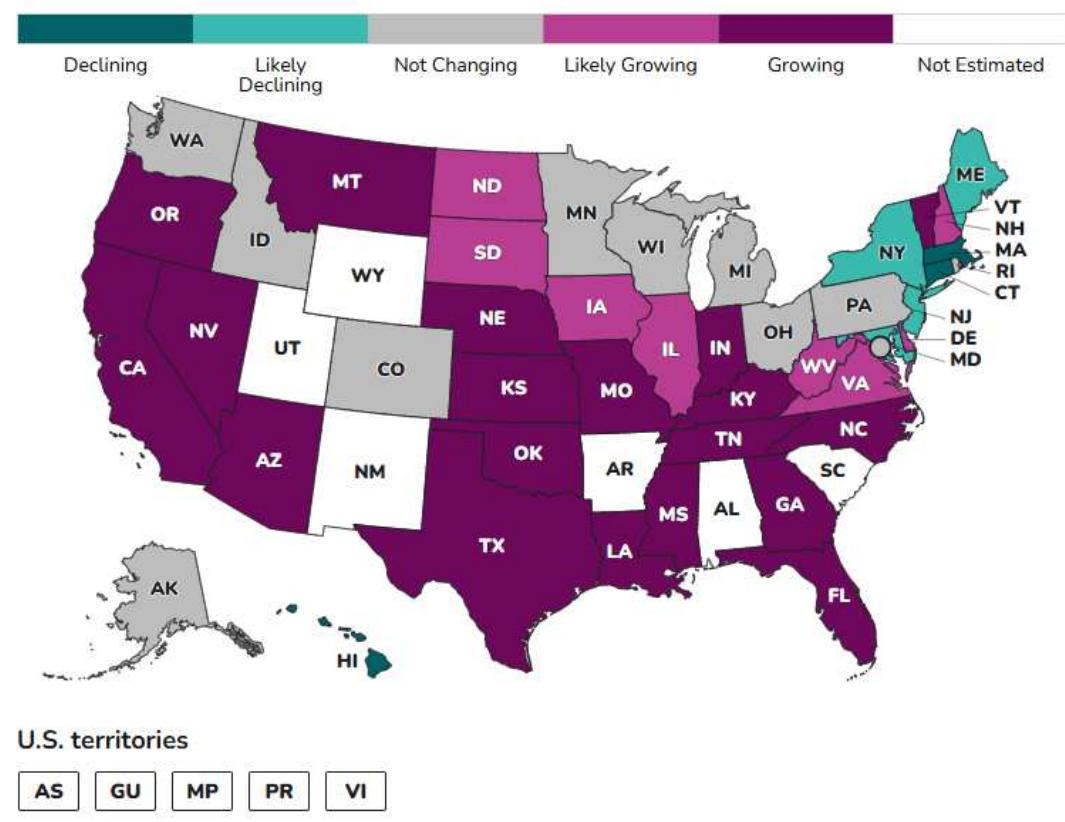


Epidemic Trends of Viral infections in the US.

CoVID-19



Influenza

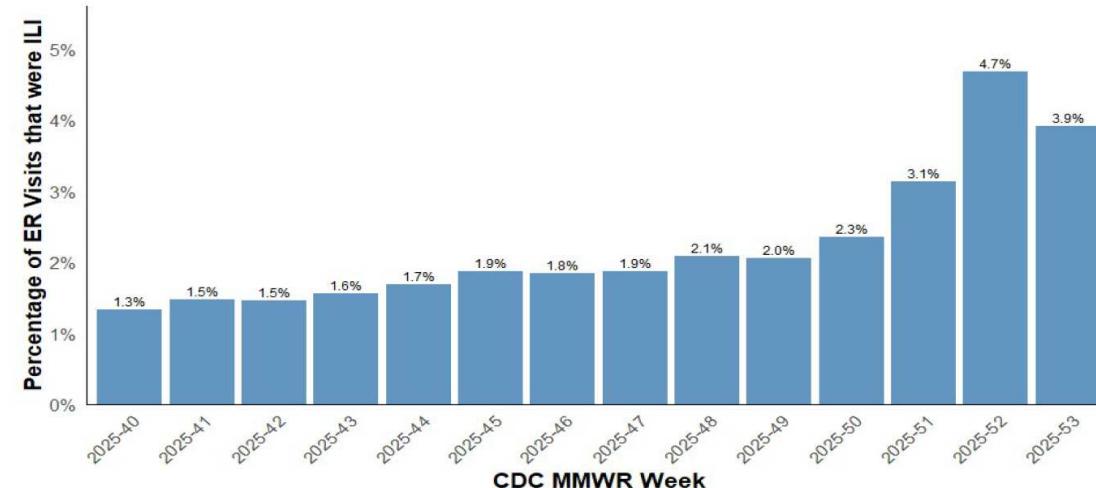


SNHD Weekly Influenza Surveillance ; Week 53

Age Group	Hospitalized	Hospitalized Deaths	Non-Hospitalized Deaths	Confirmed Cases
0-4	15	0	0	15
05-17	24	0	0	24
18-24	22	0	0	22
25-49	50	0	0	50
50-64	59	0	1	60
65+	197	1	0	197
Total	367	1	1	368

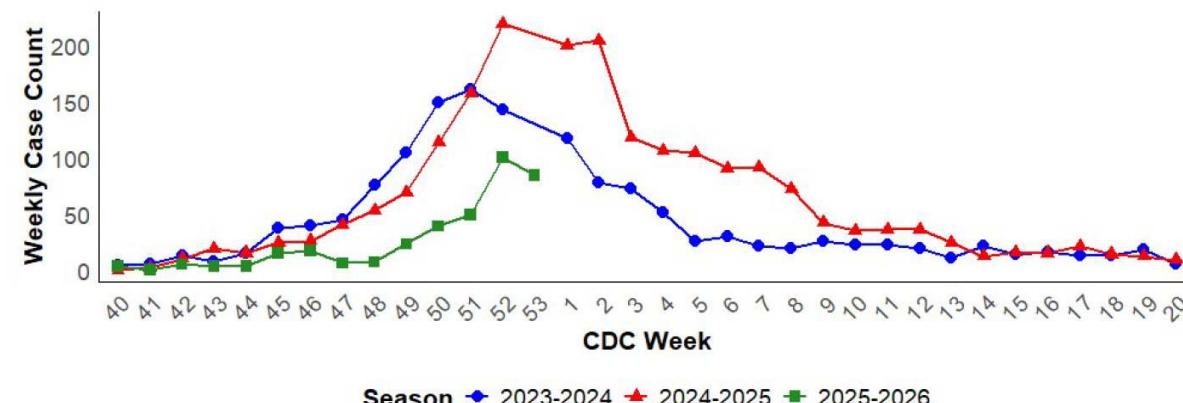
Influenza Type	Hospitalized	Deaths	Confirmed Cases
Influenza A (2009 H1N1)	8	1	9
Influenza A (RIDT)	67	1	67
Influenza A (not sub-typed)	228	0	228
Influenza A (seasonal H3)	20	0	20
Influenza B (RIDT)	33	0	33
Influenza B (non-RIDT)	11	0	11
Total	367	2	368

Figure 3: Weekly Proportion of Emergency Room and Urgent Care Visits for Influenza-Like Illness (ILI), Clark County, NV (CDC Week 40, 2025 to Week 53, 2025)



Data Source: Centers for Disease Control and Prevention. National Syndromic Surveillance Program. ESSENCE

Figure 5: Confirmed Influenza Cases with Hospitalization or Death — Clark County, NV, for the Last Three Influenza Seasons



Primary Strategies

- Immunizations
- Wash Your Hands, Cover Your Coughs & Sneezes & Clean Frequently Touched Surfaces
- Steps for Cleaner Air
- Discuss Treatment Options With a Healthcare Provider
- Stay Home & Prevent Spread

Additional Strategies

- Masks
- Distancing
- Tests

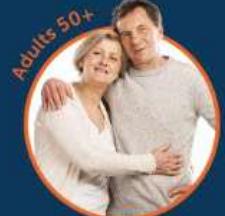
Stay Home & Away From Others Until,
Your Symptoms Are Getting Better
and
You Are Fever-free (without meds)
For 24 Hours
Then Take Added Precaution For The Next 5 Days

 American Lung Association

Lung.org/viruses

Vaccination Recommendations.



	Influenza	RSV	COVID-19
	<p>All children 6 months and older (Some children 6 months to 8 years may need multiple doses)</p> <p>AAP, AAFP</p>	<p>All infants <8 months + children 8-19 months with risk factors (nirsevimab, clesrovimab)</p> <p>Typically Oct-Mar, if no maternal RSV vaccine was administered during pregnancy</p> <p>ACOG, AAP, AAFP</p>	<p>All children ages 6-23 months Children ages 2-18 with risk factors or if family desires vaccine</p> <p>AAP, AAFP</p>
	<p>All pregnant individuals At any point in pregnancy</p> <p>ACOG, AAFP, CDC</p>	<p>OR</p> <p>32–36 weeks gestation (Pfizer, Abrysvo only)</p> <p>Typically Sept-Jan</p> <p>Revaccination for future pregnancies are not currently recommended</p> <p>AAFP, ACOG, CDC</p>	<p>All pregnant individuals At any point in pregnancy and including during lactation</p> <p>ACOG, AAFP</p>
	<p>Annual vaccination for individuals 19 years and older without contraindications</p> <p>AAFP, CDC</p>	<p>Only if the individual is 32-36 weeks pregnant between Sept-Jan and has not received the RSV vaccine during a previous pregnancy</p> <p>AAFP, ACOG, CDC</p>	<p>All adults Especially those with risk conditions and people who have never received a COVID-19 vaccine</p> <p>AAFP</p>
	<p>Annual vaccination for individuals 50 years and older without contraindications</p> <p>Age-appropriate flu vaccines are recommended, but for ages 65+ prefer HD-IV3, RIV3 or allIV</p> <p>AAFP, CDC</p>	<p>All 75+ and Adults 50–74 with risk factors</p> <p>One lifetime dose of RSV vaccine</p> <p>AAFP, CDC</p>	<p>All adults Especially people 65+, people with risk conditions, and people who have never received a vaccine</p> <p>AAFP</p>

How to decide if a vaccine is right for you:

- Current disease activity.
- Safety profile of the vaccine.
- Efficacy of the vaccine.
- Your age.
- Underlying risk factors for severe disease.
- Absolute or relative contraindications.

Recommendations for vaccines should be based on shared clinical decision-making.

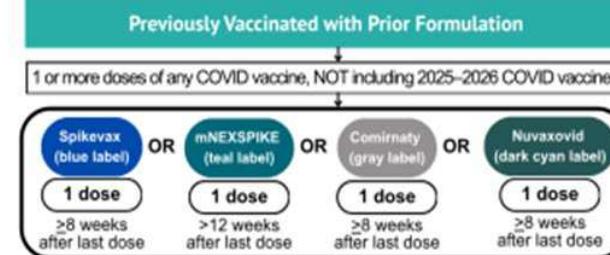
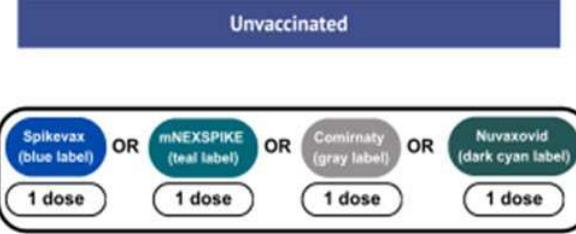
Adapted from American Coalition for health.

CoVID-19 Vaccination Schedule.



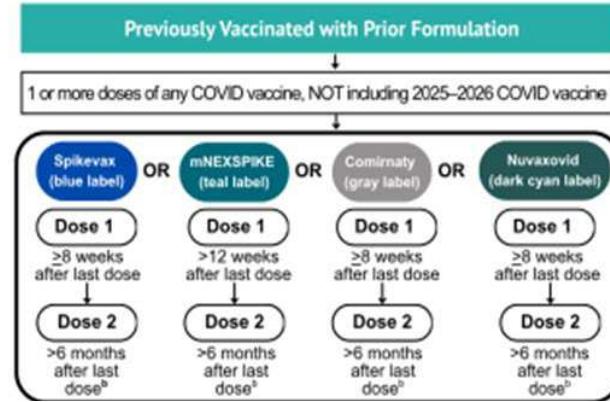
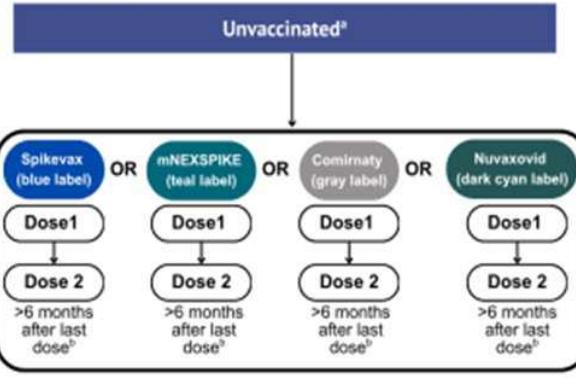
Adults 18 to 64

Previously received vaccine(s)



Adults 65 and older

Previously received vaccine(s)



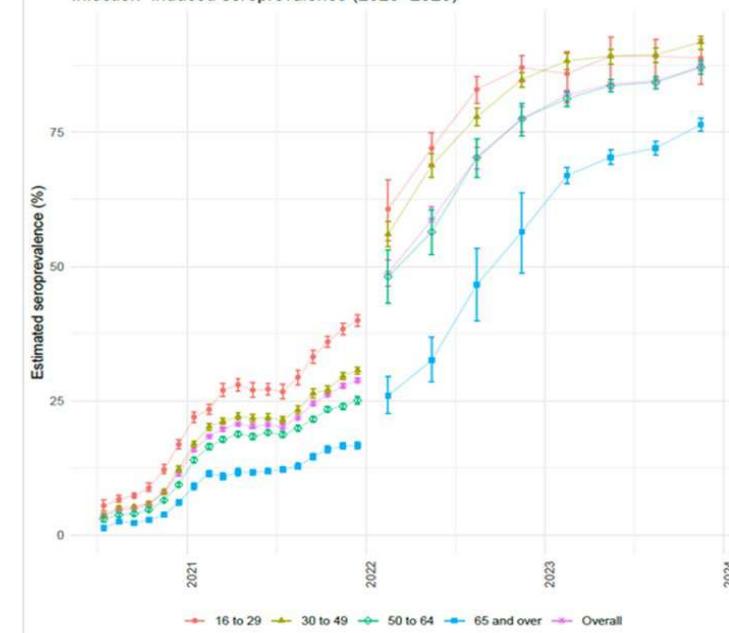
Adults 18-64:

Single dose of any of the three vaccines.

Adults 65 and older:

Two doses of any of the three vaccines administered 6 months apart.

Infection-induced seroprevalence (2020-2023)



infection induced seroprevalence 2020-2023



The Highest Level of Care in Nevada

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Education	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board receive refresher education regarding the Nevada Open Meeting Law from James Conway, UMC Assistant General Counsel; and direct staff accordingly. <i>(For possible action)</i>		

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will provide an informational presentation regarding the Nevada Open Meeting Law.

Cleared for Agenda
January 28, 2026

Agenda Item #

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Page 301 of 419

Governing Board Education

The Open Meeting Law

Presented by
James Conway, Esq.
Assistant General Counsel

Governing Board Meeting
January 28, 2026

NRS Chapter 241 - Open Meeting Law

- NRS Chapter 241 is known as Nevada's Open Meeting Law. The intent of the Open Meeting Law is that the deliberations and actions of a public body are conducted and taken openly.
- A public “meeting” requires a quorum of the public body ***and either*** (1) the members deliberate toward a decision, ***or*** (2) the members take action on a matter over which the public body has supervision, control, jurisdiction or advisory power.
- A “quorum” is defined as a simply majority of the voting membership of a public body.
- Non-voting members of a public body are ***not*** counted for the purpose of determining if there is a quorum of the public body present at the meeting.

NRS Chapter 241 - Open Meeting Law, cont'd.

- If the public body consists of elected officials, then a public meeting may be held with the use of a remote technology system as long as a physical location is designated for members of the public to attend and participate.
- If the public body consists of officials who are not elected, then a public meeting may be held with the use of a remote technology system and without a physical location, as long as the public can:
 1. Hear and observe the meeting via the remote technology system;
 2. Participate in the meeting via telephone; and
 3. Provide live public comment at the meeting (pre-recorded public comment may be permitted by the public body, but it is not required).
- For a remote meeting of a non-elected public body, the agenda must include clear and complete instructions with a telephone number and meeting access codes for the general public to call in and provide public comment.

NRS Chapter 241 - Open Meeting Law, cont'd.

- A subcommittee or working group of a public body consisting of at least two (2) persons must comply with the Open Meeting Law if those persons:
 1. Are members of the public body;
 2. Are staff members of the public body; **or**
 3. Are members of the general public who are authorized to make a recommendation to the public body to take action.
- A member of a public body may be found guilty of a misdemeanor and subject to an administrative fine of up to \$2,500 if the member:
 1. Attends a meeting where any violation of the Open Meeting Law occurs;
 2. Has knowledge of the violation; **and**
 3. Participates in the violation.
- **However**, no criminal penalty or administrative fine may be imposed on the member of the public body if the violation was the result of legal advice provided by an attorney employed or retained by the public body.

NRS Chapter 241 - Open Meeting Law, cont'd.

- Public bodies are statutorily permitted to hold a closed session under the language of the Open Meeting Law.
- Such examples of a closed session include:
 1. To receive legal advice from the attorney employed or retained by the public body regarding a matter over which the public body has supervision, control, jurisdiction or advisory power, and to deliberate on the matter with such deliberation limited to the legal advice.
 2. To consider the character, misconduct, competence, or health of a person.
 3. A meeting with a federal agency for the purpose of engagement on an action under the National Environmental Policy Act.

NRS Chapter 241 - Open Meeting Law, cont'd.

- NRS Chapter 450 is the statutory authority that created county hospitals such UMC. NRS Chapter 450 provides a county hospital's governing board with the following four (4) additional justifications to hold a closed session to discuss:
 1. Providing a new health care service or materially expanding a health care service that is currently provided;
 2. The acquisition of an additional facility or the material expansion of the existing facility;
 3. Matters before a review committee to deliberate the character, alleged misconduct, professional competence or physical or mental health of a provider of health care; or
 4. Matters related to a medical audit or to the quality assurance programs of the county hospital.

QUESTIONS?

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	2026 Governing Board Action Plan	Back-up:
Petitioner:	Mason VanHouweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board review and discuss potential topics for the Governing Board 2026 Action Plan calendar; and take any action deemed appropriate. <i>(For possible action)</i>		

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will discuss potential topics for the 2026 Action Plan calendar.

Cleared for Agenda
January 28, 2026

Agenda Item #

21

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Report from the Governing Board Human Resources and Executive Compensation Committee	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #

Recommendation:

That the Governing Board receive a report from the Governing Board Human Resources and Executive Compensation Committee; and take any action deemed appropriate. *(For possible action)*

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will receive a report on the January Governing Board Human Resources and Executive Compensation Committee meeting.

Cleared for Agenda
January 28, 2026

Agenda Item #

22

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Report from Governing Board Audit and Finance Committee	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board receive a report from the Governing Board Audit and Finance Committee; and take any action deemed appropriate. <i>(For possible action)</i>		

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will receive a report on the January Governing Board Audit and Finance Committee meeting.

Cleared for Agenda
January 28, 2026

Agenda Item #

23

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Monthly Financial Reports for November and December FY26	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board receive the monthly financial report for November and December FY26; and take any action deemed appropriate. (For possible action)		

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will receive an update on the November and December FY 2026 financial reports from Jennifer Wakem, Chief Financial Officer of University Medical Center of Southern Nevada.

Cleared for Agenda
January 28, 2026

Agenda Item #

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November 2025 Financials

GB Meeting



KEY INDICATORS – NOV



Current Month	Actual	Budget	Variance	% Var	Prior Year	Variance	% Var
APDs	18,402	18,016	387	2.15%	17,105	1,298	7.59%
Total Admissions	1,916	2,037	(121)	(5.95%)	1,855	61	3.29%
Observation Cases	729	808	(79)	(9.78%)	808	(79)	(9.78%)
ADC	383	369	14	3.83%	359	23	6.50%
ALOS (Admits)	5.29	5.43	(0.14)	(2.55%)	5.90	(0.61)	(10.34%)
ALOS (Obs)	1.27	1.20	0.07	5.91%	1.20	0.07	5.91%
Hospital CMI	1.81	1.84	(0.03)	(1.63%)	1.84	(0.04)	(1.63%)
Medicare CMI	2.00	2.01	(0.01)	(0.50%)	1.99	0.01	0.50%
IP Surgery Cases	803	820	(17)	(2.07%)	740	63	8.51%
OP Surgery Cases	621	669	(48)	(7.17%)	637	(16)	(2.51%)
Transplants	10	15	(5)	(33.33%)	15	(5)	(33.33%)
Total ER Visits	8,998	8,995	3	0.03%	8,907	91	1.02%
ED to Admission	14.21%	-	-	-	12.91%	1.30%	-
ED to Observation	7.60%	-	-	-	8.87%	(1.27%)	-
ED to Adm/Obs	21.82%	-	-	-	21.78%	0.04%	-
Quick Cares	15,424	17,676	(2,252)	(12.74%)	16,742	(1,318)	(7.87%)
Primary Care	5,866	6,759	(893)	(13.22%)	6,300	(434)	(6.89%)
UMC Telehealth - QC	361	554	(193)	(34.84%)	540	(179)	(33.15%)
OP Ortho Clinic	2,937	2,891	46	1.60%	2,458	479	19.49%
Deliveries	126	105	21	20.00%	110	16	14.55%
Crisis Stabilization Center	155	1,541	(1,386)	(89.94%)	-	155	100.00%
OP Infusion Clinic	430	320	110	34.38%	-	430	100.00%

SUMMARY INCOME STATEMENT – NOV



REVENUE	Actual	Budget	Variance	% Variance	
Total Operating Revenue	\$85,799,390	\$89,524,359	(\$3,724,969)	(4.16%)	●
Net Patient Revenue as a % of Gross	16.36%	18.20%	(1.84%)		
EXPENSE	Actual	Budget	Variance	% Variance	
Total Operating Expense	\$87,570,710	\$92,701,824	\$5,131,115	5.54%	●
INCOME FROM OPS	Actual	Budget	Variance	% Variance	
Total Inc from Ops	(\$1,771,320)	(\$3,177,465)	\$1,406,145	44.25%	●
Add back: Depr & Amort.	\$4,669,264	\$4,903,195	\$233,932	4.77%	●
Tot Inc from Ops plus Depr & Amort. (EBITDA)	\$2,897,944	\$1,725,730	\$1,172,214	67.93%	●
EBITDA Margin	3.38%	1.93%	1.45%		



December 2025 Financials

GB Meeting



KEY INDICATORS – DEC



Current Month	Actual	Budget	Variance	% Var	Prior Year	Variance	% Var
APDs	19,727	19,679	48	0.24%	19,071	656	3.44%
Total Admissions	2,137	2,200	(63)	(2.87%)	2,142	(5)	(0.23%)
Observation Cases	706	742	(36)	(4.85%)	742	(36)	(4.85%)
ADC	389	386	3	0.77%	389	0	0.02%
ALOS (Admits)	5.39	5.44	(0.05)	(0.99%)	5.62	(0.23)	(4.09%)
ALOS (Obs)	1.16	1.03	0.13	12.51%	1.03	0.13	12.51%
Hospital CMI	1.74	1.87	(0.13)	(6.94%)	1.77	(0.04)	(1.69%)
Medicare CMI	1.74	2.01	(0.27)	(13.43%)	1.91	(0.18)	(8.90%)
IP Surgery Cases	800	847	(47)	(5.55%)	786	14	1.78%
OP Surgery Cases	688	692	(4)	(0.58%)	629	59	9.38%
Transplants	14	17	(3)	(17.65%)	17	(3)	(17.65%)
Total ER Visits	9,573	10,110	(537)	(5.31%)	10,010	(437)	(4.37%)
ED to Admission	16.24%	-	-	-	13.56%	2.69%	-
ED to Observation	6.56%	-	-	-	6.91%	(0.35%)	-
ED to Adm/Obs	22.80%	-	-	-	20.47%	2.33%	-
Quick Cares	18,021	22,038	(4,017)	(18.23%)	21,070	(3,049)	(14.47%)
Primary Care	6,213	7,266	(1,053)	(14.50%)	6,759	(546)	(8.08%)
UMC Telehealth - QC	434	554	(120)	(21.66%)	540	(106)	(19.63%)
OP Ortho Clinic	3,360	2,891	469	16.24%	2,458	902	36.70%
Deliveries	114	108	6	5.56%	106	8	7.55%
Crisis Stabilization Center	128	1,541	(1,413)	(91.69%)	-	128	100.00%
OP Infusion Clinic	438	320	118	36.88%	-	438	100.00%

SUMMARY INCOME STATEMENT – DEC



REVENUE	Actual	Budget	Variance	% Variance
Total Operating Revenue	\$87,651,819	\$94,628,424	(\$6,976,605)	(7.37%) ●
Net Patient Revenue as a % of Gross	17.03%	18.24%	(1.21%)	
EXPENSE	Actual	Budget	Variance	% Variance
Total Operating Expense	\$90,799,691	\$97,412,990	\$6,613,300	6.79% ●
INCOME FROM OPS	Actual	Budget	Variance	% Variance
Total Inc from Ops	(\$3,147,872)	(\$2,784,567)	(\$363,305)	(13.05%) ●
Add back: Depr & Amort.	\$4,553,565	\$4,903,355	\$349,789	7.13% ●
Tot Inc from Ops plus Depr & Amort. (EBITDA)	\$1,405,693	\$2,118,788	(\$713,095)	(33.66%) ●
EBITDA Margin	1.60%	2.24%	(0.64%)	

SUMMARY INCOME STATEMENT – YTD DEC



REVENUE	Actual	Budget	Variance	% Variance
Total Operating Revenue	\$528,146,629	\$547,036,081	(\$18,889,452)	(3.45%)
Net Patient Revenue as a % of Gross	16.79%	18.10%	(1.30%)	
EXPENSE	Actual	Budget	Variance	% Variance
Total Operating Expense	\$543,792,775	\$566,267,822	\$22,475,047	3.97%
INCOME FROM OPS	Actual	Budget	Variance	% Variance
Total Inc from Ops	(\$15,646,146)	(\$19,231,740)	\$3,585,595	18.64%
Add back: Depr & Amort.	\$27,607,243	\$29,493,827	\$1,886,583	6.40%
Tot Inc from Ops plus Depr & Amort. (EBITDA)	\$11,961,097	\$10,262,086	\$1,699,011	16.56%
EBITDA Margin	2.26%	1.88%	0.39%	

SALARY & BENEFIT EXPENSE – DEC



	Actual	Budget	Variance	% Variance	
Salaries	\$38,833,888	\$41,260,845	\$2,426,958	5.88%	●
Benefits	\$17,546,817	\$17,921,211	\$374,394	2.09%	●
Overtime	\$702,070	\$480,924	(\$221,145)	(45.98%)	●
Contract Labor	\$1,231,371	\$1,229,377	(\$1,994)	(0.16%)	●
TOTAL	\$58,314,145	\$60,892,357	\$2,578,213	4.23%	●

EXPENSES – DEC



	Actual	Budget	Variance	% Variance	
Professional Fees	\$2,366,112	\$3,097,050	\$730,938	23.60%	●
Supplies	\$16,218,368	\$18,307,662	\$2,089,294	11.41%	●
Purchased Services	\$7,092,566	\$7,552,336	\$459,770	6.09%	●
Depreciation	\$2,786,452	\$3,040,067	\$253,615	8.34%	●
Amortization	\$1,767,113	\$1,863,288	\$96,174	5.16%	●
Repairs & Maintenance	\$609,524	\$996,742	\$387,218	38.85%	●
Utilities	\$465,419	\$416,227	(\$49,192)	(11.82%)	●
Other Expenses	\$1,077,216	\$1,072,061	(\$5,155)	(0.48%)	●
Rental	\$102,775	\$175,200	\$72,424	41.34%	●
Total Other Expenses	\$32,485,546	\$36,520,633	\$4,035,087	11.05%	●

02/12/2026 - Strategy Committee Initiative Approval

03/18/2026 - AFC Prelim

04/22/2026 - AFC Proposed Final

04/29/2026 - Present Final Budget to GB

04/30/2026 - Final Budget sent to County

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Kirk Kerkorian School of Medicine Dean's Update	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation: That the Governing Board receive an update from the Dean of the Kirk Kerkorian School of Medicine at UNLV; and take any action deemed appropriate. (For possible action)		

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will receive an update from the Dean of the Kirk Kerkorian School of Medicine at UNLV.

Cleared for Agenda
January 28, 2026

Agenda Item #

25

UNLV ACADEMIC HEALTH INITIATIVE

GROWING HEALTHIER TOGETHER

The **UNLV Academic Health Initiative** was designed to build an integrated academic health system that:

- ★ Improves competitiveness for external grants
- ★ Expands scholarly activity, research, and innovation
- ★ Enhances services to underserved populations
- ★ Builds sustainable education and workforce pipelines
- ★ Promotes excellence in care delivery and teaching

MISSION



The mission of UNLV Academic Health is to create a healthier Nevada and beyond.

STRATEGIC IMPORTANCE



LEGISLATIVE SUPPORT AND AB 457

In the summer of 2023, the state appropriated funding to sustain and expand Academic Health efforts. **AB 457** provided critical legislative support by:

- ★ Increasing class size at the Kirk Kerkorian School of Medicine at UNLV
- ★ Strengthening UNLV's Top Tier and Academic Health Initiatives
- ★ Allocating **\$2.1 million in faculty salary support** to integrate medical education, research, and community impact

ACADEMIC HEALTH SYSTEM ACTIVITIES



Clinical Care



Education

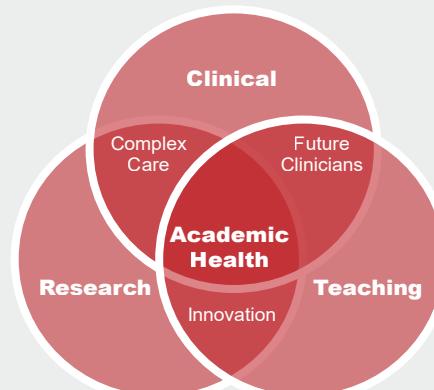


Community



Research

“QUADRIPARTITE” MISSION

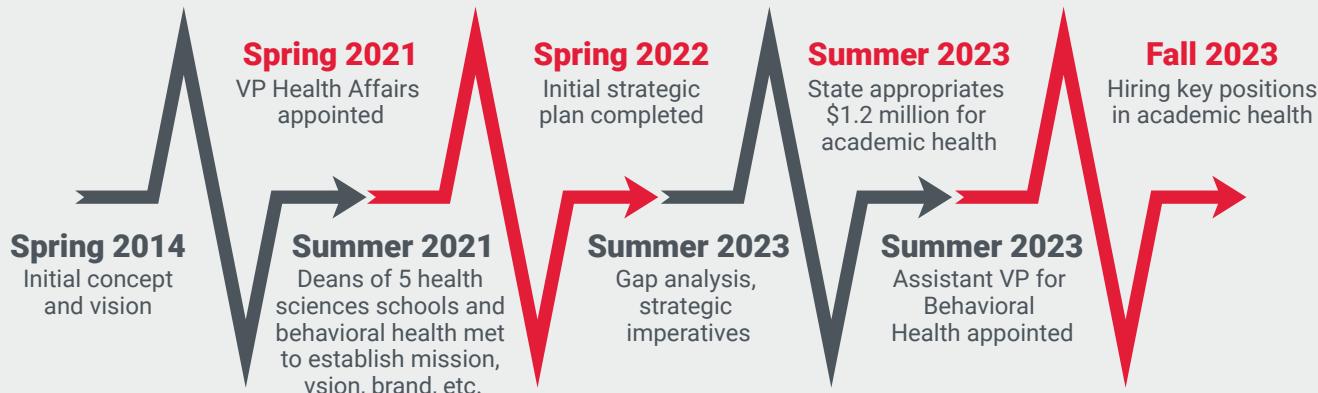


Community

UNLV ACADEMIC HEALTH INITIATIVE

GROWING HEALTHIER TOGETHER

TIMELINE



CAPACITY BUILDING AND KEY INITIATIVES

The Academic Health Initiative team works collaboratively across disciplines to advance high-impact initiatives, including:

- ★ Implementation of the state's new Rural Health Grant, expanding access and capacity in underserved and rural communities
- ★ Poverty simulations to strengthen health equity education and awareness of social determinants of health
- ★ Expansion of interprofessional education and activities across medicine, nursing, public health, social work, behavioral health, and allied health
- ★ Support for the cleft palate initiative, improving coordinated care, training, and outcomes for children and families
- ★ Development of shared infrastructure for interdisciplinary research and community-engaged scholarship

GROWING THE ACADEMIC HEALTH INITIATIVE TEAM

★ Assistant VP for Mental & Behavioral Health Dr. Michelle Paul	★ Executive Assistant Michelle Bruner
★ Chief of Staff Marianna Hernandez	★ Grant Writer Molly Huntsman
★ Deputy Chief Compliance Officer Shannon Richards	★ Health Disparities Director Jason Flatt
★ Contract Compliance Simran Sodhi	★ Interdisciplinary Research Coordinator Alexandria Meyer
★ Director of Interprofessional Education Lori Porter	★ Project Coordinator Raquel Crepeau

EXECUTIVE STEERING

UNLV Academic Health

Kirk Kerkorian
School of
Medicine
at UNLV

UNLV School
of Dental
Medicine

UNLV School
of Integrated
Health
Sciences

UNLV School
of Public
Health

UNLV School
of Nursing

UNLV Mental
Health
Institute

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	CEO Update	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation: That the Governing Board receive an update from the Hospital CEO; and take any action deemed appropriate. (For possible action)		

FISCAL IMPACT:

None

BACKGROUND:

The Governing Board will receive the CEO update.

Cleared for Agenda
January 28, 2026

Agenda Item #

26

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Election of Chair and Vice Chair	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board elect a Chair and Vice Chair to the Governing Board to serve a two-year term ending January 2026; and take any action deemed appropriate. (For possible action)		

FISCAL IMPACT:

None

BACKGROUND:

Board Officers shall include a Chair of the Board and Vice-Chair of the Board and such other officers as the Governing Board may authorize, and shall be elected by the Board members at the Annual Meeting or as otherwise required. Board Officers shall serve for terms of two years and until their respective successors are elected and have qualified. Board Officers may succeed themselves and may at any time be removed by a majority vote of the Governing Board with or without cause.

Cleared for Agenda
January 28, 2026

Agenda Item #

27

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Accept the appointment of an Ex-Officio member to serve on the Governing Board.	Back-up:
Petitioner:	Mason VanHouweling, Chief Executive Officer	Clerk Ref. #
Recommendation: That the Governing Board accept the appointment of Bobbette Bond to serve on the Governing Board as an Ex-Officio Non-Voting member; and take action as deemed appropriate. (For possible action)		

FISCAL IMPACT:

None

BACKGROUND:

Pursuant to Section 5.4 of the UMCSN Governing Board Bylaws, the Chairman of the Governing Board may appoint other Ex-Officio, non-voting members as reasonably helpful to properly exercise the duties of the Governing Board.

Cleared for Agenda
Janauary 28, 2026

Agenda Item #

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UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM

Issue:	Review the standing committee assignments for the calendar year 2026	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation: That the Governing Board discuss and determine new committee assignments for the 2026 calendar year; and take any action deemed appropriate. (For possible action)		

FISCAL IMPACT:

None

BACKGROUND:

Standing Committees may be appointed by the Governing Board. A Standing Committee is one whose functions are determined by a continuous need. Members of Standing Committees of the Governing Board will be appointed at a regular meeting of the Governing Board to serve for a term of one year. The Governing Board may additionally appoint both voting and non-voting public members to such Standing Committees, provided that members of the Governing Board shall constitute a majority of voting members of such Standing Committees and that a member of the Governing Board shall chair all such Standing Committees. Public members shall be advisory to the Standing Committee and shall have no vote, unless otherwise authorized by the Governing Board.

Members of Committees shall be appointed by the Governing Board. The Chair of the Board shall appoint the Chair of each Committee.

Cleared for Agenda
January 28, 2026

Agenda Item #

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**COMMITTEE ASSIGNMENTS
For 2026**

Audit and Finance

Harry Hagerty – Chair
Mary Lynn Palenik
Chris Haase
Bill Noonan
Jennifer Wakem (Admin Liaison)

Strategic Planning

MaryLynn Palenik - Chair
Donald Mackay, MD
Renee Franklin
Mary Lynn Palenik
Chris Haase
Bill Noonan
Tony Marinello (Admin Liaison)

**Human Resources and
Executive Compensation**

Lopez-Hobbs - Chair
Renee Franklin
Donald Mackay, MD
Bill Noonan
Ricky Russell (Admin Liaison)

**Clinical Quality and Professional
Affairs Committee**

Renee Franklin- Chair
Donald Mackay, MD
Laura Lopez-Hobbs
Patricia Scott (Admin Liaison)

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Emerging Issues	Back-up:
Petitioner:	Mason VanHouweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		

That the Governing Board identifies emerging issues to be addressed by staff or by the Board at future meetings; and direct staff accordingly. (For possible action)

FISCAL IMPACT:

None

BACKGROUND:

None.

Cleared for Agenda
January 28, 2026

Agenda Item #

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**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Closed Door Session	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #

Recommendation:

That the Governing Board go into closed session, pursuant to NRS 241.015(4)(c), to receive information from the General Counsel regarding potential or existing litigation involving matters over which the Board had supervision, control, jurisdiction or advisory power, and to deliberate toward a decision on the matters; and direct staff accordingly. *(For possible action)*

FISCAL IMPACT:

None

BACKGROUND:

None

Cleared for Agenda
January 28, 2026

Agenda Item #

31

**UNIVERSITY MEDICAL CENTER OF SOUTHERN NEVADA
GOVERNING BOARD
AGENDA ITEM**

Issue:	Closed Door Session	Back-up:
Petitioner:	Mason Van Houweling, Chief Executive Officer	Clerk Ref. #
Recommendation:		
That the Governing Board go into closed session pursuant to NRS 450.140(3) to discuss new or material expansion of UMC's health care services and hospital facilities.		

FISCAL IMPACT:

None

BACKGROUND:

None

Cleared for Agenda
January 28, 2026

Agenda Item #

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